

# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

October 7, 2016

## Resolution No. FY2017 All-Funds Budget

**Resolution:**

**WHEREAS** Western Illinois University must prepare an annual all-funds budget for Appropriated Funds, University Income Funds, and All Other Funds for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

**WHEREAS** the Fiscal Year 2017 all-funds budget requires Western Illinois University Board of Trustees approval prior to submission; and,

**WHEREAS** the *Fiscal Year 2017 All-Funds Budget* presented today advances the goals of the University's Strategic Plan, Higher Values in Higher Education, on both Western Illinois University campuses, and statewide strategic planning goals for higher education, as identified in IBHE's *Illinois Public Agenda for College and Career Success*; and,

**WHEREAS** the *Fiscal Year 2017 All-Funds Budget* presented today maintains Western Illinois University's public commitments to conservative fiscal management and public accountability to students, their families, and state taxpayers:

**THEREFORE** be it resolved that the Board of Trustees approves the Fiscal Year 2017 All-Funds Budget as presented in the *Fiscal Year 2017 All-Funds Budget* document and be it further resolved that the President be authorized to make technical adjustments in these budgets if necessary.

## Fiscal Year 2017 All-Funds Budget

To ensure full budgetary disclosure within Illinois public universities, the Illinois Board of Higher Education requires each public university Board of Trustees to approve a budget for the upcoming fiscal year. The plan must include all sources of university funds categorized by State Appropriated Funds, University Income Funds, Auxiliary Services Funds, and All Other Non-Appropriated Funds. The budget approved by the Western Illinois University Board of Trustees is submitted to the Illinois Board of Higher Education, Illinois State Legislature, and the Governor.

The following table presents Western Illinois University's *Fiscal Year 2017 All-Funds Budget* to be approved by the Western Illinois University Board of Trustees. This budget assumes a state appropriation \$51.4M which is the level of funding received by WIU in fiscal year 2015. On June 30, 2016, the General Assembly and the Governor approved an FY17 stopgap appropriation, meant to provide 6 months of funding for the University. This amount was \$31.4 million. We expect the legislature and governor to pass further FY17 funding legislation.

Western Illinois University Fiscal Year 2017 All-Funds Budget					
	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Personal Services	\$ 48,870,400	\$ 50,129,600	\$ 13,750,000	\$ 13,000,000	\$ 125,750,000
Medicare	830,000	1,000,000	200,000	150,000	2,180,000
Contractual Services	-	11,000,000	21,000,000	14,350,000	46,350,000
Travel	-	500,000	100,000	500,000	1,100,000
Commodities	-	1,625,200	600,000	2,100,000	4,325,200
Equipment	-	2,500,000	500,000	1,500,000	4,500,000
Awards & Grants and Mat	-	6,500,000	1,500,000	25,000,000	33,000,000
Telecommunication Serv	-	500,000	125,000	350,000	975,000
Operation of Automotive	-	300,000	200,000	500,000	1,000,000
Permanent Improvement	-	500,000	400,000	300,000	1,200,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	13,750,000	250,000	14,000,000
<b>Total FY2016 Operat</b>	<b>\$ 51,445,200</b>	<b>\$ 74,554,800</b>	<b>\$ 52,325,000</b>	<b>\$ 59,000,000</b>	<b>\$ 237,325,000</b>

Statewide budgeting for higher education follows a two-step process. Prior to the start of the fiscal year, the Western Illinois University Board of Trustees must approve a preliminary spending plan for the next fiscal year beginning July 1. Table 1 presents the *Western Illinois University Preliminary Spending Plan* for fiscal years 2015, 2016 and 2017. This plan was approved by Western Illinois University Board of Trustees in June (*Resolution No. 16.6/3*).

Table 2 presents the All-Funds Budget approved by the Western Illinois University Board of Trustees for Fiscal Years 2015, 2016, and 2017. Differences in values budgeted for the *Fiscal Year 2017 Preliminary Spending Plan* (Table 1) and the *Fiscal Year 2017 All-Funds Budget* (Table 2) are due to the following factors.

- The *Fiscal Year 2017 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2016, was based on projected student enrollment. The *Fiscal Year 2017 All-Funds Budget*, presented today, is based on actual Fall 2016 enrollment.
- Western Illinois University bases institutional budgets on previous fiscal year expenditures. The *Fiscal Year 2017 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2016, was based on estimated Fiscal Year 2016 expenditures. The *Fiscal Year 2017 All-Funds Budget*, presented today, is based on actual Fiscal Year 2016 expenditures.

- At the time of presenting the *Fiscal Year 2017 Preliminary Spending Plan* to the Western Illinois University Board of Trustees, the State's *Fiscal Year 2017 Appropriated Funds Budget* had not been enacted. Normally, by the time we present the University's *Fiscal Year 2017 All-Funds Budget*, the state budget has been signed into law. As of September 20, 2016, We have only received a partial state appropriation of \$31.4M which was considered a 6 month stop-gap budget for Western Illinois University.

#### Fiscal Year 2017 Spending Priorities

Following a fiscally conservative model, Western Illinois University's annual budget preparation process uses the previous year's budget and Strategic Plan priority and resource allocation decisions as base. This practice successfully supports advancement of the *University Mission Statement* and attainment of institutional goals and priorities stated in *Higher Values in Higher Education*.

As guided by *Higher Values in Higher Education*, funds will be applied to the University's highest priorities, including increasing faculty and staff salaries to meet and exceed the average of peer institutions, support for academic programs, deferred maintenance, student recruitment, marketing and support for student scholarships and retention efforts.

Pending Board approval, the University will continue to aggressively pursue Strategic Plan priorities. Personal services, Medicare, and CMS health insurance expenditures totaling \$130.9 million represent 55.1 percent of the University's Fiscal Year 2017 planned all-funds budget expenditures, followed by items supporting the academic mission of the University: contractual services (primarily utilities and food service), awards and grants (student financial aid), and equipment.

#### Integrated Planning, Budgeting, and Accountability Reporting Processes

Because Western Illinois University engages in integrated planning, budgeting, and accountability reporting processes, the *Fiscal Year 2017 All-Funds Budget* report should be read in conjunction with The *Fiscal Year 2018 Appropriated Operating and Capital Budget Recommendations* to the Illinois Board of Higher Education identifying how funding will create sustainability for instructional, research, and service activities that directly contribute to Illinois' knowledge-based economy through successful implementation of *Higher Values in Higher Education*.

Table 1  
Western Illinois University  
Fiscal Year 2015 Through FY2017 Preliminary Spending Plan

	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Fiscal Year 2015					
Personal Services	\$ 50,184,300	\$ 54,501,900	\$ 14,200,000	\$ 14,250,000	\$ 133,136,200
Medicare	830,000	700,000	200,000	150,000	1,880,000
Contractual Services	-	11,200,000	22,530,000	13,000,000	46,730,000
Travel	-	500,000	150,000	750,000	1,400,000
Commodities	-	2,264,000	650,000	2,200,000	5,114,000
Equipment	-	3,000,000	900,000	2,000,000	5,900,000
Awards & Grants and Matching Funds	-	2,000,000	1,400,000	25,000,000	28,400,000
Telecommunication Services	-	575,000	150,000	360,000	1,085,000
Operation of Automotive Equipment	-	300,000	200,000	600,000	1,100,000
Permanent Improvements	-	700,000	400,000	300,000	1,400,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,420,000	390,000	14,810,000
Total FY2015 Operating Budget	<u>\$ 52,759,100</u>	<u>\$ 75,740,900</u>	<u>\$ 55,400,000</u>	<u>\$ 60,000,000</u>	<u>\$ 243,900,000</u>
Fiscal Year 2016					
Personal Services	\$ 45,526,500	\$ 61,498,700	\$ 14,200,000	\$ 14,250,000	\$ 135,475,200
Medicare	830,000	700,000	200,000	150,000	1,880,000
Contractual Services	-	11,000,000	23,300,000	14,150,000	48,450,000
Travel	-	500,000	100,000	750,000	1,350,000
Commodities	-	2,400,000	600,000	2,200,000	5,200,000
Equipment	-	3,000,000	500,000	2,000,000	5,500,000
Awards & Grants and Matching Funds	-	5,200,000	1,400,000	25,000,000	31,600,000
Telecommunication Services	-	500,000	125,000	350,000	975,000
Operation of Automotive Equipment	-	300,000	200,000	500,000	1,000,000
Permanent Improvements	-	300,000	400,000	400,000	1,100,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,440,000	250,000	14,690,000
Total FY2016 Operating Budget	<u>\$ 48,101,300</u>	<u>\$ 85,398,700</u>	<u>\$ 55,665,000</u>	<u>\$ 61,000,000</u>	<u>\$ 250,165,000</u>
Fiscal Year 2017					
Personal Services	\$ 38,581,510	\$ 45,718,490	\$ 13,750,000	\$ 13,000,000	\$ 111,050,000
Medicare	830,000	600,000	200,000	150,000	1,780,000
Contractual Services	-	10,000,000	21,000,000	14,350,000	45,350,000
Travel	-	450,000	100,000	500,000	1,050,000
Commodities	-	2,275,200	600,000	2,100,000	4,975,200
Equipment	-	2,800,000	500,000	1,500,000	4,800,000
Awards & Grants and Matching Funds	-	6,000,000	1,500,000	25,000,000	32,500,000
Telecommunication Services	-	450,000	125,000	350,000	925,000
Operation of Automotive Equipment	-	300,000	200,000	500,000	1,000,000
Permanent Improvements	-	250,000	400,000	300,000	950,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	13,750,000	250,000	14,000,000
Total FY2016 Operating Budget	<u>\$ 41,156,310</u>	<u>\$ 68,843,690</u>	<u>\$ 52,325,000</u>	<u>\$ 59,000,000</u>	<u>\$ 221,325,000</u>

Table 2  
Western Illinois University  
Fiscal Year 2015 Through Fiscal Year 2017 All-Funds Budget

	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Fiscal Year 2015					
Personal Services	\$ 46,471,100	\$ 60,228,900	\$ 13,975,000	\$ 14,250,000	\$ 134,925,000
Medicare	800,000	800,000	200,000	150,000	1,950,000
Contractual Services	2,500,000	8,571,800	22,500,000	14,150,000	47,721,800
Travel	-	800,000	100,000	750,000	1,650,000
Commodities	383,400	2,000,000	600,000	2,200,000	5,183,400
Equipment	400,000	2,500,000	500,000	2,000,000	5,400,000
Awards & Grants and Matching Funds	-	4,000,000	1,400,000	25,000,000	30,400,000
Telecommunication Services	150,000	350,000	125,000	350,000	975,000
Operation of Automotive Equipment	180,000	120,000	200,000	500,000	1,000,000
Permanent Improvements	-	500,000	400,000	400,000	1,300,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,300,000	250,000	14,550,000
Total FY2015 Operating Budget	<u>\$ 52,629,300</u>	<u>\$ 79,870,700</u>	<u>\$ 54,500,000</u>	<u>\$ 61,000,000</u>	<u>\$ 248,000,000</u>
Fiscal Year 2016					
Personal Services	\$ 45,556,500	\$ 59,943,500	\$ 14,200,000	\$ 13,700,000	\$ 133,400,000
Medicare	800,000	800,000	200,000	150,000	1,950,000
Contractual Services	-	10,730,200	21,000,000	15,000,000	46,730,200
Travel	-	675,000	100,000	750,000	1,525,000
Commodities	-	1,500,000	600,000	2,200,000	4,300,000
Equipment	-	2,800,000	630,000	1,700,000	5,130,000
Awards & Grants and Matching Funds	-	6,500,000	1,500,000	24,000,000	32,000,000
Telecommunication Services	-	500,000	150,000	350,000	1,000,000
Operation of Automotive Equipment	-	300,000	200,000	450,000	950,000
Permanent Improvements	-	650,000	400,000	350,000	1,400,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,420,000	250,000	14,670,000
Total FY2016 Operating Budget	<u>\$ 48,101,300</u>	<u>\$ 84,398,700</u>	<u>\$ 53,600,000</u>	<u>\$ 59,900,000</u>	<u>\$ 246,000,000</u>
Fiscal Year 2017					
Personal Services	\$ 48,870,400	\$ 50,129,600	\$ 13,750,000	\$ 13,000,000	\$ 125,750,000
Medicare	830,000	1,000,000	200,000	150,000	2,180,000
Contractual Services	-	11,000,000	21,000,000	14,350,000	46,350,000
Travel	-	500,000	100,000	500,000	1,100,000
Commodities	-	1,625,200	600,000	2,100,000	4,325,200
Equipment	-	2,500,000	500,000	1,500,000	4,500,000
Awards & Grants and Matching Funds	-	6,500,000	1,500,000	25,000,000	33,000,000
Telecommunication Services	-	500,000	125,000	350,000	975,000
Operation of Automotive Equipment	-	300,000	200,000	500,000	1,000,000
Permanent Improvements	-	500,000	400,000	300,000	1,200,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	13,750,000	250,000	14,000,000
Total FY2016 Operating Budget	<u>\$ 51,445,200</u>	<u>\$ 74,554,800</u>	<u>\$ 52,325,000</u>	<u>\$ 59,000,000</u>	<u>\$ 237,325,000</u>