

WESTERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES  
Minutes of the Meeting  
December 14, 2012

The meeting of the Board of Trustees of Western Illinois University convened at 8:00 A.M. in the Capitol Rooms of the University Union, WIU – Macomb Campus. Chair William L. Epperly presided.

Chair Epperly moved to convene the Board to Open Session. Trustee Houston seconded the motion.

The following trustees were present to answer roll call:

Trustee Cathy E. Early  
Trustee Carolyn J. Ehlert Fuller  
Trustee William L. Epperly  
Trustee Donald W. “Bill” Griffin  
Trustee Phil G. Hare  
Trustee J. Michael Houston  
Trustee D’Angelo S. Taylor

ABSENT: Trustee Lyneir R. Cole

Chair Epperly moved to convene the Board to Executive Session to consider personnel, legal, collective bargaining and other such issues as covered by Section 2.c. of the Illinois Open Meetings Act with plans to reconvene in open session at approximately 9:00 A.M. Trustee Houston seconded the motion.

Roll Call

Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

Motion carried. The Board convened to Executive Session at 8:01 A.M.

Following Executive Session, Chair Epperly moved to reconvene into Open Session at 9:00 A.M. Trustee Ehlert Fuller seconded the motion.

The following trustees were present to answer roll call:

Trustee Cathy E. Early  
Trustee Carolyn J. Ehlert Fuller  
Trustee William L. Epperly  
Trustee Donald W. “Bill” Griffin  
Trustee J. Michael Houston  
Trustee D’Angelo S. Taylor

Absent: Trustee Lyneir R. Cole and Trustee Phil G. Hare

Trustee Phil Hare arrived at 9:01 AM.

Also present for the open meeting of the Board of Trustees:

President Jack Thomas  
Legal Counsel Representative Matt Kwacala  
Board Treasurer and Vice President for Administrative Services Julie DeWees  
Administrative Assistant to the Board Kerry Lemaster  
Provost and Academic Vice President Ken Hawkinson  
Vice President for Student Services Gary Biller  
Vice President for Quad Cities and Planning Joseph Rives  
Vice President for Advancement and Public Services Brad Bainter

Advisory Group Representatives present:

Faculty Senate Chair – Steve Rock  
Student Government Association President – Caleb Markey  
Council of Administrative Personnel President – Jennifer Grimm  
Civil Service Employees Council President – Bill Rupert

**CHAIRPERSON’S REMARKS**

Chair Epperly said I would like to welcome everybody to, I call it graduation weekend. During my comments, I always make the comment during the ceremonies it’s the happiest day of the year. It’s great to see so many students are smiling, the parents are smiling, parents probably, as I joke about it for a lot of reasons. Except for anymore I guess more and more are moving back home so maybe they’re not smiling as much. Oh, I’m sorry, I’ve jumped all out of line. I get too excited.

**REVIEW AND APPROVAL OF SEPTEMBER 21, 2012 BOARD MEETING MINUTES**

Chair Epperly moved to approve the September 21, 2012 Board Meeting minutes. Trustee Houston seconded the motion.

Roll Call

Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

**CHAIRPERSON’S REMARKS (CONTINUED)**

Chair Epperly said with that, I’ll try again. I would like to welcome a couple of people. D’Angelo, welcome back. I got a kick out of it. I read the report and the President of Student Government Caleb said that you were the perfect candidate and so I questioned Caleb’s wisdom, but we’ll go with it there on it.

Also, we were joking earlier, Matt has not aged. This is Matt’s father. Matt actually, they had a baby girl this week so our hats off. Congratulations to Matt and his family, and he’s home with the family there. So, welcome Larry.

Just a few things I want to touch on. One, a couple things that a lot of, I call it neat things happening. I think pretty much for a lot of people who received the holiday card that was sent out. I think probably indirectly through the foundation, but I just thought it was an outstanding card, and the neat thing to me about it was it was designed by one of our students there. So, thought that was cool. The email message,

the beauty of the internet is the email message that was sent out from President Thomas this week to, I assume all alumni and friends that we have accurate email addresses for. Again, I think President Thomas is paying his dues, just so everybody's aware of it. The director, if I have the title correct, Dr. Harry Berman, the head of the IBHE board visited Western and ISU recently, and his comment he sent a letter to President Thomas and we received a copy of it. Our visit to Western gave me the opportunity to get better acquainted with President Jack Thomas, a real treat. I assume that's a positive, is that a positive? President Thomas said I guess it would be. Chair Epperly said President Thomas has a great talent for showing the individual students that he encounters that he cares about them as individuals, but even more important that he holds them to high standards for inside the classroom and out. Again, complimentary and very nice, and it was great to have him here on campus and to see what is happening. And he went on and talked a little bit about Sherman Hall and some very nice comments about Sherman Hall and so forth there on it.

A couple other things, the mutual benefits, I want to thank Kerry. As you know if you're aware from the last meeting, we've added a number of things to the booklet, the attendance record, the Statement of Mutual Responsibilities, etc. Thanks to Kerry's idea those things have now been added also to the website, not the attendance portion, but the other parts are now on the website. And one other thing, I found it very interesting and dropped Kerry a note and did it, on each one of the Trustees' spots there's a magazine that's put out by, I want to say the Courier office, and Christi got a copy for everybody, and I just glanced at it this morning and it seemed to have some pretty interesting articles in it there.

Looking forward to hearing, I assume for President Thomas and Rick Carter, about their trip to D.C. I read about it on the website, and I'm guessing you'll be touching on that or you will be now.

And just FYI, I found it kind of neat that December 3<sup>rd</sup>, I received an invite to go to the Farm Bureau meeting, their annual meeting in Chicago, downtown Chicago. And since it's relatively close and easy, I've been doing that a few times, but the interesting thing and Dr. Bailey was there, and I'm not sure if he's here in the audience today. I ended up sitting at a table with the chair of the Agriculture Department, Dr. Bailey. I say Dr. Bailey, I believe he's a doctor. Dr. Bailey, his spouse, and actually several Western students, Western graduates that are farmers around the state, so it is just a very interesting couple of hours, a great conversation, in fact the student FFA representative for that, one of five in the state. I joked about was from Sherrard, which is my alma mater. And we were joking about it, and I said you'd better be coming to Western, so Dr. Bailey and I were working on him to enroll at Western next year. But a couple other interesting things from that, we were talking and the school Department of Agriculture has adopted a model, "Small School, National Reputation." They won numerous awards from their livestock judging teams, etc. there on it, and they seem to be doing an extremely good job there. Tied to that, out at the, I call it the ag farm and the golf course, I assume somebody will mention it again, but the wind turbine was pretty cool to see the wind turbine out here at the golf course that's in use. And the other thing we were joking about that Dr. Bailey was talking and I said now I can watch the bull sale each year live downtown Chicago. We now have fiber optic cable out to the ag farm and that area, and we were laughing a high school life-long friend of mine was a retired, just retired this past year as a professor here in the Agriculture Department. And Kenny Nimrick's kind of overseen this bull sale so I've been on his mail list for years, and so now I can watch it live.

A couple other things, I just, I call it hats off, when I was in business we used to have a file in our office, and very simply that file was "we be good," title of the file, "we be good," and I'm the biggest believer in the world that you have to, I call it, beat into everybody's head how good we are: repetition, repetition, repetition. And a few things there, and that file was very simply anything, any testimonial that we got, any comment that we received that was positive, and we put into this file, and used it for future reference, etc. Been harping that, and here and there's a couple of things just to reinforce that. Darcie I want to say this week we came out and added starting to add some things to the website in regards to all the awards we

received that hey, we're Best Midwestern College, but if nobody knows it, does it matter? The G.I. recognition that we've received, the Princeton recognition that we've received, to me, we've got to beat those things home and we're starting to do that now on the website. I noticed in the admissions booklet, I think I'm probably stealing some of Andy's thunder here that I saw it by chance yesterday. It's in there, the recognition from numerous different outfits there on it. A couple other things, when I say we be good, on the website there's a points of purple pride. I think it was just added this Wednesday, is that correct? Which again touches on all those things there on it, and then two other things that to me are just, are what I call branding in different ways, but one was the and I don't know if Ken's going to touch on it to any degree but the Rocky On Parade. I happened to see that in the City Council minutes here a week or two ago, and I sent down and said what's Rocky On Parade, and he sent an explanation of it. It's something that is coming that is really, really, what I call pretty neat, pretty cool.

Other thing was just passed out this morning, the calendar. I assume Brad may touch on this in a little bit, but again when I look at that, and to me it's branding and the beauty of something like this if I can get people to take it home and hang it up every day they're reminded of Western there on it.

For the last couple meetings, I've been trying to plant what I call seeds. I guess more or less my style is just to challenge somebody to plant seeds, and really been talking about the growth and the potential of technology and how it's going to alter, possibly alter education, and as it has done and is really doing in other businesses. Coming from the insurance industry, we've seen it tremendously. I assume the banking industry is seeing technology have a huge effect on it. Education is I think one of the next industries, in fact I kind of joke now about it, I'm now a student again. I signed up here a few weeks ago for an online course just to see what it's like, to see the experience. It's one of these MOOCs, but it was kind of interesting and actually it's a very good course taught out of James Madison no charge, an economics course. I kind of liked the name of the school, Marginal Revolution University, and marginal for me, revolution so I'm back in school, hey whatever. But anyways, it's been very interesting to see what some of that is and what the potential is.

I like to say that nobody's got 20/20 foresight, Mary Meeker, I was reading an article here just a couple weeks ago and if you know who Mary Meeker is, she maybe is called the Queen of the Internet, and she was the one that back in the middle 90s, was the one that really started preaching the internet and what could happen. She recently said, and I'll quote her: "nearly every pre-conceivable human activity is in the process of being transformed." There's to me a growing belief out there that the business model of higher education as we know it is fading in the sunset possibly, and just this past week I found it interesting again that the Chronicle had a survey just conducted two months ago that 75% of Americans surveyed thought that the U. S. colleges are the best in the world, 85% of the people feel that education needs to change to become competitive. The other thing that was kind of I thought, it caught my eye, December 6<sup>th</sup>, just a week ago the Carnegie Foundation came out and is questioning the credit hour. Is that the way that college should be based upon credit hours, and the real eye opener there was they are the one that in 1906 founded the credit hour and recommended, and that's what became the universal thing in education and now they're questioning it themselves. And really, to me, the whole thing boils down to I think there's an urgency of discussion and about where we're heading and what's happening and so forth and how it's going to affect us and I guess very simply I've said those things again to tie this just so glad to see that the committee that Joe's in charge of and that Carolyn was really one of the ramrods to push it to get it going is working on and looking into and so forth and really hopefully come back with some input as to what we think we'll be having. Nobody's got 20/20 foresight, but hopefully with some methodics to what could be coming down the road there on it. With that, I've said more than you probably want to hear and I'd like to turn it over to President Thomas.

## PRESIDENT'S REMARKS

President Thomas said thank you Trustee Epperly, and good morning. Welcome to what is to be an exciting weekend here at Western. We are not just here today for the Board Meeting today, but for Honors Convocation this evening as well as combined commencement exercises tomorrow, and we look forward to congratulating a new class of Western alums.

I am also very pleased to report that Western Illinois University has been selected as a "Best for Vets College" by Military Times EDGE magazine for the third consecutive year. Western is ranked 22nd this year and that is up four spots from last year in 2011. Western is the only Illinois four-year university in the top 25 on this list, so we're very pleased with our rankings there.

With regards to our budget, the State of Illinois has finally paid us all of our funds for FY12, but we have not received any funding for FY13. The state currently owes us over \$34M for FY13 payrolls and \$5.4M for MAP funding. While we wait on the \$39M we must continue to be fiscally conservative in our approach to ensure that we are able to meet our contractual and payroll obligations, and this is what we've been doing for a number of years, so it's the same routine that we continue to follow to fiscally, do well in terms of fiscal management. However, I would like to share with you today a few ways in which we are being very fiscal, doing well in terms of fiscal management and as you know we've been doing this for a number of years, but I just want to do a brief recap of what has happened over the past few years. Trustee Ehlert Fuller and I have been talking and I just want to briefly mention some of those things to you.

This year, all of the Vice Presidents, Vice Presidential areas are currently operating at 75% of their allocated operating budget funds. There have been some areas that have put forth an argument for loading the 100%, and because of bills being paid up front and different things that we have to do we have loaded the 100% for the operating funds. For the past few years, spending has been approved only for "essential needs" and all expenditures over \$500 must receive prior Vice Presidential approval. Expenditures must be mission-focused for all areas of the University.

All areas had a 3.5% reduction in FY11 if you remember that. In Academic Affairs, this reduction was achieved in part by combining areas in the College of Business and Technology which resulted in two fewer departments. We went nine academic departments to seven departments. We combined Distance Learning, International Studies, and Outreach under the leadership of Dr. Richard Carter, and we eliminated an Associate Dean position in the College of Arts and Sciences and restructuring the Associate Dean position in the Library, and we also combined two departments in the College of Education and Human Services.

Academic Affairs and the QC have centralized personnel budgets at the VP level. This means that all open positions in Academic Affairs are returned to the Provost's personnel budget. For the current year FY13, in Academic Affairs, 29 positions were eliminated. There are currently 30 open faculty positions for FY14. These positions will only be filled if there is critical need. We're looking across the board at all of the Vice Presidents and we're doing all that we can do to be very fiscally, to do well in terms of fiscal management. As you all know, we had over 150 retirees last year, and in order to make sure that we are able to continue to provide our students with a quality and well-rounded education as well as to make sure that we are very sound in what we are doing in our areas and the University. We do have to do some hiring, and last year this past fall we did more hiring than we did in the past few years. We had to do that because these were essential positions where we had to hire individuals in those positions. As I said, we had twice as many people retiring last year as we did in the previous years. We had the demolition of Wetzel Hall and this has reduced cost for us because that's taken off the deferred maintenance list. The future of Higgins Hall has been evaluated twice, once prior to my presidency and now during my

presidency I had it evaluated again, and based on the Master Plan, it will be closed at some point in the near future. However, we did have a second evaluation there to see what we could do.

This year all vice president's areas had a 2% reduction, and thereby cutting back on equipment, supplies, various other things that are needed.

These are just some of the actions that have led to contingency funds and reserves that allow us to address cash flow needs. The Vice Presidential Planning and Accomplishments reports in the spring will highlight additional measures being taken to gain efficiencies here at the University. So, we are doing all that we can to make sure that we are addressing the budget situation, the cash flow situation and the reductions that we do have. We feel that we are doing a good job, but hopefully we won't have as many reductions as we've had in the past.

As many of you know, the Governor stated that we need to solve the pension issue, and what we have stated, and what I have stated is that if we incur any costs in terms of pension, we want to make sure that we don't have budget reductions because if we have both then that's going to be really tough for us as an institution. In moving forward, I've been involved in various discussions regarding the pension, capital funding, and MAP funding. The Provost and I participated in discussions in Quincy, Illinois, which was basically a discussion that Tom Oakley and I arranged for community colleges, public schools and legislators that centered around the Performing Arts Center and the Macomb bypass. As you all know, we do not have the funding for the Performing Arts Center, but hopefully based on what I'm hearing from legislators that we will have that funding, that we are first on the list for funding. So, hopefully we will get that funding next semester so that we can start that, and also for the Macomb bypass. We've been working with Tom Oakley and his staff as well. Also I have been involved in discussions with the other state university presidents regarding pension and reform. As Presidents, we have submitted a collective letter to the legislators that I will share with the Board of Trustees. And I know Steve Rock will be presenting that at the Faculty Senate meeting as well, so we'll be sharing that not just with the Board of Trustees but with the campus as well.

My leadership team and I met with the Illinois Board of Higher Education regarding FY14 budget appropriations and financial topics. The new interim director as Trustee Epperly has stated, Harry Berman, sent us a very complimentary note, which I have forwarded to the Board of Trustees as he stated. The interim director also noted the words above the fireplace in the President's Conference Room, which read that "Education is the Chief Defense of Nations." And he said that that sums up all of education, and I told him that Ken did that because he's been here so long so Ken carved that into the fireplace, just my little side joke there Ken.

While we are having lots of success and we are moving forward, we do have some challenges and concerns that we are addressing. I am continuing to monitor with the leadership team our freshmen retention rates, the spring enrollment, campus safety issues, and others. And I'm sure that the vice presidents will be touching on those briefly in their reports today.

We are also underway with the search for, as you all know, a new football coach. We hope to make an announcement very soon, hopefully this Wednesday. We did have one candidate on yesterday, we have one on Monday and one on Tuesday, and I hope I'm not stealing your thunder there Gary Biller, but we do plan to make an announcement on the 19<sup>th</sup> at a press conference.

We continue to work on our "Building Connections" program. Our new Western Commitment Scholarship continues to have an impact on the academic quality of our first-year students. Our goal is to bring more high-achieving students here to the University. Gary Biller has already told me I know last

year we had about 20 students and I think we have about 70-80 of those high-achieving students already apply to Western and been accepted here, so we're moving in the right direction.

In response to what Trustee Epperly mentioned, we are pleased with the work we are doing in International Studies. On October 30-November 2, Rick Carter and I took a trip around the world in just three days. We visited, and he had me walking to these embassies from one place to another. Thank God I'm in very good shape so I can do that. We visited with embassy officials from South Korea, Japan, Peru, China, Ecuador, Brazil, Botswana, Thailand and maybe one other. We did all of this by visiting embassies in Washington, D.C. I am pleased to say that because of our visits and conversations, Western will be welcoming ten new students from Thailand this spring semester. I do want to thank Dr. Carter for working this out. These are Royal Thai honors scholars, the academic best, and are financially sponsored by the King of Thailand. As these are the first Royal Thai scholars being sent to Western, the Minister of Education as well as Educational Councilors will be visiting our campus during the spring. Individuals will be visiting our campus and if they are satisfied and if the students feel that they are having a good experience here, they will send more students each year. And that's what we want as a part of what we are doing with increasing the number of international students.

As you all know, Rick and I traveled to China, we literally went to China, last spring. We did get seven students enrolled this past fall from China and more students are to come for the next semester.

We are very pleased to be participating in the State of Illinois Higher Education Trade Mission to China. This participation came about as a result of discussions with the Governor's Office and a meeting with the Department of Commerce and Economic Opportunity about our relationship with and recent visit to China. So, we hope to get more students from China in this effort as well.

Finally, I would like to welcome the new Director of Public Safety, who is also a graduate of Western and he comes with much experience from the Quad Cities area, and he's already hit the ground running and he's done a great job, but Julie DeWees will formally introduce him. I see you Julie.

We hope to see all of you at our Honors Convocation and Commencement Ceremonies this weekend. This concludes my report and I'll be happy to entertain any questions or comments.

Trustee Houston said just a comment. When you think in terms of budgets and the State of Illinois and higher education, I know over the last couple of weeks, I'm sure you look at the Capitol Fax on a daily basis, they put out one showing just some of the holes in terms of the state budget that nobody's talking about, primarily in things like the state health insurance program and what that's going to amount to, Medicare, those types of things, which are huge dollars. There isn't going to be any light at the end of the tunnel any time soon, so as we think in terms of funding for higher education, the chances of any additional dollars loading are not good, and they're probably going to go the other way.

Trustee Ehlert Fuller said along those lines, it's tough to get through budget crises, but sometimes there's a silver lining and in this case your run down, Dr. Thomas, of things that have happened at the University to become more efficient is a plus, and I appreciate, I think we all do, hearing about what has happened. It's tough to make changes because everyone's job is important, so it's, but forcing those decisions down to the lowest level is a really effective way to create efficiency so appreciate that run down, and congratulate all of you on what you've done. President Thomas said thank you.

Chair Epperly joked on the lighter side, fortunately Dr. Carter didn't have you ride in a side car of his Harley in D.C. Walking is better than riding with Dr. Carter.

## LEGISLATIVE UPDATE

Jeanette Malafa said hello. We all just got done with veto session 2012, not much happened; however, there was a new pension plan that was put out: House Bill 6258. It was put out not by the legislative leaders, but by Representative Nekritz. This will be a State Senator come January. I'll review that for you real quick. Tier One members in this new plan, I have to read it, so the current state employees that have been here since 2010. The COLA would only apply to the first \$25,000 of employees' pensions or \$20,000 for those eligible for Social Security. COLAs would take effect, as an effective date of the bill when the employee turns 67 or five years after they retire, whichever comes first. Retirement age increases, there's a sliding scale for that. It does not affect people over the age of 46. Employees would have to contribute more towards their pension, 2% more when it scales up and the pensionable salary is limited to the higher of the social security wage based on the participants salary when the legislation becomes law, that's either/or. Tier Two members, all new members in TRS and SURS would be in a cash balance plan. Employees and employers both contribute to the pension cost, and both have protections on benefits paid and cost accrued. A combination of best pieces of defined benefit and defined contributions plans. TRS and SURS employees hired before the effective date of the bill would be able to choose to remain in Tier Two or join the cash balance plan. COLAs for General Assembly retirement members will match those of Tier Two. Employer contributions, I'm almost done I know it's boring listening to this, schools and college universities will assume employer costs for benefits in TRS and SURS now paid by the State. With the responsibility shifting, that's the cost shift, to them at a rate of .05% of payroll each year. That's boring. You don't want to hear that. Employer contributions will be on a 30-year level funding plan, so supposedly the systems will then be balanced in 30 years.

But, here's the problem, nobody has seen any numbers on this plan so we don't know if it actually works or not. So, you have the unions who just came up with their own plan, but there's no bill. You have the bill that passed the senate in the spring which only affected the GA and SERS. You have this plan out there, and then you might have something else. So, you ask people what's going to happen come lame duck, because as you all know we're back January 2<sup>nd</sup>, no one knows. A democrat senator told me he thought it wouldn't happen until we dropped another rating, our bond rating dropped, so that would be in February. Other people believe that the speaker did not stop Nekritz from pushing her plan, so this might happen in lame duck. The statewide union organizations, some of them have told me that they think that they will push the house bill that passed in the senate because they, AFSCME, has to have something for it's negotiations, or they won't trust the Governor and they will break down negotiations, so nobody knows. Gay marriage might happen, drivers' license for illegals in the country might happen, pensions might not happen. Does anyone want any other information on these plans so far?

Trustee Houston joked so what's going to happen? Ms. Malafa said I don't know, you know often legislators need a kick in the butt, and the waiting for the bond ratings to drop another point seems probably like it might happen. What's scary for state government is that AFSCME negotiations might break down.

Trustee Ehlert Fuller said can you define lame duck session from date to date? Ms. Malafa said the senate starts on the 2<sup>nd</sup>. I think the house starts on the 3<sup>rd</sup>. The two chambers have to be within three days of each other. They can't work for more than three days per the constitution, and it ends on the 8<sup>th</sup> because the inaugural is the 9<sup>th</sup>. So, anybody else? Nothing, alright, well thank you very much.

Trustee Epperly said one comment, and I don't know if you saw this. I read it there a week ago, but it was very interesting that the Florida, presidents of the, and I think they said nine Florida state schools had proposed a no increase in tuition to the Governor if they received an increase in funding. I have no idea what's going to happen, and I'm sure it won't and so forth, but I just found that very interesting. It was almost like they put the legislator on the defense from the standpoint of we won't increase tuition if you

take care of us, and otherwise it's your fault we have to increase tuition. Ms. Malafa said I think that's wonderful.

President Thomas said Jeanette can you briefly talk about concealed carry and where we are? Ms. Malafa said concealed carry looks like it might be resurfacing. There was a circuit court decision that said that the state had to come up with a better law. The lobbyist for the NRA is very happy. He hopes that nothing just happens. All he has to do is kill a bill for all of spring session, not let anything pass, and then they can, I don't know how it works, I'm not sure on that, but I do know that Representative Bradley had a bill, he's a representative from southern Illinois. It had protections, he allowed, he negotiated the bill, it would have had protections for restaurants that didn't want to have guns, that schools, businesses, and because that bill did not pass, now we don't know what's going to happen, but something is coming down the pike. So, that also could happen during lame duck as well, again nobody knows anything.

Trustee Houston said Federal Appellate court ruled that the state has 180 days to put something into place or the court will put it into place for them, so that's really what it amounts to. Ms. Malafa said since they didn't accept Representative Bradley's bill in the spring, or Phelps, we have no idea what's going to occur now. They're both from southern Illinois.

Trustee Epperly said one other thing, are you going to touch on the social host law? There's a new law effective January 1<sup>st</sup> the social host law that I've read several articles. Have you looked into that? VP DeWees said I've talked to Bruce about it. I can't tell how it's going to affect the University. Everybody's looking into it right now. Trustee Epperly said ok, so we're aware of it, and we're looking into it. VP DeWees said yes, yes. Trustee Epperly said and just FYI that's for the audience that's a new law that's effective January 1<sup>st</sup> that the owner of any, I'm sure I'm butchering the wording here a little bit, but the owner of any property is responsible now for underage drinking. VP Biller said Mr. Chairman, if I may, we also reviewed that law relative to our license and actually it's the Sodexo license to serve alcohol in this facility when they have an event, and they assume that liability because they are the license holders. We also reviewed it relative to clubs and organizations, specifically Greeks, and all Greek chapters have a safety program in place that is more stringent than what the Illinois law that's going into effect will be. So, we feel pretty confident that we're well taken care of in that area. Trustee Epperly said ok, thank you.

## **GENERAL COMMENTS BY VICE PRESIDENTS**

### **Academic Services**

Provost Ken Hawkinson said well, Trustee Epperly, since you mentioned Rocky On Parade, you had inquired about that earlier in the week and I was delighted to send you some information on it. I think this is an example of one of the many initiatives that occurs around campus on a daily basis, initiatives by faculty and other staff to come up with clever and unique ideas and to put them into practice. This also is the result of the investment that the University made in the 3-Dimensional Art Facility, because we now have the capacity with the new equipment in that facility to work on a project of this magnitude. And because you spoke, just out of nowhere the professor who put this whole idea together, Professor Bill Howard from the Art Department just materialized in the audience, and with your permission, I'll let him come forward just for a few seconds and explain the program. Trustee Epperly said please.

Dr. Bill Howard said when I woke up this morning I certainly did not consider standing here, so I apologize for my attire. I do own a tie, I do. Well, Rocky on Parade came about for two reasons. Number one, first and foremost it's a public art project, a beautification project for the City of Macomb. Number two, I'm fairly involved with my community and my family, so to marry the place where I work with the place where I live is a pretty paramount thing for my family and families alike. So, we came up with this project. It's modeled after fairly successful private and cooperative projects, Cows on Parade in particular in Chicago, Eagle Nation on Parade at Georgia Southern University and Geckos in Paradise at the

University of Hawaii and surrounding areas there. What we're planning on doing is releasing, I guess, bulldog sculptures around town, 30" x 50", so relatively the size of the bulldog out by Hanson Field. On January 2<sup>nd</sup>, we're going to put out an open call to artists in a 200 mile radius, so we'll get private artists, professional artists, hopefully we'll get student groups, junior high schools, high schools, student groups, and WIU private artists in town and surrounding areas. They will put together a design package for their bulldog and submit it back to us on March 25<sup>th</sup>, at that time I have a committee formed of my committee, some community leaders, a representative from the Western Illinois Art Council downtown, a committee member from the Performing Arts Society. We'll choose 12 designs out of those however many we get, hopefully we get quite a few of them. In the meantime, we will be soliciting sponsorships for bulldogs at two-tier level, \$1,500 for the standard bulldog and \$3,000 for the big dog as we're calling it right now. It's a more menacing looking bulldog and it's a little bit bigger. Out of that, \$1,500 goes to the price of the bulldog, the concrete stand it's mounted on, a nice plaque with the sponsor's name on it that will be mounted on the bulldog, \$100 artist materials stipend for the artist, all publications, print, marketing, that sort of things, and then approximately \$650 from that \$1,500 will go to scholarships that we're working closely on where to go with that. It's probably going to be up to the sponsor. The big dog obviously we have a \$1,500 scholarship for an incoming freshman, hopefully.

When we receive 12 sponsorships in order that we receive them, they will come in and first come, first serve to get to choose a designer that they work with, and then they have two weeks to focus their design, re-submit their design, and then on September 20<sup>th</sup>, the completed bulldogs will be delivered to the heating plant annex or the sculpture room. We will clear coat them there for outdoor display, and then we'll have an unveiling party. Right now, we're trying to go on the tails of the Town & Gown ceremony that they have in town and unveil the bulldogs there with the sponsors and the artists and that sort of thing at the Forum. Then, we're going to enter them in the parade. They'll be on the parade, maybe something to do with the football game hopefully. All this is still sort of up in the air right now. And then October 14<sup>th</sup> we'll deliver them to their final destination. And hopefully, the intent here is that businesses can go in together, put the bulldog in front, and then from there we'll have what we call a dog walk, which is a map of the bulldogs that'll be at the Chamber of Commerce, all the businesses. Incoming freshmen with their parents, visiting alumni, even town people can grab the dog walk and go look at each one of these sculptures and hopefully have some lunch at a sculpture, take in an art show at a sculpture, go see a dress shop that you've never seen before or maybe even visit some place that a sponsor might want to put it like say the dog park, which nobody knows exists in town, and you know there's a dog park now because you went to go see that. So, the intent here is to marry the community with the University, beautify the town, and at the same time get some people involved with their town and University. On top of that, I should say the artist also will be a tabletop bulldogs that we will auction off at halftime at the COFAC tent for additional funds, kind of like you do with the little miniature cows in Chicago. That's the reader's digest version, the website should be up and running next week, and I've already got inquiries about sponsorships about that in the Foundation and some other businesses, so it should be pretty exciting.

Trustee Epperly said questions, comments? I think it's just outstanding. I just think...Dr. Howard said it should be a lot of fun, it really should. And hopefully we'll get some junior high schools involved so we can get them, some kids, and the intent here is it's a beautification project, so we don't have Bob for President bulldogs all over town and things like that. It's intended to be a public art beautification project so. Trustee Epperly said thank you, appreciate it. Plus you have your Packer colors on for the weekend. This is a Bears/Packers weekend, you must be a Packer fan right? Thank you, good job.

Provost Hawkinson said ceremonies recognizing the academic and personal accomplishments of our students and alumni will be held tomorrow during our Fall Commencement weekend. The Academic Honors Convocation will be held this evening in Western Hall at 5:30. Nearly 1,100 students are eligible to participate in the combined undergraduate and graduate commencement exercises scheduled for tomorrow at 9:30 and 1:00 PM in Western Hall. The breakdown is 754 undergraduate students, 261

graduate, and 77 bachelor of general studies students. The combined ceremonies will include presenting graduating seniors their diploma covers, hooding the graduate degree candidates and presenting six individuals with alumni achievement awards. Two doctoral students will be receiving their degrees at the 1:00 ceremony tomorrow.

First year experience: changes resulting from our review of our first year experience program continue to be implemented. We're working with the Faculty Senate and its councils and other academic departments to attain approval for a one semester hour course, University 100, to be included in the Human Well-Being area of general education and required for all first semester freshmen. There was some opposition from some of the departments within the human well-being area. We have been meeting with the departments. We believe we've ironed out all concerns. We've asked them to become members of the committee that are designing, that will be designing the course, and we believe everything will be just fine, and we'll have this approved very soon in the next semester. The areas of instruction within this course, so that you can see why we're trying to use this course as the key first-year experience, are such things as critical thinking, time management, test taking, maintaining good health and human well-being, introduction to university services, writing and reading skills, student leadership, civility, cultural diversity, safety on campus, and other subjects to help freshman adjust to college and life as an adult. Along with the University's Building Connections program, which came from an initiative by Student Services, we hope to provide the first semester freshman with the skills and guidance that will lead to their retention and success. Our objective is to have everything in place for this coming academic year beginning this fall.

Both Vanessa Haberman and Teri Wellmeier, graduating seniors in Engineering passed their certification exams on their first try. Thus far, all our graduates have passed on their first try which speaks very well to the preparation that they are receiving in our School of Engineering. I just mention this to say that this is not common. So far, we have 100% pass rate on the first try with our Engineering students and their certification.

We're delighted that Western Illinois University has been able to participate in the upcoming Illinois Educational Trade Mission to China as President Thomas said. Dr. Rick Carter will be accompanying Governor Quinn, other state officials, and business and educational leaders on this 11-day trip to increase trade between our state and China and to recruit more Chinese students to Illinois universities.

I also want to mention that the United States Institute of Peace and the Institute of International Education notified us that we have been selected to receive an award through the U.S.I.P. Public Education for Peace Building Support Initiative. The award will cover the expenses of bringing an official from Botswana to Western Illinois University to speak and interact with our faculty and students. You'll recall that last year Dr. Carter and a professor from the LEJA department went to Botswana to help with the development of a new law enforcement organization in that country. Also, Dr. Thomas and Dr. Carter recently had dinner with the Botswanian Ambassador in Washington as a part of their around the world tour to discuss opportunities of mutual interest. This is only one example of the many new initiatives going on in our international programs.

We continue to grow our distance learning offerings, currently we have 3,159 seats filled in WIU's online courses. This is 401 above this time last year, and each year we grow significantly.

We've begun our budget and planning process for the next fiscal year. Chairs are in the process of meeting with their faculty, and deans and directors are meeting with their departments and units to prepare the 2014 consolidated annual report planning document and budget report.

I continue to meet with all departments and schools and other entities to discuss the goals, accomplishments, challenges facing the University, as well as issues unique to the department or school. I also meet regularly with the Faculty Senate, its councils, the union leadership, and many other constituency groups. Despite our budgetary challenges, our faculty continue to be committed to providing the highest quality education to our students.

And finally, after the wonderful dinner and tour last night in Corbin/Olson, I would be remiss not to express my appreciation to Vice President Biller, JB, Joe, and Jessica and all the other individuals in Student Services for their ongoing commitment and support for academic affairs. From special floors to classrooms and other programs in the residence halls to our first-year experience program, student service individuals continually support, not only support our students, but also support our faculty and departments and provide the best possible environment for everyone in our University community, and I thank you for all the efforts that you put forth to support Academic Affairs. This concludes my remarks, and I'd be happy to answer any questions that you might have.

Trustee Epperly asked 401, I missed that. What was the 401, is that the number of online courses? Provost Hawkinson said that's the increase from this time last year to this time this year, the increase that we've had. Trustee Epperly said in what? Provost Hawkinson said in seats in our Distance Education classes.

Trustee Taylor said I have one question pertaining to the FYE. When those changes are approved, when will it take effect? Provost Hawkinson said it will take effect fall of next year. Trustee Taylor said oh, 2013. Ok, thank you.

### **Advancement and Public Services**

Vice President Brad Bainter said thank you Bill. As always University Relations has been extremely busy promoting numerous events and activities and providing expert sources to local, regional, and statewide and national media, theme speakers, guest lecturers, elections, politics, faculty research, etc. The list goes on and on. Of note, certainly covering the ongoing cash flow and budget situation has been one of the primary areas we've covered. Also, a lot of coverage for the Corbin/Olson and 3-D Art Gallery studio renovations and ribbon cutting ceremonies that were held at homecoming, continue to offer outstanding support to the "Think Purple" branding campaign. Darcie continues to send the What's Happening at Western e-newsletter to prospective students looking at Western.

As of December 12<sup>th</sup>, our Facebook account had grown 1,000 more since our September meeting to almost 20,000 now on our Facebook page.

Jessica Lambert, one of our designers, designed the Col. Rock the III calendar, which is being sold at the bookstore and uptown as well at Copperfield's. All proceeds from the sale of the calendar go to the Col. Rock fund.

Chair Epperly said Brad, we're having a hard time hearing you. Can you speak into the microphone? VP Bainter joked you want me to start over, because I don't want to. The Col. Rock calendar, as I was mentioning, was designed by Jessica Lambert in our office and the proceeds from that go to the Col. Rock fund in the Foundation to support Col. Rock. He's becoming quite popular, and we would like to take Col. Rock on the road sometimes to Chicago and to where our teams are playing at times, so we need to build that fund up. Also to cover health care needs that he's going to incur.

Designer Mark Austin designed a President's Report, a new effort on behalf of President Thomas this year, and Caren Bordowitz did the new Strategic Plan Update. Jessica is also working on it with Admissions to create a fresh look for the campus visit webpage. Daniel Kruzal, our student videographer and Assistant Director Teresa Koltzenburg also created a series of homecoming videos which will be used

to promote homecoming in 2013. Finally, in University Relations and the Visual Production Center, the holiday card, we actually went to Jan Clough in our Art Department and asked her to find us a student who could create a holiday card for us, and unbeknownst to us the student selected-her mother actually works in our office. We didn't know that until Tenisha actually came in to visit with us, so if you have seen the holiday card, I think she did a great job and just highlights what our students can do for us here and we sent about 800 of those out as well as a stamp on it that is a mirror of the card itself. The Visual Production Center continues to work with us to design billboards, advertisements, and for newspapers and television that promote WIU both on and off campus. Teresa Koltzenburg and Darcie both worked to create a new 30-second commercial which began airing in November on KHQA in Quincy.

Our student videographer, Daniel Kruzel and Teresa also created a start wearing purple video, and they've also worked on a 15-second "Think Purple" commercial for the movie theaters and the web. Those ads in the movie theaters actually will start and some have started I guess, well no, they have started from December 14<sup>th</sup> to January 11<sup>th</sup>, the 15-second ads will appear twice before every movie shown in theaters in Peoria, Bloomington and Burlington, Iowa. And from December 7<sup>th</sup> to January 3<sup>rd</sup>, they will appear twice before every movie shown in Warrenville, Northbrook, Schaumburg, Springfield, Moline, Peoria, Quincy, Joliet, Naperville, Rockford, Davenport, IA, Portridge, IN, Sherryville, IN, Kenosha, WI and Pittsburg, WI. And we plan to go back into those same theaters in March and April when students are typically on spring break and hitting the movie theaters, and we have a 30-second spot that we've also put together that we will air at that time in those movie theaters.

Hitting the shelves this week, we've collaborated with Mosaic to fundraise for them, I think it's one of those kind of neat community/university ideas that has come up, but the WIU coffee Think Purple Perk will be available at Macomb Hy-Vee next week, and the proceeds from that actually support Mosaic here in the community. I want to thank Jude Kiah and Dick Robeson in the bookstore, almost \$13,000 in Think Purple shirts were distributed in the community businesses throughout the fall semester trying to turn this town purple as much as possible. I also want to add that a WIU pop-up ad also occurred during the Ellen Degeneres show and the Wheel of Fortune shows on KHQA this fall. Magazine ads in Northwest Quarterly Magazine, College Issue of Northern Illinois and Chicago markets, Miss America Magazine, with one of our alums, our students being in that contest, we had an ad in their magazine, and the St. Louis Magazine Higher Education Issue. We also ran some ads, and Woodfield Mall has currently 10 kiosks featuring Think Purple types of advertisements/promotions throughout the month of December and January.

University Television continues to produce new programs. The Purple Chair will air in January, and it's so secretive that I don't even know what it's about so turn to Channel 3 to catch that. It'll be hosted by Alumni Programs Associate Director Amanda Shoemaker, and I think the first episode will feature Joe Decker, Mr. Fitness.

We're shooting more campus programs, presentations, and lectures and trying to diversify the programming on Channel 3. One of those that we had a great time with, Charlie Carey, Vice Chair for the Chicago Mercantile Exchange came down and did a half hour interview with Bill Bailey in our Ag. department, and then Bill and Charlie went out to actually one of our farms in the area where some of our alums work on the farm, own the farm, and we did another 30-minute segment of all those, that group talking back and forth about what they're facing in the farming industry right now. So, we're about ready to air those on Channel 3.

We also have an airing of the Fallen Soldiers 5K Run, which I'll mention briefly a little bit later. That's about ready to air on Channel 3 as well. The holiday greeting video, which is out right now, done by University Television people. They've also completed a 19-hour, 19-DVD set training videos for the

Illinois Law Enforcement Executive Institute, and we continue to contract with the City of Macomb and the Park District to support local government on our channel.

Video coverage of the Founders' Day event in Macomb, Quad Cities, and Riverfront Phase Ground II were also covered by UTV, and we continue to provide duplication services for Western Illinois University and the local community through our University Television services. Any questions?

Trustee Epperly said I had a couple. Last meeting you had mentioned you were in the process of simplifying our logos, that we had so many, is that still an ongoing...VP Bainter said that's a long ongoing process. We've visited with other universities who it was a 6, 7, 8 year process to get everyone to buy into it, and I think everyone is. Teresa Little in my office, I commend her, because it really falls on her to answer questions and make decisions and sometimes people aren't always happy with the decisions were making, but we really are trying to really put one logo out there, and athletics has a couple as well that we're trying to incorporate and make sure that that's what we put out in front of everybody.

Trustee Epperly said and Channel 3, how big of an area does Channel 3 cover? VP Bainter said Darcie, do you have? Darcie Shinberger said it's a 60-mile radius. Trustee Epperly said 60? Ok, good. That's better than I thought. Ok, good.

Trustee Hare said I just have one. I was just in a movie theater in Moline, and was pleasantly surprised when it came on. I thought this is pretty awesome, but the ad is very, very good. So it was nice to see. VP Bainter said thank you, and Trustee Epperly, I will add because you'll appreciate this that we were running ads during the National League Playoffs, but once the Cardinals were out, we quit.

Trustee Epperly joked no comment. And I jokingly this calendar, again I'm going to repeat myself because I think this is outstanding, in fact I'm going to get some copies and take them home and make my Western alumni friends buy one, but anyway I was joking that and I asked the question do we have insurance on Col. Rock? And well, I found out that we do, 'cause I just went through knee surgery on our dog and it is not...Julie I think I spent more on my dog than your knee surgery cost, so. VP Bainter said well, Joe is here. We actually have a contract with All Pets here in town. They're great supporters of Rocky, and they provide the money for the insurance, and then they provide services above and beyond the insurance and Joe is unfortunately there quite a bit lately, I think, with Col. Rock, but we do have a contract in place to help with that. Trustee Epperly said ok, better yet.

### **Student Services**

Vice President Gary Biller said thank you Mr. Chairman, members of the Board. Doug, Mark is the volume ok here? Alright. Let me begin my report by talking about retention and enrollment, and I'm just going to briefly cover some areas because Dr. Borst and Dr. Rives put out very lengthy reports that they're going to be delivering to you on those. Let me talk about the fall retention rates for our class of 2011-2012, you know what rates they came back. For our regular admitted students that retention rate fell 3%, for our students admitted to the OAS program that retention rate fell 1.9%, which gave us a yield or an overall 3.7 decline in retention rate, a total fall to fall retention rate of 67.7% for our freshman. The gap between students' unmet financial aid and their expected family contribution has become a very significant barrier for students' retention during that first year. Our new retention effort, Building Connections, has really helped to guide students to campus resources, but we need to focus on controlling our cost and being strategic with our resources to make sure that our students can afford to continue their education. So, we're working with a variety of sources, both on campus and off campus, to target resources that will help us in closing that financial gap for our students so that they can return for a second, third, and fourth year.

Quick update on applications and acceptances for next year, our numbers are looking good for the fall of 2013. As of December 1<sup>st</sup>, the freshman applications and accepted students are up 1.7% compared to a year ago this time. We have offered 1,189 Western Commitment Scholarships. As Dr. Thomas mentioned 76 of those are Centennial Scholarships, which is the top level scholarships, so overall we have offered 179 more scholarships than last year at this time across all levels. If you remember the timing that we started, we were a little late in the scholarship offering process, no commitment scholarships were offered last year until December 15<sup>th</sup>, whereas this year we have been offering them all throughout the recruiting season, and we think this should have a positive impact on our yield rates for those freshman coming this fall. One early indicator, and it is very early in trying to make predictions in what we're going to look like for next fall, but one early indicator of yield rates is the number of students who have already signed up for our summer orientation and registration program, and those programs are held in June and July. We are up 32% in registrations for that program, so we look for all positive signs wherever we can find them.

One of the new things that we're going to be introducing with our Centennial Scholarship, and all of you should expect an invitation in the mail, on May the 4<sup>th</sup> we're going to have a recognition banquet for those Centennial Scholars who have decided to join us here. We will be inviting them and their parents, and all of you and the Vice Presidents and the Deans, and welcome them to Western, so be looking for that.

On the transfer side, currently we are down by about 54 students that have accepted, however the peak application period for transfer students is typically between January and March, once they complete this semester at their 2-year school. Our planned New Transfer Commitment Scholarship should help improve the transfer numbers. That new scholarship will offer students who come here with an associate's degree completed, a \$400 book award. If they come here with an associate's degree completed and a 3.5 or above grade point average, then they will receive a one-time, \$1,000 scholarship. This is going to help us again in the recruiting of those transfer students as we are out there on the road.

Let me give you an update on Discover Western, those are the programs where we invite prospective students, whether they're sophomores, juniors, or seniors, to come visit the campus for the day. We're down slightly in the numbers that attended from this time last year. Last year we had 1,047, this year we had 982. We think this is mostly due to the fact that we hold one of these programs on Veterans Day and this year for whatever reason a lot of high schools remained open on Veterans Day, and so students didn't have that day off. But still, we're encouraged by the number that do attend Discover Western, because if you come to Discover Western, the number of students who then come to school runs, it's about 37% of those, so the more we can do to get students on campus, the more likely they are to make a decision to come here.

Let me give you a little perspective on what the admissions office has been doing. Keep in mind that we have 10 admissions counselors out there across the state of Illinois. So far this fall, they have traveled over 46,000 miles in contacting prospective students. They have visited over 536 high schools and community colleges, and they will continue that effort throughout the spring semester.

A little demographic information so you help understand the trends of growth that are happening here. Our Hispanic population currently represents 6.4% of our total population. Since 2006, the number of new students who identify as Hispanic has doubled. So, we have recently hired a new Director of Casa Latina, Gabe Lara, who's a WIU alumni and he comes to us from Elgin Community College. Gabe's going to be important in our efforts to attract and retain this population of students, and we expect this population to grow 27% within the next 10 years. That brings me to my 2% target and Dr. Borst will talk more about that, that's referenced on page 117 in your report, but the leadership team with Dr. Thomas has set a 2% target for an increase in enrollment for next fall. That 2% is based on the base that we have this year of 11,205. One of the things that we put in that enrollment model, and in that projection is the fact that we have to look beyond just the freshman class for new students. We have to look in five

different areas. Obviously, we're going to continue our efforts for the freshman class, but we've also got to develop strategies to bring in transfer students, and new transfer students, and we're doing that. We've got to develop strategies and focus on graduate students, and again we're doing that. We're looking at programs to bring back students who have stopped out and need to return to finish their degree, our returning students. So, those are the four populations that we're looking at, plus the fifth one that we always look at is the students that we have here, how can we retain more of the ones that we have in the freshman, sophomore, and junior classes. So, those five areas make up the areas that we are focusing on in order to hopefully bring in an additional 2% to our student body next year. In doing that, I meet regularly with an enrollment management team who has representatives from each of these goal areas, and we continue to review our strategies, bring them before the leadership team and see what new kinds of things that we can always be coming up with.

Let me take a moment to talk about our scholarships. Terri Hare from the Scholarship Office is working on updating or rewriting criteria for every active Foundation Scholarship account, and that's an awesome task. There's over 800 of those, and she's working with the department chairs to ensure that scholarship information is being distributed in a uniform fashion and that all dollars are utilized. And I want to pass along comments to her and to Vice President Bainter for the 2012 Scholars Recognition Banquet, which was held on November 11<sup>th</sup>, a very successful banquet. I think we had 375 people in attendance at that.

The ten-year enrollment plan that all of you heard from Dr. Borst in your July retreat continues to be a popular item of discussion. We have presented that at our opening session with faculty in August. We recently presented that ten-year plan to the Macomb Chamber of Commerce. We presented it to the College of Business and Technology National Advisory Board, and we're also going to be presenting that to the Rotary Club in about a month. We feel that it's important that we continue to make sure that all of our constituents understand how we're trying to structure enrollment here and what we're trying to do to keep Western on the move.

All right, let me switch to Housing, and Chairman Epperly, you mentioned a couple of these individuals last night but I'd like to repeat that if I may. UHDS staff won numerous awards at the Great Lake Association of College and University Housing Officers (GLACUHO). The ones that are here today, John Biernbaum was the recipient of the Association of College and University Housing Officers (ACUHO)'s Distinguished Service Award, which is the highest honor given in the region. Joe Roselieb, Director of Residential Facilities received the GLACUHO Service Award. Tera Monroe, our Director of Residence Life, was named the GLACUHO Advisor of the Year, and Jenna Decker, sophomore sociology major from Oak Forest received the GLACUHO Distinguished Service Award, which recognizes outstanding student leaders. If those individuals are present, would they stand and be recognized for those awards.

A couple of notes on housing projects, the Wetzel Hall demolition of course you know was successful this summer, and we're just about at the completion of that. You should see a nice, new park over there by sometime this spring.

And in Thompson Hall, a lot of interior work has been done, but if you drive by now you begin to see some of the outside panel work that is being done, so we're working on that area.

A note about Career Services, we held our career days on October 30<sup>th</sup>. We had 68 employers on campus and 475 students attending that career days.

We've been busy over in the Health Center with our four physicians and our three APNs and a whole host of nurses and techs and pharmacists. They've seen, I'm not sure how many students they've seen, I'd have to find, but an example of how busy they've been they've given over 1,068 flu shots just this fall and flu season is already starting to hit, so if you haven't got your flu shot, go out and get your flu shot.

We received notice that our SIU School of Medicine Rural Health Initiative grant has been funded, and so with that work we'll begin next semester with area hospitals and health care facilities to develop a regional telemedicine plan to improve health care in certain strategic areas.

I mentioned our Hispanic students. I want to say a couple more words about Casa Latina. The total number of students enrolled in that area has increased again in 2009, it was 619 students. In 2012, there's 780 students, so that's been a 27% increase. And we've continued to develop programs over in that area. We've got one called the Brotherhood Project, and it's a Latino male youth mentoring program. We've got another one called the Wise Latina Series where various programs occur throughout the year to address issues specific to female Hispanic students. And then, they've gotten really busy on the social network, and they've increased the number of Facebook contacts. They have over 200 people. And then, the Latin American Student Organization has worked with transfer students going out to community colleges and talking about the experience at WIU, and the resources that we have available for Latino students.

In the Union, you recently approved bond for a renovation and that renovation is continuing or beginning and we've got some action that'll be happening actually over the break. We're going to be abating the Murray Street Cafe floor over the fall to spring break, and then if you like the bagels at Einstein's, make sure you get them this spring because all the food vendors will be closed this summer. That's the time when we're going to be doing a lot of the ceiling work, and getting a lot of the work done in that area so that we can re-open that food court area for our students come next August.

In our Veterans Service Center, I would like to report to the Chairman we are a member of the Service Members Opportunity Consortium. We were one of the original members of that. There are over 1,900 institutions that belong to that consortium. These colleges and universities work together to make it easier for service members and their families to get enrolled, to enroll in college programs, do credit transfers, those kinds of things, and that is coordinated by Dr. Richard Carter here at Western. We also had a Veteran's appreciation week November 5-12<sup>th</sup> where we recognized many of our veterans with the different programs, workshops, and a tribute ceremony that we had. Dr. Thomas has already mentioned that we're in the Best for Vets College Magazine, and our Veterans themselves put together a program called Project Stride, which is a student run veteran retention program, and it's in its second year, and it's having tremendous success having veteran students here mentor new veteran students as they come in.

Dad's Day was held October 19-21<sup>st</sup>, and we had over 200 dads participate with their children in a variety of sporting and eating events. I was there for the eating events. They were a lot of fun.

Greek Life continues to be strong on our campus. We've got over 900 students within our 29 different Greek letter organizations. Pi Kappa Phi fraternity began its colonization process this fall. Just a couple notes to show you how active they have been, our Greek community has performed over 5,825 hours of community service this fall and they've raised over \$42,000 for local and national philanthropies just this fall.

Our Women's Center has been busy, we had more than 450 students and then also faculty, staff, and people from Macomb area participate in the 23<sup>rd</sup> annual Take Back the Night Program, which was held on October 18<sup>th</sup>. This is one of the largest, not only in the State of Illinois, but across the nation.

I mentioned our Building Connections program, which is our new mentoring program for students and I want to thank Karolynn Heuer for her help with that. 1,695 new freshman completed surveys and are meeting with their mentors and that has continued throughout the semester, even with Dr. Thomas

meeting with some of our new freshman. We hope to continue that program, and strengthen it even more by working with the new FYE experience that Dr. Hawkinson is working on.

In Athletics, Men's Basketball is having a very successful season. I'd like to mention one of our students for his current record; Jamario Taylor is tied for fourth in the country in the high jump with a 7.5' jump, so he can really get off the ground. Men's Soccer was the Summit League Tournament Champion for the 2<sup>nd</sup> consecutive year, and then we played in the first round of the NCAA playoffs up at Northwestern. I'd like to thank the Chairman for being there on what was a very chilly night, but we're very proud of them for advancing to the NCAA playoffs. And our Women's Soccer league advanced to the Summit League tournament. Overall in Athletics, we have 12 student athletes who have earned all-conference academic honors and again we always focus on the student part of being a student-athlete. We've got two football players, five cross country, two men's soccer, and three women's soccer players who have achieved this honor.

A couple notes about Financial Aid, we talk about this because I talked about the gap that is growing between the resources students bring and then what it costs to go to school. Financial Aid Office, working with the Housing and Dining Services Office, has put together an aggressive campaign that we hope will pay off. We want students who can apply for Financial Aid services early. We want them to apply early, because there's a limited amount of the Monetary Assistance Program money available, and it's awarded based on when you apply for your Financial Aid. So, we are diligently working on campus to try and get more of our students in that early application process, so hopefully we can get more of that Monetary Assistance Program money, and help reduce that gap that's out there between what they bring to us and what it costs to go to school. Again, we're very excited about the Western Commitment Scholarship and our Transfer Commitment Scholarships.

Let me mention a couple things in our student activities area. We kicked off our theme speaker series on September 12<sup>th</sup> with Haider Hamza, who's an Iraqi journalist scholar and activist. And then we had the distinct privilege of hosting Arun Ghandi, grandson of the famous social activist Mahatma Ghandi, and that was hosted on October 15<sup>th</sup> to an absolutely packed Grand Ballroom. That was a very successful event.

Let me talk about another comment or make comments about another area, which has been a little bit sensitive on our campus this year, and that's campus safety. I want to start by saying that I feel the Western Illinois University campus is a very safe campus. You know I have worked with the Clery Act, which is how we report different occurrences on campus, and I've worked with that since it became law in 1990. The first 5-6 years of that federal law were very confusing, trying to determine what constituted a crime, what was reported, where it was reported, how it was reported across campuses, and the federal government came up with some very stringent guidelines and as a result it's easier now for parents to look at that report and compare campus to campus, but it's very technical in the way it's put together. And so when I want information about that, I go to a couple of reliable sources and one is the U.S. Department of Education and the other is The Chronicle of Higher Education. Those are the two places that I really go to for good information, but I will tell you and we've been the victim of that, there are a lot of dotcom kind of publications and other publications that will come up with a top 25 list or the bottom 25 list. They have names like The Daily Beast and Business Insider and those, and I get a lot of those reports and you really just kind of have to take those reports with a grain of salt because it's very difficult comparing campuses with all the technical information that's in there. That is not in any way, however, to downplay the incidence that have been reported on our campus. And we have made every effort to not only work with the students involved in those incidences, but also to visit with the Student Government Association, I've gone around and talked to them, with Faculty Senate, with our Community/University Partnership Program, with student governing groups, other administrative groups, and two things happen when I go around and talk to them. I say do you feel safe on campus? And overwhelmingly they tell me that they do,

but we realize that we can always do better and so I ask for their ideas. What can they help us with? They walk this campus day and night. They're out there parking their cars and going back and forth, and so they've sent forth a variety of ideas. And I continue to work with our new Director of OPS, Scott Harris, with our Physical Plant and UHDS to pass along those ideas. The other thing that occurs in these meetings, which is interesting is, I ask them every time after we have something occur what have you heard? And it's just kind of interesting to hear all the rumors that have gone around and how those things tend to grow and so what we do in these visits is really talk to them about the facts, the facts of what really happened and when it happened and what we can all do as a community to make this place a safer and better campus. But I want to conclude by saying I feel Western Illinois University is overall a very safe campus.

One final thing I do want to mention, a special person in my office who really helps me keep everything put together and helps our whole unit work well together, and that is Ms. Beth Oakley, and she has been selected as the Civil Service Employee of the Year. Beth, would you please stand and be recognized? Mr. Chairman that concludes my remarks, I'd be happy to entertain any questions or comments.

Trustee Epperly said thank you Gary. A couple of things before I ask the others, I did actually ask Gary to report on that because I think from a Board standpoint, we'd seen several articles in the Courier and this and that, that to me we had to ask that question. But also, would be interested in our Student Trustee and SGA, anything to add to the comments from the student perspective?

SGA President Caleb Markey said I would concur with Dr. Biller. The students I have talked to they feel the campus is very safe, and I've lived in Macomb my whole life, and I feel just as safe as when I started school, even when I was in high school here so I would concur with him. I think what's happened we've had a couple of high profile incidents that have been reported on, and that's taken out of context. Trustee Epperly said D'Angelo?

Trustee Taylor said I agree with Caleb and Dr. Biller. I've been to unsafe campuses. I've lived in unsafe neighborhoods, and Western Illinois University isn't one of those. I think that, like Caleb said, it's been more reported this year, and I'd be interested to look at the numbers, and like Dr. Biller pointed out when we have these different blogs and magazines or what not giving reports on facts and numbers it's kind of like you have to take it with a grain of salt, but Western Illinois University, trust me you'd know. People at night, the night traffic is still as heavy as ever, I mean people aren't afraid to walk at night, and what not. So, you can tell just by that sense, but I'd like to think that me and Caleb we have a good pulse on what the students, how the students feel at the University. So, I don't really think it's that bad that we should be ranked wherever it is, 25<sup>th</sup> and now they re-ranked us and whatever, but I think it's something that it's kind of a blessing that it was brought up that way we can always look at and review our safety procedures and what not and you have that happening throughout all the different student body groups, especially SGA. But I'd like to commend Office of Public Safety, because we do feel safe whether it be the weekend or throughout the year knowing that something does take place, they'll be right on it along with the Macomb Police Department.

Trustee Hare asked do you keep track of, and I'm sure you do of the numbers of reported incidents increasing? Would you say? VP Biller said in some areas, yes, decreasing in other areas. I'll give you an example of that. The number of thefts that we've had occurring in our residence halls, the reports numbers have gone up, but that's because we're very proactive about the fact that we work collaboratively with the Office of Public Safety and they have certified police officers in each of our residence halls working those residence halls, getting to know the residents, talking to the students, so the students are there and when something happens it gets reported. Most of those are crimes of opportunity: doors left unlocked, cell phones left out on the shelf, and it disappears, so you have to consider the campus. I've worked on campuses where campus police do not go into a residence hall unless they are

called. I think that's a poor model. I think our campus police are available. They work the residence halls. They know the residents, and as a result we see that it's reflected in higher numbers reported. Trustee Hare said thank you.

Trustee Epperly said a couple questions. One, I was confused in all the numbers there. I got the all student retention rate. What was the OAS retention rate? VP Biller said the OAS retention rate for the 2011-2012 class that came in was 57.4%, for the regular class that came in in 2011-2012 it was 71.2%, which gives us an overall retention rate of 67.7%.

Trustee Epperly said I had two other questions. One, and I'm guilty here. I did not take the time. I did not have the time. I guess I should I'm retired, to look but online tours, and I have no idea what we have there, but I would have to think that those should be as good as we can make them, because I have to think an awful lot of students just go online. I do online tours any hotel I check out anymore. You know and I'm sure they're using it from a campus standpoint, so I would hope that we have online tours available on the website, which I know we do, but I haven't looked at them. I have no idea how good they are, so just hopefully they're very good. VP Biller said I'll go in and review those again.

Trustee Epperly continued and the other thing, do we do I call them exit interviews. We lose students, do we contact those students, make a point to contact them and try to find out their real reason they're leaving? VP Biller said we do, and let me point out some difficulties with that. Students leaving during the semester go through an exit interview process. So, if you're here in the 10<sup>th</sup> week and you drop your classes, we do have an exit interview process. One of the difficulties with that is they tend to give us kind of a socially acceptable reason: well there wasn't enough money, family problems and I had to head home. So, it's a little questionable, the information that we gather there. The other group is a group that they stay enrolled throughout the fall semester, but they just don't come back in the spring or the next fall, and so we have to identify those students first of all and find out where they are and then call them and find out what happened. Again, oftentimes what we get are very much kind of socially acceptable answers. That's why we do a little further data analysis based on that freshman survey that they get. We look at their motivational reasons for being here, their academic preparation. We look at their ACT, their high school profiles, and those kinds of things and from there, and the financial ability to pay, and from there we can kind of develop what we call cluster analysis to see which students fall into risk patterns and which students don't. Dr. Borst would be happy to spend hours talking to you about cluster analysis. He's an expert on that area. Trustee Epperly said he's going to in a little while right? VP Biller said yeah, he's going to, yeah.

Trustee Ehlert Fuller said yes, I just would like to give a hats off to the Discover Western program and all of the participants in it, and there were many of you in the audience who I saw when I brought my granddaughter here in October for one of the public sessions. I was very impressed with how that day went. She in her words said "I love that place." VP Biller said we are happy to hear that. Trustee Ehlert Fuller continued she's young and actually since getting the pamphlet on the scholarship program is working harder to improve her grades in high school. She's already doing well, but trying to do better, so great job. VP Biller said that's fantastic. I appreciate hearing that and we'll pass that along to the staff, and if you need any extra brochures for your granddaughter to take to her friends, let me know.

Trustee Houston said Gary, in terms of Centennial Scholarships, when we're offering those do we have a certain date that somebody has to respond and commit? VP Biller said we ask that they make a commitment to us by May 1<sup>st</sup>, however, we will accept commitments after that. Our door is always open until the day classes start, but to help them and us in our planning we look at May 1<sup>st</sup> as a commitment date.

Trustee Epperly said other questions? Do we want to break now or...? Mike is shaking yes. With that, it is 10:30, we will take a 15-minute break, be back in 15 minutes.

The Board of Trustees took a break at 10:30 a.m.

The meeting resumed at 10:46 a.m.

Trustee Epperly said ok, we'll go ahead and get started here again. Who are we missing here? We're missing Mike, and we're missing Carolyn. I'm going to say we'll start without them. The next general comments by VPs, Julie DeWees, Vice President for Administrative Services, Julie.

### **Administrative Services**

Vice President Julie DeWees said thank you very much. First I would like to introduce the new Director of Public Safety, Mr. Scott Harris. Scott's in the back of the room. Scott earned his Master's and Bachelor's degree both in Law Enforcement from Western Illinois University, and he's been with the Rock Island Police Department since 1982. We're pleased to have him at WIU. Also, in the back of the room is Tom Clark, and I would really like to thank Tom for serving as the Interim Director. He did a wonderful job, and I really appreciate it. Thank you, Tom.

If you haven't driven around campus, I would take this opportunity while the students are away to be able to just go look around. On your first trip, go by the golf course and take a look at the wind turbine. We're really excited about that. It's a nice partnership between the Illinois Institute of Rural Affairs and the Physical Plant. It's a very nice project. We're very proud of it.

The new steam line along University Drive is now active. We have new sidewalks, and the lighting is new. We're going to extend the sidewalks to the East, almost to where the timber line is there to get it all along the whole soccer field. That'll be really nice.

Thompson Hall, you can go look there, see the contractors hanging from the side of the building. That looks very dangerous, but we're very excited that they're getting started on that.

Morgan Hall roof is almost complete. Waggoner and Browne roofs are scheduled in the spring. We're also going to be removing the smoke stack at the Heating Plant. I'm sure Bill's very excited about that, yea. And we're going to be working on the Sherman cupola, hopefully soon. We're designing that.

So, moving right along to the cash situation, the State of Illinois currently owes the University \$34.4M for 2013 payroll, and \$5.4M for Monetary Assistance. I talked to the State Comptroller's Office yesterday, and they told me that they have a plan for us to receive our cash this year and what they told me is that we're supposed to receive 10% of our appropriation which is \$5.2M by the end of this month, so we haven't received anything yet for FY2013. So, we're looking forward to \$5.2M. In January, we're supposed to receive our fall MAP, which is \$5.5M, and then 5% of our appropriation, which is \$2.6M, so then what he told me January, February, and March we're going to receive 5% each month, \$2.6M. In April, we're supposed to receive 15% of our appropriation and all of our spring MAP money, so that's \$13M that we're supposed to receive in April. Then in June we're supposed to receive 10%, and what happened to May? May is another 5%. So, they have this all worked out that we're on this payment schedule, so we're crossing our fingers that they will really stick to this, yes. So, at the end of the fiscal year, they will still owe us 45% of our appropriation or \$23M. Am I Pollyanna? He promised me yesterday. Yes, that's what I told Jack. I told Jack I said I have some good news, they have a plan, so hopefully...we're hopeful aren't we? President Thomas said and we're very excited. VP DeWees said we are very excited, but that's the end of my report. I'm leaving on a positive note.

Trustee Epperly joked remember hope is not a strategy. Any questions for Julie? With that, I again want to congratulate our new head of security. I found it interesting again in the newspaper that he's a Western grad. I saw in the newspaper that his replacement is a Western grad, and so the new police chief in Rock Island is a Western grad. I thought that's pretty neat.

Trustee Houston said as someone who has hired police chiefs, I was very, very impressed with your background and experience and feel very, very fortunate to have you operating our Office of Public Safety.

### **Quad Cities and Planning**

Vice President Joe Rives said good morning. I have some good news to report, as I was coming in to the Capitol Rooms this morning I received notification from the Capital Development Board that they have approved the bidder for Phase II as a prime contractor. It now goes to the Illinois Procurement Officer (IPO) for signature, and we will have a press release announcement as soon as the IPO signs off on it.

This morning, being distributed to you is Higher Values in Higher Education, the latest update that you approved. I'll talk about it momentarily, but to swing back to the Quad Cities since the last Board meeting, we've emphasized our work on being a fabric of the community and the region. Thank you, President Thomas, for coming up for the 17<sup>th</sup> Founders' Day presentation. He packed the room, and it was truly a wonderful event. Part of Dr. Thomas' presentation focused on a hundred-year historic video of Western in the Quad Cities. You will be receiving copies of that very shortly. We've also sent copies to our donors of the campus.

As being part of a fabric of the institution, we too had the opportunity to host Arun Ghandi. We had planned to use our big tiered classroom that you're familiar with. It filled in five minutes, so we simulcast throughout the building. So, we had over 400 in attendance which almost matches the total for grand opening, so it was a wonderful event.

As we become a fabric of the community, in February and Jamie Lang will have more to say of this in the future, WQPT will be celebrating 30 years of on-air in the Quad Cities. So, we will do a celebratory year for them. In terms of resource efficiency for WQPT, they have been in contact successfully with WTVP-Peoria Public Television to look at opportunities for resource sharing. That forms a beautiful triangle between the broadcast markets of University Television, WTVP, and WQPT to tell the Western story, so we look forward to some great opportunities in that venue.

Happy Holidays from all of us in the Quad Cities.

In terms of the Strategic Plan, as I said, you have the updated 2012-2022 plan in front of you. President Thomas and I are forming a list of our peer institutions' presidents, provosts, and admissions directors to send a copy of our Strategic Plan, so we can tell the Western Illinois University story on a national network. Those will be going out in February.

Later today you will be asked to endorse a Master Plan. I want to take this opportunity to thank the governance leaders sitting behind me as well as the room full of people behind me for all of their work. It is truly a campus plan formed and written by the campus community.

Lastly, I hope you had an opportunity before the board meeting to read your December Strategic Plan Update. As you know, we have a group that's studying the current five and 20 year estimated trends impacting higher education in general and Western Illinois University in particular. As you read in your Strategic Plan Update, we've spent the spring semester talking of them in general terms and now we will start to concert efforts on implications for Western Illinois University. You had asked at your Board

Retreat that we form a matrix to present to President Thomas and you of recommendations of where Western is strong in each of those timeframes, and things strategic plans don't often do, where can we also innovate? And where are things we shouldn't do or maybe do it a little bit differently? It's a committee of about 70 now, 20 are external members, so we have a nice balance between higher educators and community leaders both in Macomb and Moline. With that said, I'll yield for any questions that you might have or recommendations.

Trustee Taylor said quick question, is this online? VP Rives said it will be as soon as this meeting is over. Trustee Taylor said oh, ok, and it will be PDF so people can print it out and what not, ok.

Trustee Ehlert Fuller said congratulations on getting that planning committee up and running quickly. VP Rives said thank you. Trustee Ehlert Fuller continued the genesis for that happened I think in discussions at the trustee retreat in July where we all had been reading more and more from the Association of Governing Boards and other sources about the current and future competition and stresses on higher education, so therefore this committee idea was born. And, one of the first things you did was in addition to gathering people together to serve on the committee was to bring individuals from the Board of, Illinois Board of Higher Education to make a presentation on the current state of affairs in higher education from their point of view, and what do they see going forward. The information they provided, I heard it referred to as sobering. I printed off their presentation, and it's about this thick, so it's kind of hard to get through. Would you be willing to, and I think that the work of this committee will be based as much as anything on the kind of information that they can access easily, would you be willing to at our next Board meeting do a summary of their presentation? Just so that all of us can generally see and hear what they had to say, and I understand that's just one of the inputs that this committee will be working with, but it seems very powerful. And then at each Board meeting as you go forward let us know how the committee is doing, give us a progress report? VP Rives said absolutely, and we'll augment that with some updates and strategic plan updates so the campus at large has an opportunity for review and feedback as well. Trustee Ehlert Fuller said thank you. That'd be helpful.

Trustee Epperly said other questions? In fact, I don't know if everybody received a copy of that presentation, their PowerPoint, did you receive the PowerPoint from the Illinois Board of Higher Education? Do you know offhand? If you, do you still have that? VP Rives said it's actually on the University Planning website, so what I will do is get the link to you and should you rather have hard copy or another form if you can communicate that back to me, we'll get it to you in the desired method. Trustee Epperly said good, because that was a very, very good and interesting and challenging PowerPoint presentation that they had there on it. There's a lot of very good information in there, so yes thank you. Any other questions for Joe?

## **ADVISORY GROUP REPORTS**

### **Consent Agenda: Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association:** **Student Government Association President - Caleb Markey**

The submitted Consent Agenda is as follows:

We applaud the beginning of the Long Range Planning Committee chaired by Vice President Rives. It is important to look at where higher education in general is going in the future, as well as where WIU specifically needs to be in this process. By striving to meet our core values, we are confident that WIU will continue to be a successful institution of higher learning.

To supplement the Western Commitment Scholarship program, we are pleased to learn that a transfer student scholarship program is being initiated. Transfer students represent a great opportunity for our institution, and we should be aggressively pursuing these students.

All constituency groups have received presentations on the revised Master Plan and have endorsed it.

We are distressed at the recent bad publicity about the poor “ranking” of WIU on campus safety. The findings are simply not realistic and taken out of context. Nevertheless, when the media grabs on to sound bites like this, it hurts our reputation, undeservedly. We applaud the efforts of the University and the Office of Public Safety for continuing to keep the campus community a safe and secure place to work and learn.

The WIU administration is commended for continuing to have the University function at a high level despite the budgetary situation.

**Council of Administrative Personnel President – Jennifer Grimm**

COAP President Jennifer Grimm said I submitted the report. If there are any questions, I would be happy to answer them. Trustee Epperly joked can you be a little quicker?

The submitted COAP Report is as follows:

The Council of Administrative Personnel held the Fall General Membership meeting on October 16<sup>th</sup> with Dr. Thomas speaking to the group. We appreciate this time with Dr. Thomas and are thankful for his commitment to the employees of this institution.

COAP has reviewed the Macomb Campus Master Plan and endorsed the project.

Our Professional Development Committee hosted a program in November for members: Is It Me, or Is It Culture? Intercultural Training for Administrators, we had very good feedback about this program. The PDC began planning for our next professional development opportunity, Marketing Yourself in February. The Promotional Structure Committee is continuing to look at a promotional structure for Administrative employees, currently collecting data and reviewing what comparable institutions do.

We extend congratulations to the fall 2012 graduates and best wishes for a wonderful holiday season to the entire University community!

**Student Government Association President – Caleb Markey**

SGA President Caleb Markey said I also submitted my report, and I’ll take any questions you have. I’ll add one thing: planning for the annual Black & White Tie Affair has begun, and so look for those invitations.

The submitted SGA Report is as follows:

The Student Government Association has made significant progress toward our goals for the year. We have had numerous General Assembly meetings and have passed several important pieces of legislation. I was pleased to appoint Mr. D’Angelo Taylor as the student representative to the Board of Trustees. A committee of student leaders was created to evaluate all of the candidates who applied for the position. I concurred with their recommendation that Mr. D’Angelo Taylor’s experience and ability to communicate well with students made him the perfect candidate for the position. Congratulations, Trustee Taylor.

Over the semester, the Student Government Association has sponsored several organizations for the purpose of helping them host activities that benefit the campus and the Macomb community. One such sponsorship was the Black Student Association's Turkey Basket Project which helps provide Thanksgiving dinners to less fortunate families in Macomb. Several bills of resolution pertaining to parking and recycling have also been passed. In addition, we have passed legislation recommending the ability to use debit cards at all food service vendors in the University Union. Furthermore, the Student Government Association established a committee to focus on campus safety and is preparing a survey to be sent out at the beginning of next semester. Our senators work very hard on behalf of their constituents. Their ceaseless dedication to improving the student experience is to be commended.

The Council on Student Activity Funds (CSAF) is currently exploring the feasibility of an allocation pool that will allow non-funded organizations to petition funds to assist them in providing programming for the entire campus. They continue to work diligently to ensure that student activity fee dollars are spent in the most appropriate ways, and we applaud them for their hard work and dedication.

With the holiday break before us, the Student Government Association remains very dedicated to representing the interests of the students of Western Illinois University.

On behalf of the Student Government Association, we wish you all a very happy holiday season.

**Faculty Senate Chair – Steve Rock**

Faculty Senate Chair Steve Rock said I have also submitted my written report, and I'm willing to entertain any questions.

Trustee Epperly said it was interesting cause we talked earlier when we recently asked for the reports to be sent to us a few days ahead of time so at least we could look at them and have a few seconds to think about them, read them, etc. there on it. But, it was interesting some of the comments there in regards to the First-Year Experience and so forth, and was good to hear that the Provost's Office is already what I call on it, and a step ahead of it and so forth there so thank you, Steve and thank you, Provost. Any other questions, comments for Steve?

The submitted Faculty Senate Report is as follows:

The Faculty Senate heard from Interim Director Tom Clark of OPS and Coordinator Sean Dixon of the Interpersonal Violence Prevention Initiative on the subject of women's safety on campus. We had a presentation from Director of Financial Aid Bob Andersen about the mechanics and timing of financial aid and its effect on student textbook purchases at the beginning of the semester. To follow up on that topic, we invited Jude Kiah, Director of the Bookstore, to answer questions about book buy backs, whether faculty are submitting their book orders in a timely manner, the use and availability of older editions of textbooks, the textbook rental program, and the idea of tying financial aid together with a bookstore credit.

Based on a petition from faculty in Morgan Hall, there was a discussion about hot classrooms during final exam week for spring semesters. Part of the problem seemed to stem from equipment failure and part of the problem was a lack of communication. Physical Plant Director, Scott Coker, answered some of our questions on this subject. The issue was sent back to our Council on Campus Planning and Usage (CCPU) for further study.

The revised Master Plan was detailed to us by Scott Coker and was endorsed by the Senate.

We received a presentation from the FYE Review Committee along with recommendations. The basic curricular changes proposed going from the current model of one 3 hour small group class each semester of the freshman year, to one 3-hour small group class in a freshman's first semester combined with a 1-hour UNIV 100 course (Personal Growth and Well-Being in Higher Education). These were forwarded to three Senate Councils for their approval and recommendations to Senate. Our Council on Curricular Programs and Instruction (CCPI) approved the change in course title, description, and prerequisites for UNIV 100. Our Council on General Education (CGE) recommended that UNIV 100 be part of the Human Well-Being area of General Education. Our Council on Admissions, Graduation, and Academic Standards (CAGAS) recommended the change in graduation requirement for incoming freshmen. The CAGAS recommendation was contingent upon the CGE recommendation being approved by the Faculty Senate. The subject generated substantial debate and a number of questions on the floor of the Senate. Associate Provost Nancy Parsons, along with members of the FYE Committee, responded to these. A number of department chairs from areas currently represented in the Human Well-Being area of General Education presented their opposition and asserted that they had not been consulted or asked to participate in the FYE Committee or CGE deliberations. Several senators were concerned about how the process had played out. After hearing from those opposed to the plan, and an extensive discussion with those on both sides of the issue, the majority of the Senate did not agree with the CGE recommendation and subsequently tabled the CAGAS report. The Senate then tasked CGE to work with the FYE Committee and CAGAS, gathering additional input especially from those opposed to the CGE proposal, and coming back to Senate with recommendations before spring break.

#### **Civil Service Employees Council President – Bill Rupert**

Trustee Epperly said with that, is Bill here? VP DeWees said Bill had to leave. Trustee Epperly said he had to leave, alright. We have his report. You have a copy of it, any questions or comments on this?

There was no submitted report from the Civil Service Employees Council.

### **FINANCE COMMITTEE REPORT**

#### **Report on Contributions**

Chair Epperly said Lyneir was not able to make it today. In place of Lyneir, I've asked Carolyn if she would handle the Finance Committees Report, the two items there, Carolyn.

Trustee Ehlert Fuller said thank you, pleased to do that. We have two reports, none require a vote. First, is Report on Contributions, Brad Bainter.

VP Bainter said thank you and let me start off with some sad news. Longtime Board member and Vice President Emeritus Art Chown passed away last night. Trustee Hare said who did, I'm sorry? VP Bainter said Art Chown. He was a great friend of the Foundation, great friend of mine, so it'll be a big loss to us. He'd be proud to know that last week Dr. Thomas asked where the campaign was, and it had just hit \$54M toward our \$60M goal at the time, and as of today we're pushing on \$55M already, so it's been a very good year. Just to highlight a couple contributions, \$50,000 from former director of the Honors College, Gordon Kirk, a pledge for that, a pledge from Dr. Donald Dexter in memory of his wife for a scholarship in Nursing of \$50,000, \$250,000 dollars from Sodexo for scholarship support, and \$50,000 from Jim and Sheila Clary to complete their pledge to the University.

A special thanks to all those involved in the Fallen Soldiers 5K Run. \$10,000 was raised to support Veterans coming to campus. There are a lot of people to thank, but probably most notably Dana Biernbaum for planning this event, JB for all the support from Housing, and Judy Yeast in the Rec Center for all their support for this event. It was a very touching, wonderful day on our campus, and it was just a good day to be a Leatherneck that day.

Finally, a year ago Gladys Anderson passed away. She's from Preemption, Illinois originally. The intent of her planned gift, the original part was \$250,000, she bumped it to \$800,000. We received the last disbursement this week to bringing it to \$990,000 to establish an endowment that will support teacher education on our campus, and some of it specifically for minorities who want to be teachers, so we'll be moving forward with that. We have a planned giving inventory now of approximately \$35M. That means we are aware and have documented \$35M in support from bequests and estate gifts in the future. We know there's more than that, but this is what we've actually documented. So, it helps secure our future.

Trustee Epperly said I'm sure you're all be interested Preemption, Illinois, is where I went to grade school and church and so forth. We had four in our class, so. Anyway, one question we'll get the republicans here rocking and rolling and President Obama has gotten a lot of acclaim for their social media campaign and what they did through that and so forth, but one thing I found very interesting, this is something that I'm just going to throw on the table to think about or look into if you can, but I read the other day that they had a one click donor system through social media, basically through phones, but they referred to it as a one-click donor system, and the donors that used that gave four times as often and three times as much money as those solicited by regular means, by traditional means I guess you'd say. So anyway, I have no idea what's involved and so forth, but I would assume with all these gadgets today and so forth it may be something that would be of interest to the Foundation if we can look into it and so forth. VP Bainter said yes, we'll look into it.

#### **Report on Purchases of \$100,000 - \$499,999.99 Receiving Presidential Approval**

VP DeWees said does anyone have any questions? Trustee Ehlert Fuller said it seems pretty standard and just a few items. Any other questions? Hearing none, that concludes the Finance Committee work.

### **ACADEMIC & STUDENT SERVICES COMMITTEE**

Chair Epperly said with that, I would like to turn it over to Bill Griffin with the Academic and Student Services, and before he gets the floor I just wanted to make one comment. I thought it was really neat that there was an article in one of the papers there a few months ago that a graduate of Western wrote in and stated what a great, that he was accomplished in what he had accomplished in life because of a professor he had in college and that was Bill Griffin. So, I think it has to be a very rewarding when a student writes in and says you made a difference in my life, so great job. Trustee Griffin said well, thank you Bill. I wasn't expecting that. But yet, you can talk more if you want to. Chair Epperly joked it might get nasty then. Trustee Griffin said ok, thank you, may I proceed? Chair Epperly said yes.

Trustee Griffin said we have three reports followed by two resolutions. A common theme in each of the three reports is Vice President Joe Rives. Is he gone? Admissions Director Andy Borst said he stepped out for a phone call. Trustee Griffin said oh, ok. I thought maybe, I didn't say anything that caused him to leave, so we'll turn to Director of Admissions Andy Borst on report 12.12/3

#### **Enrollment, Retention and Graduation Rate Information**

Director Borst said good morning. If I talk about everything that has been promised to you this morning, we may be here awhile so I'll try and keep my comments brief. If you read either the enrollment report or the Chicago Tribune the last couple weeks, you'll understand the challenges that we're facing both last year as well as we move forward with recruitment. With fewer students in the state of Illinois, more in-state students going out of state for their higher education, and the lack of support from the federal and state government to student funds. It's an uphill battle to recruit students.

Our total enrollment fell by 2.7% this fall due mostly to a smaller freshmen class. This is a trend that happened to all of our peers, most of our peers in state. Only SIU Edwardsville, UIC, and Northern were the only state institutions that saw marginal growth in their freshmen class. As I outlined in the report, we've been in a market share decline in Chicago suburbs. Schools that ten years ago were major feeders for us now look at us exclusively as an alternative admissions school. The Western Commitment Scholarship has put us back into those conversations, and what's been shared with you today. Today's our first day when we can do a year-to-year comparison for the Western Commitment Scholarship, and we have over 200 more students that fit that criteria who have applied and been accepted to date as we were at this point last year. As we work to reestablish our foothold in the suburban Chicago area, we face intense competition. We have more regional-based counselors in that area than all of our peer institutions, and everyone is fighting for quality students who can afford a 4-year education. As we've experienced a decrease in market share in the Chicago suburbs, we've also experienced an increase in market share in students from Cook County. Many of these students demonstrate the academic abilities to succeed, but lack the financial resources to continue their education past their first semester, which is why I think you say the difference between retention rates for our regularly admitted students and our alternatively admitted students in our OAS program. Contrary to popular belief, it has less to do with their academic preparation, and more to do with their ability to afford their education.

As I outlined in the report and shared with you during the summer Retreat, the balance between students' ability to pay and their academic ability, is our current reality and will become a major part of our future. Gary talked about our unmet need, the difference between our unmet need and student's expected family contribution is their gap. We need to decide who we want our students to be, and make sure that those students can afford to be here. We've had several conversations across campus, and I've worked closely with deans and department chairs to focus their institutional resources from the Foundation, who they hire in their office, how we distribute talent grants and tuition waivers to students who both demonstrate academic ability, but also demonstrate need. We need to balance merit aid and need-based aid.

I have plenty more to share, but I want to make sure that we have time for questions, and I just wanted to draw your attention to page 177 in your board report that shows our 2% target. We reverse engineered that planned growth and enrollment for this next year. Mostly to change our mindset from being focused on growing enrollment through new freshman and new transfers to being focused on growing enrollment from all five of the areas that Gary talked about. VP Biller said it's 117. Dr. Borst said 117, sorry, page 117. So, with that I'll conclude my report and happy to answer any questions.

Chair Epperly said I have just a couple comments under that section, I guess you'd say there. On page, wait a minute, am I in the right spot? Page 144, is that part of this? Trustee Early said no. Chair Epperly said ok, no. I'm too far ahead, never mind, disregard that.

Trustee Griffin said Dr. Rives, do you have anything to add to this? VP Rives said no, I just apologize for stepping out. That was a counter-offer. If you've been following my house drama, so I apologize for... Trustee Griffin joked I don't want to go near that. Trustee Houston asked when you say counter-offer, does that mean you're buying a house, and you've got the other one sold? VP Rives said yeah, the other one's sold to an employee of this building, so this is a good karma building, and it's, they're counter-offering my counter. Trustee Griffin said ok, ok.

Trustee Taylor said quick question. When I see that you want to increase enrollment, was it by 2.7%, I can't find it right now. I'm trying to get back to it. Dr. Borst said 2% overall.

Trustee Taylor said the iPad thing isn't working.

But who is exactly, like what regions is that? I know you target Chicago a lot, are you targeting St. Louis now as well, that area? Dr. Borst said we are. We've adjusted our target recruitment territory. We still recruit from the entire state of Illinois. ACT tells us that 90% of students go to school within a 250-mile radius of their hometown, and so if we draw a 250-mile radius around Macomb, it means that we're reducing our efforts in the far southern parts of southern Illinois. We're not abandoning that area, we're just reducing our efforts, and that allows us to redistribute our time and our high school visits into northeast Indiana, the southern two counties of Wisconsin, eastern Iowa, and northeast Missouri, and especially focus on St. Louis and Chicago areas. Trustee Griffin said anything else? Thanks, Andy.

Trustee Epperly said a couple comments. One, the accepted freshman students, and I noticed in there we had Iowa and Wisconsin. Should we not have Missouri in there in the future just for comparison, and the reason I say that, those Tribune articles, if you didn't see them were very interesting, and it was to a degree, 20% of Missouri's freshman class are from Illinois. Iowa substantial number, all those peripheral states and then Gary was mentioning this morning University of Kansas even also very popular in Chicago, and all those schools enrollments are going up with Illinois students. In fact, I went to the website this past week and looked at every one of those schools tuition fees and other than first year for a non-resident, our tuition and fees are basically the same as those schools, as the University of Wisconsin, the University of Iowa, the university the Tribune was pointing that an Illinois student could go, rather than go to the U of I, go to one of those schools, and I think they used the figure you would save about \$20,000 over a four-year time compared to the U of I, and that's paying out of state tuition that first year, and to me those things are, when you start looking at those things, it's a little bit mindboggling how much better they're supporting state education than Illinois is so forth. In saying all that, and I keep coming back, are we comfortable with 2%, is that attainable, is our strategic plan attainable? When we're looking at all those statistics, and I'm not looking for an answer now, but to me that's a challenge that we have to look at, and do we have realistic goals and so forth there, and not really looking for an answer per say, cause I'm sure we could beat that horse for an hour, but that's the food for thought there on it. Trustee Griffin said excuse me, Dr. Biller, do you have any comment? VP Biller said I was just going to point out to the chairman on page 98 there's a table of, Table 2 shows Indiana, Iowa, Missouri, and Wisconsin enrollment from 2008 to 2012. It's relative to the article, in there you can see that we have increased on Missouri students coming here so. Trustee Griffin said anything else?

Trustee Ehlert Fuller said I just want to comment that I think you've done an excellent job in laying out this information, and the tables are very helpful. We've heard for some time about a retention issue, but when it's laid out this way on page 106, it is a dramatic picture. Dr. Borst said and that report is available each year through the Institutional Research and Planning Office through the Fact Book. Trustee Griffin said thanks again, Andy.

### **Fiscal Year 2013 Transfer Student Report**

VP Rives said this is an annual report. It started last year at the request of Trustee Ehlert Fuller on what are we doing for transfer students, and so you have the information before you and we're all here should you have any questions. Thank you.

Trustee Houston said you talk about on page 120 that over the last five fall terms we've attracted 12,420 new undergraduate students to the University, 42% were new freshman, and 58% were transfers. I mean that's really a change in terms of demographics in where students are coming from. I think that is a reflection in terms of the economy and the fact that the community college system is attracting an awful lot of students, and I know that we put a lot of effort into working with community colleges, and I think that's something we need to continue to do. And I note that almost everybody else is now focusing in on the community colleges also. President Thomas said we've been a leader in terms of articulation agreements with the community colleges in the State. So you're right, other institutions are now doing that.

Trustee Epperly said a question I'm, I've lost my spot here, but the... Trustee Houston joked it's not the first time. Trustee Epperly said oh, I know it, but the, somewhere in here it's mentioned about graduate school and that our numbers are down and we have concerns, and I guess my question is are we putting more and more courses online for graduate school? And is there an effort in that direction, because I look in our own family is, my son's getting his Master's online, and I have the concern that in the future more and more people will not venture to a campus for advanced degrees, and it's just, I need to be working. So, are we getting those programs more and more online? Provost Hawkinson said yes, we are. There's currently an effort to put an online version of our MBA online. I think Tom's here, and about a third of the new courses, actually more than a third of the new courses that we developed this year are courses for that MBA program. There are other initiatives to also put other graduate courses online, and there are efforts happening in many, many different areas at the direction of the President to increase graduate enrollment for next year, and so we hope to have better news to report in the fall and have an increase in those numbers.

President Thomas said and also to add in addition to what Provost Hawkinson has stated, we've in the past, our programs have just been by word of mouth and individuals coming because of others. We're making a concerted effort with our Interim Director of Graduate Studies Nancy Parsons, and we do have some initiatives in place even with the President's Roundtable, a group of faculty members coming up with a proposal that we're funding from our office to assist there. So, we do plan to increase the number of graduate students and also the number of online graduate programs as well. We can do a better job. We're just starting that, and we're going to do that.

Trustee Epperly said is the doctorate program online? Provost Hawkinson said no. There are online parts of it. Some of these courses are hybrid in their construction. There's lots of questions with regard to quality of online programs for doctoral programs, and so I'm not sure if we're ready to go to online doctoral programs.

President Thomas said right, and that's a big discussion in terms of doctoral programs going online. As you know we only have one doctoral program and when you talk about quality. We really need to make sure that we're very careful if we're thinking about a doctoral program online, but right now we are not, and we don't feel that that's the way to go right now unless we become a doctoral granting degree institution when you have specific kinds of doctoral programs that can be online, but the kind of program that we have is not feasible to be online, and we only have one of those and we're moving towards that second one with the Ph.D. in Environmental Science, but those programs are not feasible to be online. Every doctoral program can't be online as well as some undergraduate programs and masters programs should not be online. We're not looking at any doctoral programs being online at this point, because we would only have two when we get the second one, and the kind of programs that they are they're not feasible to be online.

### **Fiscal Year 2013 Performance Report**

VP Rives said the Performance Report is an annual report that is in line with *Higher Values in Higher Education*. As you remember the vision of your Strategic Plan is to be a leader in quality, affordability, and opportunity, and you had quantified performance matrix that compares university performance to itself to Illinois public universities at the request of Trustee Houston, a subset of Illinois public universities and where national data is available. There are approximately 50 performance indicators, you have the data before you, and we're all here to answer your questions.

Chair Epperly said I'm not sure if everybody's familiar on page 144, I wasn't, when I started looking at these things, primary reserve ratio, net operating revenue ratio, return on net assets ratio, viability ratio. Mike's probably very familiar with those with his banking background and so forth, but when I looked at

it, I said what's this. Anyway, I sent a note to Matt and asked him to explain those in some details so I could understand what they were saying, and he sent actually a very good email and explained each one and so forth so I'm asking him to forward that to everybody on the Board just so if you don't understand it, it helps to explain those because they're some very good benchmarks. I guess you could say as to what's happening from the financial end it gives you a good sense of that, and the other thing that's interesting with a couple of those at least is that those are national standards, so you can really look at what's happening with those at Western, and really compare them to other institutions and have a good feel as to what's happening on that end.

And then the second thing, so Matt if you would forward that to everybody I would appreciate it, and then the other thing and I was glad to hear Jack's opening comments because if you look at page, our administrative costs per credit hour, we've been losing some advantage that we've had over other universities over the last number of years, but the last reporting period was 2010, and so I would hope that we're going to see some good improvement in that percentage again from the standpoint of a number of things you discussed early and so forth there on it, because to me we have to keep that competitive advantage from that standpoint, so good job from that standpoint. President Thomas said thank you.

**Resolution No. 12.12/1: Self-Insured Student Health Insurance Program**

Trustee Griffin said the first of two resolutions, resolution no. 12.12/1.

Trustee Griffin Moved to lay on the table action on Resolution 12.12/1: Self-Insured Student Health Insurance Program, and it's addendum until the March 29, 2013 Board meeting to allow Vice President Gary Biller, Beu Health Center Director Mary Margaret Harris, Vice President Julie DeWees, and Assistant Vice President Dana Biernbaum time to prepare a new student health insurance proposal to replace the current self-insured program. Is there a second? Trustee Ehlert Fuller seconded the motion.

Trustee Griffin said discussion? Trustee Houston said so, are we going to have a presentation in terms of what is being proposed here for this meeting, so that we have some time to think about what's going, because it's very apparent that we're going to have to make the change based on the new federal laws. So, it's not a choice whether we're going to do it, but we are going to do it, and I think it probably would be a good idea, and I'd ask that we go ahead and have a presentation during the course of this meeting about sort of what the plan is to move us out of it. Trustee Griffin said it would be during the March meeting. Trustee Houston said no, during this meeting so that we don't just walk into the meeting and then have that. I think we need some preparation. Trustee Early said you want it now? Trustee Houston said yes. Trustee Griffin said this is an amendment to the motion I just made? Trustee Houston said no, I just would like to have discussion and presentation in terms of the plan. Trustee Griffin said well, that's why I said discussion, yeah, sure. Trustee Houston said as to how this is going to work out. Trustee Early said my understanding is that they have, they don't have all the alternatives completely explored yet which is part of why we're waiting on it. Trustee Houston said I'm more concerned about how we sort of downsize our way out of the self-insurance program because we're going to, we've got a million dollars' worth of cost in here that's going to have to be absorbed by the University for athletics, those types of things, which is going to impact our budget and so that's. I'd like to have some understanding of sort of how we plan to work our way out of this, and I don't want to walk in here in March and just talk about it then. President Thomas said while we don't have a plan as to the specifics, I'm sorry, go ahead. Trustee Griffin said well, I was just going to say that was the essence of my proposal to allow these four people to prepare a new student health insurance proposal to replace. Trustee Houston said but you're talking about the health insurance proposal which will be just buying insurance policies. Trustee Griffin said no, all the elements that make up this particular program. Trustee Ehlert Fuller said there are pieces of the addendum provided here really lays out month by month. Trustee Houston said that's why I'd like to hear and talk about during this meeting as again so that we've got a better idea when we walk in here in March as to. President Thomas said we're prepared to do that if need be, so we're prepared to do that. Trustee Griffin

said so consider that as a friendly amendment so it's open. Trustee Houston said again I'm not saying we have to take any action today. I just would like to have discussion, presentation as to what we're thinking of doing. VP Biller said Ms. Harris is prepared to discuss that briefly and then answer any questions that we might have if that's the wishes of the Board. Trustee Griffin said Mary Margaret, is that ok?

Mary Margaret Harris said good morning, what you have before you is a resolution for transition out of the self-insured program and as you probably have recognized that what initially was a relief that we were not held to the standard of health care reform, now has kind of boxed us in a corner because we are not held to that standard. We are also not recognized as a self-insured student health insurance program as meeting the individual mandate, and that brings us to can we require students to enroll in a program that will eventually give them a monetary penalty by not meeting that minimum standard. So, what we have prepared is a step-by-step phasing out of the student health insurance self-insured program. This we need at a minimum of six months to do an orderly transition. Our vendor with the most lead time is our preferred provider organization and that requires 120 days of notification. There's also the issue of talking with our stakeholders, our top health care providers, and any others that would be impacted by this transition. One of the other issues is that because we are self-insured, we are responsible to pay out the tail claims that will be realized after the last day of being in the program. Our tail has been reduced and it, the actuary has indicated that \$400,000 is a reasonable actuarial opinion of our tail although that does seem to have reduced over the course of the months since we've got that opinion, and that is likely due to our prompt paying of claims. Trustee Houston said now, when I read this as it was sitting, I thought it was reading that we were going to have \$400,000 left in the program, is that what we're still saying? Ms. Harris said what we're projecting based on our reserves and our current operating fund and the expenses that we've identified to be paid out to complete this program that we estimate around \$400,000 being left in unspent dollars at the end of that run-out period. And, we've done our best to identify all of those issues and put together a preliminary budget for the run-out period and then considerations for FY'15, which would be the year following the run-out period of funding programs that have been supported, staff, that's just our insurance staff, how would we transition them to other duties likely within in the Health Center and those are outlined in the phase out period, and I'd welcome any specific questions that you might have about this.

Chair Epperly said I just want to be comfortable with the fact that if we wait until March that it's not going to cause any, I call it, undue problems from the standpoint of the run-out period, notifying everybody, and because of that tail period that still gives us the six months, is that correct? Ms. Harris said that is correct, and I don't anticipate it being a problem with any of our vendors. We have had preliminary discussions with them saying hey, we're thinking about this, what do we need to be working on. So, all of them are aware that this is on the table. Chair Epperly said and, by waiting if I understand it correctly, there is several good viable options out there that we'll be able to take advantage of, hopefully, and I say hopefully, that's not a strategy, but there are several good options out there, and so we will be able to do something from that standpoint, whatever it be in March. And, I think it should be a matter of record too just the fact that my understanding is SIU is at a self-insured program which they're also getting out of. There in the process of bidding it right now if I understand correctly. Ms. Harris said that is correct. Chair Epperly continued so, actually could give us a little advantage to see what happens with their bid process over the next couple months there on it. Ms. Harris said yes, you are correct. Chair Epperly said is that accurate? Ms. Harris said that is accurate. Chair Epperly continued and I would hope, and I think kind of touching a little bit on what Mike's saying there a little bit to reinforce there that as this moves forward over the next couple months if you can keep us in the loop with emails, whatever just from the standpoint to me this is a very tough and delicate situation that we'd rather have the information weeks, month in advance to be able to look into thoroughly rather than to get it 3-4 days in advance and say here, here's what's happening. So, which I'm sure you would do anyway if we can. VP Biller said Mr. Chairman, along those lines what we'd like to do is during that interim time the four individuals that were mentioned in the motion as well as Dr. Griffin and Cathy Early, the six of us meet and explore those

different options and then continue to keep the Board informed as we move that forward so that they'll be ready to vote in May. Chair Epperly said Bill, Cathy, are you ok with that? Trustee Early said yes, I was going to say since we're both on the Student Services subcommittee of the Board. It seems like we've talked and that would make a lot of good sense, and that was exactly why we wanted to do that. We had approached them to see if that would be ok, so that the Board could have knowledge of what's going on and we could share that information with everybody so that we would have a better idea for later on. That is perfect.

Trustee Houston said when do we anticipate that the new insurance program would take effect for the students? Ms. Harris said if we're moving to a different insurance program, it would need to take effect August 1<sup>st</sup> of 2013. Chair Epperly said July 1. Trustee Griffin said yeah, so six months after. Trustee Houston said right now we've got the time to do that. Ok, I assume we're already in contact with companies and that type of thing? Ms. Harris said the one option that we know is available is the MetCare. We brought that to the Board at the June Board meeting and that because it's with the Midwest Higher Education Compact, we do not need to do a bidding process so we know we have that option. There may be other options that will need to be explored as well. Trustee Houston said I would think that we would want to take a look and see what is out there and compare cost, and also see if you know if there is any multi-year type contracts that we can enter into that somebody, I mean, I know from private insurance companies it is not atypical that you can get a very low price to start with, and then once you're there it starts bumping and bumping substantially. Chair Epperly joked an insurance company never does that. Trustee Houston said I don't think so, and I could name names. President Thomas said Trustee Houston, we've already begun that process in terms of looking at the options. I know Julie DeWees has had Dana Biernbaum and Gary and Mary Margaret, they've all begun to do that, and we did have some preliminary discussions in our last leadership, president's leadership team meeting. So, we've begun to do that already and to explore all of those kinds of options. So, we're well on our way.

Trustee Houston said now, when we talk about another thing or have public insurance, out of self-insurance plan, how would we pay that when we've made the shift over to a regular insurance plan or is the idea that we would add that back in? Or do we have any ideas at this point? VP Biller said we want to consider all terms. The first year, we would have the proceeds within the existing program to cover that, right. Trustee Houston said and keep in mind that's an assumption. VP Biller said right. Trustee Houston said that could just as easily end up being a deficit if somebody has miscalculated or you have some type of activity. VP Biller said so you know other alternatives we'd have to explore are the student fees in support of athletics.

President Thomas said and if we have to for that first year, we are prepared to handle that part of it. President Thomas joked you see my budget person squirming. Chair Epperly said I know it, where's Matt? Trustee Griffin anything else Mike? Trustee Houston said no, but again I just want to, I mean this is something that we have to take a very close look at, know what we're doing, and make sure we got a plan that's going to work. Trustee Griffin said ok, I'd like to call for the question on the motion. Roll call please, Kerry.

#### Roll Call

Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

Motion Carried.

**Resolution No. 12.12/2: Eliminating Transfer Student with Associates Degree Cost Guarantee Program**

Trustee Griffin moved to approve Resolution 12.12/2. Trustee Houston seconded the motion.

Director Andy Borst said so the board action item that's in front of you would eliminate the one-year cost reduction for transfer students who come in with an Associate's degree. Transfer students would still qualify to lock in their tuition, fees, room and board. There was a need to create a transfer scholarship to incentivize students to enroll. What we were finding is that students who qualified for the one-year cost reduction, it was a great benefit to those students, but they didn't understand the benefit until after they had already committed to being at Western, so what this will do is eliminate the one-year cost reduction and then use the additional revenue from tuition to fund the transfer scholarship of the \$1,000 for students with a 3.5 GPA and \$400 for students who finish the Associate's Degree below a 3.5. Chair Epperly said this is basically human nature, behavioral, emotional aspect that a scholarship is much better than a discount. Director Borst said correct. President Thomas said you asked about what we're doing similar to Missouri. This is just one of those things that we're doing to make sure that we are competitive. Trustee Griffin said any other points you'd like to discuss? Call for the question please, Kerry.

Roll Call

Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

Motion Carried.

**Resolution:**

**WHEREAS** the Board of Trustees for Western Illinois University approved Resolution 07.6/11 Cost Guarantee for Transfer Students with Associate's Degree receiving a one-year reduction in tuition plan during the June 1, 2007 meeting; and,

**WHEREAS** Western Illinois University reviewed the Transfer Student with Associate's Degree Cost Guarantee program from Fall 2008 to Fall 2012 and were unable to conclude that the program caused an increase in the percent of new transfer students who enrolled with an Associate of Arts or Associate of Sciences during this time frame; and,

**WHEREAS** transfer students who enrolled between Fall 2008 and Summer 2013 and who have maintained continuous enrollment will continue to pay the rate in which they locked in through the Transfer Cost Guarantee to honor Western Illinois University's commitment to these students; and,

**WHEREAS** new transfer students will still be eligible to lock in their tuition, fees, room, and board costs through the regular Cost Guarantee Program; and,

**WHEREAS** recent research (Avery & Hoxby, 2004) on college choice suggests that labeling a financial award a “scholarship” had a more significant impact on students’ enrollment decisions than awards called “grants”. The research also showed that receiving an award labeled as a “scholarship” was more important than the actual award amount. Students are more likely to respond to an award labeled as a scholarship than an award that reduces their cost; and,

**WHEREAS** Western Illinois University is the only public university in the State of Illinois without a recruitment scholarship program for transfer students; and,

**WHEREAS** Western Illinois University will explore using the additional revenue from eliminating the Transfer Student with Associate’s Degree Cost Guarantee to fund a scholarship program that will incentivize more transfer students to enroll at Western Illinois University:

**THEREFORE** be it resolved that the Board of Trustees approves Western Illinois University will eliminate the Transfer Student with Associate’s Degree Cost Guarantee for new transfer students beginning Fall 2013.

Chair Epperly said with that, just one other comment back to that health insurance we have to be careful obviously with the Open Meetings Act, but Caleb and D’Angelo hopefully you guys keep an eye on this and put student comments wherever you can and so forth there, because you’re the ones that’s paying the bills one way or the other or your folks, somebody is, I don’t know who. With that, excuse me Mike, go ahead.

#### **AUDIT COMMITTEE**

##### **Resolution No. 12.12/3: Annual Presentation of Auditing Department Charter**

Trustee Houston moved to approve Resolution 12.12/3. Trustee Ehlert Fuller seconded the motion.

Trustee Houston said it’s been moved and seconded, discussion. This is just the annual presentation of the Internal Auditing Department Charter. It just outlines the way we operate while from an administrative point of view, Rita Moore reports to the President. From a functional point of view, she really reports to the committee. Part of this is covered by the charter, but it’s also part of its covered by state statute, Rita.

Director Rita Moore said this is just the annual process. We do have to follow Institute of Internal Auditors professional standards and a part of that is that a presentation to the Board of the charter and approval of the Board. Trustee Houston said any discussion? Hearing none, call the roll.

##### Roll Call

Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

Motion Carried.

##### **Resolution:**

**WHEREAS** Western Illinois University has a need to periodically review and present the Internal Auditing Department Charter to the senior cabinet and the board to be in compliance with regulatory requirements and the Institute of Internal Auditors' *International Standards for the Professional Practice of Internal Auditing*; and,

**WHEREAS** The Board has had several new members appointed since the last presentation where changes were approved; and,

**WHEREAS** the Internal Auditing Department Charter includes the purpose of the Internal Auditing Department, the organizational structure and authority of the department, the statement of professional practice, the state of independence and objectivity, the types of audit services, the audit objectives, the duties and responsibilities of the Internal Auditing Department; and,

**WHEREAS** the Internal Auditing Department Charter includes the procedures of the audit department, including: the planning of a two-year audit schedule that is created and updated annually; performing the engagements by completing planning, fieldwork and issuing reports of the findings, risks, recommendations and management's action plans; and providing a summary of the Auditing Department's activities to the President and Audit Committee on an annual basis by September 30:

**THEREFORE** be it resolved that the Board of Trustees is presented the Internal Auditing Department Charter for annual review.

### **Western Illinois University Internal Auditing Department Charter**

**Mission:** The Internal Auditing Department is dedicated to improving University and Foundation operations by providing independent, objective assurance and consulting services.

**Purpose:** Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

The internal audit function is an integral part of the organization's control system; however, the internal audit review and appraisal process does not in any way relieve other University or Foundation personnel of the responsibilities assigned to them.

**Organization and Authority:** The Internal Auditing Department is a vital part of the University and Foundation. The Department functions in accordance with University Policies and the Fiscal Control and Internal Auditing Act (FCIAA) enacted by the State of Illinois (Illinois Compiled Statutes, 30 ILCS 10).

The Internal Auditing Department reports administratively to the President of the University and functionally to the Audit Committee for the Board of Trustees of the University. The Department provides results of reports relating to the WIU Foundation activities to their Audit Committee. This permits independent and unbiased judgments essential to the proper conduct of audits. The Internal Auditing Department has free and unrestricted communication with management and members of the Audit committees.

In carrying out their duties and responsibilities, internal auditors will have full, free, and unrestricted access to all University and Foundation activities, records, property and personnel. No officer,

administrator, or staff member may prohibit the internal auditors from examining any University or Foundation record, or access to personnel which is deemed pertinent to the audit, review or investigation. Internal auditors will handle any information obtained during a review in the same prudent manner as the custodian of such information.

**Statement of Professional Practice:** Western Illinois University is committed to the professional practice of internal auditing. The Internal Audit Department will function in compliance with the FCIAA and follow the by-laws and requirements established by the State of Illinois Internal Auditing Advisory Board. This includes upholding the principles of integrity, objectivity, confidentiality and competency as defined in the Institute of Internal Auditors (IIA) *Code of Ethics*, and adhere to the *International Standards for the Professional Practice of Internal Auditing (Standards)* adopted by the IIA. Standards or guidance issued by the American Institute of Certified Public Accountants, the General Accounting Office or other governing agencies may also be followed if appropriate.

**Independence/Objectivity:** Internal auditing staff will be independent of the activities that they review. The internal auditor has no direct responsibility or any authority over the activities or operation he/she reviews. Independence requires that the internal auditor carry out work freely and objectively. The internal auditor should not implement accounting procedures, controls or prepare financial records that could compromise the auditor's independence. Internal auditors may act in a consulting, advisory role without adversely affecting their objectivity.

**Auditing Objectives:** The objective of the Internal Auditing Department is to assist management in the effective discharge of their responsibilities to meet organization goals and objectives. To accomplish this, the Department will furnish management with analyses, recommendations, counsel and pertinent information concerning the activities reviewed or investigated. The attainment of this overall objective involves such activities as:

1. Determining if the overall system of internal control and the controls in each activity under audit are adequate, effective, efficient and functioning.
2. Determining the reliability and adequacy of the accounting, financial, technology and reporting systems and procedures.
3. Ensuring risks are identified and managed.
4. Developing the skill set and competence of the internal auditing staff.
5. Determining if University and Foundation activities are in conformity with generally accepted accounting principles; policies and procedures; state and federal laws and regulations; contractual obligations and good business practices.
6. Ascertaining the extent to which the organizations assets exist, are properly accounted for and are safeguarded from losses through theft, fraud or other means.
7. Recommending operational improvements.

**Audit Services:**

The Department of Internal Auditing performs internal operational, technology, compliance and financial related audits of programs, functions, services, departments and accounts under the budget authority of the University or Foundation. There are four primary types of audit services provided:

1. Assurance Services: Assurance Services provide an objective review and examination of evidence for the purpose of providing an independent assessment. The scope and nature of services include review and evaluation of: operational efficiencies and effectiveness; adequacy of policies and procedures; reliability of financial and operational systems; compliance with regulatory requirements at the University, State and Federal levels; safeguarding of assets and

accomplishment against stated goals and objectives. Information Technology reviews may be included as part of the assurance services.

2. **Consulting Services:** Consulting Services are advisory in nature and include such items as: assisting in the recommendation of standards and techniques of control to be applied in developing systems and procedures; lending assistance in systematic analysis of operations, activities or data; or providing limited training relating to controls, compliance and/or governance processes or frameworks. The nature of consulting services will be agreed upon with management. This may also include serving in an advisory capacity on committees. When performing consulting services, Internal Auditing will not assume management's responsibilities in order to maintain their objectivity and independence.
3. **Special Investigations:** Investigations evaluate and examine allegations, or observed symptoms or patterns of unethical business practices, and/or financial or operational misconduct to determine if the allegations are substantiated or that behaviors are actually inappropriate. These steps are also taken to prevent additional occurrences from happening.
4. **Follow-up Engagements:** Follow-up engagements evaluate plans and actions taken to correct reported conditions or deficiencies.

#### **Primary Duties and Responsibilities:**

1. Prior to June 30 of each year, develop and have approved by the University President and the Boards of Trustees-Audit Committee a flexible, two-year, risk-based audit plan identifying audits scheduled for the pending fiscal periods. The plan should include risks and control concerns identified by management and address compliance requirements from the FCIAA process.
2. Implement the plan by performing internal operational, compliance, technology and/or financial audits of programs, functions, services, departments and accounts that are under the budget authority of the University and the Foundation.
3. Adjust the plan and address special request audits, reviews or investigations as requested by management or deemed necessary by regulations or risk assessment.
4. Ensure major information systems of internal and accounting administrative controls are reviewed at least once every two years. This includes review of the design of major new information systems and major modifications of those systems before their installation.
5. Report all material results of audits, reviews, or investigations to the appropriate levels of management and the Audit committees.
6. Prepare an annual report by September 30, summarizing the scope, results and status of implemented action plans; and the results and activities of the Internal Auditing Department activities throughout the previous fiscal year.
7. Report annually to the President and the University regarding the accomplishments of the Department, the Audit Plan, operational activities, budget, and staffing of the Internal Auditing Department.
8. Establish and reporting a follow-up process to monitor and identify if management actions have been effectively implemented, or that senior management has accepted the risk of not taking any action. This includes proper disclosure to the Audit Committee when risks have been accepted.
9. Coordinate with external auditors and regulatory agencies concerning the scope of work to be performed to reduce duplication and optimize audit coverage.
10. Assist management in the coordination of the FCIAA certification of internal controls for the University and Foundation.
11. Assist in the investigation of potentially fraudulent activities and ensure due diligence is performed to identify fraud in planned audits.
12. Periodically communicate and meet with the Senior Cabinet and Audit Committee to provide results of audits, investigations and reviews.
13. On an annual basis provide the Internal Audit Charter to the Senior Cabinet and Audit Committees for review and approval.

## GENERAL DISCUSSION AND ACTION ITEMS

Chair Epperly said with that, moving into general discussion reports. We have two information reports. The first one is report number 12.12/6, the facility assessment report. Julie and Scott?

### **Facility Assessment Report**

VP DeWees said do you have any questions? This is just an update of some of the projects we've worked on, some of the plans that we have for next year. Trustee Houston said given the budget constraints that we're operating under, you're doing a fantastic job to get done what you're doing.

Chair Epperly said and I just want to, I call it beat the dead horse again or the proverbial dead horse. I'm always concerned especially about technology. I'm of the belief that we can fall behind in certain areas, but one of them's not technology in the future, and I understand there's some things in the works and so forth there from the fees, the computer fee, whatever all that be, but I just have to reinforce that to me, in my mind, we have to stay in front of technology. I'm not saying state of the art, but we have to stay in front of it, because to me that's the future of education there on it. VP DeWees said it is. Chair Epperly continued so where we're at on it, I don't know, what priorities we have and so forth, but to me that has to be right up at the top there on it.

Trustee Ehlert Fuller said I really like to see this set up this way. For a long time we talked about the big number, the dollar value of total needs, but didn't really understand what it was for clearly. So, this list is very useful. VP DeWees said I think we've been very fortunate with the COPs projects, the money for that, that really went a long ways to help us get some things done and we're very appreciative of that.

### **Fiscal Year 2012 Master Plan Update**

VP Rives said we worked together for this annual PowerPoint for you, so Doug's going to turn it on and you're going to situate yourself in the place that's good for you to see. If I could ask somebody by the light switch over there to turn down the lights, it would be helpful, other one, Doug. Doug Menke said got it, no problem. VP Rives said as Doug switches the PowerPoints you will recall that you've asked for an annual update on the Master Plan progression for both our campuses so I'm going to walk you through campus and what's being done. You might recall that the Master Plan for the Macomb Campus that you approved had seven guiding principles. Doug's going to click now, and just to remind you of those principles. Those principles apply equally to the Quad Cities Campus.

So, let's begin with a learner-centered campus, and that focuses on new and renovated academic facilities so the design for the exterior of the Performing Arts Center as well as, click Doug, the interior is complete and as you said earlier today, we await the release of state funding to begin the construction. We had our grand opening just about a year ago for Phase I of Riverfront Campus. I often wonder where Dr. Thomas keeps his big scissors. The person who had the most fun at the event was Col. Rock in the balloons. We also in 2012, we're very fortunate to have the groundbreaking for Phase II, you can see our stage party and guests. Go ahead, that's fine. It was a highly attended event as well. The big surprise of the day was the Marching Leathernecks came up to Moline and performed. Through the COPs that you just talked about, the Certificates of Participation, there has been several improvements in our science and science education, nursing research facilities. To give you some examples, Currens 419, 423 and 431 are used for science education as well as science and you can see the modern look. Horrabin 62, please go back to 62, Horrabin 62 is a science education room, ok. Some of the nursing family and you can see some man's having a bad day. And, this is an electronic conference room for the nursing students. The nursing office itself was renovated as part of the funding. Knoblauch 301 is actually a grant received from agriculture professor Win Phippen to modernize the furniture fixtures and equipment to do agricultural research.

As you recall, we talked earlier today about the 3-D Art Facility, here are the big scissors again. What is the 3-D Art Facility, I thought you might be interested in what's going on in there, you can see it's metal ceramics and sculpture and when Doug clicks, here's another example of what it is. The 3-D Art Facility was actually open during homecoming. The Tanner broadcast facility, actually I learned something, you know how you learn something new every day, this should say Olson because as Joe pointed out in your tour yesterday this is actually moved to Olson since this picture. It's the living/learning community you talked about last night at dinner where students practice their skills, do their homework in the clustered major where they live. This was an example of an electronic classroom. It's very similar to the one that you saw in Olson last night when you engaged in your tour. This was presented to you last year with a promise of a ribbon-cutting next year, and as you can see at homecoming after the 3-D Art Facility had its ribbon-cutting, everybody went over to Corbin/Olson. Within Corbin/Olson, last night when you came in for dinner you walked into this area where we had dinner. The computer lab you saw and the innovation going on with University Technology. Last year, speaking of University Technology they had promised you a new digital commons so when you walk in the first floor of the library and sensing this diagram you now see, that you're walking into the digital commons and if you are to turn left from that vantage, you can see the computer labs. What you don't see in this picture are conference rooms, presentation rooms, share point things going on and all kinds of neat innovation.

Our second principle that you endorsed in the Master Plan is the linkages between the campus areas. This is how you navigate campus. To begin on very limited resources, you can see some significant accessibility enhancements. You can see the new seating area in the mall. The Western stonewall sign, if you're more nocturnal you might like that look. Campus We Care events you read about in the report are continuing both in Macomb and the Quad Cities. Something that has significantly helped the bottleneck of traffic is to have what's called bus cut outs, and you might have seen these where the bus pulls off so it's not blocking traffic, in this case on Adams Street, so cars can continue to go as opposed to trying to navigate around a bus. You're not looking at West Pierce, you're actually looking down Charles Street and the City of Macomb invested significant funds this summer to enhance Charles Street.

On River Drive this is our new stop light, you had expressed concern that River Drive and 34<sup>th</sup> Avenue in Moline is a very busy intersection, and the city put in crosswalks and new stoplights, go ahead Doug. What is cool about the stoplight is about 50 feet to the right of it is this crosswalk and the stoplight was featured in the *Quad-City Times*. I don't know if Trustee Ehlert or Trustee Hare saw in the *Quad-City Times* that this actually chirps, the light does, it's a cue to visually impaired students that it is safe to walk, and it was featured as a Best Practice. We were honored to have Senator Durbin up to see the progression on University Drive, the City of Moline says by the end of the year the road behind Western will be completed from our property down to McLaughlin.

The next planning principle you endorsed was a beautiful campus. What we have done is concert as you've heard yesterday and today on projects within University Housing & Dining Services. You saw this rendering last year to begin having the Union, and this is the dream union. On a practical side, when Doug clicks, actually it's the northwest corner, but I got part of it there, and as you heard this morning where work will commence in Phase I of the union renovation. With Purple and Gold proceeds, you can see new weight room equipment purchased for Intercollegiate Athletics. Also, you can see the new practice court that's key to having a Division I program. In the metal building, when I went to work on a Thursday, this is the building that used to be attached to Phase I property. Thursday it looked like this on Friday it looked like that, so poof it's gone. Wetzel Hall demolition as we spoke today. Here' the student who got to push the ACME plunger, and as you've heard today we're getting ready to introduce a Wetzel Park in commemoration.

The Quad Cities Phase I has been recognized for sustainability efforts. I'm showing you two of the awards we received. We have applied for LEED Gold status on Phase I. We applied with 5 points over the gold threshold. We should be hearing from the United States Government in the next couple weeks, so we'll update you as soon as we know.

Sustainability, you heard Bill Epperly this morning talk about fibers now out to the farm, so they can do all the good work on high speed internet as opposed to modem. Sustainability is also the Nahant Marsh for the Quad Cities students.

The next parameter that you endorsed in your master plan was accommodating growth, go ahead, so you can see and we've discussed in the past what the Performing Arts Center will bring to the Macomb Campus as well as the region. Riverfront Phase II is a growth item. Just to bring all trustees up to speed, here is what will be facing the river. So when you're on Riverview Drive and looking at Western that will be our front door to Phase II. The buildings that connect, our students have asked for safety and security reasons, you can see the glass walkway to my right. The back of the building you just looked at so this is what, if you're familiar with Moline faces the train tracks. In terms of growth, you approved a capital list at your last meeting. When you approved, you told the infrastructure it was \$57.8M and here's examples of what it will support. You had approved the Science Complex, and this was the last rendering that was done. You had approved Riverfront Phase III to complete the development of that campus, life safety code enhancement you had approved. And finally, you had approved planning for the Visual Arts Center that was discussed earlier in the meeting.

The fifth of seven planning principles you endorsed was a strong infrastructure. There are some capital renewal projects, state-funded projects moving ahead including the replacement of Brophy chiller and the other two that you see there. It's really important that the University data center get done, and I believe this work's going to begin over the break, because if the room temperature exceeds 80 as you see on the screen, all University Technology shuts down. The switchyard by Horrabin is very important. That's actually the first step in building a Performing Arts Center because you need the electrical grid and capacity to handle the Performing Arts Center, so the high voltage action items are very critical. Julie referenced earlier the steam lines, just to give a visual of what they are. Julie also referenced the new black post lighting that you see on University Drive. We had discussion today about the interior of Thompson Hall. Thompson Hall has been abated, and you can see they're starting as Gary said this morning working on the exterior. Doug, you're going to click two more times. When you approve the certificate of participation here are the projects that you had approved. I'm happy to report that all of these projects will be done by Spring '13 due to the work of good people across the University.

Your Master Plan emphasizes the importance of a community interface. First appearances are everything, this is you had taken 306 University Drive, the old Godfathers and we have taken it off the books, so on a Wednesday it looked like that, and on a Friday it was history. First appearance is emphasizing Western's commitment to internationalization that President Thomas spoke of this morning. The flags in the Goldfarb atrium represent international students who have attended the Quad Cities campus. First appearances on both campuses as you will see our new banners and windscreens, lovely shot of the mall in Macomb, banners in Macomb.

Community interface as you've discussed in your past meetings is supporting the development of our host communities and regions. To bring the trustees very briefly up to speed on the \$80M of development occurring next to Phase II of Western Illinois University-Quad Cities, I present you this, next slide please. So, the development vision for Moline is if you think of it as a mall, to the east is Western Illinois University-Quad Cities and our three-phase development. In the middle is Riverfront development, that's the development next to Western, not Western Quad Cities Riverfront, but the development next to us, that's the second anchor store of the mall. The third anchor store in this mall-like development is a multi-

modal/train station that's being developed, so we're going to talk about what's going on in Riverfront development downtown next to us. It was proposed as a three-phase development. I do say proposed as, I was in Chicago Tuesday wearing my Renew Moline Project Management Team hat, it looks like it's going to be two-phase construction 'cause market studies have become very strong and favorable for quicker development than anticipated. In Phase I, basically there's food and privately-owned housing next to Western, not owned or operated by Western, market-rate. Go ahead, Doug. In Phase II you'll see a little more housing and then the advent of retail. When I showed this slide to people across campus, people hone in on what's administrative building. The land that's being developed was funded, Phil and Carolyn might remember, by an Economic Development Authority grant so there has to be some job creation in placement on that property. That's not a WIU administrative building, it needs to be relabeled to what it's purpose is, and it's purpose is a business location, so we will get that relabeled. In Phase III as presented at the time was more market-rate housing and perhaps a movie theater. Further discussion and analysis say that parking, a parking ramp is more critical than a movie theater, because of the demand for more housing so this will change complexion a little over time and we'll keep you informed as we go. Next slide please. Housing would be what's considered student-friendly housing. This is the first of many examples of what it could look like. When it said student-friendly housing, it's basically one or two bedroom apartment as we know apartments today that you could put in a wall and all of a sudden it becomes a more traditional studio suite housing that you could accommodate 18 year olds, again, owned by the community, owned by private industry not by Western. This is an example of what the retail will look like. The whole development is going to be LEED Gold, which is what that slide emphasizes so go ahead Doug. We all know Jeff Nelson, a WIU alum, he's done a transportation diagram to show that all roads, all buses, all Channel Cat things lead not only to downtown next to us, but actually if you follow the map they go on to Western.

The seventh planning principle you endorsed and you asked for is flexibility, that we have the capacity to do things when opportunity presents. Here's just a listing of the different things that when opportunity has presented, we've had the agility to be able to address, ok.

So, as you put this together the summary of the Macomb Master Plan, your plan contained 48 actions. What's really impressive is Master Planning is a 20-year look into the future and in just 7 years of implementation as we conclude this Master Plan, three-fourths of the action items are done, ongoing now, or carried forward into the next plan. The 25% that did not carry forward reflect a different economic era. We didn't know back in 2006 about cash flow. We didn't know that the economy was going to take a dip. We didn't know the recession would be as long as it would, so when Scott comes to the podium for the next Master Plan, it's been a great honor to work with him, you'll see a much more practical refined Master Plan that keeps this vision but we're thinking big but yet we're thinking achievable at the same time, and that's been our guiding principle. As we conclude this, this vision for the Quad Cities campus, you can see that Phase I's done. You can see Phase II will probably start construction in January if the ground's thawed, and we're going to be undergoing a, what you call a programming study for Phase III, so planning for Phase III has begun. It's been a very successful Master Plan because Julie and her team, Gary and his team have a lot of consummate professionals as you remarked last night. So, there's just one conclusion, when Doug clicks, we're getting the job done. With that, folks are here to answer your questions, and I think a round of applause for the best presentation ever.

Chair Epperly asked questions, comments, anything for Joe?

**Resolution No. 12.12/4: Release of September 21, 2012 Executive Session Meeting Minutes**  
Trustee Epperly moved to approve Resolution 12.12/4. Trustee Houston seconded the motion.

Roll Call

Trustee Early                      Yes

Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

Motion Carried.

**Resolution:**

**WHEREAS** pursuant to Section 5 ILCS 120/c of the Open Meetings Act, the Board of Trustees of Western Illinois University will eliminate the recordings of the minutes of September 30, 2011; and,

**WHEREAS** pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the executive session minutes of September 21, 2012, to determine whether the need for confidentiality still exists with respect to all or part of the minutes:

**THEREFORE** be it resolved that the Board of Trustees of Western Illinois University approves for public disclosure at this time the following executive session minutes: September 21, 2012.

**Resolution No. 12.12/5: Macomb Campus Master Plan 2012-2012: Enhancing the Student Experience**

Chair Epperly said with that, I'd like to ask Joe Rives and Scott Coker to talk about the Macomb Campus Master Plan 2012-2032. VP Rives said thank you to the folks behind me in all areas of the room. As Scott will tell you, we've engaged in a very comprehensive and inclusive process but the most thanks goes to Scott. It was a great honor and privilege to be a co-chair with you on this. Scott Coker said thank you Joe. VP Rives said I guess we should shake hands at the end, they might say no. Director Coker said Darcie, can you get the lights again in the front? VP Rives said we do have a draft plan, I'll say before Scott begins, at your table setting. We did not distribute to the audience because if there were board changes, we didn't want to have two documents flying out there, Scott.

Mr. Coker said thank you Joe. It is noon, so I'm going to talk very quickly, but I have a few slides to go through, and I appreciate everyone's listening. So this is the end of our update to our 2007 Master Plan for the Macomb campus. Through this process, we've had five guiding principles that we've worked with Smith Group partnership out of Chicago, and they've come and listened to campus. These are the five main things they've summarized what they've heard from campus, and it's all about the student experience on campus. We're here for students, so what does our Master Plan do to improve that student experience, next slide. So, through this process we've had several phases, there's two main parts to this and then you can see they've come to campus several times. We're now at the end where we're doing documentation and final approval, next. A lot of involvement and input from campus, and as Joe mentioned I really appreciate how much involvement we've had. I've been through all the governance groups for endorsement, everyone's approved it, so this process has gone very well with getting input from the campus and also the City of Macomb. We went to talk with them also, next. As Joe just summarized, we had a 2007 plan so we're not throwing all of that away, we're keeping several components from that and you can see those shown there. I'll walk you through them. Some of the main ones there are moving the Heating Plant, a science building, education building, Hanson Field, so, Performing Arts Center. Some of the key things that came out in discussions with our campus are these

here so how do we transform the academic environment, strengthen our identity, the outdoor experience is important, gateways to campus are very important and we'll talk about that a little bit more. Parking and getting around campus is very important, how pedestrians get across campus, so next slide. So, those previous slides were the pictures of what we were going to talk about, and then while you can't see them very well, these are all the things the Master Plan addresses each of those issues with. So, we have a draft Master Plan presenting to you, next slide Doug, here's our existing campus. There's some colors you'll see here, that's alright next one, next one. The proposed campus, so brown colored buildings are proposed buildings, dark gray are proposed parking structures, and then white is our existing buildings, next click Doug. So, all of these will be tied back to those five principles and while they're not shown on there when you read the list you can see all of these projects fit into these five principles that we started with, next slide. To be able to talk through some of these projects that we're proposing, we've divided the campus up into different sections so we can kind of zoom in. Go to the next one please.

So, we'll start with the Historic District on the south part of campus centered around Sherman, so existing slide and then here's proposed. Some of the major things to talk about here, item number three in the top left is Performing Arts Center. We're going to be working on as the Performing Arts Center comes, we're going to need to replace the parking lot that's there where the band field is at. The fine arts building is shown here at number six that you can tell the Heating Plant is gone which would be right here, and we're showing the proposed straightening out of Sherman Drive so that we can connect that directly with Murray, and then have parking up here at the top of the hill. A couple of other things, proposing putting the art institutes on campus at the edge of campus where they're easier to get to and then over here is a Foundation building and a Grote Memorial, something along those lines, next slide.

Moving to the east is our housing area, next slide, Doug. So, some of the main components of this, one of our gateways we're talking about. This is a gateway to campus, so how do we make that better. Valley of purple, which came, started in the 2007 plan, how do we strengthen that valley. Part of how we strengthen it is moving the parking out of the valley up here on top now that the Heating Plant is gone and then a replacement for University Village and then number two is shown, we're working with the City. They're talking about improving Adams Street, I guess is the best terminology, next slide.

So moving to the center of campus, our core north part of campus existing, next slide. Some of the main things here, the valley of purple would continue through campus, west side of Hanson Field, union remodel which will be a multi-phase project as we move through, improving Murray Street. The previous plan proposed closing Murray Street. We're working with the City. Murray Street needs to stay open so we're going to improve that and put pedestrian crossways there, long term parking garage on the east end of the Union and then a parking garage here in the center. If you go to the next slide, it should show another view of that. One more, so looking at this same area from the other direction you can see the proposed parking structure between Knoblauch and the Library. Improving Western Avenue, proposed somewhere along here some bus pullouts so traffic can flow better, and here's our science facility attached to Currens. Long-term view is that Horrabin gets repurposed to where Waggoner is at currently and then we open up the center of campus for student rec fields, so can gather in the center of campus we need additional recreation space for students. And then Beu Health Center expansion, next slide. Moving to the north part of campus, go ahead Doug, so Heating Plant moved. You can't really tell but Higgins is gone from this view, a small 225-250 bed residence hall would attach to the Thompson Dining Hall, arena in the middle. Some improvement in the athletic quad here, tailgating area in the middle, improvements along University Drive, get bus pullouts, similar type of discussion and improving Q-Lot parking. One other thing on the backside, sorry go back one, sorry about that. Lamoine River Trail, so how do we develop this area on the north side of campus so we can have some recreation, more recreation space for our campus.

And then our last district is to the east, our entry way, go ahead to the next one, big view here is that we, here's the welcome center, right proud at the corner, some type of stonewall here, hopefully at both corners, Charles Street to make that a through street all the way through to, so then we end up with a ring road around campus, and then some type of water feature here where there's a ravine currently. And then this is showing the continuation of the walkway along the river, next slide. So, this is just our first cut of what Smith Group has proposed as a sketch of a sign wall at the entryway at University and 67, next slide.

So as we step through this, and I'll go pretty quickly through these phasing, because there's a lot of detail that's going to be hard to see, but next slide, how do we prioritize these things so that we have all of these spots around campus that we're working on. Phase I is things that are in process or we've just finished up, so Wetzel Hall, Thompson Hall work, Union remodel, so you can see some of the things populated there. Go ahead Doug. Phase II and I know you can't really read them and it looks like we've lost some of our numbers unfortunately through here but you can start to see some of these other things in here, a science building in Phase II, Hanson Field, go ahead. While they're really hard to see, it just gives you an idea of the different items that will be in the phasing, and then one more Doug, so Phase IV is our final at the 20-year look at our campus and you can start to see all this flushed out with the valley of purple through the center of campus, ok Doug. So, it comes back to this main view and this is in your brochures that will be handed out. We'll use that as an executive summary that we'll hand out to folks as we move through this process in the next five years with our Master Plan and then to 20 years, so that's a really quick overview of our Master Plan Update. Any questions?

Chair Epperly asked any questions for Scott? Comments? This has been through how many meetings Scott? Mr. Coker said a lot. One comment I will say, I went to Inter-Hall Council one evening, it was in here, and we were jammed into two-thirds of the Capitol Rooms. They had 50 students in here, very good process when I presented it to them, so it was all the students from the residence halls and very active and they really appreciated giving their feedback, providing feedback to this process. It's been a very good overall process.

Trustee Epperly moved to approve Resolution 12.12/5. Trustee Hare seconded the motion.

Roll Call

Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

Motion Carried.

**Resolution:**

**WHEREAS** *Higher Values in Higher Education*, the University's Strategic Plan, supports campus master planning that emphasizes the University's values, promotes economic and cultural development in our host communities and regions, and reflects institutional commitments to sustainability; and,

**WHEREAS** a 32-member Master Planning Review/Update Team representing all colleges and governance groups, including students, faculty, staff, community members, and alumni was established; and,

**WHEREAS** the Master Planning Review/Update Team hosted ten days of campus and community briefings with the campus architects (Smith Group JJR) for a wide array of constituencies; and,

**WHEREAS** the collaborative review/update process produced a comprehensive plan that builds upon the successes of the last *Campus Master Plan* to build and maintain premier facilities that support and advance the academic mission and service operations of Western Illinois University; and,

**WHEREAS** the review/update to the master plan was endorsed by the Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association; and,

**WHEREAS** the Western Illinois University Board of Trustees has been actively engaged throughout the master planning process and carefully considered the materials presented at today's Board meeting:

**THEREFORE** be it resolved that the Western Illinois University Board of Trustees approves implementation of the *Macomb Campus Master Plan 2012-2032: Enhancing the Student Experience*, and commends the campus community for advancing the goals, priorities, and objectives of *Higher Values in Higher Education*.

**Resolution No. 12.12/6: Transfer of Property to the Illinois Department of Transportation**

Trustee Epperly moved to approve Resolution 12.12/6. Trustee Early seconded the motion.

Chair Epperly said for explanation purposes, Julie, my first comment when I saw that my first thing was, I don't know if it was a phone call or an email, was where is this at? So, please tell us. VP DeWees said so, this is a portion of the Kerr Farm, located northwest of Macomb, and we have a map, and the highway bypass is coming through so the Illinois Department of Transportation is going to be taking some of that property. Would anyone like to see on the map? Anybody? Chair Epperly said I think that's if I had it correctly that's somewhere right around 0.44 acre, not quite half of an acre. VP DeWees said yes, that's correct. Chair Epperly said to be sold to them for that? VP DeWees said yes, and it's going to cut right through the northwest part of the property. Chair Epperly said will it divide the property or just hit the corner? VP DeWees said just the corner. Trustee Houston said but there will be a part on the other side, yeah. Trustee Griffin said is there a part down near it would be the north of 136? Director Coker said it's west of the golf course on Tower Rd. So if you go west approximately a mile and a half of the golf course, that's where the Kerr Farm is at, so, the bypass is going to go from 136 on the west side of Macomb up on the northwest corner up to 67 North, so it's cutting just a corner off the Kerr Farm. Just shaves the corner off, we won't have property on both sides of the road, so it's just the very edge of the property. Trustee Griffin said so it won't isolate...? Mr. Coker said no, the road is just taking that, our property. It won't isolate any of ours, no. Trustee Griffin said oh, ok, because I thought we wouldn't have access. Mr. Coker said I think there's an access road there, but we'll be able to get to it. The divided highway, we won't have anything on both sides, no. Trustee Griffin said ok, that's all I wanted to know, thank you. Trustee Houston said and this refers to a temporary easement? VP DeWees said yes. Mr. Coker said there's a temporary construction easement, and there's the part for the road. Chair Epperly said any other questions, comments? Roll call please.

Roll Call

Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes

Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

Motion Carried.

**Resolution:**

**RESOLVED**, that William L. Epperly, the Chair, and Donald W. Griffin, the Secretary, of The Board of Trustees of Western Illinois University are hereby authorized and directed to convey and grant the temporary use of the university's interest in the following described real estate in McDonough County, Illinois, to the People of the State of Illinois, Department of Transportation for highway purposes for the sum of \$79,190:

A Part of the Northeast Quarter of Section 27, Township 6 North, Range 3 West of the Fourth Principal Meridian, McDonough County, State of Illinois, being described in detail as follows, using bearings referenced to the Illinois State Plane coordinate System – West Zone, NAD 83:

Beginning at a found RR spike marking the Northwest Corner of the Northeast Quarter of Section 27 and being recorded in the McDonough County Recorder's Office as Monument Record Number 05-2817, said point being 24.38 feet radially distant northerly from the proposed centerline of FAP 407 (IL 336); thence South 89 degrees 05 minutes 03 seconds East on the north line of the Northeast Quarter of Section 27, 313.45 feet to a set iron pin with cap said point being 152.79 feet radially distant southerly from said centerline; thence South 57 degrees 08 minutes 49 seconds West, 277.17 feet to a set iron pin with cap said point being 150.00 feet radially distant southerly from said centerline; thence South 00 degrees 41 minutes 10 seconds West, 269.86 feet to a set iron pin with cap, said point being 75.00 feet normally distant easterly from the proposed centerline of TR 950E; thence South 06 degrees 32 minutes 32 seconds West, 196.02 feet to a set iron pin with cap, said point being 55.00 feet normally distant east from said centerline; thence South 39 degrees 42 minutes 50 seconds East, 30.86 feet to a set iron pin with cap, said point being 50.00 feet normally distant northerly from the proposed centerline of TR 1400N; thence South 87 degrees 46 minutes 26 seconds East, 186.07 feet to a set iron pin with cap, said point being 45.00 feet normally distant northerly from said centerline ; thence northeasterly on a curve concave northwesterly, an arc length of 258.64 feet, said curve having a radius of 255.00 feet and a long chord of 247.70 feet bearing North 61 degrees 37 minutes 44 seconds East, to a set iron pin with cap being 45.00 feet normally distant northerly from said centerline; thence North 29 degrees 36 minutes 06 seconds East, 193.01 feet to a point being 55.00 feet normally distant northerly of said centerline; thence northeasterly on a curve concave southeasterly, an arc length of 559.44 feet, said curve having a radius of 890.00 feet, and a long chord of 550.27 feet bearing North 50 degrees 34 minutes 44 seconds East, to a set iron pin with cap on the north line of the Northeast Quarter of Section 27 said iron pin being 55.00 feet radially distant northerly from said centerline; thence South 89 degrees 05 minutes 03 seconds East on said line, 529.48 feet to a set iron pin with cap being 6.81 feet normally distant southerly from said centerline; thence South 03 degrees 11 minutes 09 seconds West, 28.90 feet to a set iron pin with cap being 35.72 feet normally distant southerly from said centerline; thence South 84 degrees 36 minutes 16 seconds West, 100.42 feet to a set iron pin with cap being 50.00 feet normally distant southerly from said centerline; thence North 87 degrees 56 minutes 41 seconds West, 79.21 feet to a set iron pin with cap being 50.00 feet normally distant southerly from said centerline; thence southwesterly on a curve concave southeasterly, an arc length of 810.56 feet, said curve having a radius of 785.00 feet, and a long chord of 775.03 feet bearing South 62 degrees 09 minutes 08 seconds West, to a set iron pin with cap being 50.00 feet normally distant easterly from said centerline; thence South 34 degrees 03 minutes 27 seconds West, 192.81 feet to a set iron pin with cap being 45.00 feet normally distant easterly from said centerline;

thence southwesterly on a curve concave northwesterly, an arc length of 349.93 feet, said curve having a radius of 345.00 feet, and a long chord of 335.12 feet bearing South 61 degrees 37 minutes 44 seconds West, to a set iron pin with cap being 45.00 feet normally distant southerly from said centerline; thence South 89 degrees 08 minutes 47 seconds West, 186.07 feet to a set iron pin with cap being 50.00 feet normally distant southerly from said centerline; thence South 44 degrees 17 minutes 20 seconds West, 43.50 feet to a set iron pin with cap being 45.00 feet normally distant easterly from the proposed centerline of TR 950E; thence South 06 degrees 23 minutes 48 seconds West, 150.75 feet to a set iron pin with cap being 30.00 feet normally distant easterly from said centerline; thence South 00 degrees 41 minutes 10 seconds West, 200.00 feet to a set iron pin with cap being 30.00 feet normally distant easterly from said centerline; thence South 07 degrees 45 minutes 47 seconds West, 100.77 feet to a set iron pin with cap being 17.59 feet normally distant easterly from said centerline; thence North 89 degrees 18 minutes 50 seconds West, 20.00 feet to a point on the west line of the Northeast Quarter of Section 27, said point being 2.41 feet normally distant westerly from said centerline; thence North 00 degrees 27 minutes 06 seconds East on said line, 1224.26 feet to the Point of Beginning.

The said tract of land contains 238,432 square feet, more or less, or 5.474 acre, more or less of which 38,648 square feet, more or less, or 0.887 acre, more or less falls within existing public road right of way.

#### Temporary Easement

#### **Tract One**

A part of the Northeast Quarter of Section 27, Township 6 North, Range 3 West of the Fourth Principal Meridian, McDonough County, State of Illinois, and being more particularly described as follows, using bearings referenced to the Illinois State Plane Coordinate System - West Zone, NAD 83:

Commencing at a found RR spike marking the Northwest Corner of the Northeast Quarter of Section 27 and being recorded in the McDonough County Recorder's Office as Monument Record Number 05-2817; thence South 89 degrees 05 minutes 03 seconds East on the north line of the Northeast Quarter of said Section 27, a distance of 285.78 feet; thence South 00 degrees 54 minutes 57 seconds West, 18.50 feet to a point on the existing southerly right of way line of Township Road 1400N (TR 1400N) being 489.12 radially distant northerly from the proposed centerline of TR 1400N and the Point of Beginning.

From the Point of Beginning; thence South 89 degrees 36 minutes 09 seconds East on said right of way line, 684.87 feet to a point on the proposed northerly right of way line of TR 1400N, said point being 55.00 feet radially distant northerly from said centerline; thence southwesterly on said proposed right of way line on a curve concave southerly, an arc length of 24.04 feet, said curve having a radius of 890.00 feet, and a long chord of 24.04 feet bearing South 65 degrees 48 minutes 45 seconds West to a point being 55.00 feet radially distant northerly from said centerline; thence North 89 degrees 36 minutes 09 seconds West, 678.26 feet to a point on the proposed southerly right of way of FAP 407, said point being 495.12 feet radially distant northerly from said centerline; thence North 57 degrees 08 minutes 49 seconds East on said proposed right of way line, 18.24 feet to the Point of Beginning

The said Tract One contains 6,814 square feet, more or less, or 0.156 acres, more or less.

#### **Tract Two**

A part of the Northeast Quarter of Section 27, Township 6 North, Range 3 West of the Fourth Principal Meridian, McDonough County, State of Illinois, and being more particularly described as follows, using bearings referenced to the Illinois State Plane Coordinate System - West Zone, NAD 83:

Commencing at a found RR spike marking the Northwest Corner of the Northeast Quarter of Section 27 and being recorded in the McDonough County Recorder's Office as Monument Record Number 05-2817; thence South 89 degrees 05 minutes 03 seconds East on the north line of the Northeast Quarter of said Section 27, a distance of 1203.21 feet; thence South 00 degrees 54 minutes 57 seconds West, 49.80 feet to a point on the proposed southerly right of way line of Township Road 1400N (TR 1400N) being 50.00 feet radially distant southerly from the proposed centerline of TR 1400N and the Point of Beginning.

From the Point of Beginning; thence northeasterly on said proposed right of way line on a curve concave southerly, an arc length of 56.41 feet, said curve having a radius of 785.00 feet, and a long chord of 56.40 feet bearing North 83 degrees 08 minutes 25 seconds East to a point being 50.00 feet radially distant southerly from said centerline, thence South 19 degrees 45 minutes 02 seconds West to a point being 70.00 feet radially distant southerly from said centerline; thence South 83 degrees 08 minutes 25 seconds West, 36.64 feet to a point being 70.00 feet normally distant southerly from said centerline; thence North 33 degrees 28 minutes 13 seconds West, 22.05 feet to the Point of Beginning.

The said Tract Two contains 936 square feet, more or less, or 0.022 acres, more or less.

### **Tract Three**

A part of the Northeast Quarter of Section 27, Township 6 North, Range 3 West of the Fourth Principal Meridian, McDonough County, State of Illinois, and being more particularly described as follows, using bearings referenced to the Illinois State Plane Coordinate System - West Zone, NAD 83:

Commencing at a found RR spike marking the Northwest Corner of the Northeast Quarter of Section 27 and being recorded in the McDonough County Recorder's Office as Monument Record Number 05-2817; thence South 00 degrees 27 minutes 06 seconds West on the west line of the Northeast Quarter of said Section 27, a distance of 692.76 feet; thence South 89 degrees 18 minutes 50 seconds East, 265.59 feet to a point on the proposed centerline of Township Road 1400N (TR 1400N); thence northeasterly on said centerline on a curve concave northerly, an arc length of 304.29 feet, said curve having a radius of 300.00 feet, and a long chord of 291.41 feet bearing North 61 degrees 37 minutes 44 seconds East; thence North 32 degrees 34 minutes 18 seconds East on said centerline, 154.07 feet; thence South 57 degrees 25 minutes 42 seconds East to a point on the proposed southerly right of way line of TR 1400N being 49.01 feet normally distant southerly from the proposed centerline of TR 1400N and the Point of Beginning.

From the Point of Beginning; thence North 34 degrees 03 minutes 27 seconds East on said proposed right of way line, 38.05 feet to a point being 50.00 feet normally distant southerly from said centerline; thence northeasterly on said proposed right of way line on a curve concave southeasterly, an arc length of 39.45 feet, said curve having a radius of 785.00 feet, and a long chord of 39.45 feet bearing North 34 degrees 00 minutes 40 seconds East to a point being 50.00 feet radially distant southerly from said centerline, thence South 61 degrees 12 minutes 26 seconds East, 161.37 feet to a point being 210.00 feet radially distant southerly from said centerline; thence South 34 degrees 44 minutes 16 seconds West, 53.14 feet to a point being 210.00 feet normally distant southerly from said centerline; thence North 69 degrees 41 minutes 39 seconds West, 164.75 feet to the Point of Beginning.

The said Tract Three contains 10,472 square feet, more or less, or 0.240 acres, more or less.

### **Tract Four**

A part of the Northeast Quarter of Section 27, Township 6 North, Range 3 West of the Fourth Principal Meridian, McDonough County, State of Illinois, and being more particularly described as follows, using bearings referenced to the Illinois State Plane Coordinate System - West Zone, NAD 83:

Commencing at a found RR spike marking the Northwest Corner of the Northeast Quarter of Section 27 and being recorded in the McDonough County Recorder's Office as Monument Record Number 05-2817; thence South 00 degrees 27 minutes 06 seconds West on the west line of the Northeast Quarter of said Section 27, a distance of 692.76 feet; thence South 89 degrees 18 minutes 50 seconds East, 174.59 feet to a point on the proposed centerline of Township Road 1400N (TR 1400N); thence North 00 degrees 41 minutes 10 seconds East, 47.45 feet to a point on the northerly proposed right of way line of TR 1400N, said point being 47.45 feet normally distant northerly from said centerline and the Point of Beginning.

From the Point of Beginning; thence North 15 degrees 01 minutes 47 seconds East, 20.18 feet to a point being 67.00 feet normally distant northerly from said centerline; thence South 89 degrees 18 minutes 50 seconds East, 50.00 feet to a point being 67.00 feet normally distant northerly from said centerline; thence South 12 degrees 36 minutes 17 seconds East, 21.75 feet to a point on said right of way line said point being 45.83 feet normally distant northerly from said centerline; thence North 87 degrees 46 minutes 26 seconds West on said right of way line, 60.02 to the Point of Beginning. The said Tract Four contains 1,120 square feet, more or less, or 0.026 acres, more or less.

The said Tracts One, Two, Three and Four contain a total of 19,342 square feet, more or less, or 0.444 acres, more or less.

Further resolved that they are authorized and directed to execute and deliver such instruments as may be necessary or convenient to consummate such sale and temporary use.

Further resolved that the members of the Board of Trustees of Western Illinois University noted for the adoption of this resolution as follows:

AYE\_\_\_\_\_ NAY\_\_\_\_\_ ABSENT\_\_\_\_\_

DATED this \_\_\_\_ day of December, 2012.

BOARD OF TRUSTEES of  
WESTERN ILLINOIS UNIVERSITY

By: \_\_\_\_\_  
Attest: \_\_\_\_\_

### **OLD BUSINESS**

There was no old business to discuss.

### **NEW BUSINESS**

Chair Epperly said just a couple comments. The next meeting there's a possibility, I've seen several things here lately, but I think it might be nice if we had a tour of the Beu Health Center. I don't know if anybody's been through it to any degree, but I thought it might be nice that we see it if possible and maybe we can do that earlier in the afternoon or whatever. It's optional obviously if anybody wants to come down. Kerry Lemaster said your next meeting would be the Black & White Affair. Chair Epperly said oh, is that in the Quad Cities? Kerry Lemaster said no, that's here hosted by Student Government. Chair Epperly said ok, let's if we can look into it, and the other thing I thought might be of interest to the Board I saw in the paper recently was the McDonough Transit Center. I don't know if anybody would be, that's going to kind of be in full operation approximately by March, and maybe it might be of interest, so

we'll kind of talk about those things to see if anybody's interested in looking at those things there on it, other than that, anything else for new business? If the Mayan calendar is not correct, which they're probably be a lot of discussion and celebrations and so forth, with that I just want, before I make the motion for adjournment, I would like to wish everybody a joyous and peaceful holiday season. I'm sure a lot of us will be on the roads, so make it a great one.

### **NEXT MEETING**

Chair Epperly stated the next meeting of the Board of Trustees is March 29, 2013 on the Macomb campus.

Chair Epperly said with that, I would like to move to fix the time to adjourn the meeting to January 15<sup>th</sup> at 11:00 a.m. and allow members to attend telephonically who are not required to attend personally pursuant to the state law. Trustee Houston seconded the motion.

Chair Epperly said questions, discussion? Ok, with that, is that roll call or regular? Kerry Lemaster said we can do roll call.

#### Roll Call at 12:20 PM

Trustee Early	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Hare	Yes
Trustee Houston	Yes
Trustee Taylor	Yes

#### Motion Carried.

William L. Epperly, Chair  
Kerry L. Lemaster, Administrative Assistant to the Board

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