

WESTERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Meeting
October 2, 2015

The meeting of the Board of Trustees of Western Illinois University convened at 8:02 A.M. in the Capitol Room of the University Union, WIU – Macomb Campus. Chair Roger Clawson presided.

Chair Clawson said it is 8 a.m. motion to convene open session of the Western Illinois Trustees meeting. All Trustees seconded the motion.

The following trustees were present to answer roll call:

Trustee Roger D. Clawson
ABSENT: Trustee Lyneir R. Cole
Trustee Cathy E. Early
Trustee Carolyn J. Ehlert Fuller
Trustee William L. Epperly
Trustee Phil G. Hare
Trustee Michael W. Quigley
Trustee Yvonne S. Savala

Also present for the open meeting of the Board of Trustees:

President Jack Thomas
Legal Counsel Representative Rica Calhoun
Board Treasurer and Vice President for Administrative Services Julie DeWees
Administrative Assistant to the Board Kerry McBride
Interim Provost and Academic Vice President Kathy Neumann
Vice President for Advancement and Public Services Brad Bainter
Vice President for Student Services Gary Biller
Vice President for Quad Cities and Planning Joseph Rives

Advisory Group Representatives present:

Council of Administrative Personnel President – Teresa Koltzenburg
Student Government Association President – Wil Gradle
Civil Service Employees Council President – Karen Trusley
Faculty Senate Chair – Christopher Pynes

REVIEW AND APPROVAL OF JUNE 12, 2015 BOARD MEETING MINUTES

Trustee Hare moved to approve the June 12 Board Meeting and the July 9-10 Board Retreat Meeting minutes. Trustee Savala seconded the motion.

Roll Call

Trustee Clawson	Yes
ABSENT: Trustee Cole	
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

The motion carried.

Trustee Clawson moved to approve the July 9-10 Board Retreat Minutes. Trustee Ehlert Fuller seconded the motion.

Roll Call

Trustee Clawson	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

ABSENT: Trustee Cole

The motion carried.

TRUSTEE COLE ARRIVED AT 8:11 A.M.

CHAIRPERSON’S REMARKS

Chair Clawson greeted everyone in attendance with, “Good Morning and Happy Homecoming.” He continued on to thank Amy Spelman for planning the homecoming festivities and also thanked the President’s Office for the planning of the BOT meeting. He mentioned the tent on Q-lot and asked was it the location of the lunch. He stated that it has been a privilege to participate in various activities on the WIU campus during the fall. He mentioned specifically that Founders’ Day on the Quad Cities (QC) campus, which he attended, was wonderful. Chair Clawson also mentioned how much fun Town and Gown was on the Macomb campus and recognized COFAC for such a wonderful job with emphasis placed on the 23 Rocky statues. Dr. Rives will be taking a Rocky statue to grace the QC campus as mentioned by Chair Clawson. Clawson thanked the sponsors for Rocky on Parade.

Chair Clawson began to give a brief overview of what the October meeting would be focused on with regard to approvals. He went on to say specifically that the discussion would be on reviewing the “All-Funds” budget for this fiscal year and discuss the FY’17 budget. He mentioned the uncertainties of the future of higher education and went on to say that the Board of Trustees would continue to work with legislators, the community, and the University Administration to make certain that Western Illinois University is well “represented at the state level.” He stated that he is confident that WIU will continue to move forward and accomplish great things. Chair Clawson thanked the campus community for their continued support and commitment to the University. He wished everyone a Happy Homecoming and turned over the microphone to President Jack Thomas.

PRESIDENT’S REMARKS

President Thomas extended a thank you to those in attendance. He mentioned that Homecoming Weekend was going to be a busy weekend. President Thomas continued and mentioned Founders’ Day and Town and Gown where more of the Rocky on Parade statues were introduced. He mentioned both events had great turnouts. He stated that the University is very appreciative of the relationship it has with Macomb and the Western Illinois region. Both the Mayor of Macomb and the University have been focusing on

improving the McDonough County area. President Thomas added, “so goes Western so goes Macomb.” President Thomas said that he hoped to see all of those in attendance for the board meeting at the Homecoming festivities as well and that Western is pleased to host and welcome back the Rev. Dr. C.T. Vivian to the WIU campus and to Macomb. President Thomas mentioned that Rev. Dr. C.T. Vivian would be serving as the Grand Marshall in the Homecoming Parade.

President Thomas attended the dedication of the C.T. Vivian Library at the Macomb High School. He asked that everyone please join him at the ribbon cutting at 1 p.m. as the City of Macomb officially opens the second gateway to the Western Illinois University campus on Adams and Lafayette Street. Rev. Dr. C.T. Vivian would be recognized at that ceremony as well. The gateway was a part of the Macomb and WIU campus beautification project. In addition to the previously mentioned honors named for the Rev. Dr. C. T. Vivian, there will also be a dissertation fellowship and a visiting professors teaching scholars program named in his honor. At 2:30 p.m. the Jim and Betty Garner Legacy Patio dedication will be at the Alumni House. President Thomas mentioned that he certainly appreciated the alums for taking care of the Alumni House by helping with the funding for the patio.

President Thomas mentioned that despite the ongoing budget challenges the semester is progressing “nicely.” He stated that the number of students with profiles above the institutional average has risen and added that this fall there was an increase in graduate student enrollment and a 7.7% in overall graduate student enrollment. He mentioned that there is a decrease in freshmen student and transfer student enrollment and overall that there was a 3.7% drop in enrollment for which Dr. Biller would provide more details. President Thomas stated that aggressive recruitment would continue on his suggestions, and that the focus would be to recruit higher achieving students to improve the University’s overall academic profile. He added how this (recruitment of high achieving students) helps with retention. He extended a thank you to faculty, staff, and administrators who are participating in Building Connections Program. He added, “That has proven to be a success.” President Thomas has five mentees that do not always show up, and when they do not, he goes out to find them so that they may receive the mentoring that they need.

President Thomas stated that for the 11th straight year WIU was recognized as a “Best Midwestern University” by “U.S. News and World Report,” and the University is one of four public universities that ranked within the top 50. Western ranked 11th among 113 Midwestern universities. WIU has also been recognized as a great university for “Best Online Degree Programs” by “U.S. News and World Report.” Western was also recognized for the 12th consecutive year by the “Princeton Review” as a “Best Midwestern College.” The 2015 “Washington Monthly College Guide” has recognized Western as a “Best Bang for the Buck” and ranked WIU 30th among 403 Midwestern schools which put WIU in the top 7% of Illinois schools and the top 75% of Midwestern schools. Realtor.com has named the City of Macomb as the third least expensive college in which to live.

The (state) Legislature has still not passed a fiscal year budget for 2016. President Thomas has been discussing this with Senator Sullivan and Representative Hammond at every opportunity, and asked for their suggestions on things the University may do to as far as lobbying and advocating for the University budget. Senator Sullivan suggested rallies and to continue be more vocal. Presidents and Chancellors presented a letter to the Governor and Legislators on this topic it has been featured on “Capitol Fax.” President Thomas went on to say that SGA has presented a letter as well. Some Boards of Trustees are creating a resolution. He mentioned that he is discussing with WIU’s Board Chair of possibly doing some of the same things. He continued with how Western is doing all it can do, and that the Governor of the State of Illinois has agreed to meet with Presidents and Chancellors in small groups. Western’s meeting will be on October 22 with Governor Rauner. Everyone is hoping for good news.

President Thomas mentioned that the University leadership will continue to testify on behalf of Western and Higher Education. He continued by saying Jeanette Malafa is doing a great job of keeping the

University on the forefront and that Western is being heard. Jeanette was ill, thus Rica Calhoun, Legal Counsel will deliver Jeanette's report on her behalf. IBHE Executive Director and staff were on campus as is routine annually to discuss the "Big Picture." They use this time to create more ways to advocate for Western Illinois University as well as Higher Education in general. President Thomas sent out a letter to the University community naming three taskforces. Interim PAVP Dr. Kathy Neumann is heading the Academic Enhancement Taskforce; VPSS is directing the Student Cost Taskforce; VPQCP is leading the Planning Taskforce. The chairs of each taskforce will be bringing recommendations to the President on a regular basis to review and discuss. The University leadership is encouraging "strong recommendations" from each taskforce in an effort to make progress and move forward with the University's budget issues. President Thomas asked the University community to "please be patient" while the process takes place to arrive at solutions to the challenging circumstances the University has to solve. Everyone is waiting to hear from the Governor and legislators. President Thomas stated that recently the University received its last payment for the 2015 fiscal year which was approximately \$6.6M. Today the University will present a \$140.3M Appropriated Budget to the Board of Trustees for their approval. There is an increase of \$7.8M included support for salary increases, new programs, deferred maintenance, and financial aid for students. We anticipate difficult decisions approaching 2017 as well. Western plans on being prepared for the "worst case scenarios" this fiscal year and going into FY' 2017. There is in existence a preliminary budget (spending plan) as well as a list of possible reductions that may be made for the upcoming year. Nearly \$4M has been cut in appropriated expenditures. The University anticipates a \$6M shortfall for 2016. University reserves will be used to cover the shortfall as well as instituting more cost saving measures. President Thomas closed out his remarks by stating that the Leathernecks would be taking on the Salukis of Southern Illinois University at Carbondale and, "whatever that mascot is, the Leathernecks will beat them." The President asked were there any questions or comments and extended a thank you as there were none.

Chair Clawson stated, that there were a couple of things he wanted to share with those that were at the Board meeting and continued by saying that some of the people may have noticed that the executive meeting was held the night previously. It made better sense to have the executive session the night prior to the open session instead of having everyone arrive at 8 a.m., hold executive session, and then have those involved in the open session comeback later on the same morning. This makes for a smoother weekend and prevents individuals from being exhausted over so many activities in one weekend. He mentioned that we began at 8 a.m. and that hopefully the meeting would end earlier and everyone could go ahead with their weekends. He added that the BOT has gone to iPads instead of having a printed Board Report.

LEGISLATIVE UPDATE

Chair Clawson introduced Rica Calhoun and that she would be standing in for Jeanette Malafa for the Legislative Update. Rica began by stating that Jeanette was unable to attend as the President had mentioned, and added that Jeanette did provide a comprehensive report. Rica stated that she would be giving points from the report. Jeanette did not have good news according to Rica. She went on to say that there had been no legislative sessions among legislative leaders in Springfield, Illinois and that no bills had moved forward to increase revenue by natural growth, new taxes, fees, or gaming. HB4148 which was the budget proposal for Higher Education was passed but then vetoed by Governor Rauner. The General Assembly did not override Governor Rauner's veto. Only one chamber has been in session consistently over the summer. Both chambers will be in session on October 20, 2015. The Senate Higher Education Committee has been traveling the state and holding meetings and hearings to address the current situation of state schools and the impact of the budget not being passed on various colleges and the respective communities involved. Jeanette Malafa plans on attending the next hearing that will be held at EIU. Jeanette plans to continue to lobby on the University's behalf. Rica mentioned the letter that

Presidents and Chancellors prepared and reiterated what President Thomas said earlier in the meeting about meeting with Governor Rauner.

Rica mentioned the Beth Purvis (Illinois Secretary of Education) visit to campus this past August. Jeanette stated in her report that she only heard good things from Purvis about her visit to the Western Illinois University campus. Governmental liaisons from all nine state schools, are working on a grassroots advocacy campaign which includes alumni, students, and friends of each respective college or university. This campaign should start next week.

The Senate Higher Education subcommittee on Public Higher Education Executive Compensation has been meeting all summer. They handle community college law changes. Some of the new laws did not pass related to community colleges. SB2174 would have required each university trustee appointed to complete a minimum of four hours of professional development leadership training with subjects that could possibly be “Public University and Labor Law, Ethics, Sexual Violence on Campus, Financial Oversight and Accountability, Audits, and Fiduciary Responsibilities” within two years of beginning service and every two years thereafter. A list would need to be compiled of the BOT members who completed the training on the University website. The penalty of not completing the four hours would be suspension of board service after which 45 days would be given to complete the training in order for the BOT member to be reinstated. Any permanent failure to complete the training would result in permanent suspension and a vacant board seat. Again, the legislation on SB2174 has not been passed as of yet. It is in committee and no votes have been taken on that bill. There are other bills being considered. SB2156 this amends the State of Illinois pension code and states that severance payments are not included in the definition of earnings. SB2159 this requires a university governing board of a university or community college to complete an annual performance review of the President. This would be used by the board when considering a president’s raise, bonus, severance, or any other compensation. Rica mentioned that that was the entirety of Jeanette Malafa’s report and asked were there any questions.

Trustee Michael Quigley asked was there any idea of when we (Western Illinois University) would get a budget. Rica responded that Jeanette said that there has been no discussion or indication on when there would be. President Thomas added that we (the University leadership and Board of Trustees) have all been asking the same questions as to when there will be a budget. Trustee Bill Epperly asked whether or not the state was making any payments on this year’s budget and President Thomas answered no. He clarified for Epperly that the University will not be receiving any appropriated funding until the budget is passed. Trustee Lyneir Cole stated that we have received the last payment for 2015 and we have not received anything since July. President Thomas said Western will receive no funding until the budget is passed in response to Trustee Cole’s statement.

Trustee Carolyn Ehlert Fuller mentioned that the bill that is in committee for trustee training is an excellent idea. Trustee Ehlert Fuller added that it is a “really steep learning curve getting started.” She said that training would also serve as a reminder and she believes that it will be easy getting that bill passed. Chair Clawson mentioned attending the AGB conference and that it was a very eye-opening experience for him. He continued and said for some happy news/good news, let’s here from the Vice Presidents.

GENERAL COMMENTS BY VICE PRESIDENTS

Academic Services

Interim Provost Kathy Neumann stated that she hoped that she could bring some happy news. She said that they are trying not to focus on budgetary woes in Academic Affairs. The highest enrollments in programs in order were, LEJA, Biology, Management Agriculture, and Psychology. The highest enrollments in the graduate programs in order were Computer Science, Educational Leadership, the MBA

program, Biology, and Elementary Education. There are students from 53 different countries enrolled. The highest enrollments are for India and Saudi Arabia. The Board of Higher Education approved two more Master's degrees for Academic Services Community and Economic Development through the Institute of Rural Affairs and an Applied Statistics and Decision Analytics bachelor's degree was also passed that will be offered through the Department of Economics and Decision Sciences. Both of those programs were passed late by IBHE so they will begin in the future. There were two hybrid programs launched for fall. Both were well received. They are the MBA and CSP degrees. The MBA may be completed in one calendar year. Both of these programs are offered through the QC campus. There are 26 students enrolled in the CSP program. Graduate enrollment is up 10 %. David Bell, WESL Director, is in the Gulf visiting seven countries on a recruiting trip. Dana Vizdal from the Center for International Studies is in Southeast Asia visiting five countries. Rick Carter will be leaving in two weeks to visit Brazil.

The mock elections are coming up soon and will run through November 2. Rick Hardy does an excellent job helping the students identifying through the process that the next President of the United States will be. All of the actual candidates have been invited to campus to speak and it is not certain how many will actually show versus sending representatives to participate in the mock election process. There is also the possibility that some will participate via SKYPE or similar tech method.

This year's theme is "Environment: A Foundation for Social Responsibility." The College of Business and Technology has invited Tyler Gage to speak. He took Religion Gone Wild and worked internationally with the indigenous people of the Amazon. He is the co-founder and CEO of the company Runa which markets products that support families in Ecuador.

The College of Arts and Sciences continues to have success with its RISE (Research Inspiring Student Excellence) program. This program allows students to work in the laboratory and field exercises to gain practical research experience. They are mentored by faculty in the sciences and present their projects at the Thomas Helm Undergraduate Day. Dr. Neumann went on to say there will be a "living and learning community" established to allow for learning within the students' living quarters. Provost Neumann mentioned how Rocky on Parade "was an amazing event to see at Town and Gown." She went on to say how the Town and Gown event was picked up by the Associated Press and remarked on the national attention that the campaign recently received as well as how the event draws Macomb and the University together in a "way that no one anticipated." She mentioned that some of the dogs featured in Rocky on Parade may be on national television. The Doppler truck is here on campus. This is owned by the Center for Severe Weather in Boulder Colorado. It is the truck featured on Storm Chasers. This is the second time the truck has been in the area and it does make visits to local schools and schools in surrounding communities and serves as an educational tool for students of all grade levels.

Twenty-four technology classrooms were upgraded over the summer as well as the wireless in several buildings across campus. The improvements were made possible by President Thomas approving the release of equipment reserve funds as well as funding from indirect costs, and other allowable funding to make up the \$710K needed to make the technology improvements across the Western Illinois University campus. uTech completed the project on time and under budget. All of the residence hall rooms have wireless. The bandwidth on the Macomb campus has increased four-fold, and the residence hall bandwidth has increased by eight times. Technology capacity is continuously being improved.

The review process for low performing programs is moving forward. These are programs that were identified by IBHE that need to be reviewed. Dr. Nancy Parsons is providing leadership for this process. The reports of the identified programs should be rendered soon. The taskforce that Provost Neumann is leading has identified areas of excellence that may be enhanced. The identified areas will be the basis on which recommendations are made. The contract for the QC Market Analysis Contract has been signed. It

will be approximately 12 weeks before the study is complete and Dr. Neumann is looking forward to the feedback from the study. Provost Neumann stated that she would be happy to entertain questions.

Trustee Ehlert Fuller made a comment about the increase of successes on the academic side and congratulated Provost Neumann. She continued and commented about the hybrid classes noting the popularity of existing classes and demand for more classes. She added that hopefully the Board would be able to vote on increasing hybrid classes. Provost Neumann responded that now that Academic Affairs sees how well received the hybrid courses were, going forward they will see how they can expand the hybrid class format in other academic areas.

Trustee Epperly asked Provost Neumann to explain the online software and the improvements that were made over the summer. Provost Neumann asked, "Are you talking about the Desire2Learn?" Trustee Epperly responded, "No, that was my next question." Epperly referenced a conversation they had a couple of weeks ago, and Provost Neumann continued, to by responding that Epperly was in fact asking about Desire2Learn. Desire2Learn is our online course management system. This management system has partnered with textbook publishers, a clicker manufacturer, and a few other third-party manufacturers to integrate the vendors' products with the Desire2Learn online software management system. This allows for textbook feedback and responses made through clickers to be seen in one central location (Desire2Learn). There is one more year on the Desire2Learn contract. During the reviewing of the contract Academic Affairs has identified specific features of the program that students are not using. The features that students are not using will be negotiated with the vendor to be removed going into any subsequent contracts. There will also be a suggestion to add in features that Academic Affairs believes the faculty will use. As a result of the budget situation, Academic Affairs will be asking whether one year renewal terms will be an option or possibly three year renewal options. Everything will move forward as Desire2Learn gets back with more definitive answers.

Trustee Epperly mentioned that there were other buildings that were improved, asked which buildings were improved, and asked were there other buildings on the list to receive improvements. Dr. Neumann said, "Stipes, Morgan, Waggoner, Horrabin." Epperly continued by asking what the plans for the other buildings were. Utech has prioritized the classroom buildings that need the most in terms of upgrades and presented these findings to the Leadership Team. Trustee Epperly asked may the board get a copy of the list.

Trustee Epperly asked what the QC Market Analysis cost. Dr. Neumann responded that it would cost approximately \$20K and that appropriated funds would not be used. Foundation funds will be used. Trustee Epperly mentioned that hopefully it would not be the same firm that performed the analysis previously. Dr. Neumann responded that it is a different organization, and went on to say that the market analysis would be done through the Educational Advisory Board. Trustee Epperly remarked that the firm used previously wasted the University's funds, and mentioned that their forecasts were off significantly. Dr. Neumann responded that the errors may have been attributed to the focus of the analysis which was on adult learners. In the current case scenario, the Educational Advisory Board has not been given "narrow" parameters as was the case with the previous firm used.

Trustee Epperly indicated that he had a final question and asked about Cyber Security. He asked was there an update. Academic Affairs is working with Dell Secure Works. Executive Director Stephen Frazier came to the microphone and explained that rather than hire a new Chief Technology Security Officer that a partnership with Dell Secure Works was the option taken. Dell Secure Works is an IT Security Firm and provides more of a broad based service than could an individual. Dir. Frazier went on to say that an RFP has been developed. The University has partnered with Dell Secure Works since the beginning of the semester. Dell Secure has implemented a phase approach that will span three years. The first year is for monitoring traffic patterns, identifying troublesome patterns, and preventing risks to each

server. There are 40 servers that can be added a few at a time. The mainframe is being monitored as well. There has also been an analysis of Western Illinois University's security stance done which is similar to an audit and requires three days of interviews. Dell Secure Works calls into the audit. In six weeks a report will be produced with the audit findings (security stance). This will help to identify areas that need improvement.

Trustee Epperly stated, "I have to ask my questions better...Cyber Security degree, there's been talk about a Cyber Security degree...maybe between technology, law enforcement, and so forth and we were talking about the success of the blended program, and I have to believe a Cyber Security degree would be very popular and very much in demand." Trustee Epperly went on to say that he saw other universities that were creating similar programs across the nation and thought that with Law Enforcement being one of Western's largest programs that the University should be at the forefront of developing a Cyber Security degree program. Trustee Epperly asked Dr. Neumann was anything happening with the development for a program. Dr. Neumann stated that the program is still under discussion and added that there has not been anything formal from any of the colleges that would be involved forwarded to the Provost's Office.

Trustee Michael Quigley stated that he would like to extend a thank you for the electronic update. He mentioned that he frequents two of the buildings affected by the updates and that he has noticed the increase. Trustee Quigley stated that he wanted to ask about Desire2Learn satisfaction as he did not know whether or not from the students' perspective whether or not it is popular. Provost Neumann said that with her over 20 years of experience she has never known of a software management system with which everyone was satisfied. She mentioned that Desire2Learn is still new to the University. There are always concerns with any product the University chooses. The process in changing products requires a year "ramp up" time wherein two systems have to be run simultaneously for reliability. The faculty carries the burden of any switch as all of their content has to be entered. There currently is not anything available that is comparable as far as student satisfaction. The decision has been made to stay with the current system longer, and negotiate a shorter term instead of committing to another five years. Trustee Quigley asked was there a faculty opinion regarding Desire2Learn. Dr. Christopher Pynes stated that in general faculty are satisfied with Desire2Learn.

Chair Clawson passed around an article that was focused on the \$108B that was predicted to be the approximate cost of cyber security risks in the United States next year. Chair Clawson thanked Dr. Neumann for her remarks.

Advancement and Public Services

Vice President Brad Bainter mentioned that he had nothing but good news from his area. He said that he had the results of a market study that was done during the 70s that predicted 20K students on the Macomb campus. He added that the University probably does not use that firm anymore either.

Bainter wished Darcie a Happy Birthday and mentioned that she is the "Best Assistant Vice President a person could ever have." He mentioned that University Relations is the contact point when there are national and international stories on Western Illinois University whether the story is on cyber security, active shooters, etc. He stated that University Relations provides a good service to the media. The theme this year is: I am a WIU Success Story: I am a Leatherneck. Two students are featured in the new commercials running this theme. The VPC area has been very busy with Rocky After Dark, Founders' Day, Homecoming, and larger items on request by various campus areas and the Macomb community. Hundreds of "Think Purple" t-shirts have been distributed to Macomb businesses.

This year an anticipated 100K in royalties are expected from WIU licensed items. The company that is responsible for managing the receipt of royalties has been doing a good job. The Ray “Rock” Hanson Vintage Collection has been launched and is in the University Union Bookstore. VP Brad Bainter thanked Ann Comerford and the Bookstore staff for supporting the “Rock” Hanson product. He suggested that everyone buy items from the collection at the Bookstore.

University Television provides oversight for the local Cable Channel 3 and produces the programming for Channel 15 as well. The Purple Chair program is going to be expanded. There is an extensive list of people to be interviewed. UTV will cover the Fallen Soldier Race. The race has raised over \$50K for the Veteran’s Assistance Center in three years. Last year there were nearly 500 participants. This year there are over 500 participants. Trustee Michael Quigley will be speaking at the event.

The new patio is a beautiful addition to the Alumni House. This was a gift from the children of Bill and Betty Garner. Now there is a place in the back and the front of the Alumni House for people to gather. VP Bainter extended a thank you to Dir. Scott Coker and Facilities Management for the oversight of the patio construction. VP Bainter asked were there any questions.

Trustee Ehlert Fuller mentioned that she would like to comment on Michael Quigley and congratulate him for ranking in the top 10% of ROTC students nationally. VP Bainter stated that there are good students on both campuses and that it is a challenge to get all of the funding needed to include students in the various campaigns. Chair Clawson thanked VP Bainter, and called on VP Gary Biller.

Student Services

Vice President Gary Biller greeted the Board Chair, President Thomas, and the Board of Trustees. He stated that he is a data driven person and that he would provide numbers. Tenth Day Enrollment came in at 11,094 and there have been admits since 10th Day. That was a decrease of 360 students overall which was a 3% decrease in our total student population. There were 1535 new freshmen compared to 1607 last year. There were 1,105 transfer students compared to 1,220 last year. The increase in graduate and international students is wonderful. Western Illinois University still has the “Veteran Friendly Campus” designation.

There are over 600 veterans and active service military being served on the WIU campus. The freshman to sophomore retention rate dropped from 72% last year to 68% this year. There is a program in place to help with retention.

The number of students who qualified for Western Commitment Scholarships increased by 2.4%. The new freshman class has increased its high school GPA from 3.14 to 3.20 and on ACT scores from 20.9 to 21.1. There is a better quality of students entering the University campus. That translates into 121 students qualifying for merit based scholarships.

The Building Connections Program that is combined with the Provost’s University 100 has been a success. There were over 200 faculty and staff volunteers that are keeping the program staffed. Over 1400 students have gone to their initial meeting. A “watch list” has been formed for the 151 students who have not attended their first meeting. VP Biller is chairing the taskforce on Student Cost. Data is being gathered from national as well as University data sources on enrollment and admissions. There are individuals on the Student Cost Taskforce that will be able to analyze and interpret the results.

The construction at Beu Health Center is complete. Tanner Hall’s lobby project has been completed. There is also a Student Success Center in Tanner and Bayliss–Henninger Hall. This is where the freshmen are housed. At the center there is graduate student on duty to assist students. This is available to the students from 7 p.m. until 10 p.m. This should help with retention as well. Move-in Weekend was a

“fantastic” success. There weren’t any major problems in the Bookstore or Financial Aid during this process. This set a positive tone for the rest of the year.

Student Activities has hosted Paint the Paws, Yell Like Hell, and many other events as a part of the Homecoming Weekend. Family Weekend is Coming up and STYX will be here. Athletics going along well currently the Interim Director is Matt Tanney. He will deliver a report at the board meeting. He created a program wherein students may bring by their school t-shirt and the Athletic Department will provide the student with a new WIU t-shirt. All of the other school’s shirts will be donated to charity.

SGA and Student Activities held a Leadership Reception at the University Residence on September 21, 2015 that was well attended. Student Development hosted Dad’s Day on September 19, 2015. The most successful activity was paintball. CUPP and the University hosted a Welcome Back themed party at the beginning of the academic year. There were 40 local businesses represented at the Welcome Back and over 1500 attended the event. Tara Buchanan is the director of the Disability Resource Center. Dr. Biller congratulated her on co-authoring a chapter in an accessibility handbook for use in higher education. Dr. Biller asked was there any comments or questions.

Trustee Ehlert Fuller stated that she would like to comment on a personal note corroborating some of the contents of Dr. Biller’s report for Students Services. Her freshman granddaughter frequently calls to make the family aware of the various programs she enjoys on the Macomb campus. She stated that she wanted to compliment everyone on a job well done. She had received a great deal of positive feedback.

Trustee Epperly asked how many OAS freshmen are there. Dr. Biller responded that he did not have the number in front of him but would get back soon. There are 1,153 graduate students in all. Trustee Epperly asked about third year retention. Chair Clawson asked about the status of MAP funding. Over 3000 student qualified for \$5.5M of MAP funding; however the funding is not available from the State of Illinois. There is a great hope that when MAP funding is restored the funding will be available to those who are eligible. When the funding is released by the State of Illinois it will come to the University.

Director Angela Bonifas stated that the OAS number for this fall was 291, and the third year retention was 60.8%. Trustee Epperly asked whether or not there was a discussion going on about moving academic standards up—whether it is “gradual.” He continued that from a quality standpoint the University should be perceived as moving up and becoming a tougher institution to be admitted. Trustee Epperly stated that Texas A&M Kingsville was the fastest growing institution in the nation and much like a peer institution...the President of Texas A&M attributes the growth of their campus to beautifying the campus, creating a student life to engage the students, and by raising admissions standards to create a perception of quality.

Administrative Services

Vice President Julie DeWees began by introducing new employees in her area with an introduction of Brittany Kruse, who is the new Comptroller in the business office. Michael Sartorius is the new Internal Auditor. The external auditors are on campus and will be working through November. Both new employees work closely with the external auditors. Human Resources introduced a new employee development program called the Administrative Support Professional Certificate Program. This is a program open to all civil service employees who operate in an administrative support capacity. A professional supervisor training certificate is also being offered as well as a technology certificate.

Scott Coker will give the Facilities Assessment Report at the December meeting. VP DeWees extended a thank you to the We Care volunteers and mentioned that it was an outstanding event. Over 600 purple and gold mums were planted. There were 15,000 spring bulbs planted and over a semi-truck volume of mulch were placed around campus. VP Julie DeWees asked that she please be forgiven if she missed thanking

anyone. Big Brothers and Big Sisters of McDonough County, Supply Chain Management, Society for Human Resource Management, Women's Tennis, Women's Softball, Women's Basketball, Men's Golf, the Track and Field Team, Billing and Receivables, Academic Advising, numerous Greek organizations, the Agronomy Club, National Residence Hall Honorary Society, Golden Key Honor Society, and the Wesley Foundation were among many who participated in the We Care event. VP DeWees also thanked Cathy Early and Tara Beal and the Landscape Maintenance Team for their roles with We Care as well and asked were there any questions. Several Trustees remarked that the campus looked great.

Trustee Quigley began a comment with stating that he recently learned something new about professional development. He asked VP DeWees whether or not Civil Service workers received a pay incentive added to their wages upon receiving professional development, and VP DeWees replied no and added that she was not certain as to whether an incentive was given on the A and P side or not. Trustee Quigley asked was the pay incentive added to the employee's base pay or was it something added as a bonus for participating. VP DeWees explained that the professional development is used to give Civil Service workers an opportunity to learn new skills to open up opportunities for advancement and promotions, but there is no pay incentive attached to their salaries. Trustee Quigley apologized. Chair Clawson interjected that what Trustee Quigley was asking was regarding the Faculty pay incentive. VP Neumann responded that faculty receive PAA (Professional Achievement Awards System), where faculty complete a variety of developmental achievements, teaching research and service, and such are awarded points that translate into a pay incentive monthly. This is a "small" increase in the faculty member base pay. This is \$170 per month.

Trustee Epperly asked how many faculty members receive the award annually. VP Neumann answered that possibly 200. PAA amounts to about \$1500 per year per faculty member. Dr. Neumann mentioned that PAA was negotiated in the last contract and in place since 2007. Trustee Quigley stated that this amounts to \$500K per year added to base pay which is on top of the 2% increase added to each faculty member's contract. VP Neumann stated that the discussion was getting "too far ahead of itself" and added that it is difficult for faculty members to receive PAA each year. The program was designed so that faculty could earn the award every three to five years. Trustee Quigley stated that he wanted to clarify that at least 20% earn PAA annually, and Provost Neumann replied yes. Trustee Quigley stated that Western is talking about budget yet the University is giving out \$500K in additional raises on top of the union contract and added that this is something that "should be looked at." Chair Clawson said that if he was the person receiving PAA he would be taxed on the award and asked whether or not it would be better to use it within the department for travel, continued education courses, or anything needed. He added that the PAA discussion was probably a discussion for another time and that the discussion was getting off track.

Trustee Quigley stated that he believed that PAA is something that should be discussed as a part of the budget discussion. President Thomas stated that as Provost Neumann stated this program was contractually negotiated in the past so the University is obligated based on the contract. Provost Neumann stated that next year negotiations will begin. Trustee Cole asked can the topic be added to the board agenda prior to the expiration of their contract, and Trustee Quigley interjected that he agrees as the University is already giving the faculty raises. Provost Neumann stated that the negotiations for a new contract would begin a year from now. Trustee Cole stated that the discussion should go forth as no one knows what the budgetary situation is going to be improved in the near future and added that from Trustee's Quigley's perspective PAA should be discussed. Rica Calhoun, Legal Counsel, asked the trustees, in order to clarify Trustees Quigley, Epperly, Cole, and Clawson's sentiments whether or not PAA should be added as an agenda item in the larger budget conversation. Chair Clawson stated that the Board should certainly get input from the faculty.

Trustee Epperly stated that he spoke with VP DeWees about SURMA and added that he was not sure any board members understood SURMA (State Universities Risk Management Association). Trustee Epperly asked that VP Julie DeWees explain SURMA. VP DeWees stated that SURMA is a group of universities that purchase insurance as a collective group. This is for property insurance coverage for WIU. The amount fluctuates as this covers the University's liabilities. The cost is \$425K per year. Trustee Cole asked how often we use the insurance. VP DeWees mentioned that we have paid the deductible and used SURMA to cover flooding in a residence hall. When too many schools turn in insurance claims, the cost of the insurance premium increases for the collective. Trustee Cole asked does Western pay into any other insurance coverage. VP DeWees clarified that SURMA is the coverage the University has as a group property insurance and President Thomas added that this is the most cost effective route for the coverage as all of the universities included share the cost. Trustee Epperly explained how the premium is prorated and added that he wanted to make certain that everyone knew about the coverage and the cost. Trustee Cole asked about the deductible, and VP DeWees stated she would forward the information through Digger Oster. Trustee Cole asked what the last incident was that the insurance was used and whether or not the usage resulted in a premium increase. VP DeWees said that she would provide the information to everyone.

Trustee Epperly mentioned that he called Dir. Matt Bierman regarding the annual report on investments and noticed that it was a new report. He stated that his comment was, "for the record as when he say this (the report) he about croaked." He noticed in the report that the investments per institution listed \$37,350,000 invested in one bank (Morton Community Bank). He questioned whether or not this investment was financially sound and went on to question what would happen if the bank were to fail. He asked that Dir. Bierman explain, and Bierman went on to say U.S. Bank in Springfield do all of the University's bills and payroll. Morton Community Bank/Citizen's as the University's "cash sweep, that's actually invested in a fund and then that fund is spread out through a bunch of different accounts across the entire United States all under the FDIC level. So it's all insured." The report that was presented was created by Western Illinois University's Budget Office instead of renewing a subscription to a software package that did not produce as high of quality report. Trustee Ehlert Fuller commented that Dir. Bierman continues to find ways to make the University efficient and save money. Trustees Epperly and Cole agreed.

VPSS Biller stated that he did not introduce his new staff. The newest staff member, who began work at Western the day prior, is a veteran; Dr. Jason Woods is the new Associate Vice President for Student Services. He asked was Mr. Carl Simien in attendance and added that Dir. Carl Simien began work at the University two months ago. Simien is the new director of the Gwendolyn Brooks Center.

Trustee Phil Hare stated that he would like to go back to the PAA discussion. He suggested that when the topic is revisited that the focus should not shift away from the collective bargaining agreement and the WIU professors and how the professors and instructors "make the University what it is...one of the greatest around." He suggested that if areas are going to be considered for cuts that PAA should not be considered. He stated that it seemed as if PAA had been discussed in the collective bargaining. Trustee Hare suggested that the President and Leadership Team look at the "overall picture" instead of focusing on one group when their contract comes up. Trustee Hare stated that he is not going to be in favor of the PAA system. He went on to say that recovering the cost should be a discussion with the Governor. He added that for the record, the University should keep in mind everything that is going on in the State of Illinois. President Thomas added that as he was just consulting with General Counsel that the Board can talk about PAA but that is a part of contract negotiations which is not the Board of Trustee's role. The Board does not get into contract negotiations. Trustee Savala stated that she understood Trustee Hare's comment and "it's kind of all in the timing and if that's what's on the plate, I just hate to focus on that." Trustee Cole said that Trustee Epperly made a comment on "upping the standards" and continued to state that the State of Illinois has lost students because other states have lowered their standards. He suggested

that admission standards remain the same. Trustee Cole stated that he believes that the board's fiduciary responsibility is to make sure the University runs appropriately. Trustee Cole said that he knows that the Board does not negotiate contracts but may have something to contribute to improve the process, and added that he is not for taking away PAA but would like for the Board to consider ways of getting the PAA system to work more efficiently with regard to the funding that is invested in it. Trustee Quigley said that Trustee Cole's comments characterized more of what he was trying to point out. Trustee Quigley added that he wanted to make sure that the University was getting an appropriate ROI on the funds invested in PAA without getting into contract negotiations. He mentioned he brought PAA up for the Board to consider whether or not revisions were needed in the system and in no way intended to vilify the PAA system. Chair Clawson stated that Dr. Rives VPQCP was next on the agenda.

Quad Cities and Planning

Vice President Joe Rives extended a Happy Birthday to Darcie Shinberger. VP Rives acknowledged those in attendance from the Quad Cities campus who started out very early in the morning to arrive at the Macomb campus for the 8 a.m. meeting. Dr. Rives thanked Chair Clawson for giving the welcome at the new student welcome held at the QC campus. The new student welcome at the Quad Cities campus is very much like the new student convocation held at the Macomb campus. VP Rives thanked Trustee Savala for making sure Western Illinois University was well represented at Viva Quad Cities at its scholarship presentation and mentioned that WIU is becoming an important part of the Hispanic Community in the QC. He thanked the trustees for attending the minority scholarship appeal. He invited the Board to attend the scholarship breakfast that will pair scholarship donors with recipients. Rives mentioned how the banquet offers an opportunity for donors and donor organization to see the individuals that will benefit from and how they benefit from scholarships.

Dr. Rives thanked President Thomas for an outstanding speech at the QC campus for Founders' Day. VP Rives mentioned the media coverage was good. He referenced a recent article in which an editorial praised WIU's strong leadership during challenging budgetary times and how the University continues to move forward. Western's QC campus received a \$250K donation from the Moline Foundation. Dr. Rives thanked Chair Clawson for attending. He mentioned that the QC community is watching Western grow and develop and in return "putting its trust and confidence" in Western. He added that the 39 visits with potential corporate entities are going "incredibly" well. The corporate meetings spurred making rounds with the community college partners. Eastern Iowa community colleges have begun the process of communicating with Western's COEHS (College of Education and Human Services) and CBT (College of Business and Technology) for more partnerships. Working with community colleges spurred revisiting dual enrollment between high schools and WIU. The superintendents of several schools systems in the QC area are forming an advisory board to help Western on the dual enrollment partnerships which is consistent with the Quad Cities Chamber to "recruit and retain" local talent. The goal is to get high school and community college students enrolled at one of the Western Illinois University campuses. Dr. Rives thanked Dr. Neumann as the hybrid courses are over 90% filled. VP Rives offered congratulations to WQPT who may be up for an Emmy award for "Letters Home to Hero Street." This is the second of two nominations that the station has received since it began 32 years ago. WQPT is expanding its programming. BBC news has been added which is the fifth largest news viewing.

VPQCP Rives is chairing the long-term planning committee, and the committee is ready to reconvene. The President's Leadership Team has been compiling a report to provide input and feedback to the long-term planning committee. Dr. Rives has been named to the Higher Learning Commission's International Corp. This is the highest level a peer reviewer may achieve. He will be spending his Thanksgiving week in Poland on an accreditation visit with Franklin University. VP Rives mentioned sympathizing with the tragedy that occurred in Oregon and went on to thank Dr. Lloyd Kilmer and Mr. Richard Janoski for providing expertise in on-campus security. OPS will be visiting the QC campus and talking to the campus about active shooters and how to respond. The Quad Cities Campus will be telecasting the Homecoming

Football game from 2 p.m. to 7 p.m. all are welcome to attend. VP Joe Rives asked were there any questions.

Trustee Epperly asked what the enrollment numbers are for the Quad Cities campus, and VP Rives answered 1531. He continued with asking how many Graduate Students there are. VP Rives responded by stating he would allow the persons driven by numbers to answer. Provost Neumann stated that Quad Cities graduate enrollment is 245 which includes on the ground and extension numbers. Trustee Quigley stated that he had a question on enrollment and asked what the FTE was for the QC. President Thomas said, may we ask Dir. Angela Bonifas to come forward. The FTE for the QC is 638. The extension is 304. This is an increase in enrollment for the QC of 1.2% from last fall. President Thomas stated that it was oversight on his part as he did not introduce Angela Bonifas earlier as the new Director of Institutional Research and Planning that followed Dir. Rhonda Kline. President asked that those in attendance welcome Dir. Bonifas in her new position. He mentioned that Dir. Bonifas has been doing a wonderful job. Trustee Epperly asked what the average ACT was for the QC. The average ACT is 23.2 for new students. Trustee Cole asked about Macomb. The average ACT for new students in Macomb is 21.1 which is an improvement from 20.9. The total enrollment for last year was 1,140 on campus. Grad student numbers are at 511 in total. The FTE for Macomb is 7,864 and the extension was 754 for a total of 8,618...a decrease of 4.4%.

Trustee Ehlert Fuller stated that this demonstrates the opportunities of growth to promote new academic programs based on student demand. As the results from the marketing feasibility study come back, to replace the existing decade old results done previously, we can move forward. Trustee Ehlert Fuller suggested we capitalize on the courses that are going to take off like “fireworks.” Trustee Ehlert Fuller anticipates that in one or two years that the University enrollment should see significant improvements. She mentioned that Dr. Rives has done a tremendous job of integrating WIU into the Quad Cities communities. The communities surrounding WIU QC are very aware of the location of the campus and University improvements. Trustee Ehlert Fuller suggested recruiters offer the right product at the right time. She mentioned that the five “Ps of Marketing” must be in place.” Trustee Ehlert Fuller is optimistic. Trustee Savala stated that we should reach out to organizations that are currently in programs with other institutions and nearing their end. She stated that Western would be coming in at a good time. Trustee Savala believes that reaching out to the community should be done in conjunction with the marketing study. Dr. Rives mentioned that Trustee Savala’s suggestions make an interesting point as next week he is meeting with Allegiant Trucking, a transport agency in the QC area. His conversations with the CEO have produced a potential partnership between Western and Allegiant Trucking. Chair Clawson thanked Dr. Rives.

ADVISORY GROUP REPORTS

Student Government Association Macomb President – Wil Gradle

The 47th Legislative session of the Student Government Association is well underway and has gotten off to a progressive start to the year. Having only held a handful of meetings, our greatest contributions are ahead of us. That being said, the SGA voted unanimously to approve the expenditure of no more than \$900,000 to be spent on replacing/refurbishing the bleachers in Western Hall.

In a demonstration of leadership within the student government community, SGA has written a letter on behalf of all students to be sent to all legislators and to the governor. This letter articulates student displeasure with the state’s lack of action with regard to MAP grant funding as well as higher education

funding. This letter will be signed by the student governments of all public universities in the state prior to being sent to Springfield.

The Student Government Association wishes to express its gratitude to the University with regard to its commitment to the students. Given the extreme uncertainty of University funding, the University leadership has acted carefully and conscientiously to serve as great stewards of our finances. In addition to the careful and conservative approach taken by the leadership, the University has also taken the generous step of fronting money to MAP-entitled students. We wish to thank you for your tireless efforts through which we, the students, benefit.

President Thomas thanked Mr. Gradle, and Trustee Cole asked if there is no budget by January of 2016 will the students still be allowed to enroll. President Thomas responded that registration will go on as students have to register prior to the end of the subsequent semester. Trustee Epperly asked whether or not MAP was \$4.5M a year or a semester. President Thomas responded that MAP was \$11M per year. VP DeWees stated that the MAP grants have been applied to the student accounts. Their accounts do not show that money is owed although no funding had been received from the State of Illinois. President Thomas mentioned that the University usually does not receive the payment until November of each year. The University remains very hopeful for the MAP funding. Dir. Bierman stated that the State of Illinois appropriation for MAP has not passed. The Governor and Legislature have to agree before a payment is sent to Western. Trustee Cole went on to say that the University needs to come up with a plan to address what is to happen if the funding does not come through from the State of Illinois. President Thomas mentioned that Western was the last University to sign on to release funding to students this semester. The University is covering approximately 3000 students who have not received MAP. President Thomas mentioned the decision was made to cover the students so as not to lose them this semester. President Thomas stated that the University could not penalize the students and withhold MAP as a result of not having received it from the State as of yet, and that decision had to be made. The University is currently advocating for both MAP and State Appropriated Funds.

Council of Administrative Personnel Macomb President – Teresa Koltzenburg

COAP President, Teresa Koltzenburg stated that most of the content of what she would like to present is in the report that she submitted, but she also wanted to call the Board's attention to the COAP Employee Spotlight.

This is published on the "Beyond the Bell Tower Blog" and highlights the accomplishments and achievements of COAP employees. COAP employees from both campuses have been featured. Below is the report that Koltzenburg submitted and was distributed by electronic mail to the Board and University Administration

The Council of Administrative Personnel Executive Committee (COAP) election was held in May 2015, and as a result, we have new officers and new division representatives (as of July 1). They are as follows: Amanda Shoemaker moved into the past president position and Teresa Koltzenburg moved into the president position. Dustin Van Sloten was newly elected to the vice president officer position, and Margaret Taylor was re-elected as secretary/treasurer. Division representatives for the 2015-16 academic year are as follows: Becky Paulsen will continue to serve as the representative for Academic Services; we are waiting for a volunteer from Advancement and Public Services (as no candidate was on the ballot for this division); Scott Harris will continue to serve as the representative for Administrative Services; Angela Bonifas was re-elected as the representative from the President's Office; Audrey Adamson will continue to serve as the representative for the Quad Cities campus; and Gretchen Steil-Weiss was newly elected as the representative for Student Services. Vice President of Administrative Services Julie DeWees will continue to serve as the executive liaison.

Since August 2015, the COAP Executive Committee has met twice (once monthly), and during that time the committee publicized, received seven applications for, and awarded the \$100 COAP Professional Development Scholarship for Fall 2015. University Housing and Dining Services Assistant Director of Residence Life for Leadership Development Justin Schuch was awarded the Fall '15 scholarship funds, which will go toward his attendance at the Great Lakes Association of College and University Housing Officers (GLACUHO) in November. The Spring 2016 COAP Professional Development Scholarship will be announced in early January 2016.

The COAP Executive Committee continues to showcase the work that COAP employees do at Western via its "COAP Employee Spotlight" series on University Relations' "Beyond the Bell Tower" blog. You can read the latest post about Dr. Pedro Bidegaray at wiurelations.wordpress.com/2015/09/23/sept-coap-spotlight-bidegaray/. wiurelations.wordpress.com/category/coap-employee-spotlight/ is where you may find all COAP Employee spotlights.

Finally, the COAP Executive Committee has scheduled both the Fall and Spring Open Forums with President Thomas. They are set for: **10 a.m. Thursday, Oct. 29**, University Union Capitol Rooms (Macomb) and QC Complex 1418 (via CODEC to the Quad Cities); and **10 a.m. Thursday, May 5, 2016**, University Union Capitol Rooms (Macomb) and QC Complex 1418 (via CODEC to the Quad Cities).

Faculty Senate Chair – Christopher Pynes

Chair Clawson announced that the next report to be given was Dr. Christopher Pynes the Chair of the Faculty Senate. Dr. Pynes gave the following report.

The following is a summary of some of the major initiatives that the Faculty Senate considered since the last Board meeting as well as current major agenda items:

- Faculty Senate approved a report from its Council for Instructional Technology with recommendations to improve the response rate for student evaluations of online classes.
- A proposed amendment to revise the Senate Bylaws so that vote tallies would be provided to faculty at their request rather than announced following Senate elections was defeated. Election result totals will now be maintained on the Faculty Senate webpage.
- Faculty Senate approved a Bylaws amendment to allow ex-officio members of one Senate council or committee to simultaneously serve on one other Senate council or committee if another eligible faculty representative cannot be found.
- Interim Provost Neumann reported back to Faculty Senate on Facilities Management's plans to address the large number of classroom clocks that are not functioning correctly due to air conditioning upgrades.
- Disability Resource Center Director Tara Buchanan spoke about new accommodation procedures beginning fall 2015 which use students' STARS accounts and faculty WIUP screens rather than hard copies.
- Chairperson Pynes warned senators that Better World Books continues to place textbook donation boxes in campus locations despite its status as a for-profit corporation rather than a charity.
- Senators discussed a drop in the response rate to the Senate Nominating Committee annual interest survey, from which volunteers are chosen to fill vacancies on Senate and University councils and committees.

- Senator DeVolder was elected to represent the Senate for a two-year term on the Provost's Advisory Council.
- Senators Brown, Roberts, Hironimus-Wendt, Carncross, and Dodson were elected to serve on the Committee on Provost and Presidential Performance for 2015-2016.

Current major agenda items for 9/29 include:

- Foreign Language/Global Issues Graduation Requirements
- FYE after the introduction of University 100 courses
- Minority Dissertation Fellow and Minority Visiting Scholar Programs Reports
- ROI analysis of international travel for student recruitment
- Quad Cities complete cost accounting for academic programs offered by Macomb based faculty

Dr. Pynes asked were there any questions. Trustee Quigley asked faculty traveling to the QC campus. Dr. Pynes answered that the faculty member who was concerned about whether travel to the Quad Cities campus was cost effective to provide instruction was also concerned as to whether or not the credit hour production is being calculated correctly. The Provosts area has been called on by Faculty Senate to provide more information on how to fairly assess per hour credit production for courses provided by Macomb based faculty as well as the cost effectiveness of travel from Macomb to the QC campus to teach.

Civil Service Employees Council Macomb President – Karen Trusley

The Civil Service Employee of the Month for July was Patty Battles, Special Events Facilitator in the Centennial Honors College; August was Stacy Dorethy, Office Manager in the Department of Art; September was Gerilee Vail, Grounds Gardener in Facilities Management-Landscape Maintenance, and the October Employee of the Month is Christie Weishaar, Accountant III in Foundation and Development. We would like to thank all the employees of the month for their service to the University, and to their nominators for helping to recognize them for their outstanding service.

Earlier this year, we co-sponsored a blood drive with COAP and this Fall, we are planning to be part of the Homecoming parade and assist with handing out water at the Fallen Soldiers 5K Run/Walk.

The Council will be holding their Fall/Winter luncheon on Thursday, December 3rd from 11:30am-1:00pm in the University Union. The theme will be “Hooray for Hollywood”.

We truly appreciate the support that we receive from the Board of Trustees, President Thomas, Vice President Julie DeWees, and HR Director Pam Bowman in order for the Council to continue the important work of assisting the WIU Civil Service employees.

Karen asked were there any questions, and there were none. The following is the Consent Agenda representing the collective of the representation of the governance groups.

Consent Agenda: Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association:

The constituency groups commend the University Cabinet and the Board of Trustees for their leadership during these challenging times and continued efforts on closely monitoring the budget. We appreciate the budget updates that continue to be shared with the campus community.

We would like to congratulate all award winners that were recognized at the Founders' Day celebration held on September 23rd. We would also like to commend Dr. Thomas and the entire team that put the Founders Day event together. It was a wonderful event to celebrate our University's birthday.

We at WIU are particularly thrilled with our upward movement in the rankings from various ranking agencies:

- Western Illinois University was recently listed as the 3rd least expensive college town in which to live by Realtor.com
- The 2015 Washington Monthly College Guide has recognized Western Illinois University as a "**Best Bang for the Buck**" Midwestern school.
- WIU's distance learning program has been recognized by U.S.News 2015 Best Online Program rankings.
- The University has also been recognized by the U.S.News and World Report for offering a "**Best Online Bachelor's Program for Veterans.**"
- WIU is one of three Illinois public institutions, named to the "Best in the Midwest" list by The Princeton Review.

We are excited to see the widening of roads such as Adams Street and new signage to denote our campus. We appreciate the continued relationship with the City of Macomb for continued improvements of our community.

We would also like to thank Dr. Thomas for his continued support of our advisory groups and appreciate the opportunity to have him in attendance for open forums with our organizations and our constituents.

The Board of Trustees took a break at 9:49 a.m.

The Board of Trustees reconvened at 10:08 a.m.

Chair Clawson reconvened after the break and announced that the meeting would continue with Board Committees and gave the floor to Trustee Bill Epperly for the Finance Committee Report.

FINANCE COMMITTEE REPORT

Report on Contributions

Trustee Epperly mentioned that in the past he had given a national presentation with not the best news and that this meeting was the same. He began with Vice President Brad Bainter giving the figures of the Annual Fund at nearly \$800K of \$1.3M which is 13 to 14% toward the goal. VP Bainter stated that he has an executive director of development now. VP Bainter continued by remarking about the pressure that has increased for higher education to raise more money as a result of the status of the State of Illinois' budget. He added that this required more individuals actively working to raise funds. There is also a fulltime director of donor stewardship working toward this end. The director of prospect research is out with her spouse on sabbatical leave for 12 months. The person filling in is about to take parental leave. Another account technician is retiring at the end of this year. VP Bainter stated that this makes them "short" when compared to Western's peers in staffing.

VP Bainter mentioned that Dr. Dohner passed away. Dohner's estate and contributions are close to \$150K. Bainter referenced Dr. Neumann mentioning that Biology is one of the largest programs on campus. There are a significant number of alumni who have gone on to become physicians. Dr. Dohner's contributions are being used to support the Biology department. VP Bainter, Dean Sue Martinelli Fernandez and Dr. Bryce Dexter are developing a program called "Doctors for Western." This program

will be looking at these individuals to support the Biology and Chemistry areas. The R.I.S.E. program is a part of the fundraising effort as well. VP Bainter said that his grandson lives with one of the doctors that is in the program, and added that is going to take some effort to get the donation to the University from him.

VP Bainter continued to emphasize the point that it should be a collective effort to reach out to alumni to give back to the University as it is much needed in these budgetary times. Trustee Epperly asked were there any questions.

Trustee Michael Quigley stated that from a student perspective he noticed quite a few familiar names listed on the list of contributions. He added that it means a lot to see familiar names from a student perspective. Trustee Carolyn Ehlert Fuller mentioned that there was a successful capital campaign. She asked is the goal set for one year for the \$9M. VP Bainter answered that each year 3,000 names are added to the rolls of WIU graduates. He explained that as the alumni base grows more individuals are needed to reach out to these new alumni to increase growth in the donations to the University. In essence more people are needed to ask for donations as the number of people to ask increases. There are 125,000 alumni across the United States and internationally. President Thomas stated that this is one of the areas (fundraising) that the Administration feels requires a greater investment of workforce as it will assist the University in meeting the budgetary challenges. President Thomas added that he and VP Bainter are working together to go and reach out to potential donors as appropriated funding from the State of Illinois shrinks. President Thomas agrees that increasing the workforce to staff fundraising efforts is a priority. President Thomas acknowledged that of the \$60M campaign \$63M was raised, but more is needed with the budget challenges. He added that as a result the University is hiring and investing to ramp up the fundraising efforts.

Trustee Ehlert Fuller asked a question pertaining to each respective college's fundraising personnel. She asked whether or not those individuals were effective and added, "Are they with the ROI?" VP Bainter answered that if you are asking if there is one person that does fulltime fundraising on this campus the answer would be no. Each development officer has extra work responsibilities unique to each respective area of the University. It is essential to have a development person in each college as it is a best practice modeled by other institutions. The responsibilities that were primarily the marketing person's job in each college have been taken on by each development officer. The ideal would be to have a dedicated fundraiser in each area. There is a mentor that was a Vice President of the University of Arkansas (Sandra K. Edwards) who has been a resource on successful fundraising.

Trustee Epperly thanked Brad. Trustee Epperly asked were there any questions on the items. As there were no questions, Trustee Epperly moved to Report No. 15.10/2.

Purchases of \$100,000 - \$499,999.99 Receiving Presidential Approval

Trustee Epperly moved that the board accept Report No. 15.10/2. He stated that a lot of them are continued orders. He asked were there comments that VP DeWees or Dir. Bierman would like to provide. Trustee Epperly mentioned that he called VP DeWees and Director Matt Bierman with all of his questions prior to the meeting.

Resolution 15.10/1: Purchases of \$500,000 – and Over

Trustee Epperly continued and moved to accept that the board approve Resolution No. 15.10/1. Trustee Quigley seconded the motion. Trustee Epperly asked were there any questions about the Apple computer purchase or others.

The motion was called to a vote.

Roll Call

Trustee Clawson	Yes
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

The motion carried.

Resolution:

WHEREAS Western Illinois University has a need for security services for the Quad Cities Campus; and,

WHEREAS the above mentioned project has been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules:

THEREFORE be it resolved that the Board of Trustees approves the contracting for

Security Services for the Quad Cities Campus

ITEM DESCRIPTION: Provision of a uniformed security person at Western Illinois University Quad Cities Campus when classes are in session and/or the buildings are open for the safety of students, staff, and visitors. Security coverage is needed days, evenings, and most weekends when classes are in session or the buildings are open. FY16 is the fifth year of a five-year contract with Securitas. The estimated award for the entire contract was originally \$475,000 for the period of July 1, 2011 through June 30, 2016. However, based upon spending the first four years, the total expenses will exceed \$500,000 in year five.

COST: estimated \$540,000.00

RECOMMENDED VENDOR: Securitas Security Services USA, Inc.; Bettendorf, IA

FUND SOURCE: Appropriated

SUMMARY OF PROPOSALS:

Requests for proposals were obtained and evaluated based on technical criteria for services and pricing. The contract was awarded to the firm with the most points.

Securitas Security Services	96.3 points
STT Inc.	86.3 points
G4S Secure Solutions	83.5 points
Global Security	71.6 points
Command Security	68.0 points

Resolution:

Per Mar	64.5 points
US Security	56.2 points

Resolution No. 15.10/2: Approved Depositories and Signatories

Trustee Epperly moved that the Board accept Resolution 15.10/2, Approved Depositories and Signatories, and Trustee Ehlert Fuller seconded the motion. There were no questions or comments.

Roll Call

Trustee Clawson	Yes
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Phil G. Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

The motion carried.

Resolution:

WHEREAS an informational listing of approved depositories shall be made annually at the fall meeting as part of the President's Report to the Board; and,

WHEREAS in accordance with Board of Trustees Regulations Section V.G.1., the following institutions have been approved as depositories of local funds:

- Bank of America, Quincy, Illinois;
- Citizens, a Division of Morton Community Bank, Macomb, Illinois;
- First Bankers Trust Company, Macomb, Illinois;
- United Community Bank, Macomb, Illinois;
- First Midwest Bank, Moline, Illinois;
- First State Bank of Illinois, Macomb, Illinois;
- US Bank National Association, Chicago, Illinois;
- The National Bank, East Moline, Illinois;
- Mid-America National Bank, Macomb, Illinois;
- The Illinois Funds, Springfield, Illinois;
- US Bank, Springfield, Illinois;

US Bank, Rock Island, Illinois;
Wells Fargo Bank, National Association, Canton, Illinois; and,

WHEREAS the Vice President for Administrative Services is responsible for depositories and major accounts; and,

WHEREAS the following University positions and names to withdraw funds is being requested: Vice President for Administrative Services, Julie DeWees, and President, Jack Thomas; and,

WHEREAS guidelines established by the President were followed:

THEREFORE be it resolved that the Board of Trustees approves the depositories and signature authority as presented.

Resolution No. 15.10/3: FY2016 All-Funds Budget

Trustee Epperly moved that the board accept Resolution 15.10/3, Trustee Early seconded the motion. He asked was there any discussion besides himself.

Trustee Epperly stated that he had a number of questions that he had already inquired of Dir. Matt Bierman regarding. He clarified with Dir. Bierman that all of the items listed were estimated expenses for 2016. Epperly asked what the estimated revenue was for 2016. Dir. Bierman stated that the estimated revenues will match the corresponding expenses “closely.” Dir. Bierman currently anticipates a \$6M deficit. The budget numbers are based on what the General Assembly passed in May of 2015 which was a 6.5% reduction in the revised FY’15 appropriation. This was vetoed by the Governor of the State of Illinois.

Trustee Cole asked why the University did not go with increased reductions knowing that the Governor declined the budget recommendations put forth by the General Assembly. Trustee Cole added that we probably will not get a budget until the Governor sees further reductions. He stated that the Board should agree on further reductions before it approves the All-Funds Budget. Trustee Epperly asked were there other questions or comments. Trustee Quigley asked if we approve the budget what it means, and added that if the budget is approved without knowing what is coming from the State of Illinois, and Western does not get a budget, what will result? Dir. Bierman answered that if we do not get a budget we would deficit spend \$48M. Dir. Bierman added that when we do get a budget it may be necessary to revise the budget by adjusting expenditures provided that budget does not provide the needed revenue.

President Thomas mentioned that it was a necessary part of the process to get a budget by first presenting the University’s All-Funds Budget recommendations. Revisions may be made after a response from the State of Illinois is received, but presenting the spending plan is a necessary part of the beginning of the process.

Trustee Early asked whether or not there were three different scenarios presented at the Board of Trustees’ Retreat. Dir. Bierman responded that, yes, various scenarios were presented to demonstrate what the situation would require of reserve spending depending on what kind of reductions the University faces. If reductions are greater than 6.5% more cuts would be necessary.

Trustee Cole recommended that the All-Funds Budget be approved during the December board meeting. Dir. Bierman explained that the board as a whole passed a preliminary spending plan in June and that the University may continue to operate under the plan passed in June or the budget being presented at the this meeting so that the mandates to present a 2016 budget by October may be met. Dir. Bierman confirmed

for Trustees Cole and Epperly who were questioning how to proceed that the University may continue to operate under the preliminary spending plan.

President Thomas stated that there was a discussion “at length” as to whether or not the University should continue as is or pass the All-Funds Budget. Trustee Cole responded by stating that the board should continue to operate under the preliminary spending plan. Trustee Quigley asked which choice is more “fiscally conservative.” Bierman answered that the All-Funds Budget currently on the table is more fiscally conservative than the preliminary spending plan due to information that has come in since June requiring necessary adjustments.

Trustee Hare stated that the All-Funds Budget should be passed as is. Trustee Early concurred as she stated it is more conservative than the preliminary spending plan. Epperly asked was there any other discussion. Trustee Cole stated that the preliminary budget has, “done its job,” and continues to be effective. Chair Clawson said that the motion had been made and approved and added that the discussion was closed. Trustee Cole asked that the discussion continue and conferred with Trustee Epperly as the Chair of the Finance Committee to make a decision as to whether or not to continue the discussion. Trustee Epperly indicated that the roll call should go forth.

Roll Call

Trustee Clawson	Yes
Trustee Cole	No
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Phil G. Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

The motion carried.

Director Bierman asked to make one final comment. This is a common discussion and with the levels approved both campuses understand the gravity of the budget situation. Spending patterns continue to be conservative in light of the budget situation. The entire campus is taking all measures possible to save even more conservatively than the approved budget.

Trustee Ehlert Fuller stated that the information and presentations given spoke to the University taking every step possible to conserve resources, revenue, and funding. Trustee Epperly stated that there were additional transfers to R and R. There was a \$310K balance that accumulated to \$4,365,000. Dir. Bierman responded that University Housing and Dining did a “tremendous job” in conserving their resources, and managed their expenses “well beyond their revenues.” Trustee Epperly mentioned that Dr. Biller’s area is ahead of where it should be and that it is commendable of the Student Services area.

Resolution No. 15.10/4: FY2017 Appropriated Operating Budget Recommendations

Trustee Epperly asked was there a motion to approve Resolution No. 15.10/4. Trustee Cole made the motion and Trustee Hare seconded the motion.

Trustee Quigley indicated that he would like to ask whether or not the University is approving to request of the State Legislature for additional funding for the Operating Budget. Dir. Bierman responded that, yes, Trustee Quigley was correct. Trustee Quigley asked whether or not the requests could be voted on separately. Trustee Quigley began reading off items from the operating budget recommendations list and stated that the items should be addressed individually. Trustee Quigley made a motion to individually

vote on the items. Epperly asked Legal Counsel, Rica Calhoun whether or not that could be done. Trustee Epperly mentioned that the items had not been discussed previously. He stated further that he would agree with Trustee Quigley that he had a couple of questions on individual items as well. Director Bierman stated that the resolution could be amended.

Trustee Ehlert Fuller stated that this resolution is a part of the capital planning process and mentioned that the Board should consider this the part of the process where they focus on future use of the funds involved. She added that the focus should be on the University's priorities going into the future.

Trustee Quigley said that his concern was on the Quad City Campus continuing to ask for funding. He stated that the Macomb extension teaches more FTE by 120 than on campus at the QC campus. Trustee Quigley stated that he could not justify asking for \$2M for Macomb for faculty and staff salaries and an additional \$1.6M for the QC when he does not believe there is the headcount there. Dr. Rives stated that he would like to provide clarification on the enrollment reporting. When a student takes more off-campus courses than the student does on campus the student is classified as an extension student although the student may in fact be an on-the-ground student. Also, there has not been a new money request since the QC campus opened. President Thomas said that when Phases I and II of the QC campus were opened, the State of Illinois indicated that the QC campus would receive operating funds in the neighborhood of \$5M. After having scaled that number back, no funds have been received. The \$1.6M is for operating funding for the QC.

Trustee Epperly asked for further clarification on the \$1.6M. He went on to state that the funding is to be used for "additional instructional capacity enhancements for STEM fields" and necessary and streamlined structures to support a comprehensive University in the Quad Cities. He said that the manner in which is worded is confusing. Trustee Quigley stated that the funds being "funneled" from Macomb are not being replenished but the request from the QC is for additional funding. Trustee Savala stated that we are one University. She added that there is a misconception that the QC campus needs to pay the Macomb campus back. Trustee Savala suggested that the discussion shift to a focus on the fact that we are here together.

Trustee Quigley stated that he does believe we are here together but still feels as if the Board should look at areas that the University is making money and losing money. He added that there is no distinction between discussing a department that is losing money compared to a campus that is losing money. President Thomas responded that the plan to complete Phases I, II, and III began before he arrived as Provost of the University. The President added that this is necessary in order for the University to grow and to invest in the Quad Cities campus until the phases reach completion. He continued that we have to look at the operating budget as one University with two campuses. This is the rationale behind the recommendation to allocate the \$1.6M to the QC campus. Trustee Cole stated that the QC campus should receive the funding. President Thomas made the point that although the figures are presented each year, the State of Illinois has not observed the recommendation. Trustee Epperly stated that he still had a problem with the funding being allocated to one campus. Trustee Epperly suggested putting the funds into the general fund and using it "strategically."

Trustee Ehlert Fuller explained that the Quad Cities campus needs its own funding so that the money does not have to be transferred from Macomb to the QC. Trustee Cole said that he believes the best way to approach the operating budget is to apply as the Macomb campus and the Quad Cities campus just as the University of Illinois does and they represent one university. Trustee Ehlert Fuller said that asking for the funding for new facilities by framing the request as a campus that to this point has never been funded adding that it is time to begin funding the campus' operations may increase the likelihood of receiving the funding. She believes that Quad City area legislators would support this budget recommendation. Trustee Hare stated that he is in favor of the QC campus receiving the \$1.6M in funding. Trustee Hare mentioned this is the reason the University of Illinois campuses are growing by making separate budget

recommendations for one University. He added that the Board should not waste time arguing over funding that the University may never receive, but if the funding is received it the \$1.6M should go to the QC campus. Trustee Epperly asked were there other questions or comments.

Trustee Quigley asked at what point the University should expect more of a return from the QC campus. Trustee Cole stated that the QC campus had been opened since 2012 and to expect that in ten years there would be a return on the funds invested in that campus. He added that this is one institution with two campuses and the University should miss an opportunity to present a budget representing that campus because it is a newer campus and it is growing. Trustee Cole added that the location to invest in the QC campus is ideal as the region is “attached to Iowa,” and the demographics matter. Trustee Cole believes the QC campus will pay dividends he added that he is more concerned with WIU Macomb than WIU Quad Cities when it comes to state appropriations. Trustee Epperly said that he is just concerned with the wording, and the fact that the market study results have not come back on the QC campus as of yet. Trustee Cole asked may the language of the resolution be amended. Ms. Calhoun stated that she suggests that the Board vote on the resolution as offered and later provide feedback about the amended changes. Trustee Hare asked were all five items being considered. Chair Clawson answered, yes, that all five suggestions were being considered. The vote was brought to a roll call.

Roll Call

Trustee Clawson	No
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	No
Trustee Phil G. Hare	Yes
Trustee Quigley	No
Trustee Savala	Yes

Ms. Kerry McBride, Administrative Assistant to the Board stated that the counted votes were five yes votes and three no votes. The motion carried.

Trustee Epperly asked was there anything else.

Resolution:

WHEREAS Western Illinois University prepares annual appropriated operating recommendations for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

WHEREAS Fiscal Year 2017 appropriated operating budget recommendations require Western Illinois University Board of Trustees approval prior to submission; and,

WHEREAS the *Fiscal Year 2017 Appropriated Operating Budget Recommendations* presented today advance the goals of the University’s Strategic Plan, *Higher Values in Higher Education*, on both Western Illinois University campuses, and the Illinois Board of Higher Education’s statewide strategic plan for higher education, *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*;

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2017 appropriated operating budget recommendations as presented in the *Fiscal Year 2017 Appropriated Operating Budget Recommendations* and be it further resolved that the President be authorized to make technical adjustments in the operating budget recommendations if necessary.

Fiscal Year 2017 Appropriated Operating Budget Recommendations
Western Illinois University

Western Illinois University begins Fiscal Year 2016 with a \$132.5 million base appropriation (37.9 percent from general revenue and 62.1 percent from income fund). The University recommends a \$7.9 million general revenue increase in funding for Fiscal Year 2017 operations.

Through meaningful state support, internal reallocations, and successful implementation of the University's Strategic Plan, Higher Values in Higher Education, Western Illinois University continues to advance the four goals of The Illinois Board of Higher Education's *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*;

Goal One: Increase educational attainment to match best-performing states.

Goal Two: Ensure college affordability for students, families, and taxpayers.

Goal Three: Increase the number of high-quality post-secondary credentials to meet the demands of the economy and an increasingly global society.

Goal Four: Better integrate Illinois' educational, research, and innovation assets to meet economic needs of the state and its regions.

Illinois Board of Higher Education guidelines divide operating recommendations into two categories: salary and cost increases and support for program priorities. Twenty-nine percent of the University's recommendation is for salary and cost increases. This includes funding for salary increases, related Social Security contributions, and other inflationary increases associated with University operations (utilities, library materials, and all other institutional operations). The remaining 71 percent of the University's recommendation supports programs identified in *Higher Values in Higher Education*.

Western Illinois University Fiscal Year 2017 Appropriated Funds Operating Budget Request			
	Dollar Increase	Percent Increase	Priority
Salary and Cost Increases			
Salaries (on 95% of Base)	\$2,000,000	2.00%	
Other General Costs	<u>270,000</u>	1.00%	
Total Salary and Cost Increases	\$2,270,000	1.84%	
Program Priorities			
Quad Cities Campus Funding (Phase I and II)	\$1,600,000		1
Deferred Maintenance	2,000,000		2
Student Financial Aid	1,500,000		3
STEM - Health Care Professional Education	250,000		4
STEM - Engineering	<u>250,000</u>		5
Total Program Priorities	\$5,600,000		
Total All Increases	\$7,870,000		

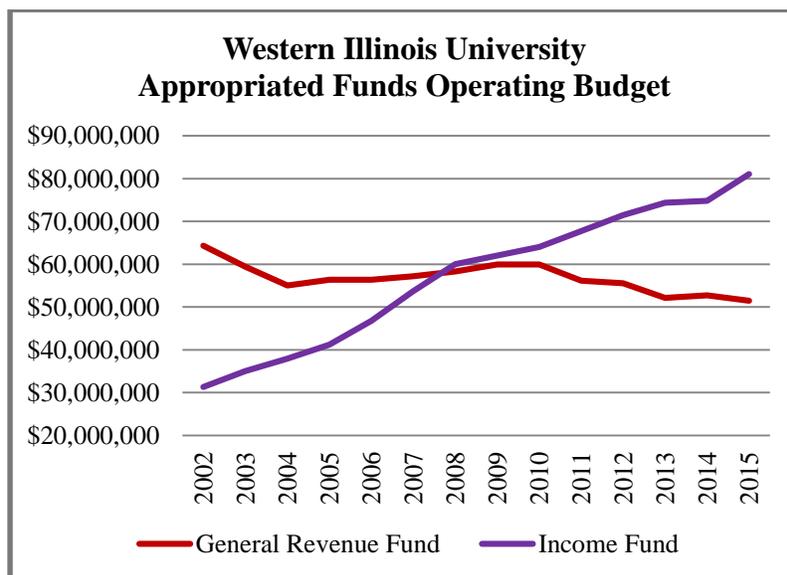
Salary Increases for Faculty and Staff. As stated in *Higher Values in Higher Education*, Western Illinois University’s highest priority is to increase faculty and staff salaries to meet and exceed the mean of peer institutions. The \$2.0 million request for salary increases is 88.1 percent of the University’s salary and cost increase recommendation. Salary erosion is a critical issue facing Western Illinois University. The ability to recruit and retain high achieving and diverse faculty and staff is directly related to ensuring educational quality. While internal reallocations provide some level of salary increase for faculty and staff, enhancing competitiveness remains the highest institutional priority, particularly in light of reduced salary competitiveness.

Support for Program Priorities. Western Illinois University is seeking \$5.6 million in funding for program priorities identified in *Higher Values in Higher Education*. These include:

- **Quad Cities Campus Funding - Phase I & II - (\$1,600,000)** for faculty and staff positions needed to support the opening of new facilities and academic programs.
- **Permanent improvements and campus infrastructure enhancements (\$2,000,000)** to reduce the deferred maintenance backlog of over \$500 million.
- **Student Financial Aid (\$1,500,000)** to support access and affordability to higher education.
- **STEM - Health Care Professional Education (\$250,000)** provides additional support for needed faculty and equipment for the program.
- **STEM - Engineering Program (\$250,000)** to provide salaries for faculty and support professionals as well as much needed equipment to provide quality education and maintain the ABET accreditation.

The requested \$7.9 million will help restore Western Illinois University’s status as a state-supported institution of higher education. Between Fiscal Years 2002 and 2015, state general revenue support for the University decreased by \$12.9 million or 20.0 percent. During this same time period, unfunded cost increases have been incurred for utilities, Illinois Veterans Grants, CMS health insurance and other unfunded budget items.

The effect, shown below, is that tuition costs (University Income Fund) associated with vital functions of higher education are being shifted from a shared statewide priority to the responsibility of students and their families.



Changes from Fiscal Year 2016 Operating Recommendation Request

Consistent with the University's Strategic Plan, salary increases are the University's highest priority. Cost increases for utilities, library material and other operating expenses are also important. Western Illinois University has not received funding for increased costs in over 15 years.

Western Illinois University is also requesting \$5.6 million in state funding to support its Strategic Plan, Higher Values in Higher Education. Funds to support deferred maintenance, operations in the Quad Cities, student financial aid, health care professional education, and the engineering program will improve economic development, educational partnerships, access, diversity, affordability, productivity, and accountability in Illinois public higher education.

Changes from Fiscal Year 2017 Operating Increase Recommendation				
(Dollars in Thousands)				
	Fiscal Year		Difference	
	<u>2016</u>	<u>2017</u>	<u>Amount</u>	<u>Percent</u>
Total Recommended Increase	<u>\$9,000.0</u>	<u>\$7,870.0</u>	<u>(\$1,130.0)</u>	-12.56%
Salary and Cost Increases	<u>\$3,400.0</u>	<u>\$2,270.0</u>	<u>(\$1,130.0)</u>	-33.24%
Salary Increases	3,100.00	2,000.0	(1,100.0)	
Cost Increases				
Other General Materials	300.0	\$270.0	(30.0)	
Program Priorities	<u>\$5,600.0</u>	<u>\$5,600.0</u>	<u>\$0.0</u>	0.00%
Quad Cities Campus Funding (Phase I and II)	1,600.0	1,600.0	-	
Deferred Maintenance	2,000.0	2,000.0	-	
Student Financial Aid	1,500.0	1,500.0	-	
STEM -Health Care Professional Education	250.0	250.0	-	
STEM - Engineering Program	250.0	250.0	-	

**Western Illinois University's Fiscal Year 2017 Operating Recommendations
To the Illinois Board of Higher Education**

Western Illinois University's Fiscal Year 2017 operating budget request will be submitted to the Illinois Board of Higher Education October 15, 2015, pending board approval.

**FY2017 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Faculty and Staff Salaries

AMOUNT REQUESTED: \$2,000,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, displays the University's goals, priorities, and contributions to the statewide strategic plan for higher education, *The Illinois Public Agenda for College and Career Success*. Consistent with these plans, Western Illinois University seeks funding for our highest institutional priority: meeting and exceeding average faculty and staff salaries at peer institutions.

At the core of any great university and system of higher education is a dedicated, diverse, and high-achieving employee base. Implementation and the ultimate success of the goals and priorities of *Higher Values in Higher Education* and the *Illinois Public Agenda for College and Career Success* are the direct responsibility of Western Illinois University's faculty and staff. Compensation is a critical element to the recruitment and retention of a university community dedicated to economic development, educational partnerships, access and diversity, quality, productivity, and accountability.

Recruiting and retaining high-achieving and diverse faculty and staff are directly related to improving the quality of academic and co-curricular programs and services. Such actions in the competitive job market necessitate faculty and staff salaries that meet and exceed the mean of peer institutions.

JUSTIFICATION FOR BUDGET REQUEST:

Illinois' strengths include its diverse economy, rich natural resources, strategic location, and well-trained workforce. Illinois owes much of its economic success and stability to the strong system of higher education. Continued prosperity is contingent upon statewide partnerships committed to investment in fair, equitable, market value faculty and staff salaries. The resources requested in this partnership proposal will be combined with other University funds to advance the highest priority actions in *Higher Values in Higher Education* which will help provide faculty and staff salaries that meet and exceed the mean of peer institutions.

**FY2017 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Quad Cities Campus Funding Phase I and II

AMOUNT REQUESTED: \$1,600,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

In July 2009, the State of Illinois invested \$59.3 million to construct the first two phases of the Western Illinois University-Quad Cities Riverfront Campus. The new location supports doubling enrollment from current levels to 3,000 students to meet the four goals of the *Illinois Public Agenda for College and Career Success* to increase educational attainment, ensure college affordability, address workforce needs, and enhance economic growth.

Phase I of the new Riverfront Campus opened in January 2012. The Phase I facility gives a permanent home to the only public University in the greater Quad City area. Phase II of the Riverfront Campus opened in August 2014. The State of Illinois has made a commitment to the citizens of Illinois to create and expand educational opportunities in the Quad Cities to advance all four goals of the *Illinois Public Agenda*. Western Illinois University stands ready to assist in these efforts that require state and institutional commitments.

The Quad Cities community has also made its commitment to the campus through private funds to support student scholarships. As the state invests in the educational process, the operations and maintenance, and the growth of Western Illinois University, students will have the financial means to take advantage of the expanded educational opportunities.

The current budget of Western Illinois University–Quad Cities is \$9.2 million. These funds have been reallocated from existing dollars to support the new campus. We are requesting \$1.6 million in funds to support existing operations and future growth opportunities.

JUSTIFICATION FOR BUDGET REQUEST:

Western Illinois University reallocated institutional resources to open the Riverfront Campus Phases I and II as soon as construction was completed in 2012 and 2014, respectively. Educational demand has been demonstrated through steady enrollment during a period of decreasing Illinois high school and community college graduates (12% over the last four years).

The University continues to support students in a variety of majors but has made a significant investment in STEM fields. The recent addition of our Engineering to our educational portfolio has generated great interest from the manufacturing and engineering professions. We have developed partnerships with local community colleges and offer high school and community college dual enrollment options for all academic majors.

Illinois is a leading net exporter of high school graduates. The expansion of Western Illinois University gives higher education access to 400,000 residents in a region located on the Illinois/Iowa Boarder. As presented when the University requested capital funds for Riverfront Campus, new faculty and staff positions and operational and maintenance support are needed to support expanded academic programs. Such actions are necessary to increase educational attainment to match best-performing states (*Illinois Public Agenda, Goal 1*).

However, the University should not be expected to maintain the state's commitment to public higher education in the Quad Cities alone, nor should it rely on large tuition increases. State appropriations to Western Illinois University have decreased by 6 percent from Fiscal Year 2012 to Fiscal Year 2015. Exercising conservative fiscal management, the modest \$1.6 million request covers only a portion of the State's share of essential funds necessary to support public education of Illinois citizens.

With new state funding, Western's expenditures will remain focused on the core function of instruction. The dollars will be allocated to support building additional instructional capacity, enhancements for our STEM fields, and to continue to build necessary and streamlined structures to support a comprehensive University in the Quad Cities.

Western Illinois University continues to maintain our commitment to provide an affordable education for Illinois Citizens. Our administrative and instructional costs remain below the statewide average. Our four year cost guarantee for tuition and fees, room and board rates sets us apart from other Illinois public Universities. Our mission to provide access to all Illinois residents, regardless of their socioeconomic backgrounds, necessitates continued financial support from the state for our Quad Cities campus.

**FY2017 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Deferred Maintenance

AMOUNT REQUESTED: \$2,000,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, states:

“Provide safe, accessible, responsible campus environments that meet the needs of University constituencies and reflect the core values of the University.”

Providing a safe, accessible, and responsive campus environment conducive to learning is crucial in a community of learners. The University estimates a total appropriated deferred maintenance backlog over \$223 million. This large backlog of projects is negatively impacting the campus learning environment.

In addition to funds requested for deferred maintenance needs, Capital Renewal funds are used to address deferred maintenance priorities on campuses. Between FY2004 and FY2017 Western Illinois University has requested \$16.8 million in Capital renewal funds and has received \$3.6 million. This has resulted in over \$13.2 million in lost funds that would have been used to address elevator maintenance, utility infrastructure repairs, and other critical needs on campus.

JUSTIFICATION FOR BUDGET REQUEST:

The University is making a strong commitment toward improving the campus physical environment. A reduction in the deferred maintenance liability is viewed as integral to achieving that objective. Funds will be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

**FY2017 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Student Financial Aid

AMOUNT REQUESTED: \$1,500,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, states:

“Western Illinois University also emphasizes affordability because a college education is essential in today’s global and highly technological community. We firmly believe that higher education, and the benefits that it accords, is an investment, and that no student should be denied a college education because of financial need. We provide access and affordability to a high-quality educational experience that is responsive to student needs and circumstances.”

Funds are being requested to provide students with financial aid opportunities to support access and affordability to higher education. Over the past several years, Federal and State grant funding has remained fairly constant, while institutional financial aid has increased and at the same time family contributions toward education have declined due to the economy. The result has created a substantial increase in need for financial assistance and has forced needy students to borrow at high levels utilizing federal student loans. Even with higher levels of borrowing, a majority have insufficient funds to pay their college expenses. Providing new and enhanced strategies for reducing the amount of student indebtedness upon graduation is consistent with University’s Strategic Plan, *Higher Values in Higher Education*, and statewide strategic planning goals for higher education, identified in The Illinois Board of Higher Education’s *Illinois Public Agenda for College and Career Success*.

JUSTIFICATION FOR BUDGET REQUEST:

The University is making a strong commitment to ensure that no Illinois citizen is denied access to higher education because of financial need. Funding will be used to provide scholarship funds to high-need, academically talented students to help reduce student indebtedness upon graduation.

**FY2017 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: STEM - Health Care Professional Education

AMOUNT REQUESTED: \$250,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Addressing the critical regional shortage of nurses in West Central Illinois (i.e., Galesburg through Quincy), Western Illinois University-Macomb is coordinating with local community colleges and area health care providers to provide a baccalaureate of science in nursing and an RN-BSN Completion program for community college transfer students, practicing nurses and a pre-licensure program to prepare graduates to take the national council licensing exam (NCLEX) to be an RN. The participating agencies in this collaborative relationship are McDonough District Hospital, Blessing Hospital, St. Mary's Hospital, Cottage Hospital, St. Francis Medical Center, Methodist Hospital, Wesley Village, Everly House, Macomb Public Schools, St. Paul Catholic School, Western Illinois Mental Health Centers, and Beu Health Center. There are three community colleges in the area whose graduates articulate into the RN-BSN completion program: Black Hawk College, Spoon River College, and Carl Sandburg College.

The demand of the health care delivery system is such that baccalaureate-prepared nurses are urgently needed in hospitals for staff and leadership positions, for positions in specialty units, and for a variety of positions in long-term care facilities and clinics. Some health care agencies in the area hire only BSN prepared nurses. Also, many administrators in public health and community health agencies prefer baccalaureate-prepared nurses. Currently, only 50 percent of nurses hold degrees at the baccalaureate level or above. The proposed program will help address the shortage in nursing professionals.

The Health Care Professional Education program will provide two degree-related programs. The RN-BSN Completion program is designed for nurses who have obtained their registered nurse licensure and seek to acquire a bachelor's degree. The program will provide a bridge for associate degree and diploma nurses who wish to develop the skills preparing them for a higher level of nursing practice and advancement in their nursing careers.

The Pre-licensure Nursing program will provide a four-year baccalaureate degree leading to the BSN and the requisite education for graduates to be able to take the National Council Licensing Exam (NCLEX) to become a registered nurse. The program also provides opportunities to students who have no prior nursing education.

JUSTIFICATION FOR BUDGET REQUEST:

There were 68 nursing students and 268 pre-nursing students in the 2015 fiscal year, and, based on state-wide program trends, enrollment is expected to increase in fiscal year 2016.

Funding requested for the Health Care Professional Education program will provide support for two additional full-time faculty members and provide funds to purchase instructional laboratory equipment and library materials.

**FY 2017 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: STEM - Bachelor of Science in Engineering

AMOUNT REQUESTED: \$250,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Western Illinois University received authorization on October 7, 2008 from the Illinois Board of Higher Education to offer a Bachelor of Science in Engineering degree program at the WIU Quad Cities campus. This is a multidisciplinary engineering degree designed to prepare graduates for leadership in industry and professional practice. The degree requires a minimum of 123 semester hours. Students complete WIU's general education core (43 s.h.) and 30 s.h. of math and science (10 s.h. are dual counted for general education credits). Engineering specific courses include a 51 s.h. core in engineering design, materials, electronics, robotics, thermo-fluid dynamics, structural design, quality and engineering management and 9 s.h. of electives offered in the senior year that give students additional depth in a selected discipline of engineering (e.g., mechanical, civil, materials, manufacturing, engineering management).

The program was accredited by the Accreditation Board for Engineering and Technology - Engineering Accreditation Commission (ABET-EAC) on 23 August 2012 and is offered at the new Riverfront Campus in Moline, Illinois. The Engineering program offers all four years at the new Riverfront campus. It is articulated with pre-engineering transfer programs at the WIU Macomb campus and community colleges in Illinois, Iowa, and Missouri. The program is vital to the region; it is the only public 4-year engineering degree available in the Quad Cities Area.

According to U.S., Illinois, Iowa, and Missouri labor agencies, there is a strong labor market demand for engineering graduates in western Illinois and eastern Iowa, with a 12-percent increase in employment demand through 2022. In the next five years, an estimated 25 percent of the current 10,000+ engineers in the region will retire.

JUSTIFICATION FOR BUDGET REQUEST:

The program was started in the Fall of 2009 with six transfer students from Black Hawk College. Enrollment has been rapid and is gaining momentum with enrollment of 158 students as of early Fall 2015. To date 27 graduates have earned their Bachelor of Science Degree in Engineering. As a measure of the quality of the program, all 27 have passed the Fundamentals of Engineering (FE) exam and have been officially designated as "Engineering Interns" by the State of Illinois. All graduates have obtained professional employment as engineers in their chosen field upon graduation and are eagerly sought by regional businesses including national and multinational companies.

Originally, the program was projected to grow to 120 students by the fifth year; the actual number realized was 154. The funds will be used to provide salaries for two full-time professors and a technician. Funds will also be used to support operations and purchases of essential software and engineering laboratory equipment and supplies to support instruction and to comply with ABET requirements (ABET's Criterion Modern tools, equipment, computing resources, and laboratories appropriate to the program must be available, accessible, and systematically maintained and upgraded to enable students to attain the student outcomes and to support program need). Funds will also be used to expand the size of the program.

Resolution No. 15.10/5: FY2017 Appropriated Capital Budget Recommendations

Trustee Epperly asked for a motion for Resolution No. 15.10/5. Trustee Cole made the motion and Trustee Early seconded the motion. Trustee Epperly asked for a discussion on the resolution.

Trustee Epperly began the discussion with stating that item 2B, Quad Cities Phase III, should be moved down on the list. He added that until enrollment reaches a “certain number,” the University cannot afford to begin Phase III. He suggested that the funding for Phase III be put off until QC campus enrollment reaches 50% to 100% higher than the current enrollment. Trustee Epperly stated that supporting item 2B as the second priority was not fiscally sound. Trustee Epperly further continued in stating his opinion that the Science building should be the number one priority and that other top priorities should be the Visual Arts Center and Stipes Hall as they would bring a better return on investment than the Quad Cities campus. He expressed that were the funding to be approved the Board may regret having the QC as a top priority. Trustee Cole stated that 2B should be lowered to priority number five concurring with Trustee Epperly. Trustee Epperly stated that when enrollment reaches the desired number then he would suggest making Phase III a higher priority. Epperly added that when the former Governor Quinn approved \$5M he was not in support of how the funding would be used. Trustee Epperly asked for thoughts from the table.

Trustee Savala stated that she would like to see the University increase hybrid courses and follow up with more evening and weekend offerings, and at the point where enrollment increases resulting from those changes, she would support moving the QC Phase III funding up as a priority. Trustee Quigley said that if the case were such that the QC campus showed substantial growth he would support moving up Phase III as a priority. He suggested framing the story to legislators as needing more space due to enrollment being so high at the QC campus that more space is needed to accommodate the growing student population. Trustee Epperly asked for clarification from Trustee Savala and asked did she support moving 2B down on the list, and she responded that she is in support of Phase III being moved down on the list of priorities. Trustee Cole made a motion to move QC Phase III funding from 2B to priority 5. Trustee Quigley seconded the motion.

Director Bierman asked for an opportunity to clarify where Trustee Cole was motioning to move Phase III as a priority to priority 6 or priority 5B. Trustee Epperly posed the question about priority 6 asking in essence what priority 6 entails. Director Bierman responded that the educational building referred to is Horrabin Hall and there needs to be updates crucial to adequately serving the needs of the students and faculty in COEHS. Priority 6 is calling for new construction. Trustee Cole rescinded his motion as he changed his mind as to the order of the priorities. Trustee Ehlert Fuller asked whether or not there should be more research done on the Capital Budget Recommendations, and asked, “What pressure are we under to approve this list?”

Director Bierman mentioned that in order to remain compliant the Appropriated Capital Budget Recommendations need to be submitted by October 15, 2015. The planning and research that goes into the development of listing items is rigorous. It is a collaborative effort with leaders from the administration, academic deans, and facilities. Trustee Cole asked may the Board have a call meeting specifically for this item before the October 15 deadline. A call would be in violation of OMA. Trustee Early made a point stating that the University does not have a budget from the State of Illinois, and the discussion has taken a turn focused on a group of buildings that require significant levels of Appropriated Capital Funding, \$64M for one building. Trustee Early suggested that the resolution be approved in accordance with the deadline and revisit changing the order of priorities at a later time. President Thomas mentioned that the same list is sent in each year. An example would be the Center for the Performing Arts (CPA). The funding has been approved, but the University is still unable to break ground due to budgetary constraints. Director Scott Coker mentioned that technically we do not have the funds to build the CPA.

Trustee Hare said that he agreed with Trustee Early and continued that if the QC campus was going to be moved down he would oppose the motion. Trustee Hare suggested that the recommendations be passed as they were and revisit the order of the list sometime in the future. Trustee Quigley asked that if someone made a motion to move QC Phase III down to number 6 could that be done. Legal Counsel, Rica Calhoun stated that you would be voting on the resolution as it is currently offered in the board materials. Trustee Epperly stated that a motion has already been made to accept the resolution as is and that motion was seconded. If the resolution was voted against, then the board may proceed to amend the resolution. Legal Counsel agreed and confirmed. There was some discussion involving the Board on how to proceed with the vote and it was determined to vote on the resolution as it was presented without amending the list of facilities involved until an opportunity at the December meeting.

Roll Call

Trustee Clawson	No
Trustee Cole	No
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	No
Trustee Hare	Yes
Trustee Quigley	No
Trustee Savala	Yes

The votes, as announced by Administrative Assistant to the Board Kerry McBride were four yes votes and four no votes. Trustee Epperly stated that he does not agree with sending in the recommendations of which he does not agree. President Thomas stated that as the votes stand, the resolution may not be submitted to the State of Illinois.

Trustee Epperly asked was there additional discussion or motions. Vice President Julie DeWees stated that maybe the Board should vote again. VP DeWees said that this is our recommendation as it goes to the Illinois Board of Higher Education (IBHE) upon which IBHE creates its own list. Each University is allowed an entry on the IBHE list. VP DeWees’ believes that according to how IBHE has looked at the list of all of the Illinois public institutions’ capital budget recommendations in the past that it will not consider the items past 2B on WIU’s list. Ms. Calhoun stated that Robert’s Rules of Order allows for the President to cast a vote in the event of a tie vote. President Thomas said that in order to move forward his vote was yes.

Subsequent to this meeting it was determined that a tie vote would result in a “no” vote for the measure (Resolution No. 15.10/5). This resolution will be considered during the December Open Meeting.

Resolution:

WHEREAS Western Illinois University must prepare annual appropriated capital budget recommendations for the Illinois Board of Higher Education, Illinois State Legislature, and the Governor; and,

WHEREAS Western Illinois University’s Fiscal Year 2017 budget recommendations advance institutional progress and sustainability for the University’s Strategic Plan, *Higher Values in Higher Education*, Campus Master Plans on the Macomb and Quad Cities campuses, and the Illinois Board of Higher Education’s statewide strategic plan for higher education, *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*; and,

WHEREAS the Fiscal Year 2017 Appropriated Capital Budget Recommendations require Western Illinois University Board of Trustees approval prior to submission:

Resolution:

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2017 Appropriated Capital Budget Recommendations as presented in the *Fiscal Year 2017 Appropriated Capital Budget Recommendations* document, and be it further resolved that the President be authorized to make technical adjustments in the capital budget recommendations if necessary.

Fiscal Year 2017 Capital Budget Recommendations
Western Illinois University

Western Illinois University recommends \$344.9 million for capital projects to support high-quality academic programs, co-curricular services, and regional economic development for fiscal year 2017. All of the requested funds will support new construction on the Macomb and Moline campuses to address highly needed space for premier academic programs. A total of \$13.2 million in capital renewal funds is also requested to support critical deferred maintenance needs.

Background

Composition of the Recommendation

Western Illinois University operates two distinct campuses, and each has unique capital priorities and needs. The highest facilities priorities are for a Science building for the Macomb campus and Phase III for the Quad Cities.

Western Illinois University			
Fiscal Year 2017 Capital Recommendation			
(Dollars in Thousands)			
<u>Priority</u>	<u>Description</u>	<u>Project Type</u>	<u>Requested Amount</u>
1	WIU - Macomb Science Phase I	New Construction & Remodeling	\$64,000
2A	WIU - Macomb Science Phase II	Renovation	\$53,800
2B	WIU - QC Phase Three	New Construction	\$37,000
3	WIU - Macomb Visual Arts Center	New Construction	\$68,300
4	WIU - Macomb Stipes Building	Renovation	\$49,400
5	WIU - Macomb Education Building	New Construction	<u>\$72,400</u>
Total Recommendation			\$344,900

A summary statement documenting need for these projects is displayed below. Additional, detailed information on the scope, design, and costs of each project begins on page three of this report.

Priority 1: Western Illinois University-Macomb Science Building Phase I The current College of Arts and Sciences' three science facilities, Currens Hall, Waggoner Hall, and Tillman Hall, are obsolete in providing high-quality comprehensive instructional laboratories. All three facilities were constructed before modern laboratory standards were developed for acceptable indoor air quality and energy efficiency. Antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. These lead to detrimental impacts on teaching; research; and student, faculty, and staff recruitment and retention. Phase I includes the construction of a new science building, an addition and remodel to Currens Hall. The new science building will consolidate existing and support new academic programs, as Western Illinois University becomes a leading comprehensive university in the United States.

Priority 2A: Western Illinois University-Macomb Science Building Phase II Phase II will continue with the improvements to the science programs at WIU by renovating an existing building. Waggoner Hall will be considered for renovations to improve the overall science facilities.

Priority 2B: Western Illinois University-Quad Cities Riverfront Campus Building Phase Three In 2010, the state committed to building the first two phases on the newly developing Western Illinois University-Quad Cities

Riverfront Campus. Building Complex Three will complete the construction of the new campus that serves a regional population of 400,000 residents and leverages \$175 million in private investment and foundation support for education, entrepreneurship, technology, new jobs, and economic opportunity.

Priority 3: Western Illinois University-Visual Arts Center The current facilities used by the Department of Art include Garwood Hall, Sallee Hall and the Heating Plant Annex and are inadequate instructional and design spaces. This noncontiguous arrangement is not efficient and hinders the development of a cohesive departmental identity. In addition, many of the spaces at present do not meet industry and environmental protection guidelines and are not appropriate for current teaching and learning practices. The overall goal of the project for the Department of Art is to address the shortage of existing space and adequate ventilation for arts programs, and to accommodate the rapid growth and expansion in the number of students, faculty and academic programs. The goal is not limited to providing “space,” but rather aims to create a milieu that is conducive to excellent instruction and enhances academic performance in a single building.

Priority 4: Western Illinois University- Business Building Renovation Stipes Hall was constructed in 1968 and has had no major renovations or updates. The University through its recent Macomb Facilities Master Plan update and Strategic Building Renovation Matrix has identified the building as a priority for renovation. The building is a high profile, heavily used part of the academic programs on campus and it also has a high deferred maintenance backlog.

Priority 5: Western Illinois University-Education Building Horrabin Hall was originally constructed in 1965 as a laboratory school and encompassed K-12 grades. The needs of the College of Education and Human Services do not match the current building construction. This project would reconstruct the building on the site of Horrabin Hall.

Capital Renewal The University is requesting \$13.2 million in capital renewal funds to be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

Priority Changes from Fiscal Year 2016

The priorities for FY2016 are shown below. There are no changes between our FY16 and FY17 request.

Priority Changes				
Description	Project Type	<u>FY2017</u>	<u>FY2016</u>	
WIU - Macomb Science Phase I	New Construction & Renovation	1	1	
WIU - Macomb Science Phase II	Renovation	2a	2a	
WIU - QC Phase Three	New Construction	2b	2b	
WIU - Macomb Visual Arts Center	New Construction	3	3	
WIU - Macomb Stipes Building	Renovation	4	4	
WIU - Macomb Education Building	New Construction	5	5	

Adhering to Illinois Board of Higher Education guidelines and format, the following recommendations for Western Illinois University’s Fiscal Year 2017 capital projects will be made (pending Western Illinois University Board of Trustees approval).

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB SCIENCE PHASE I

PRIORITY: 1

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 64,000,000 (Planning, Design and Construction)

BACKGROUND DATA

The current College of Arts and Sciences' facilities, Currens Hall (physical sciences, 1970), Waggoner Hall (life sciences, 1968), and Tillman Hall (earth sciences, 1953) are obsolete in providing high-quality instructional laboratories. These facilities were constructed before modern laboratory standards were developed by the American Society of Heating, Refrigerating and Air-Conditioning Engineers. Western Illinois University science facilities fall below acceptable indoor air quality and energy-efficiency standards. The antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. This problem produces detrimental impacts on teaching, research, and student/faculty/staff recruitment and retention.

The basic teaching and laboratory layouts of Western Illinois University's current science facilities are pedagogically obsolete and do not easily allow for the integration of new science technologies. A new facility to house science-based programs will provide the ability to integrate new laboratory technologies with the latest in science pedagogy and will foster multidisciplinary interaction through the consolidation of departments from previously diverse locations. In addition, planning studies were completed to evaluate and program future projects to renovate Currens and Waggoner Halls to allow the College of Arts and Sciences to consolidate academic programs to a single campus locale and provide for additional facility improvements/enhancements for the humanities and social sciences which are critical to the mission of the College of Arts and Sciences.

The new science building and renovation of Currens Hall will also support expanding academic programs. This includes the new forensic chemistry program and a new nursing program as approved by the Western Illinois University Board of Trustees and Illinois Board of Higher Education.

QUANTIFICATION

Western Illinois University completed a space planning and utilization study for a new state-of-the-art science facility during Fiscal Year 2007 and completed an update in Fiscal Year 2014. The building will include both wet and dry instructional laboratories, office space, and classrooms. The facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities. In addition, the project will include the provision for service drives, limited parking, exterior site development, and connections to Currens Hall and all required campus utility infrastructure.

DEPENDENT RELATIONSHIPS

Upon completion of this project, Western Illinois University will seek funds in Science Phase II for the remodel of Waggoner Hall. These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2017

CAPITAL REQUEST

PROJECT NAME WIU - Macomb Science Phase I

(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Office	4,040	1.7	6,868	279.85	\$ 1,922.0
Classrooms	650	1.5	975	270.33	\$ 263.6
Instructional Dry Laboratories	11,000	1.64	18,040	302.84	5,463.2
Instructional Wet Laboratories	12,700	1.64	20,828	320.24	6,670.0
Special Use	2,200	1.8	3,960	270.47	1,071.1
Supporting Facilities	400	1.2	480	252.48	121.2
Currens remodel	95,000	1.5	142,500	123.24	17,561.7
1) BASE TOTAL	125,990		193,651		\$ 33,072.7
2) ADDED COSTS:					\$ 11,410.1
a) Historic Preservation Considerations: _____					
b) Green Building Design/LEED Certification Level SILVER_ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					1,984.4
c) Other Energy Efficiencies: _____					
3) BASE COST					\$ 46,467.2
4) ADD ESCALATION COST					3,136.5
(For monthly escalation costs, use Statewide Average: 2.7 percent per year, or .225 percent per month from base to bid date.)					
Expected Bid Date: <u>May-18</u> Escalation/month: <u>0.00225</u>					
Number of Months to Bid Date: <u>30</u>					
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 49,603.7
6) ADD 10% FOR CONTINGENCIES					4,960.4
SUBTOTAL, BUILDING BUDGET					\$ 54,564.1
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>9.60%</u> *					5,238.2
ON-SITE OBSERVATION:					491.4
NUMBER OF MONTHS <u>24</u>					
DAYS PER WEEK <u>5</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					286.5
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					1,636.9
4) OTHER ADDS (SEE 2 BELOW)					1,466.6
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					272.8
SUB-TOTAL, BUDGET ADDS					\$ 9,392.4
TOTAL, BUILDING BUDGET					\$ 63,956.5

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED

OPERATIONS AND MAINTENANCE EXPENSE
Number of additional staff: 8

TOTAL	\$ 1,216.6
Salaries and Related	406.2
Utilities	379.9
Repairs and Maintenance	430.5

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE Science Building Programming Study, Ratio Architects
NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Scott Coker
PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

1 Added costs include: FFE (18%), LEED (6%), Sophisticated Piping (1%) and site/utilities work (15.5%)

2 Added costs include: building commissioning, testing and balancing, and technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB SCIENCE PHASE II

PRIORITY: 2A

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 53,800,000 (Planning, Design and Construction)

BACKGROUND DATA

The current College of Arts and Sciences' facilities, Currens Hall (physical sciences, 1970), Waggoner Hall (life sciences, 1968), and Tillman Hall (earth sciences, 1953) are obsolete in providing high-quality instructional laboratories. These facilities were constructed before modern laboratory standards were developed by the American Society of Heating, Refrigerating and Air-Conditioning Engineers. Western Illinois University science facilities fall below acceptable indoor air quality and energy-efficiency standards. The antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. This problem produces extremely detrimental impacts on teaching, research, and student/faculty/staff recruitment and retention.

The basic teaching and laboratory layouts of Western Illinois University's current science facilities are pedagogically obsolete and do not easily allow for the integration of new science technologies. A new facility to house science-based programs will provide the ability to integrate new laboratory technologies with the latest in science pedagogy and will foster multidisciplinary interaction through the consolidation of departments from previously diverse locations. In addition, planning studies were completed to evaluate and program future projects to renovate Currens and Waggoner Halls to allow the College of Arts and Sciences to consolidate academic programs to a single campus locale and provide for additional facility improvements/enhancements for the humanities and social sciences which are critical to the mission of the College of Arts and Sciences.

The new science building and renovation of Currens Hall will also support new academic programs. This includes the new forensic chemistry program and a new nursing program as approved by the Western Illinois University Board of Trustees and Illinois Board of Higher Education.

QUANTIFICATION

Western Illinois University completed a space planning and utilization study for a new state-of-the-art science facility during Fiscal Year 2007 with an update completed in Fiscal Year 2014. This project will continue the Science Facilities project by remodeling Waggoner Hall.

DEPENDENT RELATIONSHIPS

This project would commence upon completion of the Macomb Science Phase I.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2017
CAPITAL REQUEST

PROJECT NAME WIU - Macomb Science Phase II

(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Building Remodel	102,000	1.5	142,000	215.7	\$ 30,629.4
1) BASE TOTAL	102,000		142,000		\$ 30,629.4
2) ADDED COSTS:					\$ 7,351.1
a) Historic Preservation Considerations: _____.					
b) Green Building Design/LEED Certification Level SILVER_ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					1,837.8
c) Other Energy Efficiencies: _____.					
3) BASE COST					\$ 39,818.2
4) ADD ESCALATION COST					2,687.7
(For monthly escalation costs, use Statewide Average: 2.7 percent per year, or .225 percent per month from base to bid date.)					
Expected Bid Date: <u>May-18</u> Escalation/month: <u>0.00225</u>					
Number of Months to Bid Date: <u>30</u>					
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 42,505.9
6) ADD 10% FOR CONTINGENCIES					4,250.6
SUBTOTAL, BUILDING BUDGET					\$ 46,756.5
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>6.76%</u> *					3,160.7
ON-SITE OBSERVATION:					491.4
NUMBER OF MONTHS <u>24</u>					
DAYS PER WEEK <u>5</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					182.6
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					1,402.7
4) OTHER ADDS (SEE 2 BELOW)					1,531.5
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					233.8
SUB-TOTAL, BUDGET ADDS					\$ 7,002.7
TOTAL, BUILDING BUDGET					\$ 53,759.2

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE	TOTAL	\$ -
Number of additional staff: <u>0</u>	Salaries and Related	-
	Utilities	-
	Repairs and Maintenance	-

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Scott Coker
PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

- 1 Added costs include: FFE (18%), LEED (6%), Sophisticated Piping (1%) and Asbestos abatement (5%)
- 2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (5%)

PROJECT: WESTERN ILLINOIS UNIVERSITY - QUAD CITIES
RIVERFRONT CAMPUS BUILDING COMPLEX THREE

PRIORITY: 2B

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$37,000,000

BACKGROUND DATA

Western Illinois University-Quad Cities Riverfront Campus Phase III

Western Illinois University-Quad Cities (WIU-QC) is the only public university in a metropolitan area of over 375,000 residents. In recognizing the growth and capacity limits of WIU-QC at its previous location, the State supported the first two (of three) phases for construction of the Western Illinois University-Quad Cities Riverfront Campus to achieve *Illinois Public Agenda* Goal 4 of better integrating Illinois' educational, research, and innovation assets to meet economic needs of the state and its regions.

Post-Phase II operations will generate economic impacts for the region of 330 jobs and \$13.0 million in labor income. Phase III will complete the construction of the new campus that serves as an educational and economic stimulus. In total, the Western Illinois University-Quad Cities Riverfront Campus will leverage a total of \$175.0 million in private investment and foundation support for education, entrepreneurship, technology, new jobs, and economic opportunity.

Successful redevelopment of adjacent property to the campus known as "RiverTech" will create a \$100.0 million taxable base; attract 2,000 new and existing jobs with a one-time construction impact in excess of \$150.0million. Current projects that the State of Illinois helped cultivate by developing the Western Illinois University-Quad Cities Riverfront Campus by virtue of the new campus location include:

- A \$50.0 million project by the KONE Corporation to house their North American Operation Center on the Mississippi Riverfront. This new construction completes a three-phase \$71.0 million mixed-use development known as Bass Street Landing.
- A \$45.0 million Transit Oriented Development/Amtrak Station that will include an intermodal pedestrian transport center and a new high rise office structure with retail and food service amenities.
- A \$5.0 million new facility for research and development by public and private sectors.
- A \$12.0 million, 90-unit work-live urban lofts, with retail and businesses located on the lower floors.
- A \$3.0 million new Healthcare Center for those underserved in the Hispanic community.

A fully completed Riverfront Campus is the "cornerstone" to these developments, and Western will continue to be a conservative steward of state resources. Phase III exclusively focuses on the academic mission of the University. All ancillary services such as bookstores, retail, and food service will be privately developed to support the local economy and new job creation.

QUANTIFICATION

Phase III will complete the new Western Illinois University-Quad Cities Riverfront Campus, and provide the infrastructure to support 5,000 students. Phase III is essential for academic programs and support services; lab and research space; and facilities to support technology, patent transfer, and community events.

DEPENDENT RELATIONSHIPS

There are no dependent relationships between this project and any other state-funded capital project. However, there are significant educational and economic development gains to be noted. The completed Western Illinois University-

Quad Cities Riverfront Campus will have an economic impact of over \$50 million annually and will double the number of college graduates to 500 annually.

Phase III provides the necessary facilities to increase enrollment and meet *Illinois Public Agenda* Goal 1 of increasing educational attainment to match best-performing states. Without essential space, the University will not be able to increase enrollment and degree attainment. An educated community is especially important to a host county that earns 81.8 percent of the state's median family income. Moreover, spatial access is necessary to achieve *Illinois Public Agenda Goal 4* of increasing the number of high-quality post-secondary credentials to meet the demands of the economy and an increasingly global society.

DESIRED COMPLETION DATE

This project will be completed as soon as possible after funds have been released. A traditional planning then construction approach will take up to 45 months to complete.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2017
CAPITAL REQUEST
PROJECT NAME WIU-QC Riverfront Phase III
 (IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Office	4,600.0	1.70	7,820	\$279.85	\$ 2,188.4
Classrooms	16,000.0	1.50	24000	270.33	\$ 6,487.9
Instructional Wet Laboratories	2,800.0	1.64	4,592	320.24	\$ 1,470.5
Supporting Facilities	5,000.0	1.20	6,000	252.48	\$ 1,514.9
Research Lab (Wet)	2,800.0	1.67	4,676	424.17	\$ 1,983.4
Special Use	2,575.0	1.80	4,635	270.47	\$ 1,253.6
General Use	12,000.0	1.90	22800	323.13	\$ 7,367.4
1) BASE TOTAL	45,775		74,523		\$ 22,266.2
2) ADDED COSTS: see 1 below					\$ 4,787.2
a) Historic Preservation Considerations: _____.					
b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					
c) Other Energy Efficiencies: _____.					
3) BASE COST					\$ 27,053.4
4) ADD ESCALATION COST					\$ 1,826.1
(For monthly escalation costs, use Statewide Average: 2.7 percent per year, or .225 percent per month from base to bid date.)					
Expected Bid Date: <u>May-18</u> Escalation/month: <u>0.00225</u>					
Number of Months to Bid Date: <u>30</u>					
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 28,879.5
6) ADD 10% FOR CONTINGENCIES					2,888.0
SUBTOTAL, BUILDING BUDGET					\$ 31,767.5
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>7.5</u> *					2,382.6
ON-SITE OBSERVATION:					314.0
NUMBER OF MONTHS <u>15</u>					
DAYS PER WEEK <u>5</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					134.8
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					953.0
4) OTHER ADDS see 2 below (ADA, Asbestos, Hazardous Materials, etc. -- please specify)					1,332.5
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					158.8
SUB-TOTAL, BUDGET ADDS					\$ 5,275.7
TOTAL, BUILDING BUDGET					\$ 37,043.2

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE		TOTAL	\$ 400.4
Number of additional staff: <u>3</u>		Salaries and Related	140.2
		Utilities	166.3
		Repairs and Maintenance	93.9
		All Other	

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE WIU Riverfront Campus
 NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION William Brewer
 PHONE NUMBER 309-762-9481

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

- Added costs include: FFE (7%), LEED (6%), site work (3.5%) and Data Center (5%)
- Added costs include: building commissioning, testing and balancing, technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB VISUAL ARTS CENTER

PRIORITY: 3

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 68,300,000 (Planning, Design and Construction)

BACKGROUND DATA

The Department of Art is an important and active player in the local and regional artistic scene through its outreach activities, visiting artist programs, and frequent exhibitions. WIU faculty and students exhibit their work and creative research throughout the United States. The department's graduates provide the majority of local and regional art instruction in community colleges, private schools, and art centers. The vital role that the department plays in this community has brought strong support for its programs and a commitment to the creation of a new facility.

The current facilities used by the Department of Art include Garwood Hall, Sallee Hall and Heating Plant Annex. This noncontiguous arrangement is not efficient and hinders the development of a cohesive departmental identity. In addition, many of the spaces at present do not meet industry and environmental protection guidelines and are not appropriate for current teaching and learning practices.

QUANTIFICATION

Western Illinois University recently completed a space planning and utilization study for a new state-of-the-art visual arts center. The building will provide instructional classrooms and studios, research studios, and faculty and departmental offices, as well as a Student Gallery and the University Art Gallery. In addition to traditional studios, digital media studios and an environmental studio will be provided as these are growing areas of the Visual Arts program. The new Department of Art classrooms and studios will be designed for the unique environmental, technical and safety needs of the studio arts programs. The facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities. In addition, the project will include the provision for service drives, limited parking, exterior site development, and connections to all required campus utility infrastructure.

The overall goal of the program for the Department of Art is to address the shortage of existing space and adequate ventilation for arts programs, and to accommodate the rapid growth and expansion in the number of students, faculty and academic programs. The goal is not limited to providing "space," but rather aims to create a milieu that is conducive to excellent instruction and enhances academic performance in a single building.

DEPENDENT RELATIONSHIPS

These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2017
CAPITAL REQUEST
PROJECT NAME WIU- Macomb Visual Art Center
(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
General Use	6,470	1.90	12,293	\$ 323.13	\$ 3,972.2
Supporting Facilities	1,430	1.20	1,716	252.48	433.3
Classrooms	4,800	1.50	7,200	270.33	1,946.4
Special Use	59,331	1.80	106,796	270.47	28,885.1
Offices	5,940	1.70	10,098	279.85	2,825.9
1) BASE TOTAL	77,971		138,103		\$ 38,062.9
2) ADDED COSTS:					10,277.0
a) Historic Preservation Considerations: _____.					
b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					2,283.8
c) Other Energy Efficiencies: _____.					
3) BASE COST					\$ 50,623.7
4) ADD ESCALATION COST (For monthly escalation costs, use Statewide Average: 2.7 percent per year, or .225 percent per month from base to bid date.) Expected Bid Date: <u>May-18</u> Escalation/month: <u>0.00225</u> Number of Months to Bid Date: <u>30</u>					\$ 3,417.1
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 54,040.8
6) ADD 10% FOR CONTINGENCIES					540.4
SUBTOTAL, BUILDING BUDGET					\$ 59,444.8
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>7.50%</u> *					4,458.4
ON-SITE OBSERVATION:					502.2
NUMBER OF MONTHS <u>30</u>					
DAYS PER WEEK <u>4</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					248.0
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					1,783.3
4) OTHER ADDS _see 2 below_ (ADA, Asbestos, Hazardous Materials, etc. -- please specify)					1,607.8
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					297.2
SUB-TOTAL, BUDGET ADDS					\$ 8,897.0
TOTAL, BUILDING BUDGET					\$ 68,341.8

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE	TOTAL	\$ <u>1,216.6</u>
Number of additional staff: <u>8</u>	Salaries and Related	<u>406.2</u>
	Utilities	<u>379.9</u>
	Repairs and Maintenance	<u>430.5</u>
	All Other	<u> </u>

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE Visual Arts Facility Pre-design Document, HammelGreen & Abrahamson
NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Scott Coker
PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

- 1 Added costs include: FFE (12%), LEED (6%), and site/utilities work (15.0%)
- 2 Added costs include: building commissioning, testing and balancing, and technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB STIPES BUILDING REMODEL
PRIORITY: 4

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 49,400,000 (Planning, Design and Construction)

BACKGROUND DATA

Stipes Hall was constructed in 1968. Stipes Hall has not had any renovations or major remodeling since its opening over 45 years ago. The University, through its recent Macomb Campus Master Plan update and Strategic Building Renovation matrix, has identified Stipes as a high priority for renovation. Stipes Hall has over 140,000 square feet of classroom and office space and houses the College of Business and Technology.

QUANTIFICATION

In the Macomb Master Plan update, the Master Plan Steering committee identified eight renovation criteria that were used to prioritize building renovation projects. Stipes Hall is a high profile building on campus, has high critical deferred maintenance and houses University Signature programs. Updated academic facilities will benefit the academic mission of the University.

The remodeled facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities.

DEPENDENT RELATIONSHIPS

These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

Resolution No. 15.10/6: Resolution Authorizing the Refunding of Auxiliary Facilities System Revenue Bonds

Trustee Epperly stated that the proceedings would move on, and announced Resolution No. 15.10/6 as he asked for a motion. Trustee Hare made the motion and Trustee Cole seconded the motion.

The discussion began with Director Bierman introducing Mr. James McNulty from Blue Rose Capital Advisors to assist with reviewing the revenue bond statement. Dir. Bierman mentioned that revenue bonds would be callable during the first quarter of the spring and he would like the board to authorize refunding those bonds. Mr. McNulty mentioned that his firm has served as the financial advisors for the University for a several years.

There were three transactions to refund bonds in 2015. In May \$4M in bonds were refunded and this saved the University \$150K spread over 5 years. \$16M in Certificates of Participations (COPS) was issued and received 2 bids from capital markets that were low. \$1.5M was saved which is going to be spread over 10 years. Blue Rose Capital would like to re-fund \$9.6M in auxiliary bonds. This will be based on market conditions and the activities of the State of Illinois. There is the potential for \$500K to be saved over 12 years. If rates rise as anticipated, or the credit spread widens, Blue Rose Capital Advisors would "stop and wait" on behalf of Western Illinois University. Mr. McNulty mentioned that he was

presenting the information to seek authorization for re-funding early to allow the University's refinancing of debt more flexibility. Trustee Epperly asked were there any questions.

Roll Call

Trustee Clawson	Yes
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Phil G. Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

WHEREAS the Board of Trustees of Western Illinois University (the "*Board*") has determined it to be necessary and desirable to approve the refunding (the "*Refunding*") of all or a portion of the Board's outstanding Auxiliary Facilities System Revenue Bonds, Series 2006 (the "*Series 2006 Bonds*"); and

WHEREAS the Board has authority pursuant to the Western Illinois University Revenue Bond Law, 110 ILCS 691/36-1 *et seq.* (the "*Act*") to issue and sell auxiliary facilities revenue bonds in connection with the Refunding; and

WHEREAS the Board hereby determines that it is desirable to grant approval for the Refunding and to finance the Refunding and related costs through the issuance of auxiliary facilities revenue bonds under the Act;

THEREFORE Be It Resolved by the Board of Trustees of Western Illinois University in regular meeting assembled, that:

1. The Board hereby grants approval for the Refunding and delegates authority to the Treasurer of the Board to determine such time, if any, that market conditions are such that the Refunding is in the best interests of the Board.

2. The Board hereby authorizes the issuance of its Auxiliary Facilities System Revenue Bonds, Series 2016 (the "*Bonds*") to provide funds for the Refunding and to pay the costs of issuing the Bonds. The final terms of the Bonds will be approved by the Treasurer of the Board or her designee, at her discretion and within the following parameters: (i) the Bonds shall be in an aggregate original principal amount (net of original issue discount) not to exceed \$10,500,000; (ii) the final maturity of the Bonds shall be no later than April 1, 2027; (iii) the Bonds shall be sold at a competitive public sale at a price not less than 97% of the par amount thereof; and (iv) the true interest cost (TIC) of borrowing for the Bonds will not exceed 4.00%. The Bonds shall be issued on a parity with the Auxiliary Facilities System Revenue Bonds of the Board issued and to be issued pursuant to the resolution adopted on December 5, 1985 by the predecessor to the Board, as amended, establishing the Auxiliary Facilities System, all as provided in the Eleventh Supplemental System Revenue Bond Resolution, a form of which has been presented to this meeting (the "*Eleventh Supplemental Resolution*").

3. U.S. Bank National Association, St. Paul, Minnesota, is hereby authorized to continue to serve as Bond Registrar and Paying Agent for the Bonds.

4. Pursuant to the Board's existing contract, the firm of Chapman and Cutler LLP is hereby retained as Bond Counsel and Disclosure Counsel to the Board.

5. Pursuant to the Board's existing contract, the firm of Blue Rose Capital Advisors, Inc. is hereby retained as Municipal Advisor for the preparation or organization of necessary or desirable informational materials, including a Preliminary Official Statement, a Notice of Sale and Official Bid Form, and other matters related to the sale.

6. The Board approves the preparation and distribution of a Preliminary Official Statement, a Notice of Sale and an Official Bid Form in connection with the sale of the Bonds. Copies of such documents are on file with the Secretary of the Board for recording. The Treasurer of the Board or her designee is hereby authorized and directed to execute the Official Bid Form and the Official Statement in the name of and on behalf of the Board in substantially the forms presented to this meeting, but with the final terms of the Bonds set forth therein, and with such other changes as may be approved by the officer of the Board executing the same, his/her execution thereof to constitute conclusive evidence of the Board's approval of all changes from the forms thereof presented to this meeting.

7. The Board approves the execution and delivery of the Eleventh Supplemental Resolution, a copy of which is on file with the Secretary of the Board for recording. The Chairman and the Secretary of the Board or their designees are hereby authorized and directed to execute the Eleventh Supplemental Resolution in the name of and on behalf of the Board in substantially the form presented to this meeting, or with such changes as may be approved by the officers of the Board executing the same, their execution thereof to constitute conclusive evidence of the Board's approval of all changes from the form thereof presented to this meeting.

8. If required by the successful bidders for the Bonds, the Board approves the terms and provisions of bond insurance for all or a portion of the Bonds, if such terms and provisions are approved by the Treasurer of the Board or her designee.

9. The Board approves the form of the Continuing Disclosure Agreement by the Board with respect to the Bonds. A copy of the Continuing Disclosure Agreement is on file with the Secretary of the Board for recording. The Treasurer of the Board or her designee is hereby authorized and directed to execute the Continuing Disclosure Agreement in the name of and on behalf of the Board in substantially the form presented to this meeting, or with such changes as may be approved by the officer of the Board executing the same, his/her execution thereof to constitute conclusive evidence of the Board's approval of all changes from the form thereof presented to this meeting.

10. The members, officers, agents and employees of the Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of this Resolution and with the actions of the members, officers, agents, and employees of the Board which are in conformity with the intent and purposes

of this Resolution, whether heretofore or hereafter taken or done, which actions shall be and are ratified, confirmed and approved.

Resolution No. 15.10/7: Property Easement – McDonough County – Mobile Telephone Tower

Trustee Epperly moved to accept and the motion was seconded by Trustee Cole.

Trustee Epperly asked was there any discussion. Trustee Epperly said that the Board is aware of the location of the proposed tower. The original sketch contained a chain linked fence. The easement is for 55 years. Trustee Epperly stated that in the negotiation of the contract a more attractive fence should be requested that meets the beautification standards of the University. Trustee Hare agreed. Trustee Epperly added that the area around the tower should be landscaped. The agreement should state that SBA Communications maintains the fence and landscaping or provides reimbursement for such. VP Julie DeWees said that Ms. Calhoun has been working with the company on the contract and those requests will be included. Trustee Epperly asked, on the basis that communication two decades could look very different, whether or not the tower would be removed if it is no longer needed, and Director Scott Coker answered that the area would be restored to its original condition and purpose. Trustee Epperly asked were there any other questions or comments. Legal Counsel assured the Board that they will be able to see what the landscaping will look like prior to the installation.

Roll Call

Trustee Clawson	Yes
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Hare	Yes
Trustee Quigley	Missed Vote
Trustee Savala	Yes

The motion carried. Trustee Epperly announced the end of proceedings presented by the Finance Committee.

Resolution:

WHEREAS SBA Communications is requesting a Property Easement immediately South of Q Lot; and,

WHEREAS SBA Communications is requesting the easement for the purpose of constructing a mobile communication tower; and,

WHEREAS the mobile communication tower will improve cellular capacity and coverage for the campus and nearby community; and,

WHEREAS the initial term will be five (5) years plus ten (10) consecutive options to renew for five (5) years each, for a potential of fifty-five (55) years; and,

THEREFORE be it resolved that the Board of Trustees agrees to grant and convey a Property Easement to SBA Communications the tract described and attached hereto.

Chair Clawson thanked Trustee Epperly, and announced that Chair Early was next.

ACADEMIC & STUDENT SERVICES COMMITTEE

Office of Sponsored Projects Annual Report

Trustee Early announced that Dr. Neumann and Director Shannon Sutton would be giving Report No. 15.10/3. Dir. Sutton greeted everyone and wished them a Happy Homecoming. Awards in Sponsored Projects increased slightly. There were \$20M in proposals and \$11M in awards. Sponsored Projects primary focus is compliance with mandates regarding human and animal subjects. Inefficiencies may lead to audit findings, reduced funding, or federal or state sanctions. The OMB (Office of Management and Budget), passed new rules which resulted in both incremental and major changes in Sponsored Projects. The Federal Department of Health and Human Services released a notice that rules will be revised as this had not taken place since 1971. The new rules will affect human subject research. Within two years all rules and regulations that apply to the Sponsored Projects area will have been revised. Meetings, webinars, list serves, and communication with other offices that serve the same purpose at other institutions keep WIU's Office of Sponsored Projects up to date on compliance. Director Sutton recently attended Grant Accountability Transparency Unit—a new law passed by the State of Illinois to keep track of federal changes. Compliance is included in all training and workshops provided by Sponsored Projects. Dir. Sutton asked were there any questions.

Annual Report on Athletics

Interim Director of Athletics, Matt Tanney, stepped to the podium. Director Tanney mentioned that he is impressed with student athlete's athletic and academic performance, and added that Athletics as a department is continuing to move in a positive direction. He stated that the report is before the Board and asked were there any questions. Trustee Epperly commented that he received his season ticket packet, and he thought the envelope was excellent from a marketing standpoint. Trustee Epperly said the marketing is outstanding in Athletics. Trustee Ehlert Fuller agreed that the marketing materials and layout were excellent as well. Director Tanney said that Athletics is trying to engage local groups, businesses, and various constituencies. External revenue is the emphasis and goal.

GENERAL DISCUSSION AND ACTION ITEMS

Quarterly Long Term Plan Update

VP Joe Rives stated that this is the Quarterly Long Term Plan Update themed innovation. Innovation is represented by dual enrollment, hybrid courses and new partnerships such as the linkages agreement between Western and Moberly Area Community College which reaches as far south as the Hannibal, Missouri area as well as 19 counties. There is also a linkages agreement with Elgin Community College. We are partnering with Ashford University. VP Rives asked were there any questions.

FY2016 Long Term Plan Update

VP Rives continued with the next report, Report No. 15.10/6, regarding the FY 2016 Long Term Plan Update. This was written as a 20 year plan, and now Western is looking at a 3 to 5 year window. As their campus recruitment and enrollment have become top priorities, the time table for much of the long term plan has become shorter. Trustee Epperly stated that EIU and SIU came out with letters focused on reinventing their respective institutional identities and priorities. Trustee Epperly does not believe that the current assessment of projected enrollment numbers for the Macomb and QC campuses are realistic. He mentioned that he is hopeful that the QC market analysis will dispel his thoughts on enrollment. Trustee Epperly suggests that the Board revisit some of the items in order to arrive at a more realistic plan. Trustee Ehlert Fuller said that she agreed with his statement, but was also with the progress President Thomas has made at the start of the semester by selecting the three taskforces and charging them with arriving at new plausible solutions. Trustee Ehlert Fuller looks forward to hearing more feedback by the December board meeting. Dr. Rives asked Chair Clawson should he continue on with the next report. Chair Clawson stated yes.

FY 2016 Strategic Plan Update

During the break from the meeting, VP Rives received an email from the National Association of Latino Elected and Appointed Officials for colleges and universities who are looking for a strategic planner for their educational assistance fund. The existing strategic plan demonstrates how responsive a university Western is to the surrounding communities and regionally. Chair Clawson thanked VP Rives.

Resolution No. 15.10/8: Release of the October 3, 2014, December 19, 2014, March 27, 2015 and June 12, 2015 Closed Session Meeting Minutes

Trustee Hare moved to accept the minutes and Trustee Cole seconded the motion.

Roll Call

Trustee Clawson	Yes
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

Motion Carried.

Resolution:

WHEREAS pursuant to Section 5 ILCS 120/c of the Open Meetings Act, the Board of Trustees of Western Illinois University will eliminate the recordings of the minutes of June 6, 2014; and,

WHEREAS pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the closed session minutes of October 3, 2014, December 19, 2014, March 27, 2015, and June 12, 2015, to determine whether the need for confidentiality still exists with respect to all or part of the minutes:

THEREFORE be it resolved that the Board of Trustees of Western Illinois University approves for public disclosure at this time the following closed session minutes: October 3, 2014, December 19, 2014, March 27, 2015 and June 12, 2015.

Resolution No. 15.10/9: Revision to Board Regulations, IV.C., Residency Status – Second Reading

Administrative Assistant to the Board, Kerry McBride stated that the Board requested comments and feedback from the University community and received none. Chair Clawson deferred to Dr. Andy Borst and Dr. Borst responded that the revision was a compliance resolution and that no changes in practices would result.

Trustee Hare made the motion to accept the revision, and Trustee Early seconded the motion.

Roll Call

Trustee Clawson	Yes
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

The motion carried.

Resolution:

WHEREAS the Board of Trustees of Western Illinois University Board of Trustees Regulations establish the standards for determining residency requirements for students; and

WHEREAS the Residency Status section of the current Board of Trustees Regulations needs to be changed to reflect the requirements of the U.S. Department of Veterans Affairs and current practices for establishing residency; and

WHEREAS the Western Illinois University Board of Trustees have made changes to the Residency Requirements that are not reflected in the Regulations:

THEREFORE be it resolved that the Board of Trustees of Western Illinois University approves the revision to the Regulations Section IV.C – Residency Status.

IV. Students (continued)

C. Residency Status (Approved March 27, 2009)

1. Definitions

For purposes of this regulation, the following definitions pertain:

- a. An "adult student" is a student who is eighteen or more years of age.
- b. A "minor student" is a student who is less than eighteen years of age.
- c. An "emancipated minor student" is a completely self-supporting student who is less than eighteen years of age. Marriage or active military service shall be regarded as effecting the emancipation of minors, for the purposes of this regulation.
- d. "Residence" means legal domicile. Voter registration, filing of tax returns, proper license and registration for driving or ownership of a vehicle, and other such transactions may verify intent of residence in a state. Neither length of university attendance nor continued

presence in the university community during vacation periods shall be construed to be proof of Illinois residence. Except as otherwise provided in this regulation, no *student*, parent or legal or natural guardian will be considered a resident unless the *student*, parent or guardian maintains a bona fide and permanent residence in Illinois, except when temporarily absent from Illinois, with no intention of changing his or her legal residence to some other state or country.

2. Residency Determination

The University shall determine the residency status of each student enrolled in the University for the purpose of determining whether the student is assessed in-state or out-of-state tuition. Each applicant for admission shall submit at the time of application evidence for determination of residency in accordance with this regulation. The office responsible for admissions shall make a determination of residency status.

- a. If a non-resident is classified by error as a resident, a change in tuition charges shall be applicable beginning with the term following reclassification. If the erroneous resident classification is caused by false information submitted by the student, a change in tuition charges shall be applicable for each term in which tuition charges were based on such false information. In addition, the student who has submitted false information may be subject to appropriate disciplinary action.
- b. If a resident is classified by error as a non-resident, a change in tuition charges shall be applicable during the term in which the reclassification occurs, provided that the student has proven residency in accordance with this regulation.

3. Residency Requirements

- a. Adult Students

To be considered a resident, an adult student must be a bona fide resident of Illinois as defined in IV.C.1.d. In the case of adult students who reside with their parent(s), the student will be considered a resident if one of the parents has established and is maintaining a bona fide residence in Illinois.

To be considered a resident ~~for the first year of attendance~~, an adult student not residing in Illinois must be a bona fide resident of one of the approval ~~states~~ ~~counties~~ outside of Illinois. The Board of Trustees will approve the appropriate ~~states~~ ~~counties~~ which will be listed in the cost section of the official Western Illinois University catalog.

- b. Minor Students

The residence of a minor student shall be considered to be the same as that of his/her parents or that of either parent if the parents are separated or divorced or that of his/her

legally appointed or natural guardian such as a grandparent, adult brother or adult sister, adult uncle or adult aunt by whom the minor has been supported.

c. Emancipated Minors

If emancipated minors actually reside in Illinois, such minors shall be considered residents even though their parents or guardians may not reside in Illinois.

d. Minor Children of Parents Transferred outside the State of Illinois

The minor children of persons who have resided in Illinois immediately prior to a transfer by their employers to some location outside of the State of Illinois shall be considered residents. This rule shall apply, however, only when the minor children of such parents enroll in the University within five years of the time their parents are transferred by their employer to a location outside the State of Illinois.

e. Married Students

A non-resident student, whether minor or adult, who is married to a person who meets and complies with all of the applicable requirements of these regulations to establish residence status, shall be classified as a resident.

f. Armed Forces Personnel

Non-residents of Illinois who are on active duty with one of the services of the Armed Forces of the United States who are stationed in Illinois and who submit evidence of such service and station, as well as the spouses and dependent children of such persons, shall be considered residents as long as such persons remain stationed in Illinois and the spouses and/or dependent children of such persons also reside in Illinois. If such persons are transferred to a post outside the continental United States but such persons remain registered at the university, residency status shall continue until such time as these persons are stationed within a state other than Illinois within the continental United States. *Effective July 1, 2015, students using benefits under the federal Post-9/11 Veterans Educational Assistance Act of 2008 (Chapter 33), the All-Volunteer Force Educational Assistance (Chapter 30), or any subsequent variation of those Acts, WIU shall deem that student an Illinois resident for tuition purposes regardless of the covered student's state of residence.*

g. Staff Members of the University, Allied Agencies, and Faculty of State-Supported Institutions in Illinois

Staff members of the University and of allied agencies, and faculties of state-supported institutions of higher education in Illinois, holding appointment of at least one-quarter time, and their spouses and dependent children, shall be treated as residents.

h. Teachers in Public and Private Illinois Schools

Teachers in the public and private elementary and secondary schools of Illinois shall, if subject to payment of tuition, be assessed at the resident rate during any term in which they hold an appointment of at least one-quarter time, including the summer session immediately following the term in which the appointment was effective.

4. Residency Status Appeal Procedure

Students who take exception to their residency status classification shall pay the tuition assessed but may appeal to the University Registrar by proving Illinois residency in accordance with these regulations. The appeal must be filed within sixty (60) calendar days from the date of the tuition bill or the student loses all rights to a change of residency status for the term in question. If the student is dissatisfied with the ruling in response to the appeal made within said period, the student may file a written appeal within thirty (30) calendar days of receipt of the decision of the Administrative Hearing Committee, which shall consider all evidence submitted in connection with the case and render a decision which shall be final.

5. Special Situations

The President may, in special situations, grant residency status to categories of persons otherwise classified as non-residents under this regulation.

Resolution No. 15.10/10: Revision to Board Regulations, IL.B10e., Contract Modification – First Reading

Legal Counsel, Ms. Rica Calhoun, stated that there was no notice requirement associated with contract modification currently in the board regulations. There was an amendment drafted to “maintain continuity.” Ms. Calhoun asked if there were any questions. Trustee Epperly asked Ms. Calhoun to provide clarification that the language in the *Board Regulations* did not exist previously. Ms. Calhoun answered yes to add to existing employment actions.

Trustee Ehlert Fuller moved to approve the revision. Both Trustees Cole and Savala seconded the motion.

Roll Call

Trustee Clawson	Yes
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

The motion carried.

Ms. McBride explained that as is routine, the resolution would be a part of the board proceedings for a second time. Comments will be solicited from the University community.

Resolution:

WHEREAS Pursuant to 110 ILCS 690/35-45, Western Illinois University’s Board of Trustees must make regulations for the management of the University; and,

WHEREAS Western Illinois University wishes to implement procedures for the modification of employment contracts for university personnel in situations other than financial exigency; and,

WHEREAS Western Illinois University wishes to change the Reassignment and Termination provision;

THEREFORE be it resolved that the Board of Trustees approves the first reading of the following revision to the *Regulations* Section II.B.10. – Reassignment and Termination:

II. Employees (continued)

B. Faculty and Administrative Employees (continued)

10. Reassignment, Termination, and Contract Modification (continued)

e. Contract Modification

The appropriate Vice President may modify an employee’s employment contract in conditions other than financial exigency. Modifications may include, but are not limited to, a reduction of contract for not more than two months within an academic break in an academic year. In conditions other than financial exigency, employees shall receive written notice of contract modifications that result in the reduction of annual income as currently provided for in Section II.B.10.a herein:

- (1) In the first year of employment at the University, not later than one month prior to the effective date of contract modification.*
- (2) In the second or subsequent year of employment at the University, not later than three months prior to the effective date of the contract modification.*

Such notice shall be sent from the appropriate Vice President. If a state of financial exigency is declared, notice provisions enumerated in this section shall not apply.

Resolution No. 15.10/11: Collective Bargaining Agreement – AFSCME Clerical
Trustee Ehlert Fuller moved to approve. Trustee Hare seconded the motion.

Resolution Roll Call

Trustee Clawson	Yes
Trustee Cole	Yes
Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Hare	Yes
Trustee Quigley	Yes
Trustee Savala	Yes

The motion carried.

Resolution:

WHEREAS the Board of Trustees must approve collective bargaining agreements prior to implementation; and,

WHEREAS an initial agreement was reached on August 24, 2015, and was ratified on September 29, 2015, by the American Federation of State, County and Municipal Employees (Clerical Unit):

THEREFORE be it resolved that the Board of Trustees approve the agreement as presented.

American Federation of State, County and Municipal Employees (Clerical Unit)

An initial agreement was reached on August 24, 2015, and was ratified on September 29, 2015, for the period of July 1, 2015 through June 30, 2018, with the American Federation of State, County and Municipal Employees (Clerical Unit) representing approximately 200 employees.

Contractual Language

The contract contains all the provisions required by law. In addition, it contains specific articles reflecting the unique circumstances of Western Illinois University. The parties agreed to continue the benefits, insurance and other related matters currently in effect for employees under the Board Regulations, except for Bereavement Leave, Terminal Diagnosis of Family Member Leave, and Parental Leave. On these leaves, the parties agreed to language similar to that contained in the University Professionals of Illinois Local 4100 (Faculty Unit) collective bargaining agreement.

Wage Settlement

The parties agreed to implement across-the-board increases of 2% in Fiscal Year 2016 and 1% in Fiscal Year 2017. The increases will be effective July 1 of the respective fiscal year. In addition, the parties agreed to reopen the agreement for the purpose of negotiating wages on/or about July 1, 2017.

OLD BUSINESS

No old business reported.

NEW BUSINESS

Chair Clawson brought attention to the resolution that other state institutions of higher education created to express their concerns over the budget to Governor Rauner. This was provided to him by President Jack Thomas as shared by another state university. Ms. Calhoun stated to Chair Clawson that they would talk about the resolution in draft language at the December meeting. Chair Clawson asked whether or not the board simply wanted to send the Governor a letter instead of a resolution to “get the job done.” Trustee Hare asked whether or not the board wanted to wait until December.

Ms. Calhoun stated that this is business that you will not be taking action on to present. She added that the same language may be used in a letter that requires no action. Chair Clawson asked may he share the language, and Ms. Calhoun responded yes. The focus of the letter emphasized the “deep concerns” the universities have as to the negative impact not receiving appropriated funding is likely to have on students and their respective university communities. The letter is asking the Governor for a solution to the university budget crisis that will result in an appropriation that will support a quality education for

Illinois' institutions of higher education. The resolution the other universities are presenting was approved by the various presidents, chancellors, and boards.

The Board had a brief discussion weighing the process of creating a resolution for the December 2015 board meeting versus putting together a letter that they could collectively contribute to and send to the Governor's office representing the interests and concerns Western Illinois University has regarding the delay in receiving state appropriated funding. The final determination was to create a letter to the Governor.

NEXT MEETING

Chair Clawson stated the next meeting of the Board of Trustees is December 17, 2015, at the Macomb Campus.

Chair Clawson mentioned that the dedication of the second entryway to campus would be at 1 p.m. on East Adams Street. Board members were expected to be at the Alumni House at 2:30 p.m. for the dedication of the new patio and porch area.

Trustee Clawson motioned and Trustee Cole seconded the motion to adjourn at 11:27 a.m.

Roger D. Clawson, Chair
Kerry McBride, Administrative Assistant to the Board

mmf