

WESTERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Meeting
March 25, 2011

The meeting of the Board of Trustees of Western Illinois University convened at 8:00 A.M. in the Capitol Rooms of the University Union, WIU – Macomb campus. Trustee William L. Epperly, Secretary, presided.

Secretary Epperly moved to convene the Board to Open Session. Trustee Nelson seconded the motion.

The following trustees were present to answer roll call:

Trustee Christopher G. Bronson
Trustee Carolyn Ehlert Fuller (via teleconference)
Trustee William L. Epperly
Trustee Donald W. “Bill” Griffin
Trustee Steven L. Nelson

Secretary Epperly moved to convene the Board to Executive Session to consider personnel, legal, collective bargaining and other such issues as covered by Section 2.c. of the Illinois Open Meetings Act with plans to reconvene in open session at approximately 9:00 A.M. Trustee Nelson seconded the motion.

Roll Call

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Nelson	Yes

Motion carried. The Board convened to Executive Session at 8:00 A.M.

Secretary Epperly moved to reconvene the Board to Open Session. Trustee Nelson seconded the motion. Following Executive Session the Board reconvened in open session at 9:00 A.M.

The following trustees were present to answer roll call:

Trustee Christopher G. Bronson
Trustee Carolyn Ehlert Fuller (via teleconference)
Trustee William L. Epperly
Trustee Donald W. “Bill” Griffin
Trustee Steven L. Nelson

Also present for the open meeting of the Board of Trustees:

Legal Counsel Representative Matt Kwacala
Vice President for Administrative Services Jackie Thompson
Administrative Assistant to the Board Kerry Lemaster
Provost and Academic Vice President Jack Thomas
Vice President for Student Services W. Garry Johnson
Vice President for Quad Cities, Planning and Technology Joseph Rives
Vice President for Advancement and Public Services Brad Bainter

Advisory Group Representatives present:

Faculty Senate Chair – Dennis DeVolder

Student Government Association Representative – Cesar Salas

Council of Administrative Personnel Vice President – Jennifer Grimm

Civil Service Employees Council President – Tishly Herrington

REVIEW AND APPROVAL OF DECEMBER 17, 2010 AND JANUARY 18, 2011 BOARD MEETING MINUTES

Trustee Nelson moved to approve the December 17, 2010 and January 18, 2011 minutes. Trustee Bronson seconded the motion.

Roll Call

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Nelson	Yes

Trustee Griffin stated there were a couple of typos on the January minutes that I reported to the president's staff, Paula specifically. Trustee Epperly asked if these will be corrected. Kerry Lemaster said yes, they were just typos and they will be corrected.

CHAIRPERSON'S REMARKS

Secretary Epperly said I started to say if you're wondering why you're stuck with me today, I'm secretary of the board. Our president, Mike, is actually a candidate for the mayor of Springfield and they have a candidates' forum today, and he was unable to attend. Carolyn, who is Vice-Chairman, is actually in Florida, who is on the teleconference with us here. So, again, you are stuck with me today. Thank you. With that, I would before we go too far, just mention here we have a different individual sitting here at the front of the table, and I'd just like to ask Matt to introduce himself and make a few comments as to his background and so forth.

Matt Kwacala said thanks, my name is Matt Kwacala. I've been an attorney for about 11 years, graduated from Loyola law school back in 2000, actually came back here and worked with Flack, McRaven and Stephens for about 5 1/2 years. I worked with the University, so I'm familiar with what's going on, then I left for Chicago for a little over a year, and the last actual 4 years, my wife and I have been in Galesburg, where I worked with the State's Attorney's office prosecuting felonies. Heidi Benson, who was with the firm, recently was appointed judge and so with that opportunity my wife and I have come back here to Macomb to stay. I'm glad to be back if any of you have any questions, legal help with anything, don't hesitate to contact me either by phone or email. I'll try to help you out however I can. Thank you.

Trustee Epperly said with that, a few opening comments, just since our December board meeting. I just want to bring you up to date, which everybody's basically aware of; I'd like to say it's a great day to be a leatherneck. About 1,000 students graduated in December at our fall semester.

The Alumni Association launched a new website. To me, there's just an awful lot of things happening here on campus.

There's a new major in the Quad Cities from our supply-chain management program.

Western and everybody here should be congratulated, we've received, what I call three additional awards, I guess you could say: The Carnegie Foundation commended Western as one of three universities in Illinois, and only one of 310 institutions across the nation for being a leader in community engagement. We were recognized again by the Veteran's National Honor Society as a charter member of SALUTE, which is an honorary veteran's society. The Great Lakes Association of Colleges and University Housing Officers (GLACUHO) recognized Western for its outstanding commitment to sustainability. To me, some very nice things happening.

I was here last night and I'll comment a little bit when Cesar, when I introduce Cesar in a little bit, but the event last night was just outstanding, which I'll comment on that a little bit later.

Two things, I just took the elevator ride, went up to the Union addition, very nice. It's something that's probably been needed for years, and then also Memorial Hall is now open. So, I actually went on a tour of it, just on my own in December.

Rocky celebrated his first birthday, and so congratulations to our mascot there. Being a dog fan, and very dog-friendly, I think that's outstanding.

Obviously since our December meeting, maybe the biggest news is that Provost Thomas was selected as President, and so we're looking forward to a future there Jack. Provost Thomas said thank you.

Trustee Epperly said not that it is not the biggest news since January, but Chris, I found out yesterday, our Trustee has been accepted to the University of Illinois Medical School, and for \$54,000 a year in tuition and housing, he can now become a doctor at some point down the road. But anyway, that was his #1 choice, and I think he just found out in the past few days, so congratulations there.

R2D2 and the Star Wars characters that I reference now and then, 2P3CO, and so on and so forth, Obi-Wan Kenobi and I guess I was recently figuring that 2B Goldfarb, and we'll just call it 2BG with President Goldfarb stepping down there's an awful lot of things happening from the standpoint in his life, there's going to be a reception April 27th, which everybody's probably aware of, just this week, he gave his "Last Lecture" in the University Union, I think Wednesday evening. My understanding is it was basically a full house, he told me that it was full because the student's were required to attend. I did check with Chris and Cesar and they denied that, they said anything that they go to with Dr. Goldfarb; they're there because they want to be there. And, probably the biggest news is, and I think this is truly Planned Parenthood, his daughter will be having their first grandchild in August, and so I think his daughter, they planned this accordingly, so that when her father retired he will be able to come out and vacuum, haul out the garbage, etc. there in August. So, congratulations. Dr. Goldfarb joked I do that right now. Trustee Epperly said with that, I want to congratulate again President Goldfarb, grandfather-to-be, retiree-to-be, and honoree-to-be and with that I'll turn it over to President Goldfarb for his remarks.

PRESIDENT'S REMARKS

President Goldfarb said thanks, Bill. I don't know how to follow that. Other than, I know I don't look old enough to be a grandfather. I appreciate the comments, actually as I was thinking about this this morning, my first Board of Trustees meeting actually was in March of 2002, when I attended, and was appointed as President of Western Illinois University, and it's amazing that 9 years have gone by and this is my last board meeting actually in Macomb. This March board meeting as well. It has been a remarkable 9 years for me in terms of my ability to have the honor of serving as President.

Bill has pointed out numbers of things that have happened since the last board meeting. A couple of other things that I just want to point out, we did have our NCA Accreditation visit. I want to particularly thank

Joe Rives and Judi Dallinger for co-chairing that visit. We received a recommendation for re-affirmation for 10 years. That is the best recommendation you can receive. We are awaiting the report from the team. We will have a chance then to respond to, in terms of any errors of fact, that didn't get back to them. I assume sometime this summer, we will receive our final statement, but it was a very good visit. One that I particularly want to thank Joe, in terms of how smoothly it went.

As Bill mentioned, we're obviously transitioning to a new President, and Jack and I have been working on a number of transitional issues. We have been spending a good deal of time attending alumni events, getting Jack introduced to alumni and since Alumni office reports to the President's office, I think it's been a good opportunity for Jack to see that operation. We've attended several in many states, and this weekend we will be attending this evening an alumni event at the Art Institute in Chicago, an alumni event tomorrow evening our Black Alumni Black Tie event, and then Jack and I actually on Sunday will also be attending the Parents and Family Association Breakfast in the Chicago suburbs, so that he again has the opportunity to interact with that organization. I appreciate the fact that Jack is trying to juggle his Provost responsibilities as well as working on transitional events as well. He juggles pretty well.

Trustee Epperly mentioned many of the construction issues on campus. We are pleased that Memorial Hall is open, and as Trustee Nelson said he went through as well yesterday, and since he's board chair he's on the plaque there. He did tell me that he never thought his name would be in the library. I tried to find out how many times he was in the library, when he was a student here, but he wouldn't tell me that, but now his name is there. We're pleased to have that facility completed. Obviously, the new elevator is wonderful here, in the Union. If you haven't experienced it, you need to experience it. It is actually a really beautiful aesthetic addition, I think, to the facility as well. We continue to hope to have a positive announcement about our Performing Arts Center, as well. We will continue to push for that. I'm wanting a positive announcement about that, prior to my retirement, and we will continue to work on that also.

The Quad Cities, the campus is moving along in terms of the first building. We are concerned about flooding issues in the Quad Cities and the community has really rallied around the new facility. There's been strong support in the community to try to make certain that that facility is protected. John Deere did tell us that it never flooded, since the time that building was built in 1951, I think or 1950, but we are working very carefully with CDB and community members to try to make certain the facility's protected. Joe could update you, if people have questions about that, but we appreciate the support there also.

Admissions, we're getting good reports back on Admissions. Garry will have better information there, but I think we're up to 1,000 applicants over last year. We have no doubt. We're pretty certain right that we're going to meet. I'm not making that up am I Garry? Garry Johnson said it's 1,219. President Goldfarb said 1,219 to be exact. I was worried it was the other way, so we're very comfortable that we're going to meet our freshman target.

In terms of speaking engagements, as Trustee Epperly pointed out, I did do my last lecture, but I will tell everyone I closed it on Wednesday by saying it really wasn't my last lecture, I expect to be annoying students pretty regularly, lecturing, hopefully, again in the future. In particular, I'm hoping at some point to be able to do some teaching in theater history. I have actually been invited to do presentations about my parents, which is what my last lecture was about, actually, in terms of their holocaust experience in the Chicago area over the next month or so. This is as holocaust remembrance comes at the end of April and beginning of May. So, I will be speaking in the Chicago suburbs and actually at the Jordan Community School in Chicago as well. And then Darcie has been setting up TV interviews, and I guess it really does mean it's the end of my presidency at Western in the Quad Cities and Quincy, so I'll be doing that also.

What we continue to spend most of our time with, and will continue to for the last 3 months of my presidency is dealing with our budget issues. In the midst of getting ready to put out another budget letter,

I expect it will go out at the beginning of this coming week. As I've pointed out over and over again, we continue to have serious cash flow problems in the state of Illinois. This is forcing us, as everyone knows, to curtail as much spending as possible. We continue to try to hold back as much as possible in terms of travel, equipment purchases. We currently have 60 positions that we're holding vacant through attrition, trying to least impact the instructional side of the house, only 20 of those are on the instructional side of the house, 40 are in other areas. The state has given us, at this point, only \$17.9M of our allocation. They owe us \$36.2M in terms of operating. It's still about \$5M in our ISAC funds, but we will continue to make payrolls and we continue to be certain that we will make payrolls. We will make certain that as we focus our key focus continues to be to make certain we're protecting our current employees, and making sure we're protecting our current mission to provide support to our students, to make certain that they're receiving the support that they need. I appreciate the campus community continuing to work with all of us in terms of making our institution operate as efficiently and effectively as possible during these very difficult budgetary times. All anyone has to do is look at what's going on across the nation, and it's very difficult to find any place in the country where there are not very significant budgetary impacts on higher education. I'm proud of the fact that Western has been able to avoid furloughs, we've been able to avoid layoffs, we've tried to operate as much through attrition and controlling of expenditures as possible, and trying to make certain there's as little impact being felt, I believe, on our students as possible, and then again on our employees as well. I appreciate that support, and we will continue to work to make that happen over the next 3 months, and I know Jack will continue to do that as he moves into the Presidency as well. Those are my comments, I'd be happy to answer any questions.

LEGISLATIVE UPDATE

Dave Steelman thanked Trustee Epperly and joked as I think you're all aware, we need a shorter podium. I think you're all aware the Governor's proposed budget for FY12 is flat at his level. In the General Assembly, they're working through their budget process a little differently this year. With spending limitations in place, the caucuses are allocating budget funds by category, and in the House the various appropriation committees have been given considerably more responsibility in determining how those allocations would be made. Of course this being Illinois, the estimates for available spending are varying considerably, in some cases by more than a billion dollars. So at this point, we don't know what a final number might be, but it's going to be interesting to see as the General Assembly and the different caucuses work through the budget process, if they can agree to a number available for spending and how the Governor might react to that number. As I'm sure you're aware, the vocal demands for cuts and the current deficit, I think we'll be very lucky to get flat funding from the previous year.

In terms of substantive legislation, I think the best way I can describe legislative activity this year is that it feels like higher ed. is under siege. The state's fiscal situation is a little bit of a train wreck, and people are starting to point fingers and deflect blame through legislation. I want to talk about a couple of examples so you can see what I mean. Senate Bill 114 would impose a 2-year freeze on all tuition and fees. Senate Bill 135 would have tuition set by the General Assembly. Senate Bill 121, one of my personal favorites, would require that for every significant audit finding at a university, the president's salary would be reduced by 10%. You're starting to get the idea. There are bills in both chambers to eliminate the 50% tuition waiver for children of employees. We believe we've managed to kill most of the worst of these bills, but I have to tell you it's become a constant battle and there are other bills and proposals out there that are still looming.

I want to talk about a couple of House Bills. 3219 requires each university to submit to the IBHE, General Assembly, and Governor an annual report outlining any tuition increases for the upcoming year, listing the closure of academic programs, and other cost-saving measures undertaken by the university. That bill started out dramatically more burdensome than it is now. House Bill 3220 creates the accountability in Higher Education Act and requires universities to develop annual academic, financial, and enrollment

plans that outline tuition and fee estimates, enrollment projections, retention policies, and a number of other accountability measures, including benchmarks related to accessibility and affordability. House Bill 3382 started out authorizing the IBHE to eliminate academic programs that lack educational or economic justification, not exactly sure what that means but it's been amended to provide instead that each university report annually to the IBHE on programs that have been terminated, dissolved, or reduced, consolidated by the university. It also requires that the university report on programs that exhibit a trend of low performance enrollments and degree completions.

You may have heard something about the concealed carry legislation that actually impacts us. We've been working toward an exemption, campus-wide exemption for concealed carry. We're not getting a great reception. We believe that there might be an exemption by building, rather than by campus. VP Johnson said that's one of my personal favorites. Dave Steelman continued I spoke with the NRA representative and he made it quite clear that students are adults and they ought to be able to carry guns on campus.

We're continuing to work with a procurement policy board and others on the legislation granting some relief from last year's procurement legislations Senate Bill 51. Also, working on changes to some debt collection legislation.

I don't think I have to talk about the appointments legislation, I think you're all aware the drop date on that legislation is April 18th. We've received no word, as yet, from the Governor's office on what their plan might be. Trustee Nelson said so when May 19th rolls around, we may have two board members and there won't be a June meeting. And maybe, Trustee Nelson joked, do you know how I apply to not be reappointed, cause I think based upon what you've just said I don't know whether I want to continue to be here.

President Goldfarb said Dave you might want to mention that we did have our Senate hearing, seems like years ago now, but about two weeks ago, we appeared in front of the Senate Higher Ed. Appropriations Committee. I thought we had a fairly good presentation, received positive comments back from the members of that committee. We do our House Appropriations Hearing on this coming Tuesday the 29th, and we're hoping that we'll be as positively received as in the Senate. Dave Steelman added as positive as the minority leader. President Goldfarb continued the hearings have been a little bit more contentious as well. Dave Steelman said there was one of the Senators on the appropriations committee who has made it quite clear that he would like to pursue taking the income fund back and having it appropriated again. That would, and I've told a lot of members this, that would kill us. President Goldfarb said we couldn't operate if the income fund were taken, and I've been in this state, actually I was asked this question and I was in the state when the income fund was held and then appropriated back to the institutions. First off, it was a disincentive for any kinds of enrollment increases, because usually you did not receive back the funds that you would have gotten based on any enrollment increases. It's one of the reasons my former institution had such difficult times in the 80s trying to figure out what its enrollment should be because the enrollment increases, you really didn't always benefit. The state sometimes held those dollars back from the increased enrollment. Secondly, we couldn't operate right now period, because we'd be at the, we'd have to expect the state to be releasing our income fund. As I said at the Senate hearing when I was asked the question, I have no assurance that they would release the income any better than our general revenue fund is being released and those funds might not be used elsewhere within the state. Which would mean, how would we make payroll, how would we meet any of our emergency obligations were we not able to control our own income fund. Right, David? Dave Steelman said absolutely, plus I recall working very hard to get that income fund non-appropriated. President Goldfarb said and we don't think that legislation doesn't seem to have a lot of support. Dave Steelman said we're hopeful.

Trustee Epperly said a couple of things, just FYI sort of, so everybody's aware of it, Steve mentioned the Board openings, it's my understanding that throughout Illinois there's approximately 700 board openings and so it's not just like it's a handful or it's not just like it's us. There's over 700 spots, if I know the number correctly across the state that the Governor needs to appoint positions to so this is going to become a major, major issue possibly in the next 30 days if that is not vetoed, and I think that all that's doing is probably buying some time. Trustee Nelson said the problem is the Bill is veto-proof. Trustee Epperly said well, but they would have to re-vote on it. Dave Steelman said that would buy some time. Trustee Epperly said all we're doing there is buying time, anyway.

Also, one other if you could comment I was here yesterday with Senator Durbin, but also Senator Sullivan was here and mentioned a letter that he's proposing, I guess you'd say. Are you familiar with that Dave? Dave Steelman said yes. Trustee Epperly asked him to comment on that. Dave Steelman said essentially, I think most of you are aware the State has talked about doing a borrowing program to help pay off past-due bills, which would include some of the back logged university payments. There's obviously controversy from one chamber to another and one party to another on whether borrowing is a good idea. Senator Sullivan has started a petition drive to try and drum up support for the borrowing, so we're actually putting out a letter as President Goldfarb mentioned, later this week probably that will reference that petition drive and have a link for the website. Trustee Epperly said I would just encourage anybody to look at it, when I heard Senator Sullivan a couple days ago explain it. It made an awful lot of sense, now that's probably an oxymoron, when it comes to state government, but it made an awful lot of sense, and would be very beneficial. I think to the whole state to consider it, but I think it will become somewhat of a political issue, but I would recommend looking at it. Again, it'll be referenced in the next week. Dave Steelman said right, anything that gets the bills paid. Trustee Epperly thanked Dave.

GENERAL COMMENTS BY VICE PRESIDENTS

Academic Services

Provost Thomas said thank you and good morning. With my schedule being juggled from the Presidential schedule as well as the Provost's and traveling to these various places, and due to the weather and it's changing, I'm quite nasal today, so bear with me. And Dave if that bill passes regarding the audit findings, I'm sure we won't have many major audit findings here at Western, particularly, if my salary will be decreased by 10%.

Nevertheless, we are approaching the end of our budgeting/planning process for the next fiscal year. The deans and directors have been meeting with their departments and units to prepare the 2011 consolidated annual report, planning document, and budget request. The directors presented their presentations on this past Wednesday, March 23rd, and the deans will be doing their public presentations which will be scheduled for March 31st in Sherman Hall room 205. You may view this via CODEC as various other locations on the Macomb campus as well as the Quad Cities campus.

The commencement will be held May 13-15th, and we're looking forward to celebrating, once again, the success of our graduates. Currently, we have 1,631 undergraduate students, 1,533 on the Macomb campus, and 98 in the Quad Cities. These are students who have applied for graduation. We have 368 graduate students and that's 277 on the Macomb campus, and 91 in the Quad Cities. And we have 9 doctoral students who have applied for graduation candidacy.

The Distinguished Faculty Lecturer will be Dr. J.Q. Adams. He's an educational psychology professor in the Department of Educational and Interdisciplinary Studies. He will be delivering his lecture here on the Macomb campus at 7:00 p.m. March 31st in the College of Fine Arts and Communication recital hall in Simpkins Hall on the WIU Macomb campus. And on the WIU Quad Cities campus will deliver his lecture at 3 p.m. on Thursday, April 7th in room 102. As we know the distinguished faculty lecturer is the

highest honor a faculty member can earn here at Western, and I want to offer my congratulations to Dr. J.Q. Adams for his accomplishments.

As Trustee Epperly has already mentioned, Supply-Chain Management will be offered as a major in the Quad Cities. We had a press conference some time ago announcing that.

In light of the fact that Western recently obtained the Carnegie Foundation Community Engagement Classification, I want to take a few minutes to highlight a few of our outreach programs run by the Illinois Institute for Rural Affairs, which will explain why we have been honored with this classification. This is a volunteer classification offered by the Carnegie Foundation to determine the extent to which a campus is committed to working with its host community and stakeholders located beyond the campus. There are only 311 universities out of 2000+ institutions of higher learning in the U.S. that have earned this designation since it was first offered in 2006. In Illinois, WIU is one of only two universities located down state, and only UIUC has this classification besides WIU in the downstate region. One of only three public universities with this designation in Illinois, and that's Northern as well as UIUC, and we're one of only eight Illinois universities with the designation. Note that Illinois has at least 100 institutions of higher learning, higher education.

I want to take this time to just highlight a few accomplishments in the Illinois Institute for Rural Affairs, because I don't think that many individuals really realize all of the things that we do in the Illinois Institute for Rural Affairs. They are engaged in workshops and conferences. Over the last year, the Illinois Institute for Rural Affairs delivered 195 regional and statewide workshops, and training programs to 7,764 participants interested in community economic development topics. The WIU Small Business Development Center covers a 12 county region in west central Illinois, and over the past year they have worked with 356 clients wanting to start new businesses, and helping them to secure over \$9.3M in loans. These efforts were center to creating or maintaining 124 jobs in our region, which is very important in these difficult economic times. Procurement technical assistance helps business sell goods and services to local, state, and federal government agencies and these efforts have helped to create 409 jobs in the 30 county region covered by this particular office. Also, they're involved in the Rural Transit Assistance Center, and I'll just mention those: The Illinois Value-Added Sustainable Development Center; The Health and Housing Program, which helped to spur the construction of a 20-unit low-income housing subdivision in Illinois, which was approximately \$6M; and they also have a Peace Corps program, and WIU's fellows program recently won awards for most creative community development program by the University Economic Development Association. These examples show how WIU and its constituent units, such as the Illinois Institute for Rural Affairs are making a large positive impact on the people and communities all across Illinois.

Other items I would like to mention is that we've just completed the Dean's search for the College of Education and Human Services. I'll be looking forward to a report coming from the committee on Monday. I chair the Vice President's search for Student Services and we are interviewing by phone several candidates for that as well. This concludes my presentation for today, I'll be happy to entertain any questions or concerns that you may have.

Trustee Nelson said while attending the dean's search in the Quad Cities, I discovered that you can get a degree in Elementary Education for teaching K-6, maybe K-7, but you can't get a degree that would entitle you to teach Secondary Education, which is like 6-12, and I guess if you can tell me why now, fine. If that's something that needs to be addressed later, that's fine too Jack. Provost Thomas said well, right now, we don't have the numbers for the full-fledged program to be in the Quad Cities, however, there are arrangements that are made for Secondary Education here on this campus for those students to travel to this campus. I'm sure Nick DiGrino was here, he can speak more on this, but there are arrangements that can be made for those students. Dean DiGrino said actually, the challenge at the Quad

Cities is one of critical mass, and being able to deliver. As many of you know, Secondary Education is really a university-wide, well teacher education in general is, so we work very closely with the other colleges and actually students will major in those programs are nested in their various majors, so a student will major in History and then receive certification to teach if that's their desire. We're working toward that end, and I would guess that we'll see certain disciplines reaching that threshold sooner than some others. I was just talking to Dean Martinelli-Fernandez a few minutes ago about that, so we're charting that, and we're trying to promote that, and hopefully we'll reach that point where we'll be able to introduce Secondary Education options. In the mean time, we'll work very closely with those students and help them look at perhaps a little less convenient road to getting that done, and it might even be helping them identify other options at other universities if necessary. Trustee Nelson said so if the numbers grow in the Quad Cities, the chances increase that that will happen. Dean DiGrino said yes, and that's a phenomenon we see across disciplines and it's a matter of growing our programs until it reaches those thresholds where they develop the autonomy and can. Provost Thomas said but, those foundation courses are offered in the Quad Cities. Dean DiGrino said right, yes, and that's why I think some of the Secondary teacher ed. programs will materialize relatively soon. The teacher methods courses are present, it's just again having the critical mass, be it Agriculture or English or Math or any of those areas. Trustee Nelson said thank you.

Advancement and Public Services

Trustee Epperly said before I go to Brad Bainter, I forgot something in my opening comments, Kristin Dunstan works in your office in Marketing I believe, and meant to mention that Dr. Thomas Dunstan will be honored tomorrow night, and he's Professor Emeritus from Western. I'm a member of the Illinois Conservation Foundation, and I received a brochure awhile back in regards to the banquet tomorrow night in Oak Brook, and I was looking through it and all of a sudden here's Dr. Dunstan is going to be inducted into their hall of fame. So, tell Kristin congratulations to her dad, and I'm sure she may be in Oak Brook tomorrow night, but it's a very nice honor, again, in recognition of our people here at Western, so I just wanted to comment on that.

VP Brad Bainter said that's good how you tied that into our division, thanks Bill. Trustee Epperly joked I forgot it earlier. VP Bainter joked I also want to thank you for leaving the check, that's a nice way to starting my day here as I walk in. I would suggest that maybe you establish the precedent that all the Trustees should follow by leaving checks in front of me, especially those that are attorneys from the Moline area. I would also suggest to Dave Steelman that in regards to the reduction of the president's salary for audit findings that maybe you could work on having that directed to the Foundation as well when that comes out to put a positive spin on audit findings.

VP Bainter said in regards to our division, we've had a great semester so far. University Relations, since the December meeting have had to focus on a few different items including: the blizzard in early February that shut down the campus for a couple of days; the ongoing budget situation; the naming of Jack Thomas as the 11th President; and our summer session promotion, trying to increase enrollment on campus during our summer session. They've worked very closely with Noel-Levitz to redesign undergraduate view book and create a transfer view book. As of March 1st WIU's Facebook account had 11,512 likes, a 70% increase from March 2010.

In terms of production, in addition to numerous photographs chronicling WIU events, activities, etc, VPC has completed several large projects on campus and in the common awareness and recognition for the University, examples include: the Brophy Hall volleyball gym wall cling project, the bookstore clings, and WIU banners that see around campus and off campus, at such businesses as Sports Corner. We will soon unveil the 40 foot banner again on the side of the Sports Corner as a way for people getting off the train or coming across the railroad tracks to see the Western banners downtown. So, I commend them and

you'll see a lot of the wall clings around campus in various offices and certainly, I would suggest to anyone that's interested in doing that in their office or business to get a hold of VPC.

From Marketing, we've had several new initiatives including a 30-second WIU video spot shown at 7 cineplexes statewide from mid-February to mid-March. 30-second video spots aired on local TV stations in Peoria, in Quincy, another 30-second video spot aired during the Summit League tournament games in South Dakota. Billboards ran through March in Peoria, and through June near Quincy and Macomb and in the Chicago area. The signage actually illuminates signage in the Moline airport running through June.

At 9:45 a.m., Chair Mike Houston called in and joined the meeting and was welcomed by Kerry Lemaster.

VP Bainter continued there are web ads running on mcdonoughvoice.com through June. We've assisted the Provost's office with external summer school advertising, worked with WIU marketers and Joe Watts from Noel-Levitz, participated in the NCA Accreditation session, maintained the University's licensing program, and continued working with the mobile marketing and fundraising task force as we continue to try and get more mobile marketing of campus throughout the course of this year.

Just a quick note from our Scholarship department: approximately \$3M in awards, book awards and loans have been distributed this year, and the line is quite long. It's started every semester and we need more money to help our students. Thank you.

Trustee Epperly said with that I should clarify that was not a personal check, that was a friend of mine who said would you give this check to the Foundation and I'm very liberal with other people's money, so I brought the check down and personally delivered it.

Trustee Epperly said thank you to Mike Houston for joining us, hope your thing went well this morning. Chair Houston said hopefully it did, we will find out, it was a program which was both broadcast live and taped for rebroadcast on TV.

Student Services

VP Johnson thanked Trustee Epperly and said I have a couple of items here that I'd like to chat about. First, congratulations to SGA and IHC for the Black & White Affair last night, which was an outstanding event. Cesar will talk about it later on, so I won't steal his thunder. Also two more, just a reminder that the Autism Walk that is being supported by that activity and some other programs will take place between 11-3 tomorrow at the Rec. Center, so if you feel like walking around in circles for awhile and actually for a cause rather than just because it's your nature, I would suggest that that might be a good place to do it.

I did mention and Al mentioned the numbers, I did slightly misspeak Al, so you were more close to the right answer than I was. We are 1,219 ahead in terms of applied, 928 ahead in terms of accepted, so we're doing very well. Transfers are ahead as well, 86 in terms of applications and 122 in terms of acceptances. Both classes look very good, so we're excited about that. Both classes look good in terms of admission, so my thanks to Admissions folks and all of their hard work and effort and certainly our relationship with Noel-Levitz has proved to be very helpful and very supportive as we continue to work with Joe Watts and Noel-Levitz folks.

Over the spring break, a number of our students spent, I like to report on the good stuff, a group of about 80 of our students in a program called Students Today Leaders Forever spent their spring break, rather than reveling in Panama City or somewhere else going around the country in two buses helping in various communities with clean-up projects and other sorts of things. That was their spring break, and my congratulations to them and Housing and Dining and Student Activities for sponsoring those programs.

There was also an alternate spring break, again, demonstrates once again how committed our students are to making a positive difference, and we're very excited about that and I congratulate them for their efforts.

Memorial Hall, we're also excited about the Memorial Hall project. I've walked through it a plethora of times now and that's where our Career Services area, Disability Resource Center, and the Counseling Center are now located on the first floor. They have very nice facilities. My thanks to Physical Plant staff who worked with us on that, to design that and to make that a reality. It really provides a great opportunity for our students to have a one-stop place so that they can go to get the kinds of services that they provide.

I also want to recognize Al Waters, who is retiring as our Director of Career Services. Al has been in that role for 20+ years and has done a great job in terms of providing leadership.

We are also moving forward with our Admissions Director search. John Biernbaum is chairing that, and they are getting very close to inviting folks to campus as well, so we're very excited about that as well.

Corbin/Olson project continues to be on-track and moving forward. We're excited about getting those two buildings renovated and back online as quickly as possible.

We're also involved in a renovation project in Lincoln and Washington. The bathroom part of it you will deal with later on and hopefully support. But they're also in the process of changing out furniture and making some new lounges available in those facilities to make them more student-friendly and so they're doing that on a rolling basis within the building. They do a floor, a couple floors, and then the students from the floor below move up, and then they get new facilities, and we keep moving it down, so it's worked out very well. Again, we're using our own folks from the Physical Plant, so once again we're using our own talent to do that so that it's been a very good project and it's something that has been needed for a long period of time.

I'm going to give you a quick report on student health insurance, one of my favorite topics, Mary Margaret's as well, she just loves it. I'm just going to read some things that she put together for me, so we can give you a sense for where we are with that whole process. On February 9, 2011, the United States Department of Health and Human Services Centers for Medicare and Medicaid Services issued a notice of proposed rule-making, clarifying the applicability of the Patient Protection and Affordability Care Act a.k.a. Obama Care and what it meant for student health insurance programs. Basically, the health care program or health care reform does not apply to our health program as it currently exists, based on this clarification. Colleges and universities that sponsor fully-funded student insurance programs will have to incorporate a number of provisions into their programs; right now it's not applicable to us because our program is not really considered to be a health insurance program. It's just strange the way they've defined it, but that's fine. Because of the compliance state and the way that its setup, again, the whole health insurance issue is up in the air, because, again, the courts are dealing with some of the issues that are related to it in 20+ or 25 states. So we really won't know a lot until we get some of that clarified, but starting in 2014 there are some mandates that apply to other programs that may or may not apply to us. We've talked to and had an actuary look at our reserve and they believe that we have adequate reserves to cover whatever we decide to do down the road, relative to looking at our plans. We probably will come back in June, if we have a board meeting, at the alleged board meeting, and recommend that we continue for at least one more year with our existing program. Although, because we did not ask for an increase in premium last year, we probably will have to do that in the coming year, but we will bring that to the June, alleged June, board meeting at that particular point in time. So what we're really trying to do is try to, one of the reasons we haven't gone out at this point in time to look at a self full-funded program, self-funded program is that the other institutions in the state of Illinois have decided to stick with what they have for

one more year, and then our hope is that if in fact it becomes, it's worth our while to do it, and it makes sense then we hope to join them as a consortium and buy a much larger package and have more institutions so we could get a better rate for our students. So we're holding off, hoping that either things look good for us that way or we join this consortium and we buy in mass and get a better deal. Again, we're going to have to look at sort of down the road whether we decide to do that, whether we stay self-funded, or whether we simply do away with our health program, and move the students into the market themselves, and let them deal with it themselves. I don't personally think that's a good plan from my experience, but we'll see how that works.

We're also involved, as it relates to the Health Center, with a study of our current health center and its facilities and how it functions. We've hired a consultant to come in and take a look at the physical environment of what we have to offer. That person will come back and make a recommendation. One of the options that we're looking at is a new health center, abandoning the existing Health Center, and looking at a new health center in a different location. If you've been to our Health Center, it's a very difficult location to get in and out of, because it's built on the hill with no parking. It's very cumbersome to work with. And also as a result of our new tele-psychiatry program, we've a relationship with the VA, Mary Margaret and her staff have worked out that we will be offering tele-psychiatry, so consequently we'll be moving the Health Education people out of the current health center and they will be in Seal Hall along with the Alcohol and Other Drugs group that are already there. So, we have people split in two buildings, but we're looking at does it make sense somewhere down the road to build a new health center, and then use the existing facility for something else that doesn't require quite the traffic patterns we have. We are also talking about does it make sense to do something that involves the Nursing program, so that the Nursing program and the Health Center might be together. They would like to do that, and Jack and I really haven't had a chance to talk about that because he's been hanging out with Al on all these trips. Provost Thomas said but I am aware of it. VP Johnson joked so if Al would leave him home for once, we could sit down and talk. Provost Thomas said Al and I have talked about this. VP Johnson said so that is a possibility down the road, it really would be a nice marriage of both programs. Provost Thomas said yes, it would be. VP Johnson said Mary Margaret and the folks in the Nursing program have talked at some length about it, so that's a possibility. We should have some idea within a month or so, a couple months of what a recommendation might be. Again, that's something that's going to happen down the road, it makes some sense to do that because it allows us to use existing Health Center while another facility were coming out of the ground, so that we didn't have to work around that. So, we'll see how that shakes out. Did I cover everything Mary Margaret? She gives me little stickers for saying the right things.

One of the things, again with the University Union, we're excited about that, about getting the elevator up and running if you haven't ridden up that yet, sometimes I just come over and ride up and down on it for fun, because it's a great addition that will allow us to do some other things in the Union that are very important to us. Ann Comerford, the Director of University Union, and John Biernbaum are working now with putting together a facilities study in the Union, as similar to what we did in Housing so we can get some experts to come in and tell us the kinds of things that they think the Union needs to have done to it to bring it up to 2011 standards, not so much standards but service standards, so we can better provide for the customers and the students and folks that take advantage of the University Union. So that will be taking place over the course of the next number of months and hopefully we will have come back to you with some recommendations on how we can make some changes and upgrade some things and move forward.

Go West transit, Jude Kiah, of course being the father of Go West transit. This coming week or two we will carry our 15 millionth rider on Go West transit. And, again, that's a program that was developed in conjunction with Student Services by our student government, and it has been an outstanding success. We have the largest rural transit system in the country in a community under 50,000, and we're very proud of that and Jude has done a great job.

Also, we've had in the Bookstore we started the rental program this past year for books for our students to try to lower the cost of textbooks for students, and there's a good likelihood and the Provost has been very, very helpful and supportive as we've tried to move forward with that program. It does have some requirements as have the Faculty Senate and other groups, it does have some requirements in terms of textbook adoption periods, but we believe that we'll be very close to full rental next year for our students. Something, that again, Jude has worked very hard to make a reality, and that basically is saving our students a little over 50% on the cost of their books, so again we're trying to do everything we can to address the affordability issue for our students, so we're very excited about that.

And just a note, I think most of you probably know this, but this past week former President Les Malpass passed away, and so he was long-term president of Western and somebody who was very supportive certainly of Student Services and lots of the other areas of our University, so with that I'd be happy to answer any questions.

Trustee Epperly said you touched on the book rental program, I think it's outstanding. In fact, a number of students have commented to me as to how positive they thought that was and how beneficial it was to them. VP Johnson said good, if you see Jude thank him, he's done a lot of work on it to make it happen.

Quad Cities, Planning and Technology

VP Rives said good morning. You've heard quite a few positive accolades on NCA. On behalf of Judi and myself, I really do want to thank our co-chairs, Chris Sutton and Marcia Carter. I want to thank everybody in the room; it took a village to make it happen. And there's one person in particular, Chris Brown in the Quad Cities, who really went above and beyond the call of duty in many regards to get the job done, so to everybody in the room we say thank you.

As you heard from the Provost, it's annual report season, where directors and assistant and associates report up to their VPs as we get ready to do our public presentations on how we're advancing the priorities and goals of *Higher Values in Higher Education*. The Quad Cities presentations were done last week, if you're available Wednesday at 8:30, the uTech public presentations from the directors to me will be in this room and it will be CODEC'd to the Quad Cities campus.

In the area of Technology, you've heard Memorial Hall opened. I want to really commend my people. They only had six weeks from substantial completion to the start of the semester to build the telephone and data network to support the facility. Some on campus have asked why didn't they do it, they had 11 years, and why did they wait until the last 6 weeks. You can't go in to a state of Illinois project and do a network until you get substantial completion, and my folks were deemed essential personnel and with Physical Plant and worked all of the administrative closure days, and I just really want to commend them. However, we know that the job is not done, the facility is open, it's operating, but again, we're working with facilities on two key issues. The first is we divided the program into two phases. The fourth floor houses University Television, which is essential service of WIU, and it's non-instructional. Our first priority was to get instruction and Student Services in, now we must turn our attention to finish the job in Memorial Hall and we will. Secondly, electronic classrooms need to be built, while it might seem you're just bringing in a CODEC unit, it's a very complex process. It takes faculty input, agreement, and about a month to build per room. But, we're committed and we'll have 7 electronic classrooms up and going in the facility by the fall, so again thanks to uTech, thanks to the collaboration with the units and all the people.

Also, in the area of Technology, I want to commend Kevin Morgan. We all remember the blizzard that closed us for a couple days; he literally walked in the snow to work, so he can tell his grandchildren this which is pretty amazing. But he kept the help desk open, and there were only 15 calls, but for those 15 people, I know it meant a lot, so Kevin wherever you are please know that we thank you for those efforts.

In the area of the Quad Cities, I just did this morning at 7:00 a.m. a half-hour interview with Iowa Public Radio, which is very exciting about the expansion and partnerships that we have both with Eastern Iowa Community College District and the University of Iowa. There's one public radio network for all of Iowa, so that's good publicity for WIU across the state.

The Quad Cities Chamber of Commerce has a very high distinction. It's called the Quad Cities Young Professional of the Year Award. It's for somebody under 40. Jamie Young, who's the Chief Development Officer at WQPT, was awarded that last week, so again congratulations to Jamie, wherever she is.

We, too, have been working with Noel-Levitz. We, too, are experiencing the benefit of increased applications, and acceptances and Joe Watts and his team will be up on campus next week.

In terms of Riverfront Campus, construction is going incredibly well. We continue to be on-schedule. This week they're finishing drywall taping, which means painting can start so if you're in the Quad Cities; it's looking like a building now. So, come on in, you might have to swim on in for a couple weeks, but come on in, and we'll tour you.

In the area of the flooding, seriously, there is great concern in the Quad Cities that this might be a flood at the level of '93 or even a little bit higher. Actions that we have taken to-date, you might recall in the building, we actually built a flood wall around phase 1, so there is a flood wall. We will have natural redundancy. We worked with the Illinois Capital Development Board tirelessly, and I want to thank Bill Brewer in particular for this. We will have a natural berm to be double redundant, and that natural berm is sustainable, so as long as it's effective and aesthetically pleasing we will keep that natural berm that really kind of runs the whole or spans the phase 1. And that's really important because a lot of people think it's the river from the north that floods us. The other challenge that we have is, you might recall that 34th street is on a hill and it comes down. So, a lot of times the run-off water from the south is a challenge. But, we're well-protected, also want to thank the Chamber of Commerce and Renew Moline for identifying flood relief funds that if we need to we could apply for, and we worked very closely with Dana Biernbaum to insure that we had the right insurance coverage. And I know Dana's here if you want to ask specifics on that, so I think we're protected. We don't necessarily. What we're told by our engineers and architects is we don't necessarily need to sandbag, but we're going to anyway. And then next week there are a couple days that Quad Cities' students, faculty, and staff will be sandbagging with the community. Because I think it's really important that it's seen as a community effort, and Western taking the lead. The Caxton Building does have a protective levy, and this afternoon I do have a meeting with Caxton representatives to find out their flood actions. You might recall that's where our School of Engineering is housed, so, with that I'll yield and answer any questions that you might have.

Trustee Epperly commented I walked out the building this morning at about 7:00 and Joe was walking in, and I said "morning Joe", and then it dawned on me that that's a TV show, and that show was named after our Joe.

VP Johnson joked that Trustee Nelson will be over to help sandbag, because I've seen him sandbag many times.

Administrative Services

VP Jackie Thompson said I'd like to begin today by thanking everybody in Administrative Services. I think as most people know I had my second knee replaced in the last 10 months and I was absent from work and have been for about 5 weeks. My directors and their staff kept things going, and I just can't tell you how much I really appreciate that. I especially want to thank my office as you know, many of you may know, we're already down one person with my being gone, we're down 50%, and Dana and Jan did an outstanding job of carrying through on some things that just had, you know some things crop up you

don't expect, and Dana took the 2011 COPS and she took it to its completion with the assistance of Cheryl Webster. And anybody who's been through a bond issuance or a COPS issuance know it's complicated and they give you 45 minutes to respond to 100-page document, and they got it done, and I greatly appreciate that. The closing is next Tuesday and Wednesday I believe and they'll be in Chicago for that. So, thank you to everybody in Administrative Services, I feel as I retire, I'm leaving the division in some really capable hands, and I greatly appreciate that.

A couple of things that we really have been working on is that COPS issuance and the coal decommissioning, and many of those are in the board report today, so I won't go into a lot of detail on those two issues that we've been working on.

And I'll, since the blizzard has been mentioned a couple of times, I really thought I was going to get through this winter, my final winter at Western without a blizzard, but it did it to us again. But, again, everybody pitches in. I mean it's just amazing. Charles Darnell did an analysis and Charles I hope I repeat this correctly, but I think if you filled Hanson Field with snow 8 stories high, and if you think of one of our 8-story buildings, that's how much snow removal they had to do on campus. It was overwhelming for our grounds crew to try to move all that heavy snow. I think you know what it was like in your own driveways and sidewalks, if you think about this campus. They had to do sidewalks, roadways; they had to do parking lots. If you think of Q Lot with a bunch of cars in it, and we were trying to go down those lanes and remove snow, and finally we had our parking attendants out there handing our students shovels. They were out shoveling out there vehicles, so from our students to our staff everybody really cooperated. I know it was a little frustrating for a couple days, but we did get the snow removed. I'd be glad to answer any questions. Are my numbers right Charles? Charles Darnell said yes, they are.

President Goldfarb said I want to commend the Physical Plant staff. I came in with Jackie the day of the blizzard, and Jackie's husband Dave didn't trust either one of us to drive. VP Thompson said he has the Jeep, the 4-wheel drive. President Goldfarb joked I think he just didn't trust us Jackie. But people needed to be here on-campus to see the kind of commitment and work and the amount of hours they were putting in to get campus ready. Those individuals did a remarkable job, I think in a way that people just don't recognize in terms of the kind of commitment and the constant amount of time they were coming back in to make sure this campus would reopen. I really want to express my appreciation. It was, even for those of us that are administrators that think we know, it was eye-opening to see that kind of commitment, so Charles please tell them thank you again. VP Thompson added and everybody in town was competing for anybody who could haul off snow so you can imagine we are all trying to get the same trucks to haul snow off campus, but it works.

ADVISORY GROUP REPORTS

Consent Agenda: Civil Service Employees Council (CSEC), Council of Administrative Personnel (COAP), Faculty Senate, and Student Government Association (SGA):

Faculty Senate Chair – Dennis DeVolder

Dennis DeVolder read the Consent Agenda aloud.

The submitted consent agenda is as follows:

The advisory groups once again wish to recognize the administration and the Board of Trustees for their fiscal responsibility in these challenging times. Along with reports on purchases and fundraising, we see a report and a resolution related to decommissioning coal at WIU. We recognize the financial uncertainty in making this decision, and we trust that in the long term this decision is the proper one. We support the resolution and the recommendation for a long-term study. We further support the resolution for renovations to Lincoln and Washington Halls. At a time when admission and retention of new students is

a primary concern, we must recognize that facility enhancements can have significant impact on prospective students as they decide which school to attend. We hope that we can continue to chip away at the many improvements, enhancements, and renovations that are so badly needed across our campus.

Faculty Senate Chair – Dennis DeVolder

Dennis DeVolder said the Faculty Senate report is short, just three things that I'll comment on. The Senate's Committee on Provost and Presidential Performance, they have distributed the survey to the faculty and have those results. They are working on reports, and we look forward to receiving them within the next few weeks. We had an excellent session regarding the Alcohol-Wise alcohol education program, good discussion, good learning experience for many of us who didn't know a lot about this program. It's kind of interesting how this stuff comes up, sometimes this particular item came as a result of a question from a faculty member about the method of enforcement and it turned into actually an interesting and valuable session.

Finally, this was not done in time for this meeting, but the Senate passed a resolution to ask the Board of Trustees to consider a Bylaws amendment to create an ex-officio position for a current faculty member on the Board. Trustee Epperly asked him to repeat that. Dennis DeVolder stated the Senate passed a resolution asking the Board to consider a Bylaws amendment to create an ex-officio position for a current faculty member on the Board. And so, I expect the cover letter and text to that resolution to probably arrive with Kerry either today or Monday, and she will be distributing it, but wanted to report that that had taken place, and of course we hope that there will be Trustees in place to receive that resolution. That's all I have for you today. Trustee Nelson asked if we will be getting a copy of the resolution. Dennis said yes, you will, as soon as it gets to Kerry, she's going to distribute it for us. Trustee Nelson said thank you.

The submitted Faculty Senate Advisory Report is as follows:

The Senate's Committee on Provost and Presidential Performance has completed its annual survey of the faculty, and are working on the reports. In response to initial discussion by the Senate's Executive Committee, the Senate took up discussion of whether offensive comments should be removed from these evaluations. It was determined that no editing of comments would take place, but the Committee added a statement of expectation of professionalism to the survey instrument.

The Senate received a question from a faculty member regarding the hold placed on registration for students who had not completed the required Alcohol-Wise alcohol education program. Mary Margaret Harris, Vivian Coeur, and Angela Lynn spoke at length to the Senate about the program and the details surrounding the hold. The session was quite informative. While it resulted in no formal action from the Senate, some individuals expressed disappointment that a registration hold seemed to be the only effective method of enforcement for this requirement.

While it was not done in time for this meeting, the Senate passed a resolution to request that the Board consider a revision to its bylaws. The suggested revision would create an ex-officio member, to be elected by the faculty from among the faculty. The resolution speaks to the value of including a voice representing current faculty, particularly in discussion of items that directly or indirectly address academic concerns.

Council of Administrative Personnel Vice President – Jennifer Grimm

Jennifer Grimm said good morning, our first component is on May 10th we will be hosting our spring meeting, which Dr. Goldfarb and Provost Thomas have agreed to attend. At that time, we will announce the COAP employee of the year, as well as present our slate of new officers for the following year. Elections, we hope will be completed in June this summer. Our Executive Board held a retreat to

brainstorm constituent concerns and we're working to develop better ways to communicate with our constituents, since we only meet twice a year.

The submitted COAP report is as follows:

COAP Executive Board has been working on defining the purpose and goals of COAP. In January, we held a retreat to brainstorm constituent concerns and create more opportunities for engagement. We're currently revising the COAP constitution. Those revisions will be voted on by the membership in April. We, also, have been reviewing the COAP Grievance Policy and Procedures and initiating minor changes that will be presented to the Cabinet later this semester.

We are trying to increase our communication with constituents through the COAP email listserv since we only meet once a semester.

We are currently requesting nominations for the COAP Employee of the Year.

In May, COAP will be hosting the general membership meeting with the President. We are pleased Dr. Thomas will, also, attend. The meeting is scheduled for May 10, 2011 at 11:00 a.m. in the Capitol Rooms, University Union. The COAP Employee of the Year will be announced.

Elections for new COAP positions will be held this summer.

The COAP Executive Board acknowledges President Goldfarb and the University Cabinet for their exemplary leadership during these fiscally challenging times.

Civil Service Employees Council President – Tishly Herrington

Tishly Herrington said good morning, mine is short as well.

Tishly then read the submitted CSEC report aloud:

The Civil Service Employees Council will hold their annual Spring Luncheon on May 5th. We will be honoring our new scholarship winners. This will also be the "last" luncheon for President Goldfarb, Vice President Jackie Thompson and Vice President Garry Johnson.

The Employee of the Month for the months of January, February, March, and April respectively are: Diane Billeter, Malpass Library-Access Services, Dixie Bodenhamer, Management and Marketing, Kathleen Clauson, Physical Sciences Library, and Tara Beal, Physical Plant, Grounds Dept.

Student Government Association Representative - Cesar Salas

Trustee Epperly said I was going to comment, I had mentioned earlier and didn't realize at that time that Jordan wasn't going to be here, but representing the Student Government Association is Cesar. To the Student Government Association and to IHC, just a hats off to a job extremely well done last night, we were invited to the dinner and the event that they had last night that SGA and the housing council put on with all benefits to autism, and I think that there was right at 300 people there. I was just tremendously impressed by the event, the quality, it was mostly students, in fact I asked the 3 or 4 of the students sitting at our table. I said what are you in trouble for having to sit with us old folks here? But just very impressed by the students, the quality of the students, and the leadership displayed and so forth. You should be pleased, Cesar, please pass that on to both groups and should be proud of the job that you did there last night. With that, go ahead with your comments. Cesar Salas said thank you Trustee Epperly. Last night, Dr. Goldfarb and Dr. Johnson were honored as well as Dr. Thomas for the Presidency. \$1,500 was raised last night for the Illinois Autism Society, which will go to the Western Autism Walk this Saturday.

In addition, we will be sending students to Springfield to lobby this Wednesday. The focus is going to be to showcase deferred maintenance needs on campus and student grant needs. Our sessions will be coming to a close soon with over 60 bills passed this year, including a new constitutional structure that is on the floor and posed to pass this Tuesday. SGA elections will be occurring this Monday-Thursday. There is a Presidential Candidate Tucker Copi and Kelly Capre, his running mate. There are two Trustee candidates: myself and Jesse Andrews. We had a debate broadcast this past Tuesday.

Trustee Nelson said I just want to comment on the students last night, it seemed to me that they were emphasizing our core values of personal growth and social responsibility, and I want to commend the students, and they should be commended for a job well-done. Trustee Griffin said I add my thanks as well. President Goldfarb said the only thing I'll say is that at my table I just asked why they were sitting with administrators, not old folks. That was only Trustee Epperly's table. Trustee Epperly said the only thing is I did win one of the raffles and I took an iTunes card. VP Johnson said I won four and gave them all to the students I sat with. Trustee Epperly said I gave one away, but I wanted the iTunes card. President Goldfarb said it was a great event.

Trustee Epperly said with that and congratulations on running. Is the other candidate here? I'm not sure, I haven't met the gentleman, but anyway we're glad to see that two of you are running and wish you the best. You've got big shoes to fill, and I mean that from the standpoint that you have big feet Chris. You've got big shoes to whoever is chosen to fill them there, so best wishes.

A written report was not submitted on behalf of SGA.

FINANCE COMMITTEE REPORT

Purchases of \$100,000-\$500,000 Receiving Presidential Approval

VP Thompson said this is for a mainframe maintenance, and it's for 2 ½ years. Trustee Nelson asked for the entire campus? VP Thompson said yes. It's a partial this year, because it's already under warranty, so it's about \$23,000, \$24,000 this year, then \$53,000 the next year.

Report on Investment Activities

VP Thompson said as Ron walks up, I think you know that between the Business Office and my office and several others, Julie DeWees spent an awful lot of time watching the flow of money on campus to ensure that we can pay people. I know Al's already covered some of the numbers....President Goldfarb said and I want to thank Ron and his entire office and Julie, because they not only spent countless hours then they have to spend countless hours reassuring the President, so I really appreciate all the work they did.

Ron Ward said well, technically, I'm up here to talk about the investment report. On page 56 of our current report, there showing a portfolio of about \$72M, keep in mind this is through December 31. Currently, that number is at about \$104M, which reflects the recent bond issuances. Total returns of about \$91,000, not very high number compared to a few years back, but it is a little larger than this time last year. The rates are extremely low, benchmark is .14. I'm sure it's going to continue to be that for whenever the Federal Reserve starts raising rates. Year-to-date total of \$162,000. The most investments are in the money markets, and in the certificate of deposits, trying to not take any risk at all. The \$104M, currently we've got another bond issuance that'll probably settle next week sometime, so that'll add another 11.7 to the total. That money's not always available to us to spend on educational endeavors, but are there any questions on the report.

Ron Ward said I'm assuming you want me to comment a little bit on the cash flow situation. Trustee Nelson said sure. Ron Ward said as Al has said, they currently owe us about \$31M. Last year, that

number was about \$30M, so by nature, as an individual, I'm a positive thinker, but my current position puts me into more gloomy, negative mode, and I dearly miss, if I had to issue some kind of warning at this point. Cheryl and I work very closely together to kind of forecast the cash out. It's difficult thing to do, but we do agree on month to month on what the numbers ought to be. It's an imprecise thing. We're projecting out through, for the education funds, through June 30th, a negative \$2.7M. That's assuming nothing is received from today on. At the same time, we're also projecting out AFS operating fund level of about \$31.4M. There's also bond funds of about \$32M available. So, overall, I'm confident we're kind of getting through the fiscal year-end, but they have not. What I'm worried about is the state; they're decimating the planning processes moving forward for universities, that's my personal opinion. We have a national plan process here, but it's threatened by what the states doing with this reimbursement of the appropriation. I always look for common threads in things, and that's what I'm kind of looking at here now. They've covered payrolls through December 15th basically. VP Thompson clarified the State has. Ron continued yes, the State has. They've this time last year, it was about the same, they had covered through about December 15th. The comparison, so we're down about \$10M as far as that comparison.

Now, the State Comptroller, Judy Baar Topinka, the new one now, we haven't heard a lot from her, although I've been talking with Kevin Fitzpatrick down there a lot. It seems that in February, she's made a decision and they're changing the method that they're doling out the funds to the universities. In the past, it was first come first serve with the vouchers that were sent down to Springfield to get reimbursed for the appropriation, operating appropriation, and the ISAC funds. That seems to have changed now, as of February, to where it's first in, first out on the vouchers sent down for ISAC, but as far as the operating funds for universities, which overall they owe the university about \$850M. At the point when they issued that communication in February, our university was about 20% reimbursed of their operating funds. Since then, to date, they're elevating that in 5% percent increments, so they've elevated all of us to 25%, proportionately, and now 30%, and then with this recent money yesterday, and last week they've got us up to 35%. So, all the universities are supposedly at 35% reimbursed of their operating budget for the year. Ours is 56.2 and we've gotten 35% of it basically. We're down about, compared to this time last year; we're down about another \$10M again. I mean that \$10M keeps showing up that I'm getting worried about. Keep in mind, I'm put in my position it's pessimistic by nature, we should be looking at worse case scenarios, particularly when we're at these kinds of levels. I don't think the legislature is dealing with the issues down there realistically. They're not dealing with the spending issues that they need to deal with. I think they're just grabbing at straws; they're not really coming up with anything down there. Kevin indicated that the 4th quarter for the State this year looks a little better compared to the 4th quarter last year, but last year they had a lot of sources of funds available to them in that quarter that they don't have this quarter, which the effect will be to come out of the general revenue funds that they haven't given to us yet.

VP Thompson said but I think the good thing we want to make sure people hear is that we're still able to make the payrolls and pay the people, and that's what we want to make sure of that. Ron added yeah, I'm comfortable that we have funds to get through June 30th, that's not it. Those funds are restricted technically, but AFS funds are restricted and are \$60M of the portfolio basically. I want to come back to this \$10M thing, if you look at, when we went from 2009 to 2010 at June 30, they carried over about \$4.2M that they owed us, that was kind of an unprecedented thing, they've always cleaned up the budgets at June 30. The 2009 year they carried over about \$4.2M, they did clean that up in July. The following fiscal year '10-11, they wound up owing us about \$15.7M at the end of June, and it took them July, August, September, in basically equal amounts to clean that up. So this year, out of the current budget, we've only gotten \$1.3M through December of the appropriation. Last year, we got about \$12.5M of the appropriation through December. That's about a \$10M difference, again. Moving forward, with the numbers that they've given us they're keeping this at about \$10M unreimbursed compared to the prior periods. Trustee Nelson asked do you think that will be carried over? Ron Ward said I don't know what the carryover will be; they don't know what it'll be. Yeah, it could be that, sure. But, I don't think they

know what the numbers are down there. VP Thompson said a bunch of it's going to depend on what happens in the legislative session this time, maybe he'll have good news for you in June, the final meeting. VP Johnson joked the alleged meeting. President Goldfarb joked to Trustee Nelson if you're not at that meeting we'll call you. President Goldfarb said I think what Ron is pointing out is that the issue is getting, as all of us recognize, the cash flow issue is getting each year kind of exponentially worse, and...Ron said yes, particularly in the last two years. But it's been getting a little bit worse for three or four years. Trustee Nelson said the reality, as you've said; this second year is going to be worse than the first. President Goldfarb said, yeah, I've said that all along. Ron said I guess my question is, in my warning at the same time, is what are they going to cut in Western's budget from the appropriations; it's looking like a big number. I don't know.

Report on Contributions

VP Bainter said I would like to reaffirm that the Foundation Board has, even though, it's maybe a small portion of money compared to what we need on a monthly basis has committed \$1-1.5M interest-free to the university in support of the fiscal crisis we're facing right now. Any way, shape, or form that it could help, again as an interest-free loan to be paid back when the University can do so. I, certainly, thank our Board for taking that step. As far as contributions this year, we are sitting at about \$4.6M right now in, with some doors open in the last couple of weeks, maybe pushing that closer to \$5M right now. Hopefully, by the next board meeting we will be able to announce specifics on a gift, a 7-figure gift that would push that figure to approximately \$8M right now, and give us a shot at still getting to our record year of \$9.4M last year. Things continue to move forward very well, in regards to the campaign we're sitting at about \$41M right now, about 68% toward our goal of \$60M, with over 2 ½ years to go, so I feel very confident and comfortable that we will meet that goal easily over the next 2 ½ years.

The annual fund phone-a-thon is on cue to get to \$400,000 once again or more. As the year goes by, we have about \$1.5M we see so far to the annual fund, and I just want to thank Tim Hallinan, our director of the annual fund, and AIMS for all the work they do together to make the phone-a-thon work. As you may be aware, we moved it from the basement of the Alumni house to a lab on campus. I thank Joe Rives, actually, for helping us with that process, and we went paperless, and we're getting close to being fully automated with that. AIMS did a lot of work on getting screens available for us to use, and Tim does a great job in staying on the cutting edge, the newest thing, you'll see from the annual fund is, as we send out letters featuring students, writing the letter and a picture of the student on the letter. They have a barcode on them now, some of them do at this point, and if you have a barcode scanner on your Smartphone and you scan that the student will pop to life on YouTube for 30 seconds and explain the scholarship and how it helps them. Tim does a great job for us, and I thank him for that.

Report on Decommissioning Coal

VP Thompson said I have to start by saying I had no idea this year we would make this recommendation. I think when we did the 2010 Certificates of Participation, as you will recall, and you're going to make a change in this later, is that we were going to continue with our coal plant. We were going to use coal to continue to help create steam on campus, and we were moving towards that even in design. As this report indicates with the new EPA rules and the projected new EPA rule, it's probably becoming not advisable for us to continue using coal, and to move toward all natural gas. A committee of several of us and Student Services, Matt Bierman, John Biernbaum, Julie DeWees, Physical plant Charles Darnell, if I miss some folks, I'm really sorry, Monte Colley, Scott Coker, Dana Biernbaum, I think I mentioned Julie, probably missed some folks. We sat down and we went through some pretty tough conversations, very, very tough conversations about what we do because no matter what it has proven for our campus to be less expensive to burn coal. That being said and with what crystal ball we have, which isn't very clear, I can say we are making a recommendation that we move away from coal to natural gas. I would certainly be glad to answer any questions, I have the experts here. Charles, Monte, and Scott spent a lot of time

analyzing this. We'd be glad to answer any questions, but our recommendation is that we move from coal to natural gas.

Chair Houston asked in terms of looking at this, the coal we've been burning is Illinois Coal, which is a high sulfur content; did we look at the possibility of bringing in coal from western states? VP Thompson said I don't think we're allowed to do that. If I make a misstatement, Physical Plant please tell me. I believe we are required to burn Illinois coal. Chair Houston asked is that by state statute? VP Thompson said I'm going to have Charles come up to answer that for sure. Charles Darnell said I'm not sure about the state statute because I know that EIU had burned Indiana coal, they had done that for some time. VP Thompson said ok, maybe there's a recommendation or something that they prefer Illinois coal. Charles Darnell said they actually had a scrubber that didn't work, and so they ended up having to buy Indiana coal, well that was ok for them, because Indiana is right next door. In our analysis, we did evaluate Indiana coal, and the transportation costs put it significantly over the price of gas. VP Thompson added which the western coal would do also. Charles said yeah, we'd have to bring it all the way from Indiana, so of the two things that we were able to do and look at in respect to what we could do to continue to bring Illinois coal. One was the approximately 300 foot tall stack, which is double the size of the one we have right now, which is really contrary to anything that I think anyone wants to do. And then the second thing was to put in a scrubber and go the same route that EIU did a number of years ago, which didn't work. If you have a big energy plant, you can put 15-20 people on a scrubber and you can pass on all those costs to the consumer per kilowatt hour. We're just not able to do that. The scrubber, we think, is a technology that is very highly risky. VP Thompson said and if we put up the new stack, I think you know the stack we have is in very, very bad shape, and we were going to have to take that down, and do something new. That new stack was going to be so tall, in the middle of campus that we're probably going to have to put a light on it to warn airplanes that that stack was there. It just seemed that every time we turned a corner it was tilting us away from coal.

Chair Houston asked have we looked at say going back to the past 12 months to get an idea of what the difference in cost would be in terms of utilities by using gas in comparison to what we've been doing? Charles said yes, we actually went back a number of years. We did an analysis of about five years averaged gas cost to average coal costs, and we had one of our consultants run a scenario analysis that compared lower gas costs with coal prices and higher gas costs with coal prices. There were actually were four scenarios and actually right now the gas market is extremely favorable. It has been for the last two or three years, in fact we are already very close if you look at the debt service on any capital projects to continue burning coal, it would put the price per energy unit over that which is gas. Gas would almost have to go to \$10 MMBTU and that would be an average price throughout a whole year. We've never really seen that, that would only net about a 6-year simple payback for the capital upgrades that would be necessary to keep the coal operational. Essentially, we also know and one of the things that may or may not be in the report is that we're going to have to rebuild these coal boilers in about seven years. And at that point in time, we'll re-permit those coal boilers, and we will go through a whole new set of iterations, of regulation overview, and additional costs. I think we did mention it'd be another \$100,000 in consulting fees just to be able to do that. VP Thompson said and we question if we'll get re-permitted in what some of the ramifications of that are too. Charles said we think we would have a lot of trouble permitting this plant. We know that there would be public hearings, Sierra Club is on the point on every one of these, and essentially what we'll really be trying to do is re-permitting 1947 era technology. I think, honestly, it might even be easier to re-permit a new plant than to re-permit the existing plant. Chair Houston said yeah, I have some familiarity in terms of having dealt with that here in the city of Springfield for a number of years; it is a matter of cost. I would still anticipate that this is going to be a costly process for us that we're going to have to figure out a way to pay for it. VP Thompson said I think that this cannot be the end all, if we do decommission coal it cannot be the end all. I think that those that follow are going to have to start looking at what is the best way to heat and cool this campus. I mean I don't think we can rest on our laurels that ok we're going to continue with this plant, rebuild the gas

boilers, we're done. There's going to have to be this same group of people who've been working on this plus some others to say how do we, what is our plan for the future. Chair Houston said and again I think that we need to be doing that now. VP Thompson said that's what I've been telling, it's easy for me to tell them now, you can't stop, please don't stop, you have to start tomorrow and start looking at what we're going to do for the future, because I think there probably has to be a new plant that is not located in the center of campus that is the newest technology. And I think that there could be a lot of different things that we could heat the campus with, but I think that this same working group has got to continue. We're not done, this is, in my opinion, a stop gap measure to figure out what we've got to do and how we're going to do it, and I've asked that they do that, but I don't have a lot of power left in me, but that's my belief. Chair Houston said I would concur. I think it's very, very important that we figure out a long-term plan, not a short-term plan. VP Thompson said I agree. VP Johnson said and certainly from the bond revenue side while I agree with what we're doing, because staff have recommended that that's what we do. I do think, I want to go on-record as saying, it's sort of a sad commentary to think that we live in a state that has more than adequate coal resources, and we cannot use those, but in fact have to go away from a resource that's plentiful in our state, pretty sad.

Trustee Nelson said so if this is the recommendation where do we go from here. Charles said essentially, the entire issue is still pretty dynamic. We've got some issues with the actual bond funds and what we can use those for, because one set are Build America Funds, one set are just tax-exempt bonds. We're constantly looking at what we would do now, which essentially will be to improve the reliability on the gas side of the heating plant. We have one cold boiler that's in design right now for re-building. We would go ahead and either in this COPS or the next COPS go ahead and include additional costs for another boiler to be rebuilt. VP Thompson clarified a gas boiler. Charles said a gas boiler, so actually we have what's called a firm capacity for natural gas on the steam production side, so we don't really need the coal boilers to satisfy the steam loads of the campus. But we do need to get the coal boilers up to good reliability, good control, and that's what we're really actively working on right now. The funds that would have been used to upgrade, build a new stack, upgrade the macawbers system, these coal projects that we wanted to do those will be converted to additional scope on steam lines, which will build us some leverage in the second COPS that you're going to talk about today to go ahead and do some additional projects, either in the plant and most likely those funds will be used to actually remove the stack. We have through 2014 before our permits currently run out, that's why in the report it's between 2011-2014 we'd like to decommission. So, what the Physical Plant will do is monitor the projects on the gas side of the house, and when we feel absolutely comfortable that we can decommission the coal side then we'll shut that down, but it would be between now and definitely 2014.

Trustee Epperly said just a comment from my standpoint, number one when I saw this, I did not expect this coming in the packet. When I saw this, I just wanted to stand up and dance. I've, as Charles will probably tell you, I've been playing devil's advocate for two or three years in regards to our coal burning facility. I personally feel we were very close to dangerously throwing good money, what I call good money, after bad money, because I was very concerned that if we would have proceeded with this, those things we were talking about in 5-6 years that EPA would probably make us come back and spend a lot more money, etc. So I was just, we've been discussing this on and off for several years, and I just, my thoughts, congratulations to the committee, because from what I've seen throughout my life is that anytime a group decides to do something, which was really done whatever 6 months ago, and then really sits down and does an evaluation of it, and does an about-face, that takes a lot of fortitude. Because there's not too many businesses that has that kind of fortitude to make those kinds of decisions there on it, so my hats off to you. I also would argue everything I've read, and Charles and I have again had these discussions. We talked this week several times once I saw this that the reserves in the gas, the natural gas reserves have just gone up tremendously in the last few years with discoveries and so forth. So, I think that testifies to the fact that the prices of natural gas have been very stable or even gone down somewhat, if I understand it right. Charles said they've gone down significantly. Trustee Epperly said yeah, in the

last two years. So I myself think this is just, was a tremendous, positive decision. I think, plus, I think everybody knows my opinions as to the beautification element of the...VP Thompson joked you don't want that 200 and some foot stack with a light on it. Trustee Epperly said yeah, and I think this enables us to hopefully clean that area up somewhat, what I call clean it up as we move forward, and so forth. And I would, it was on my notes here, I would totally support what Mike was saying there from the stand point that I would like to see us develop a plan with what I call a vision for that whole, our whole system there. Not that that plan won't change as we move forward, but to me I think we need to have something with a time table to it, an estimated time table as to what we're shooting for. VP Thompson said and one thing that's going to help them once the EPA rules settle in, they're going to have a better idea what they're dealing with. But those EPA rules can constantly change, but I'm just hoping that this group of people who spent the last, I don't know how many months doing this, will stick together and say ok, let's see what's out there and what maybe we can start moving to. I don't think they want to make a decision, but I think they need to know what's there and you know get things on our capital list and some things like that. And when that coal stack comes down, I've told them they'd better bring a lawn chair so you can sit and watch it come down.

Resolution No. 11.3/1: Purchases of \$500,000 or More

Trustee Griffin moved to approve Resolution 11.3/1: Purchases of \$500,000 or more. Trustee Bronson seconded the motion.

VP Thompson said I think Garry has already mentioned that the renovation of the bathrooms in Lincoln and Washington Halls and this is for that project.

Roll Call

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes (via teleconference)
Trustee Nelson	Yes

Motion Carried.

Resolution:

WHEREAS Western Illinois University has a need to renovate the bathrooms in the Washington and Lincoln residence halls; and,

WHEREAS the above mentioned projects have been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules:

THEREFORE be it resolved that the Board of Trustees approves the contracting for the renovation of bathrooms in the Washington and Lincoln residence halls.

Bathroom Renovation

ITEM DESCRIPTION:

The labor and material needed for the renovation of the bathrooms in Washington and Lincoln residence halls.

The project will be a complete remodel which includes enlarging the space, replacement of piping and aesthetic updates. The bathrooms are original to the buildings (built in 1963).

COST:	General Contractor	\$1,987,600.00
	Heating Contractor	\$454,000.00
	Electrical Contractor	\$302,000.00
	Ventilation Contractor	\$191,900.00
	Plumbing Contractor	\$808,200.00
	Fire Protection Contractor	<u>\$ 24,880.00</u>
	Total without contingency	\$3,768,580.00
	Contingency	<u>\$ 200,000.00</u>
	Total with contingency	\$ 3,968,580.00

RECOMMENDED VENDOR:

Williams Brothers Construction, Inc.; Peoria, IL	General Contractor
Commercial Mechanical, Inc.; Dunlap, IL	Mechanical Contractor
Fleming Electric, Inc.; East Peoria, IL	Electrical Contractor
Mechanical Service of Galesburg, Inc.; Galesburg, IL	Ventilation Contractor
Warner Plumbing, Inc.; E. Peoria, IL	Plumbing Contractor
Continental Fire Sprinkler Co.; Davenport, IA	Fire Protection Contractor

FUND SOURCE: Local

SUMMARY OF BIDS:

General Contractor		
	Williams Brothers Construction, Inc.; Peoria, IL	\$1,987,600.00
	Felmley-Dickerson Co.; Bloomington, IL	\$2,144,000.00
	CORE Construction Services of Illinois, Inc.; Morton, IL	\$2,192,000.00
	Hein Construction; Galesburg, IL	\$2,210,000.00
	Johnco Construction, Inc.; Mackinaw, IL	\$2,381,900.00
	Leander Construction, Inc.; Canton, IL	\$2,483,100.00
	Laverdiere Construction, Inc.; Macomb, IL	\$2,561,132.00
Heating Contractor		
	Commercial Mechanical, Inc.; Dunlap, IL	\$454,000.00
	The PIPCO Companies, Ltd.; Peoria, IL	\$494,000.00
	Johnson Contracting Co., Inc.; East Moline, IL	\$501,940.00
	Frank Millard & Co., Inc.; Burlington, IA	\$545,110.00
Electrical Contractor		
	Fleming Electric, Inc.; East Peoria, IL	\$302,000.00
	Central Illinois Electrical Services, LLC	\$355,000.00
	Quick Electrical Contractors, Inc.; Fairview, IL	\$391,000.00
	Tri-City Electric Co.; Davenport, IA	\$454,725.00
Ventilation Contractor		
	Mechanical Service of Galesburg, Inc.; Galesburg, IL	\$191,900.00
	Frank Millard & Co., Inc.; Burlington, IA	\$229,748.00
	The PIPCO Companies, Ltd.; Peoria, IL	\$236,740.00
	Johnson Contracting Co., Inc.; East Moline, IL	\$398,000.00
	Vinson & Sill, Inc.; Lima, IL	\$414,000.00

One lower bid was rejected for failure to provide a valid Board of Elections certificate.

Plumbing Contractor		
Warner Plumbing, Inc.; E. Peoria, IL		\$808,200.00
Ryan & Associates, Inc.; Davenport, IA		\$1,144,000.00
Dries Bros., Inc.; Peoria, IL		\$1,259,800.00
J. C. Dillon, Inc.; Peoria, IL		\$1,344,135.00

One higher bid was rejected for failure to provide a Board of Elections certificate.

Fire Protection Contractor		
Continental Fire Sprinkler Company; Davenport, IA		\$24,880.00
The PIPCO Companies, Ltd.; Peoria, IL		\$53,800.00
Automatic Fire Sprinkler; Bloomington, IL		\$58,226.00
Prevention Fire Protection; Morton, IL		\$98,676.00
The Hitchcock Co.; Peoria, IL		\$117,500.00

Two companies did not bid; two bids were rejected for failure to provide a valid Board of Election certificate.

Resolution No. 11.3/2: Designating Approval to President

Trustee Griffin moved to approve Resolution 11.3/2: Designating Approval to President. Trustee Houston seconded the motion.

VP Thompson said normally, we go through the process where you approve, we do the bids, and you approve the bids like we just did for the renovation of Linc/Wash Hall. Because this is such a dynamic project, putting turf on the field, especially the turf on the field, I think you can understand that it is totally weather related and we have to meet very, very stringent guidelines to be able to get this project done. That no matter what date there is a board meeting, it would be hard to hit all the board meeting requirements, so we're asking that you give approval to the President to keep this project moving along, and then we will keep you informed of the costs once the bids have been received.

Trustee Epperly said a few things and I'll make some comments here, because again I've spent a number of hours this past week looking at these things, and number one I was talking with Cesar earlier, would like to point out, and just by coincidence, and I think it was November 16th, was that the date? That's what I have down, just by coincidence I was walking by this room, and D'Angelo Taylor was here, the former Trustee, and D'Angelo and I started talking. D'Angelo said come on in; come on in the SGA is having a meeting, why don't you sit in on it. And so I said yeah, okay. Anyway, SGA had their meeting where they discussed this project that night, and it was interesting to hear the discussion. They went through it, they discussed it, there was, and I want to say the vote by the SGA to proceed was unanimous. I don't think there were any dissenting votes that evening, by chance. And I had no input, made no comments or whatever; I was just really interesting seeing what the students of SGA had to say, so I think that should be on record there. I do think this is probably, not probably, I'm sure it's a little bit controversial from the stand point cause I've heard some comments in regards to why are we doing this? Why are we spending money here when we have these cash flow issues? And so forth, and so I mean, I guess I'm pointing out that the SGA supported it, I don't know if Cesar wants to make comments in regard to the student section, this money is coming through the student fund that if I understand it properly that it has to be spent in certain ways, it cannot apply to academics. VP Johnson said that's not totally true, the funds come out of a life safety and facility enhancement fee, which in fact we did a recent COPS that we just did had about \$6M in there for classroom and other enhancements, \$5M for steam lines, so yes it can. The resources that are being used for this are actually cash that's in that fund; we're going to use the cash, so it was not part of the COPS per se. It was simply a request to SGA to support that project and utilization of that cash, so it's different. Trustee Epperly continued so anyway, myself, I myself think it's a very prudent investment and I think that, the way I look at it and Cesar please jump in here from a usage standpoint, I think it's very good. I think that the understanding is in talking with the students that they will be able to use that field for numerous other things. Is that accurate? Kerry Lemaster

asked Cesar Salas to come to the microphone. VP Johnson added that Dr. Van Alstine is also here from athletics if we have questions for him as well. Cesar Salas said that the only concern was that potentially we wouldn't actually get to use it in practice; Athletics would be the only ones to use the turf. But like Dr. Van Alstine said and the administrators said, they're fully devoted to making sure that we use it. On both what Dr. Johnson was talking about, improvements to academics and the turf, it was nearly unanimous, maybe a few abstentions, here or there, but no negatives. VP Johnson said and the part of the facility that's very positive for us, and again Dr. Van Alstine can comment on this if he'd like to, but we also see it as a benefit for some of our other athletic teams in addition to it allows us to use it for intramurals, it's the only lit facility late-night opportunity for intramurals on campus, because there's no other lit facilities. So, we see it being able to be used for that as well. President Goldfarb said it also allows the Marching Band to be able to practice on it, because they can't practice on it. It literally has the potential to be used by hundreds, if not thousands of students. Right now it is used simply on Football weekends, and we have to protect it constantly, even the football team can't practice on it. I don't think people are aware of that, when weather really becomes very difficult because we're worried about tearing it up and it is a facility that sits in the middle of campus. I'll also point out that what Western Illinois University has never spent anywhere near the amount of dollars that are being spent on other athletic facilities across the state. This is a facility that was built in 1950, I think it was, and we continue to sort of chip away slowly as opposed to what many other institutions have done, so I do appreciate student support for this as well. But we have pledged that the students will have opportunities to use it, we want the students to use it, because otherwise it makes no sense having a facility of that nature right in the middle of campus. Trustee Nelson said I go by the Augustana field all the time, and it's constantly being used, and it's not just by the football team. It's other athletic events, other projects, and stuff, it's great. VP Johnson said and also if Charles is going to pile that snow on it we can start a ski...

Trustee Epperly said just two other comments, this past week I was doing a number of, I call them Google searches in regards to this, and I found it very interesting from a competition standpoint that, I feel from a competition standpoint our facilities do not attract the athletes that most other schools do. To me, this is just one small step in that direction. I was actually surprised, because I was looking for something else, and I found a search that in California there are 10, it was just a hair under, but I'm just rounding it to 10,000. There are 10,000 fields with artificial surfaces in California alone, high schools, mainly high schools, and most of the colleges there have it, I assume, but they had it broken down as to what facilities had artificial surfaces by chance, and I was just totally surprised. 10,000 facilities in California alone has artificial surface.

The other thing I would argue that, and this is totally unrelated and I'm not here to get into a debate about it, but the, cause I know Garry would jump all over me, but I would like to see us consider a purple field, which will be very controversial I'm sure. But then, I would argue from a marketing standpoint, great marketers tie to emotions, and if you can make an emotional connection in marketing, you're going to have some sales. And very simply, I would argue that using California with 10,000 green fields, maybe two or three or four colored, there's no emotional connection there. I think from a marketing standpoint I think we could even brand ourselves much better with a purple field. I'm just asking everybody to explore that. VP Johnson said your concerns are noted. Trustee Epperly continued and I'll point out two things in the December Sports Illustrated, I just happened to glance at it, I don't subscribe to it, I don't know why I happened to pick it up, I guess it was an omen. But I picked it up and was glancing through it, there were three fields highlighted with 2-page articles. The Bears were in there because of the, they called it the snow bowl, two pages on the Bears. There was a 2-page layout in regards to the University in Michigan, because they basically had a sold out stadium for a hockey game, 100,000 people for a hockey game. And there was a 2-page article on Eastern Washington University and their red field, only college team mentioned was Eastern Washington and the comment was made to the degree of the "red carpet treatment." And I would say would Eastern Washington ever made the Sports Illustrated until they won the division football championship without a red field, no. So, food for thought, so forth, I would even

challenge us to look at what University of Oregon is done with of course private donations from, a lot of it from Bill Knight, but they're very simply his comment a number of years ago how can we get Oregon over the hump? We have to do some things to brand the university, and probably nobody's been more controversial if you want to call it that branding their university than Oregon has the last couple of years with some things, so anyway food for thought. Chair Houston said Bill, I'm going to have to interrupt you for a second; I'm going to have to put the phone down. Would you mark me down for a yes on vote for this? Kerry Lemaster said yes. Trustee Nelson repeated yes. Trustee Epperly said end of story, I've talked enough.

Trustee Bronson said I have a question about the life safety, the facility enhancement fee that's a subset of student fee dollars, so that can be used to enhance academic buildings under certain cases or is there restrictions on it? VP Johnson said no, you've got to get the student support. President Goldfarb said I know they supported \$6M with this one.

Roll Call for approval of Resolution No. 11.3/2

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes (via teleconference)
Trustee Nelson	Yes

Motion Carried.

Resolution:

WHEREAS Western Illinois University has approved the installation of artificial turf and a scoreboard at Hanson Field; and,

WHEREAS the University has selected architects to design the projects and prepare bid documents; and,

WHEREAS design of the projects could not be completed in time to solicit bids prior to the March 2011 meeting of the Board of Trustees; and,

WHEREAS the award of contracts is necessary if completion of the projects is to be accomplished before the 2011 football season begins:

THEREFORE be it resolved that the Board of Trustees of Western Illinois University delegates authority to President Goldfarb to approve the contracts for the installation of artificial turf and a scoreboard at Hanson Field once the bids are received and found to be in compliance with all applicable rules and regulations. Total cost is not to exceed \$1,300,000 from university funds.

Resolution No. 11.3/3: Revision to Projects in 2010 Certificate of Participation

Trustee Griffin moved to approve Resolution No. 11.3/3. Trustee Nelson seconded the motion.

VP Thompson said this is a direct result of our recommendation to move from coal to natural gas. Because we now do not want to invest in upgrading our coal equipment, we want to spend some of the COPS money that we had designated in 2010, really move it from upgrading coal to upgrading the natural

gas boilers and associated pieces of equipment on counsel, basically advised us on how to do this so that we wouldn't be violating anything in this COPS issuance.

Roll Call for approval of Resolution No. 11.3/3

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Nelson	Yes

Motion Carried.

Resolution:

WHEREAS the Western Illinois University Board of Trustees authorized the issuance of Certificates of Participation for renovation and improvement of the heating plant at the December 18, 2009 meeting; and,

WHEREAS the heating plant renovations included replacing the coal masonry stack and updating the coal handling system; and,

WHEREAS after careful consideration and review Western Illinois University has decided to decommission the coal-fired portion of the heating plant and rely solely on gas boilers to produce steam; and,

WHEREAS Bond Counsel indicates that a revision needs to be made to the scope of the Installment Purchase Contract to remove the projects replacing the coal stack and updating the coal handling system and to add the projects related to decommissioning the coal portion of the heating plant and making upgrades to the gas-fired plant:

THEREFORE be it resolved that Paragraph 1 of "Exhibit B, Description of Improvements" of the Installment Purchase Contract between U.S. Bank National Association and the Board dated as of March 1, 2010, relating to the Certificates of Participation (Capital Improvement Projects), Series 2010" is revised as follows:

1. Heating Plant. Improvements to the Heating Plant including removal of the existing coal stack and decommissioning of various coal support systems, relocating electrical equipment, re-casing and re-tubing one or more gas boilers, installing a variable frequency drive and economizer on a gas boiler, installing a boiler blowdown heat recovery system and several related miscellaneous projects.

ACADEMIC & STUDENT SERVICES COMMITTEE

Trustee Epperly said thank you chairman Nelson, we'd like to, should probably take a, you want a 10 minute break? Is that long enough? We'll take a 10 minute break, and be back to start with Bill Griffin as the Academic Services Chair. Break was taken at 10:55 a.m.

Trustee Epperly called the meeting back to order at 11:07 a.m. Trustee Epperly said we'll resume here and with that I'd like to turn it over to Academic and Student Services Committee Bill Griffin, Chair. Trustee Griffin said thank you and introduced Financial Aid Director, Robert Andersen.

Report on Financial Aid Programs

VP Johnson said I'll ask Bob Andersen, our Director of Financial Aid to come forward and we would be happy to entertain any questions that you might have about the report, and then I've asked him to make a few comments that he would be interested in terms of information that he'd be interested in sharing with you about where we are financial aid wise, MAP, and other sorts of things that we're addressing at this point in time. Are there any questions? Trustee Griffin said welcome Mr. Andersen.

Bob Andersen said thank you, ok, one of the things that of course is happening, I think you've heard in the media where the House and Senate have been battling over cuts and that's looming for us. And of course the State has actually already cut funds for the monetary award program for this coming year, they cut this spring 5% of each students award already, and that worked out to about an average of \$125 a student, now that doesn't seem like a lot, but when you add it all up for the number of students we have that approached \$300,000 of funding. And so, President Goldfarb and I talked about that and we were able to come up with some funds to help those students out, but that means now we have another cut for next year and that range is up to \$550,000 of \$600,000, you know of lost revenue for students. And when you add together the state or the federal government reductions we had a program called ACG and Smart, these two programs were funding very close to \$900,000 of funds for our students, and now that money will be gone, they ceased those programs. Those are funds that our students were receiving, add this together plus any, I don't know what the likelihood yet of The House had their way and this would have gone into effect, Pell Grants would have been reduced \$850 per student, which would have been a huge rejection. And I don't know how many of our needy students could have attended with that kind of reduction. That is very, very large amount in that, so and then they were also talking about our supplemental grant, which is about \$500,000 again they wanted to cut as well. So, Senator Durbin talked about in the Senate they're talking about a more logical approach have a 10-year reduction, so we're hoping that minds that are a little bit more interested in saving financial aid for students will prevail. We'll see what happens; it's going to be in the next probably two weeks here, because you know the continuing resolution will end soon. So, in the end or middle of April, and so then they'll be back to deciding what to do. Anyway, those are the types of things that I'm concerned about, because when you add all that up we're talking about \$2M just of lost revenue over last year, a loss of grants to students, and that's quite a bit. And when you look at these figures, the total looks really good, \$130M we expended in financial aid, but when you really look closely you notice that almost all of that increase was in loan volume. Loan volume went up \$10M, and grant assistance went up \$2M, and so and now we're going to be reducing that again, so that's. It puts just a lot of stress on our students, so all I'm saying is I think we're going to, with this type of thing, and if things don't turn around at the state and federal government, we're going to have to figure out how to help students for the future.

Trustee Griffin asked what percent has changed from last year? On not only the loans, but also the grants. Bob Andersen said well, it would be about a 1% reduction in grants, and about a 10% increase in loans. The thing that's important to note too is that many of our students are already borrowing at the maximum level that they possibly can, and that also is one of those things where we don't have any more loan funds to give them. We have no more grant funds to give them, that means that we have what we call an unmet need, that's cost minus financial aid and how much extra the student has to come up with beyond their family contribution that was calculated, through an application. So, that is approaching \$5,000 per student, so that, it gets worse every year.

VP Johnson said and obviously one of our big concerns is always what amount of debt do students leave the institution with upon graduation and that's certainly a national figure that gets reported lots of different places. And anytime we have reductions in financial aid or we're unable to provide scholarship support for students, which I think we do a fabulous job, Foundation does a great job and Terri Hare and Brad's area does a marvelous job of supporting our students, but the reality is there is a trickle-down

effect on it. It does make a difference, and it does impact access and affordability for our students and that's a big issue for us.

Trustee Nelson said as I read this chart on page 80, am I correct that we have 84 students that get General Assembly tuition waivers totaling \$605,000? Bob Andersen said yes, correct. And that again, that may be, the legislation is talking about canceling that. VP Johnson said I don't think they are, I think they're talking about canceling ours but not theirs, that's the last information. Bob Andersen continued but I don't think those discussions have halted and I think that's still gonna happen, so there, at least that, but of course that's our money. Trustee Griffin said I think they'll be, personally, feel that they'll be some sort of long-range average that Senator Durbin pointed to. That might come out in conflict rather than a one year draconian, let's look at it over, at least a longer period, average it out. Bob Andersen said yeah, cause if it's the one-year draconian was really big, that would have hurt a lot. Trustee Griffin said and also it still probably, it still will be less. Bob said no, and I think it may be some cuts. VP Johnson said I mean, obviously, it makes it difficult for us to plan, but it also makes it difficult for students and families to plan too, and that's really the bottom line. How do they plan for college if they don't know, especially if it's not going to be something that will, over the next 405 years here's what's going to happen, so you can at least take that into account, but under the current structure it doesn't work that way. It's just a llop off and that's what you have at the end.

Trustee Griffin said just a footnote to yesterday; this was one of the reasons why the Senator was here as far as the tax credit that possibly many parents are not considering. Bob said yeah, the only problem with that is you have that tax credit and you save that but are you saving it for a vacation or are you saving it for education. I always have my concerns about the tax credit part of it is that how much of it really gets saved for the students' education. But again, parents are being hit hard and I keep hearing stories about mothers needing to have a second job to help their students out and things like that or getting to work and so it's one of those things that's happening. Trustee Griffin said thank you. Any questions?

Trustee Bronson asked if any of the nursing students participate in the National Health Service Rural... do you know what I'm talking about? Bob said yes, but I don't think so at this point, I think that's a special application that we can look into.

Report on Relocation of Quad-Cities Graduate Study Center

VP Rives said this is our preparatory report in advance of the actions that we hope you take in the next resolution. This is a proposed relocation of the Quad-Cities Graduate Center. You read the rationale just a couple of points just to point out that Quad-Cities Graduate Center was founded in 1969 as the first higher education cooperating act grant between Illinois Institutions bridging into Iowa as well. The original center was founded at Augustana College in Sorensen Hall. At the time it was placed at Augustana College because Quad Cities colleges and universities and those external coming in to deliver education were competitive rather than collaborative. So, it's really significant if you approve the move at which no cost to Western in the operation for the Graduate Center, this is just letting us use space. It is very significant because we're offering to co-host at the WIU Quad Cities with St. Ambrose University so the days of the St. Ambrose University and Western Illinois University seen as archrivals and competitors are over. Because what you as a Board are saying and what the St. Ambrose board has said is we can work together and we can advance graduate education opportunities in the Quad Cities. I will say Augustana College is very supportive of relocation of the Grad Center due to the collaboration between the institutions, and also their enrollment continues to go really well, and quite frankly they need space in Sorensen Hall. It's with great privilege that I would like to ask Dr. Marti Clyde, the Executive Director of the Grad Center, to come up and give a few bullet points on the Grad Center's perspective on why this is such a momentous move. Marti, welcome to Western.

Dr. Marti Clyde joked next time I'll come in purple. Well Joe, thank you so much, it's been a pleasure working with Joe and others in this institution to do what I think 5-10 years ago people thought would never happen. Joe covered the key points, we are so grateful to be associated even more strongly with an institution like Western. You already know what Western does well, I know you know that, but I wanted to pick up on two points. One is Western's ability to attract and retain a world-class faculty. Sometimes students don't like it when Professors make them work hard and Graduate students are no exception, but that just speaks to the kind of values this institution holds. The other point I want to make is Western's devotion and support of the adult learner. Adult learners are quite different from our friends who are 18-22 years old and living in a residence hall: different needs, different fears, different questions, and Western just does a superb job of that. I might also add that when Joe talked about collaboration instead of negative competition, he's been at the point position to foster that in the Quad Cities, and it's not easy, as probably Joe will attest to. But his ability to take in a lot of information and then use it to further the collaborative process, I think, is a unique skill, and I'm very grateful for that, thank you. So, I'm grateful to Western Illinois University and look forward to a stronger relationship with you. Any questions?

Resolution No. 11.3/4: Relocation of Quad-Cities Graduate Study Center

Trustee Griffin said this is one good way to transition into the next item which is Resolution No. 11.3/4: Relocation of Quad-Cities Graduate Study Center.

Trustee Nelson moved to approve Resolution No. 11.3/4: Relocation of Quad-Cities Graduate Study Center. Trustee Ehlert Fuller seconded the motion.

VP Rives said just to reiterate there is no cost to Western. This is space-sharing. One point I forgot to mention in my report that the Graduate Center has agreed to is that Western would have the first right of refusal for new academic graduate programs through the Grad Center on our property. So, we wouldn't have MBA WIU in room one, and MBA not-WIU in room two. So, it's focusing our mission and niche, and you've established a long, strong precedent of we don't do lower division classes except for a few to support the major cause that's done at the community college. And the community colleges have the first right of refusal on gen. ed. You're focusing our mission now in some regards on Graduate Education, and giving us that right. Again, it's a true testament to Sister Joan and others from St. Ambrose University that we've arrived at this agreement and I would hope you would support this resolution.

Trustee Nelson added my wife graduated with her Master's in Reading from the Graduate Center at Western, so I strongly support the switch.

Roll Call for approval of Resolution No. 11.3/4

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes (via teleconference)
Trustee Nelson	Yes

Motion Carried.

Resolution:

WHEREAS *Western Illinois University Board of Trustees Report 11.3/6* provides the background, context, proposal, and rationale for the relocation of the Quad-Cities Graduate Study Center; and,

WHEREAS the Board has carefully evaluated these materials; and,

WHEREAS The relocation of the Quad-Cities Graduate Study Center clearly advances *Higher Values in Higher Education 2008-2018*, member institution, and community priorities and goals:

THEREFORE be it resolved that the Western Illinois University Board of Trustees approves relocation of the Quad-Cities Graduate Study Center to Western Illinois University-Quad Cities under the terms and conditions presented in *Western Illinois University Board of Trustees Report 11.3/6*.

And be it further resolved that the Board welcomes the Center to the University, and strongly commends the students, faculty and staff of Western Illinois University-Quad Cities for exercising their social responsibility in sharing facilities to support the academic excellence, educational opportunity, and personal growth of students, faculty, and staff from the Center.

Resolution No. 11.3/5: Educational Leadership Program (Ed.D and Ed.S.) at University Center of Lake County

Trustee Nelson moved to approve Resolution No. 11.3/5: Educational Leadership Program (Ed.D and Ed.S.) at University Center of Lake County. Trustee Epperly seconded the motion.

Provost Thomas said thank you. As stated this is for the Ed. Leadership Program to be offered at the Lake County Center for the ED. S program as well as the Ed. D. There's a need there and a student population there. Currently, we have no representation there. There are 19 other institutions offering classes there and we want to have a presence there as well. Nick DiGrino and I think the chair Jess House is here if you have other questions regarding the offering of these two programs there at the Lake County Center.

There were no questions.

Roll Call for approval of Resolution No. 11.3/5

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes (via teleconference)
Trustee Nelson	Yes

Motion Carried.

Resolution:

WHEREAS Higher Values in Higher Education 2008-2018 calls for supporting strong commitments to teaching and instruction by developing and offering new and expanded academic programs in areas of demand and need that are consistent with the academic mission of the University; and,

WHEREAS the Ed.D. and Ed.S. in Educational Leadership degree programs are successfully offered on the Macomb and Quad Cities campuses; and,

WHEREAS an Assessment of Need conducted by the Western Illinois University Department of Educational Leadership shows a demand in Illinois's Lake County region for Western's Ed.S. degree with superintendent certification and Ed.D. degree that builds upon the Ed.S.; and,

WHEREAS membership in the University Center of Lake County will provide the required facilities to offer the two Educational Leadership programs in Lake County:

THEREFORE be it resolved that the Board of Trustees of Western Illinois University approves Western Illinois University's membership in the University Center of Lake County and the offering of coursework leading to the Ed.D. and Ed.S. in Educational Leadership degree programs at this location.

Western Illinois University's Ed.S. in Educational Leadership degree program prepares principals for superintendent certification, while the Ed.D. prepares existing superintendents to lead school systems toward significant improvement in academic performance of school pupils. These degree programs are offered by the Department of Educational Leadership within the College of Education and Human Services.

The Department of Educational Leadership conducted an Assessment of Need for an Ed.S. degree with superintendent certification and an Ed.D. degree that builds upon the Ed.S. in the Lake County region. The assessment included data from the 2009 and 2010 Lake County Teacher Surveys, the number of candidates for principal certification prepared at the University Center of Lake County (UCLC) by Dominican University and Northeastern University, and the 2010 Active Educator Report in the Teacher Certification Information System prepared by the Lake County Regional Office of Education. The data show that there are a vast number of principals in the Lake County region who are not currently certified as superintendents who could be interested in such certification and continuing on for a doctoral degree. In addition, the results from the teacher surveys show a student demand for a doctoral program and superintendent certification.

Membership in UCLC will provide adequate facilities to serve prospective Educational Leadership students in the Lake County Region. The membership will give Western access to UCLC classrooms, video conferencing equipment, six UCLC open houses each year, and representation on the Committee of Member Institutions. The annual UCLC membership fee is \$1,800. In addition to the membership fee, Western would be responsible for payment of a high tech (video) classroom fee, which is currently \$11 per hour. If approved by Western's Board of Trustees, Western will submit a membership application to the UCLC Governing Board.

Lake County region students who will choose to complete these Educational Leadership programs are those who are particularly interested in receiving superintendent certification or a doctoral degree. The University expects that students will first enroll in coursework offered at UCLC during the fall of 2011. These students will be able to attend classes at both UCLC and the WIU-Quad Cities campus to complete their degree program. Western faculty will provide instruction using face-to-face, video conferencing, and online formats.

The Ed.D. in Education Leadership currently enrolls approximately 46 students, while the Ed.S. has 42. The University estimates that 10 to 15 students from the Lake County region will enroll in the Fall 2011 Ed.D. cohort and that 10 to 15 students will enroll in the Fall 2012 Ed.S. cohort.

AUDIT COMMITTEE

Report on Internal Auditing

Trustee Epperly said I would like to call Rita up to give us her update and info. This is an information report, no votes are needed. Rita Moore said we are required to do an annual report to the Board. This year, you should be receiving an updated report from what is in the book. The external audit for

compliance was completed this week, so we had to update the report. This year's, on the external annual audits, we had an unqualified report. We had two financial findings and then a total of 6 for the compliance would be the four listed plus the other. The complete reports can be found on the State Auditor General's website. Again, saving paper we are not printing the reports for you this year unless you indicate that you do want us to.

As far as other external reports, we continue to have the radio audit and the NCAA audit outsourced. Those are requirements, and again your report also does not have, we just recently had a closing meeting with ISAC, and we had an external report done from them this year.

As far as the internal audit reports go, the status of where we're at on the internal plan is on the back page of the report. If you have any questions or anything, let us know. With a staff of two, we are still taxed to be able to complete that. We've had several unplanned audits that have come up during the year.

As far as other things, the department is doing, I have been a guest speaker at the auditing class this semester. I have also attended a leadership, as a leadership panelist for a local high school, so we're trying to help promote the university in that way too. We're on target for completing the financial control and internal auditing act, Internal Control Certification. This will occur by May 1st, and we'll be starting the audit plan for next year, which has to be done by June 30th. Any questions?

Trustee Epperly said I just have one or two comments. Rita's probably, I come background years ago as financial services industry and Rita, I use to be in compliance, so Rita's probably about as popular here as compliance officers were in the financial industry, so thank you. Just one comment, we went through the TV acquisition and in reading as audits, and so forth, we have got to do a better job. I think in the future of due diligence when we do something like that. So, just for the future, and especially with the findings, if Jack's salary is going to be affected that probably would have been a 30-40% hit, the things that you just talked about there, so very simply, I think we've got some work to do from the standpoint of those findings and I just think that's a blemish on us as a University and obviously especially in these times when General Assembly looking at those things, and probably just looking for reasons to do something. Food for thought.

President Goldfarb said by the way, it is repeat findings, so the reality is we'll probably never have a repeat finding on a TV station, but it's repeat findings, so don't make Jack too nervous. Rita Moore added and those are the external auditor's findings that the legislation relates to. It's not the findings from our department.

GENERAL DISCUSSION AND ACTION ITEMS

Resolution No. 11.3/6: Release of September 24 and December 17, 2010 Executive Session Meeting Minutes

Trustee Nelson Moved to approve Resolution No. 11.3/6. Trustee Griffin seconded the motion.

Roll Call

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes (via teleconference)
Trustee Nelson	Yes

Motion Carried.

Resolution:

WHEREAS pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the executive session minutes of September 24, 2010, and December 17, 2010, to determine whether the need for confidentiality still exists with respect to all or part of the minutes:

THEREFORE be it resolved that the Board of Trustees of Western Illinois University has determined that the need for confidentiality still exists and it will review the minutes again at the June 3, 2011 Board Meeting to make a further determination with regard to their release.

Resolution 11.3/7: Revision to Board Regulations, IV.B.2.a., Award of Tuition Waivers – First Reading

Trustee Epperly said it's my understanding in discussing this in the past week that this is totally a thing to bring it in; I call it, in line with the state regulations. The wording of our Bylaws this probably goes back a good number of years, and I think there's been a number of changes to the state regulations wording. That I can see there was no major change in there, if I'm correct, I guess, is that an accurate statement? VP Johnson said that is correct and Jessica Butcher chaired that for us and can respond to any questions there may be. This also gives me a public opportunity to thank Jessica. Jessica has agreed, most recently, to take over Admissions until the end of the year, until we can get a new Admissions Director on board. So, I want to thank her for stepping up. I did an extensive search in my office and found somebody that was a rock star to take care of that, so Jessica is doing a great job and we're pleased to have her doing that. If there's any questions, Jessica can answer them.

Trustee Epperly said my only question is four more years; I was confused on the four years. Is that four years of just continuous or is that calendar years, just four years on enrollment or what? Jessica Butcher said four years of enrollment and that must be consecutive. Extended four years undergraduate partial, yes. So four years semesters. Four years, with each semester, totaling four years. Trustee Epperly asked does that include just 8 semesters or does that include summer school, is that allowable? I don't know, I'm just... Jessica said yes, I think that typically includes summer, yes. Trustee Epperly said I should have asked for a motion, is there a motion?

Trustee Nelson moved to approve Resolution 11.3/7. Trustee Griffin seconded the motion.

Roll Call

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes (via teleconference)
Trustee Nelson	Yes

Motion Carried.

Resolution:

WHEREAS the current Western Illinois University Board of Trustees' *Bylaws and Regulations* provide for the granting of a fifty percent tuition waiver for each eligible child of any WIU employee who

has been employed by the University for at least seven cumulative years, upon proper application and verification of eligibility; and,

WHEREAS the current regulation regarding the granting of a fifty percent tuition waiver for each eligible child of any WIU employee is not in compliance with current State law; and,

WHEREAS in order to ensure compliance with current State law, the referenced Board of Trustees' *Bylaws and Regulations* should be amended to be consistent with State law; and,

WHEREAS the proposed amendment to the referenced Board of Trustees' *Bylaws and Regulations* has been reviewed and approved by University Legal Counsel and the President's Cabinet prior to being presented to the Board of Trustees for review:

THEREFORE be it resolved that the Western Illinois University Board of Trustees approves the First Reading of the revision to the *Regulations* Section IV.B.2.a – Award of Tuition Waivers as presented below.

IV. Students (continued)

B. Student Financial Aid

1. Definition

Student financial aid includes tuition waivers, scholarships, grants, loans, and employment opportunities which are provided for students to assist them in meeting the costs of university attendance whether from university, state, federal, or private resources.

2. Financial Aid Policies and Procedures

The University shall develop policies *and procedures* for the administration of its financial aid program. The policies *and procedures* shall become effective when approved by the President.

Financial aid policies and procedures shall be consistent with the Board's commitment to provide an equal opportunity to qualified Illinois residents. The policies shall include the following provisions and such other provisions as are necessary and appropriate:

- a. Policies and procedures concerning the award of tuition waivers. The *tuition and fee waiver policies and* procedures shall describe all tuition waivers issued by the University and the criteria for their award. The policies and procedures shall comply with Board of Higher Education tuition waiver policies and the other applicable laws, policies, rules, or requirements.

~~In compliance with 110 Illinois Compiled Statutes 605/8h, the University's policies and procedures for the award of tuition waivers shall provide that each eligible child of any Western Illinois University employee who has been employed for at least 7 cumulative years by the University shall, upon proper application and verification of eligibility, be offered a 50% tuition waiver for any academic year for which he or she:~~

~~1) is under the age of 25 at the commencement of the academic year during which the partial tuition waiver is to be effective. Eligibility for this purpose will be verified on a year by year basis;~~

~~(2) qualifies for admission under the same admissions requirements, standards, and policies which the University generally applies to applicants for admission to its respective undergraduate programs;~~

~~(3) is the natural, adopted, foster, or step child of a current University employee who has been employed for a total of at least 7 cumulative years by the Board. Academic years shall count as calendar years for those employees normally employed on an academic year basis. Employment which is or was contingent upon an individual's status as an enrolled student shall not be counted as part of this 7 cumulative years of~~

employment;

~~(4) has, if the application is for a renewal of the award, maintained satisfactory academic progress toward graduation as this would be determined by the established rules of the University; and~~

In compliance with 110 Illinois Compiled Statutes 605/8h, the University's policies and procedures for the award of tuition waivers shall provide that each eligible child of any Western Illinois University employee who has been by any one or by more than one Illinois college or university for an aggregate period of at least seven years shall upon proper application and verification of eligibility, be offered a fifty percent tuition waiver for any academic year for which he or she:

- 1) must verify that their mother or father has been employed for an aggregate period of at least seven years at one or more "Illinois college or university", which means any of the following: the University of Illinois, Southern Illinois University, Chicago State University, Eastern Illinois University, Governors State University, Illinois State University, Northeastern Illinois University, Northern Illinois University, and Western Illinois University
- 2) must verify that s/he is under the age of twenty-five at the commencement of the academic year during which the partial tuition waiver is effective;
- 3) qualifies for admission to Western Illinois University under the same admission requirements, standards, and policies which Western Illinois University applies to applicants for admission generally to its respective undergraduate colleges and program.
- 4) Subject to the provisions and limitations of subsection (b), an eligible applicant who has continued to maintain satisfactory academic progress toward graduation may have his or her partial tuition waiver renewed until the time as he or she has expended 4 years of undergraduate partial tuition waiver benefits under this Section.
- 5) No partial tuition waiver offered or allocated to any eligible applicant in accordance with the provisions of this Section shall be charged against any tuition waiver limitation established by the Illinois Board of Higher Education.
- 6) The Board shall prescribe rules and regulations as are necessary to implement and administer the provisions of this Section.

IV. Students (continued)

B. Student Financial Aid (continued)

2. Financial Aid Policies (continued)

a. Policies and Procedures Concerning the Award of Tuition Waivers (continued)

~~(5) has not expended a total of 4 years of undergraduate 50% tuition waiver benefits as provided under this section. For purposes of this subsection, 4 years shall be considered to be 8 regular semesters and 4 summer terms or 120 hours, whichever comes first.~~

- a. Policies and procedures concerning the employment and compensation of student hourly workers. The policies and procedures shall comply with the rules of the State Universities Civil Service System and with applicable state and federal employment law.
- b. Policies and procedures concerning the appointment, hours of work, and compensation of graduate assistants. Graduate assistants may not hold faculty rank and must hold at least the baccalaureate degree or its equivalent.

3. Financial Aid Report

The President, or the President's designee, shall submit an annual report to the Board on student financial aid programs at the University.

Kerry Lemaster clarified that this is just for first reading. President Goldfarb said people will now have the opportunity to respond as is done with all Board Regulations, just to remind everyone that people will be able to respond before the Board takes action one way or the other at our alleged June Board meeting.

Trustee Epperly said and one thing I think I should point out, especially with this next resolution, because it clarified in my own mind. I was not real comfortable stating that we should bring this to the June meeting if we don't even know who the Board's going to be. We could wake up, theoretically, tomorrow and have five new members to the board, etc. So, just to be on record from that standpoint, procedurally at the June meeting this can be tabled until a future meeting, either one of these two resolutions can be tabled to a future meeting if desired, and especially if we have a large majority of new members on the Board by chance. We would be asking them to vote on something that they may not have had much time to think about and so if that would be the case, my question can we table this at the June meeting, and yes we can, if we so desire.

Resolution No. 11.3/8: Revision to Board Regulations, II.B.9., Tenure and Promotion for Assistant and Associate Deans and Vice Presidents – First Reading

Trustee Nelson moved to approve Resolution 11.3/8. Trustee Ehlert Fuller seconded the motion.

Trustee Epperly said I guess, Jack, there was a little of, why do we need this? Where are we coming from with this? Provost Thomas said originally when the policy was written allowing chairs to get tenure, Assistant/Associate Deans and Assistant/Associate Vice Presidents were mostly internal hires who had tenure here at Western Illinois University. In recent years, we have done some national searches for these positions and the need; we see the need to extend the chair policy to these individuals as well. We feel that it will help us to recruit outstanding individuals in these positions, and I want you to keep in mind that these individuals who are brought in, if this policy is approved, they will have to go through the same process as our faculty do: going through the department, being reviewed through the department, through the chair, the college, the dean, etc. That person, there would have to be a department for that person to tenured and promoted in, as well, and if there is no department that person could not be tenured here at the institution. Similar to other institutions who, when I was back at Middle Tennessee State University, and brought in as a Senior Vice Provost, I had to go through a process similar to what we're asking for, and then be tenured and promoted. This would help with our recruitment.

Trustee Epperly said am I correct in the, I guess I'm more or less asking the question cause again I, probably everybody in this room is more familiar with tenure than I am, but can we hire now and offer tenure to these positions? Provost Thomas said we can't, no. Trustee Epperly said ok, that answered one question. Trustee Houston said if I could just make one comment. Even when we hired Dr. Goldfarb, our rules did not allow for us to give tenure, so I think that as we talk in terms of recruiting talent from outside the University it's very important to have this. I'm going to have to leave the call, but I'd like to vote in favor of that if Kerry would mark me for that. Kerry Lemaster said yes, thank you.

Trustee Griffin said so, if the person will have to have a departmental home, sort of speak. Provost Thomas said would have to have departmental home, yes. Trustee Griffin said but if that were not the case, then? Provost Thomas interjected the person could not be tenured here, because we don't have University tenure, just university-wide here, so no, it would have to have a department. VP Johnson said some institutions do actually have university tenure that allows people to be outside of that. Provost Thomas continued but no, that's not what we're asking for at this point, yes.

Trustee Nelson said I guess my only comment would be that the Board approves tenure positions probably at the June meeting, and if there could be some designation on the list of those that are seeking tenure in that position. Provost Thomas said yes. Trustee Griffin clarified well, they would have had to, this is kind of a short time as far as the process to tenure, so they probably, it would have had to have

started earlier. Provost Thomas said yes, right, there's a process when you bring individuals in as an administrator that they go through a short process, and many of them would have had tenure at their previous institution, some may not have, but they would have to go through a regular process as everyone else. Trustee Griffin asked is anyone in this process now, do you know? Provost Thomas said no one is in the process right now. Trustee Epperly said so it's my understanding, to repeat that anybody this would apply to would be on that June list or whatever date the list is provided to us in the future. Provost Thomas said yes, in the future. Trustee Epperly continued and therefore the Board would actually have to approve that in those cases. Provost Thomas said absolutely yes. Trustee Epperly continued I'm assuming that we will look at this as minimal use. Is that somewhat accurate? Provost Thomas said absolutely, but also keep in mind that that person would have gone through the department, the chair, the college, the dean, and so forth and so on before going to the Board as any other faculty member would do.

Trustee Epperly asked any other questions or comments? One thing, and again, I'm not what I call anywhere on top of tenure and so forth and Bill being a former faculty member probably is much more familiar with and so forth, and I would, myself, appreciate it if Bill would kind of look at this over the next number of months and give us any thoughts and so forth. If you need to talk with Jack in detail. Trustee Griffin said yeah, I'd like to learn more about this. Trustee Epperly said anyone else to give us your comments in June. Kerry Lemaster stated as a reminder, again, this is, if you vote on this today this is solely to move it to be reviewed again at the next meeting. In the interim, as usual, we will ask for public comment, and I've actually got emails ready to go, they'll go out next week. So, we will invite, as always, public comment.

Roll Call

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes (previously stated, via teleconference)
Trustee Nelson	Yes

Motion Carried.

Resolution:

WHEREAS the current Board of Trustees' *Bylaws and Regulations* provide department chairpersons with the process by which they can achieve tenure and promotion; and,

WHEREAS assistant/associate deans and assistant/associate provosts are also academic officers of the university and as such should have the same possibility for tenure and promotion as department chairpersons:

THEREFORE be it resolved that the Western Illinois University Board of Trustees approves First Reading of the revision to the *Regulations* Section II.B.9 -- Tenure/Promotion for Assistant/Associate Deans/Provosts.

OLD BUSINESS

There was no old business to discuss.

NEW BUSINESS

Trustee Nelson said I just have a question, my understanding, we have a Retreat scheduled. My question is do we have a retreat master lined up? Kerry Lemaster said a facilitator? Trustee Nelson said yes, a facilitator. Kerry answered No, we do not. I had been given the indication that it might not be necessary this year, but I don't think the Board had discussed that as a full unit. Trustee Nelson said from my perspective, I think we do need a facilitator, I don't think any of us are qualified to run a Retreat. I think we need to have somebody to facilitate the Retreat. Trustee Epperly said is that a motion?

Trustee Nelson said it is a motion. Trustee Epperly asked if there was a second to the motion. Trustee Griffin seconded the motion.

Roll Call

Trustee Bronson	Yes
Trustee Ehlert Fuller	Yes (via teleconference)
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Absent
Trustee Nelson	Yes

Motion Carried.

Kerry Lemaster said I assume we can then look at who we've had in the past. Trustee Epperly said yeah, I was going to say I think you should work with Chairman Houston and Vice-Chairman Carolyn Ehlert Fuller. Trustee Griffin said we're very comfortable, I think she is as well. Trustee Epperly said and again saying this all, not knowing who's going to be there, etc. Trustee Griffin joked it might be a retreat between Mike Houston and the student trustee. Trustee Epperly said whoever the new student trustee is. Trustee Nelson joked that board might need three facilitators. Trustee Epperly said with that any other new business? Kerry Lemaster said and right now, just as an FYI for the board, that retreat is scheduled tentatively for July 7, but of course, now, working with Jane Pierson, we would want to make sure she would also be available. Trustee Griffin said that sounds like a good date.

NEXT MEETING

Our next meeting will be June 3, 2011, in Moline.

There being no further business to come before the Board, a motion was made and duly processed to adjourn the meeting of the Board at 11:42 A.M.

William L. Epperly, Secretary
Kerry L. Lemaster, Administrative Assistant to the Board

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