

WESTERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES  
Minutes of the Meeting  
September 30, 2011

The meeting of the Board of Trustees of Western Illinois University convened at 8:00 A.M. in the Capitol Room of the University Union, WIU – Macomb campus. Trustee J. Michael Houston, Chair, presided.

Trustee Ehlert Fuller moved to convene the Board to Open Session. Trustee Epperly seconded the motion.

The following trustees were present to answer roll call:

Trustee Carolyn J. Ehlert Fuller  
Trustee William L. Epperly  
Trustee Donald W. “Bill” Griffin  
Trustee J. Michael Houston  
Trustee Steven L. Nelson

ABSENT: Trustee Jesse E. Andrews

Chair Houston moved to convene the Board to Executive Session to consider personnel, legal, collective bargaining and other such issues as covered by Section 2.c. of the Illinois Open Meetings Act with plans to reconvene in open session at approximately 9:00 A.M. Trustee Ehlert Fuller seconded the motion.

Roll Call

Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion carried. The Board convened to Executive Session at 8:02 A.M.

Trustee Jesse E. Andrews arrived to Executive Session at 8:03 A.M.

Following Executive Session, Chair Houston moved to reconvene into open session at 9:00 A.M. Trustee Nelson seconded the motion.

The following trustees were present to answer roll call:

Trustee Jesse E. Andrews  
Trustee Carolyn J. Ehlert Fuller  
Trustee William L. Epperly  
Trustee Donald W. “Bill” Griffin  
Trustee J. Michael Houston  
Trustee Steven L. Nelson

Also present for the open meeting of the Board of Trustees:

President Jack Thomas  
Legal Counsel Representative Matt Kwacala  
Board Treasurer and Interim Vice President for Administrative Services Julie DeWees  
Administrative Assistant to the Board Kerry Lemaster  
Interim Provost and Academic Vice President Ken Hawkinson

Vice President for Student Services Gary Biller  
Vice President for Quad Cities, Planning and Technology Joseph Rives  
Vice President for Advancement and Public Services Brad Bainter

Advisory Group Representatives present:

Faculty Senate Chair – Steve Rock  
Student Government Association President – Tucker Copi  
Council of Administrative Personnel President – Jennifer Grimm  
Civil Service Employees Council President – Bill Rupert

**REVIEW AND APPROVAL OF JUNE 3, 2011 BOARD MEETING MINUTES**

Trustee Nelson moved to approve the June 3, 2011 Board Meeting minutes. Trustee Griffin Seconded.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

**REVIEW AND APPROVAL OF JULY 7, 2011 RETREAT MINUTES**

Trustee Griffin moved to approve the minutes from the July 7, 2011 Retreat. Trustee Ehlert Fuller Seconded.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

**CHAIRPERSON’S REMARKS**

Chair Houston said well, first of all I’d like to take the opportunity to welcome everyone to the board meeting. I’d also like to welcome our new President to his first board meeting as well as his new cabinet to the first board meeting. Our President made the comment a few moments ago that this is a little different sitting here looking at the audience because normally he sat where Ken does and always had his back to the audience. He figures this is going to be a whole new experience and he really doesn’t realize what a whole new experience this is going to be.

For those of you that were in attendance last Friday for the Inauguration of our 11<sup>th</sup> President and the 112<sup>th</sup> anniversary of Founders’ Day. It was really a super, super event. There’s no question about that. On behalf of the Board I thank everyone that was involved in terms of organizing the event. I thank everybody that participated and I really thank the students who participated whether they were the

marshals, whether they were the people that performed. It really gave the impression that we have some very, very talented students here at Western Illinois University and I don't think there's any question about that. The musical talent that was displayed during the course of the ceremony was, I just thought, absolutely fantastic and again the Board looks forward to working with Jack as we move forward and with that I'm going to turn it over to you for your comments.

### **PRESIDENT'S REMARKS**

President Thomas said good morning and thank you Trustee Houston for those kind remarks. As Trustee Houston has mentioned this is my first Board of Trustees meeting as President and also with my Leadership Team as well so we do appreciate you all being here. I would like to thank the Board and everyone else here today for your support during my first 92 days. This is my 92nd day as President. Chair Houston joked but no one's counting. President Thomas said I was told that I'm supposed to keep the numbers up until we get to 100, and then we don't know about after that whether we continue to keep the numbers, but thank you all. I also would like to thank those who participated in the Inauguration and Founders' Day this last Friday here in Macomb, and also this past Monday morning in the Quad Cities. I also would like to acknowledge our students for their performances. They did an outstanding job and we commend them for all that they have done. Thank you all so much for making the Inauguration as well as the Founders' Day a success here at Western Illinois University.

In moving forward, I do have a bit of good news. Earlier, I think it was yesterday, we sent out a letter to the campus community acknowledging this: over a 2-day period we received nearly \$13M for FY11 and as you all know we now have a balance of \$12.4M that the state now owes us. We're quite pleased with receiving that for FY11. Also for FY12, we received \$9M and now we're beginning to count for FY12, which is now they owe us about \$46M for FY12, but we're quite pleased with the funding that we are receiving and this will help us to move forward in a positive way and do some of the things that we do want to do. But also, let me remind you that these still are not good times. We still have to hold fast to what we have, we still have the spending and approval process in place that we must continue to follow until we do have good times. This is just money that we're receiving from FY11 and summer FY12 so we're quite appreciative for that.

It has been a very exciting week for us, as you all know, the beginning of the semester. I've had the privilege of attending Alumni events in Quincy as well as in Chicago and San Francisco.

We, the Leadership Team helped students move in on move-in day into the residence halls. We do appreciate our Leadership Team and others particularly, those individuals in Student Services, for all that they do to help move-in to be a success for our students. We've got lots of positive comments from the parents and the community on what we do for move-in day here at Western Illinois University. Also, I've been involved in speaking to the New Student Convocation and meeting students and their families. As well as the picnic that we had for the students, First Night Fun, and also for the New Faculty and Staff Picnic that we had at the President's Residence. This is the first time that we've had it outside in three years, and we had an overwhelming attendance there, so, it was very good. And, I asked for good weather and when I got up to speak the sun came out. That is a good sign, so we do appreciate that too.

Regarding the Wheeler Street issue, we've met again with the City and we're working to set up a meeting with students and we want to meet with our students as the administrators at this University. And then the town, the City will be meeting with the landlords in the town and then we will all come together after we have met with our students individually. And then we will come together with the town as well as the landlords to try to come up with some solution to be proactive in helping with the Wheeler Street Block Party. There are lots of suggestions that have come forth. We may try to do something ourselves as was noted was done in the past here at Western. Also, there were individuals, leaders from our campus as well

as leaders from the City of Macomb who participated in the International Town & Gown Association Conference this summer to try to get ideas of how we as a community as well as the university can work with our students on the Wheeler Street issue. They've brought back lots of ideas of other institutions who have dealt with these kinds of challenges in the past.

We're quite pleased with our rankings here, you may have read that Western is one of 32 colleges and universities in the nation recently cited in the Beating the Odds report, which was developed by the Bill & Melinda Gates Foundation for our effort to improve retention rates and graduation rates and preparing students for success after graduation. Not only are we just one of 32 recognized, we're the only Illinois Institution and one of three in the Midwest. This recognition belongs to everyone on the campus, from our hall staff to our advisors to our support and service staff and to all of our faculty and staff. This is a concerted effort that has to be made by the entire institution, so this credit belongs to all of us. And even in looking to the future in working on our retention and graduation rates, it's going to take all of us. It takes everybody to make this happen, so that our students can be successful. For the 7th consecutive year, The Princeton Review has named Western as a Best Midwestern College and Western is ranked among the Top Tier Best Regional Universities in the U.S. News and World Report annual college ranking for 2012 edition. And also in the U.S. News and World Report ranking, Western is ranked 14<sup>th</sup> of the top public schools among Midwestern Regional Universities. And for the 3<sup>rd</sup> consecutive year we've been cited as a military friendly institution by G.I. Jobs Magazine, so we're quite pleased with our rankings. We know that we can do better and we will continue to do better.

Our freshmen enrollment is the highest that it's been in the past 4 years. We're quite pleased with that. We want to thank those individuals in Admissions as well as all of student affairs and our faculty and staff. When students do come here for Discover Western, we talk about our academic programs. We talk about the various kinds of research activities that they can get involved in so we're quite pleased with that as well, so we do thank you.

Also, I want to thank Michael Hott, our Project Manager for the Performing Arts Center. Recently, he attended a design meeting to begin moving forward on the center. The design team which has reviewed previous existing designs and documents presented an update earlier this week to the campus and local communities on the project. The next step in the process is the bidding document phase, development of material, and color selection. This phase is expected to be completed sometime next year and it is our hope that the project continues to move forward and we will actually break ground at the site in the near future, so we do appreciate that.

Also, I have presented the President's Initiatives to the various governing bodies. I presented it to the Board of Trustees during the Retreat this summer. And, they asked me to put it on the web, but I asked can we please wait so we can have the input from the various governing bodies here on the campus. And we, the last group we presented it to was the Faculty Senate this past Tuesday and hopefully sometime next week we will be posting those initiatives on the web. This is a draft. This will be a guiding force for the next 5-10 years, and we know that we still have those budget challenges. However, we just want to make sure that we have this in place, and we have goals and things to strive for here at Western.

Regarding performance based funding, as you all know the State is trying to move towards performance based funding. I had a conference call with all of the Presidents in the State of Illinois, and we are looking at guiding principles that we would like to see incorporated as a part of this. In terms of the support, I'm supportive of the performance based funding, as long as we get new money. As many of you know, I came from the state of Tennessee and we did have performance based funding, but we had new money in order to. If we're going to implement performance based funding, and also, if we are compared to like institutions, institutions like Western Illinois University, I am in support of it for those reasons, as long as it's like institutions that we are compared to.

As you all know we're gearing up for Homecoming. This is a very exciting weekend ahead of us. We have the Hall of Fame Dinner tonight, as well as we'll be visiting the Alumni House. And, also we have The Right Place tent for Homecoming on Saturday, and also the football game, so we hope that we have a win here as well. This concludes all of my comments or remarks. I know that they were many, but there are a lot of things on the horizon that we're doing. I will be happy to entertain any questions that you may have.

Trustee Epperly said the only question I would ask is, to beat a dead horse, as you know. On our rankings, I'm an advocate that we don't brag enough about our rankings. Is there anything in the works for website and...I even walk around campus and you don't see those things, and I don't think our students even realize it to the degree they should at times. Is there anything that we're doing to publicize it more? President Thomas said absolutely, every time we get the information we do put it out there and I know there are some individuals working on getting some things around campus. I know you've mentioned, several times. I think, Gary and perhaps even Brad as well, but yes, we will publicize it as much as we can, because we do need to make it known. Chair Houston asked if there are any other questions. If not, we'll move on with the agenda.

### **LEGISLATIVE UPDATE**

David, would you like to give us a report in terms of what is happening or not happening in Springfield? The President has already delivered the good news and that is that we've got some cash, so that's certainly going to help cash flow for a certain period of time. Dave Steelman said it is nice to have good news for a change. Veto session begins next month and while we don't have any particular vetoed bills of particular interest to watch, there are going to be some areas of interest for us.

One of those areas is pension legislation. HR Director, Pam Bowman and I recently attended some hearings that we're held by Speaker Madigan in Chicago dealing with pension issues. The hearings have been interesting. So far, no one I've talked with seems to know the actual purpose behind the hearings. Attendees ranged from union representatives to the civic committee representatives, and you might guess no consensus has been reached on pension issues. At this point, no one seems to have a good feel whether or not pension legislation will be introduced or revitalized during the veto session, but we'll be watchful. And I do have to point out, during the civic committee testimony one of the first things that came out was a call for an immediate 10% reduction across the board to Higher Education. A little bit alarming. Chair Houston asked now, when you say a 10% reduction. A 10% reduction, when you say across the board. Is this for pension funding or is this for everything. Dave said I believe they were referring to Higher Education funding. Chair Houston said everything? Dave said you'd need to ask the representatives from civic committee but it was startling.

On a somewhat related note, Senator Schoenberg has already made his intent public to try and move legislation dealing with retiree payments for health insurance. The Senator attempted to move a similar bill during the spring session. The bill wasn't particularly thought out and was fairly easily defeated. That legislation essentially would have had low-income retirees paying significant contributions for retirees health insurance.

Along with some other universities and the Department of Central Management Services, we've been working on some potential legislative changes dealing with inventory control. If we could reach agreement, we could all save some time and money on property control requirements.

Some of you may have seen the recent media regarding the Illinois Law Enforcement Training and Standards Board vote earlier this month to establish a residential training academy at Western Illinois

University. We're extremely pleased with that Board's decision, and I want to give special recognition to Dana Biernbaum and Susie Nichols for their work on this. They worked very hard. I do also need to point out that we may continue to face some challenges from legislators and others who continue to support the University of Illinois as the location for the academy. We believe it's an extremely good fit for Western, and we have outstanding support from the Training and Standards Board.

Since the last board meeting, the Governor signed several bills into law of interest to Western. Those bills include, as Jack referred to the performance based funding, and I think it will be extremely important for all of us to be at the table when they develop the standards for that. Debt collection legislation, which essentially was a fix from previous legislation that passed allowing us to make it easier to collect old debt. He signed elimination of the requirement to submit non-instructional capital projects to the IBHE under \$2M.

He also signed program reporting legislation - fairly comprehensive and makes us a little bit nervous. It provides that every state university shall report annually to the IBHE on programs that have been terminated, dissolved, reduced or consolidated. Programs that exhibit a trend of low performance in enrollments and degree completions and high expense per degree. We'll see how that shakes out. He also signed changes to the procurement code dealing with definition of responsible bidder. Any construction company that contracts with the institutions now will be required to maintain an office in Illinois. It could have an impact on out of state contractors.

Finally, in cooperation with Macomb Chamber, we recently sent a request for support for Amtrak funding to our congressional delegation. Some of you may be aware the ongoing federal budget discussions have included some fairly significant potential reductions to Amtrak funding. Obviously, that would have a negative impact on WIU and the community, so we're trying to support continued funding. That's all I've got, I'd be happy to try and answer any questions.

Trustee Ehlert Fuller said back to the training standards board, will you say again where the decision is on whether there would be a training facility established at Western? And if that's not a given, is there anything that we, anyone in this room or elsewhere can do to help make that come to fruition? Dave said the decision has actually been formalized, the Police Training Board, I'm sorry it used to be the Police Training Board, it's now the Law Enforcement Training and Standards Board. They took their vote on September 8<sup>th</sup>, I believe, and formally voted to locate an academy at Western. I guess what I'm saying is there will continue to be some officials and other individuals who want it to stay at the University of Illinois, so we'll have some finessing to do. And the important thing to remember is the Police Training Board came to Western. They solicited us. We're not trying to take anything away from the University of Illinois. They came to us based on Western's reputation with Law Enforcement. Chair Houston said correct me if I'm wrong, but weren't they sort of invited by the U of I to leave? Dave said the University of Illinois put out a formal report that stated that the academy really didn't continue to fit their mission. Chair Houston said that's sort of an invitation to leave.

Trustee Griffin asked what's the status of potential right to carry, to pack, on campus? Dave said it was obviously a very hot topic during the spring session. We worked for specific exemptions for concealed carry. The Speaker's office was supportive on our requests for exemptions. I think it'll come up again. I'm not sure it will during veto, but if it doesn't it will come up again in the spring. We'll continue to push for ensuring that our universities remain safe. Trustee Griffin said thank you.

Trustee Epperly said I'd asked earlier in regards to the issue that we talked about in June in regards to the health insurance and the health coverage that applies to the State and you'd kind of updated. I guess can you give us all an update on what you told me just a little bit ago. Dave said sure, and what Bill's referring to is the contractual agreements with the state for the health providers for the health insurance.

As you might recall Health Alliance, the provider for this area was in jeopardy. There was enough of an outcry that they extended the contracts, actually extended the contracts twice. So now, the Health Alliance contract will remain in place until the end of the fiscal year at which point they will rebid the health contracts and it's hard to say what will happen at that point. I'd like to hope that Health Alliance will submit a bid and that it would receive some favorable looks from the Governor's office, but for the remainder of this fiscal year our employees are safe and continue with Health Alliance. I'm sorry, there is, the only other wrinkle I can think of is General Assembly introduced some legislation that would've required COGFA which is a legislative support agency to review health insurance contracts. The Governor vetoed that legislation, that will be up during this coming veto session.

Trustee Epperly said and in, I guess to the other point I wanted to make, in fact I'd asked about we discussed this last June and we mentioned that the Board would send a letter in support of, the proper wording, and that letter never went out. So, I guess I'm reinforcing to ourselves that if we agree to do something we've got to make sure that it gets down, so I guess Kerry that's your challenge to keep your eyes on us there on it. Not that we'll always agree on everything, but if we do agree on something, to me, we need to be sure that...Dave said and I think, as I indicated, that when the State extended the duration of the contracts it became less important for us to.

Trustee Nelson asked what's the drop dead date for Trustees here? Is there a drop dead date? Dave clarified the drop dead date for reappointments? Trustee Nelson said yeah. Dave said there really isn't one, Since no legislation has passed. Trustee Nelson said well they had overrode the veto. Dave said that bill, senate Bill 1, I think is what you're referring to, that bill's gone - through inaction that bill is gone. Senator Cullerton indicated he may reintroduce legislation but at this point there is no drop dead date.

## **GENERAL COMMENTS BY VICE PRESIDENTS**

### **Academic Services**

Chair Houston said Ken, hopefully by the next meeting we'll have a permanent name plate for you. Interim Provost Ken Hawkinson said oh, thank you. Let me begin by recognizing two new members of my administrative team in the Provost's Office. Dr. Kathy Neumann, formerly Chair of the Department of Computer Science has become the Interim Associate Provost and Associate Academic Vice President of Budget, Planning and Personnel. She also serves as our Grievance Officer and Contract Administrator. And Dr. Nancy Parsons, formerly of the Department of Health Sciences has become our Interim Associate Provost and Associate Academic Vice President of Undergraduate and Graduate Studies. She also serves as Director of the Graduate School, Director of First Year Experience, and Director of Assessment. Kathy and Nancy, would you please stand? Thank you.

I would also like to introduce two new deans. Dr. Sterling Saddler is our new Dean of the College of Education and Human Services and Dr. Sharon Evans is our new Interim Dean of the College of Fine Arts and Communication. Sterling and Sharon, will you please stand? Thank you.

On August 18<sup>th</sup>, I presented an address on the State of Academic Affairs at the annual Faculty Assembly. Approximately 600 faculty and staff were in attendance for this presentation. In the speech I went over our accomplishments from last year, our goals for this coming year, and our challenges. Our goals are to have an enhanced learning culture, enhanced culture for high achieving students, access and equity, facilities enhancement and deferred maintenance, and fiscal responsibility and accountability. Each of these major goals has a number of sub-goals. I would like to update you on our progress with a few of the initiatives I outlined in my speech that fall under these goals.

Now, as I've stated one of our chief goals is to develop an enhanced culture for high achieving students. High on the list under this goal is to enhance our Centennial Honors College and ask the College to take

the lead in supporting high achieving students. Under our new Interim Director, Dr. Rick Hardy, we hope to see more students apply for Eisenhower, Truman, Fulbright, and other prestigious awards and attend national conferences. As a matter of fact in the last few days, I served on a committee along with Rick Hardy and several other professors wherein we interviewed 3 of our students who've applied to be Fulbright Scholars and worked with them on their applications. We hope that we will be successful in earning those awards. We want to create a greater role for the many honors societies on campus and encourage more students to participate. We hope to increase the number of students participating in the Honors College. To do this, President Thomas asked Vice President Gary Biller and myself to develop 25 Centennial Honors Scholarships for this year with more scholarships in the coming years. These scholarships will allow us to recruit the highest achieving by offering a 4-year package of \$10,000 a year plus housing. These students will be required to stay in the Honors College and in the residence hall their 4 years here at Western. Their presence and the presence of the new awardees in the coming years, along with other scholarship awardees from other programs will increase the number of high achieving students on campus and set a high example of achievement for their fellow students. Recruiters are now making home visits to our top prospects to make them aware of this opportunity and try to get them sign on the dotted line now in September and in October. In addition, working with the other Vice Presidents and along with Noel-Levitz Consultants, Academic Affairs is participating in the effort to evaluate all of Western's scholarships. How to enhance, bring greater efficiency to, and organize them, and how to create more scholarships. Not just for the highest achieving students, but for those in the center, who make up the vast majority of WIU's student population. Tied to this initiative is our goal to provide access and equity.

We will work to recruit the highest performing students from high schools and community colleges, but consistent with our strategic plan we will also give a chance to those students that fall at the low end of our admissions grid by admitting them into our Office of Academic Services. History has shown that as a result of the services we provide these OAS students, they have an equal and sometimes higher graduation rate than regularly admitted students, and I always say that it's not always important where students start but how they finish. And these students finish well, sometimes even more than finish than our regularly admitted students. We're a regional state university and part of our mission is to provide a chance to students who may not have had the same opportunity as higher performing students. This is the right thing to do and will help WIU fulfill the expectations the State will have with regard to their new initiative regarding performance based funding of which Dr. Thomas just spoke of. Under this initiative the State will tie funding to a university's success at providing wider access and its ability to educate a wider portion of Illinois citizens. This is also tied to the public agenda the IBHE developed a few years ago urging the need to prepare Illinois citizens for the changing workforce through post-high school certificates, college degrees, and master degree programs. Through our OAS program and many other initiatives, WIU is well positioned to meet many expectations that the State and the IBHE may have of us as a result of the performance based funding.

Another initiative is to continue to strengthen our academic programs through review and discipline specific accreditation. Dr. Thomas initiated a program 3 years ago, an external review of all programs. These reviews provide an opportunity for faculty and administrators to evaluate programs. This process includes a self study written by the department, an external reviewer who actually does an on-campus visit and then at the end of the review the program is identified as being in good standing or its flagged for priority review for improvement or the program may be suspended or eliminated. The Provost always meets with the department chair and the dean to discuss the results of the review and there's a follow up meeting 1 year after. As a result of these reviews, we often invest additional resources into programs or sometimes eliminate programs because of little or no enrollment. Last year we eliminated the MA degree in Gerontology, the post-baccalaureate degree in Non-Profit Management, and in 2009 we suspended the MA in Teaching all of these because of low enrollment. We have also transitioned several outdated programs into new, revamped programs and through our review process and our consolidated budget

report process we also look at course offerings. Last year we approved 68 new undergraduate courses and 10 new graduate courses while eliminating 9 undergraduate courses and 32 graduate courses. So, we're in a constant state of review and change as disciplines and markets change and adapt to new possibilities and realities.

Finally, just let me update you on just a few ongoing projects. We'll continue a comprehensive review of the First Year Experience program. With a new Vice President of Student Services and a new Interim Associate Provost and Director of FYE we have refocused our efforts. A charge is being developed, which we'll provide to a campus wide committee for the review of FYE here at Western.

The School of Graduate Studies is also following up on recommendations from Noel-Levitz and is putting into place a number of initiatives to increase graduate enrollment. We will have our NCATE Accreditation Team here in November. And thanks to the efforts of Dr. Rori Carson in the College of Education and Human Services we are ready. We'll also have the accreditation team from ABET to look at our Engineering program. And of course we will continue to monitor our cash flow and to ensure that our fiscal resources are wisely spent and after multiple levels of review. This completes my report.

Chair Houston asked Ken, when I... just to use the term the special admits that we have. How many did we have this year? And how many could we have had? Ken said this year I believe we had about 470 students admitted into the OAS program. And let me give you a little bit of perspective on that. I was very active on the faculty committees and working with the OAS program back in the mid 90s when the 400 threshold was established for OAS. Back then we were only admitting about 1,400 or 1,500 freshmen a year, and so the special admits or the OAS students were about 1/3 of our student body. We're now admitting close to 2,000 freshmen and so the OAS admits are about 1/5 of our student body, which we feel is about the right balance. We're trying to admit students at the high end, but also to provide that access to students who fall in the lower grids. And those students of course get those special services which help them to meet the graduation rates as regularly admitted students.

Trustee Ehlert Fuller said on that same topic, did I hear you say that there's a special way of recording the statistics for those students with the state or others separate from other students? In the past, it seems to me that we were, some of our scores were lower because of those special students, but we're still committed. Has that changed any? Ken said I think as we expand opportunities to students that fall into lower grids on our admissions table, that does result sometimes in them beginning with lower ACT scores than the average. But again, it's not always where they start but where they end. And what I think we should be most concerned with is are these students graduating and succeeding and indeed they are. And there's not been a significant drop in our overall ACT scores. And the efforts we're putting in to recruiting high achieving students and in the Honors College that's going to pull up the whole student body as well.

Trustee Epperly said number one, do we have the data to back that up? That retention and graduation rates and so forth are better or are the same. Ken said yes, Angela Lynn. Is Angela here? Angela do you want to speak in terms of that. Angela Lynn said I believe it was... Kerry Lemaster said please come up to the microphone. Angela continued good morning, I was on CAGAS this past year when they reviewed the admissions information and there was. Bill Polley, who was the chair of CAGAS did a lot of statistical analysis with the data that was provided to him from Institutional Research and Planning. And they also did quite a bit of analysis and found that those students who were at that border of the OAS program compared to the students who were just above them but were considered regular admission, met regular admission requirements. Those OAS students were performing as high or better than the students who were regular admission, so we definitely do have the data and it was historical over several years.

Trustee Epperly said the other question, it would seem to me that we've mentioned several times that the support involved is higher and that if we raise our numbers, in fact we've raised our number 150-200 people there for OAS from last year. I would assume that our support level - are we increasing our support level to go along with this increased number of students? Ken said yes, OAS was staffed to handle 400 students. What has happened is our admissions program has become much, much more efficient. The problem we had in past years is decisions weren't made until very late in the year on OAS students, so we lost many, many of those students along the way and so they may....In past years they may have accepted 700 students and 300 would come, because it wasn't managed very well. This past year because of the consultants from Noel-Levitz and all the changes that were done in our admissions program. They fine tuned that acceptance rate so that the numbers would more closely match the 400 capacity that we had. Now, as it turned out we overshot it a little bit, but I should point out that 54% of the students who applied to our OAS program were turned down, so we only accepted 46%. But, we hope to hit the right number of 400 in future years, as close as we can. It's always going to be a little variance, because you never know who exactly, how it's going to turn out exactly. But Dr. Thomas has asked us to look into perhaps providing another advisor for the OAS and perhaps this advisor would even have the added task in helping non OAS students who may be having problems in adjusting to college, so there may be even an expanded role there.

Dr. Thomas said I just want to add also that when you bring in students at a certain level, particularly when we say the OAS students that we have to make sure that we have the resources there to accommodate those students. I met with Ken and Gary Biller this week about that and also Ron Williams to whom that unit reports. We want to make sure that we put the resources there. Also, I want to make it known that we will not lower standards. That's not what we're here to do. What we are going to do, based on what Noel-Levitz mentioned to us and based on my experiences that we would do targeted enrollment. That's what we're doing in terms of those high achieving students, our bread and butter basically right there in the middle with those mid-range students, and then you have those students who are borderline students. But we have to make sure that we put in the resources that's needed to make sure that we're able to be successful in terms of our retention and graduation rates, and we have to also keep in mind that we have been noted by the Southern Regional Educational Board as an institution that graduates more students at a higher rate than our regional institutions from lower social economic background. I'm not saying that all those students are from low socio-economic backgrounds, because they are not, but also we have to keep in mind the public agenda that has been put forth by the Illinois Board of Higher Ed. That we have to go out and get a certain number of those students so that we can provide access. And also, when we look at what's being implemented, going to be implemented by the performance based funding model that we still have to target that certain group of students as well, so we want to make sure that we keep in mind our mission. While we do want to increase in terms of the kinds of students that we bring in, which is a good thing, we want to do targeted enrollment. That's going to be our approach here at Western.

Trustee Griffin said I would like to recognize a couple people from last week wherein we had the 4<sup>th</sup> Upper Mississippi River Conference. This time it was in Bettendorf, but Ken made some excellent opening remarks. Dean Susan Martinelli-Fernandez also welcomed everyone, Joe Rives made it across the river and he had comments to make as well. And I think it went very, it was an excellent conference and one of the things that was done this year was to invite 140 high school and community college students for separate workshops on what they could be involved with in terms of the ecology of the river. It just so happened that Western had some displays. It was purely coincidental of course, but you can see and this is going to take place again in subsequent years. So I just wanted to recognize these individuals for taking the time and being involved with a program, which I'm rather fond of as several of you may know. Thank you.

Trustee Nelson said one comment. I attended the presentation by Dr. Chris Sutton in Moline, and he had one of his PowerPoint presentations showing geography as being affected, or affecting every other, I guess, discipline. Trustee Griffin said that's true. Trustee Nelson said yeah, he would say that's true. Of course, as someone in another department said we can all create that slide. When you travel to rural areas you see silos with these lights and they're all interconnecting the silos, and I guess an analogy would be I'm wondering if there's some format for the sharing of information between disciplines that may affect other disciplines. Ken said yes, the whole purpose of the John Hallwas Liberal Arts Lectures is exactly what you witnessed at that very, very fine lecture by Chris Sutton. Of course, Susan Martinelli-Fernandez is Dean of the college and puts together just a fantastic program every year from different disciplines and showing how they cross. In addition, I won't go through it all now but in my speech to the faculty I went through a number of examples of those interdisciplinary projects that are occurring here. Particularly with regard to the arts and science areas and liberal arts. There's a new initiative starting. It will be hosted by the library wherein faculty from many, many disciplines will come together and they'll do a lecture series and they'll talk about how they all fit together. So, one of our goals is to bring about greater interdisciplinary curriculum and collaboration. Trustee Nelson said thank you.

### **Advancement and Public Services**

Brad Bainter said good morning and happy Homecoming. It's going to be a great weekend to be a Leatherneck and I certainly invite everyone to attend the activities that are going on this weekend from watching the Marching Leathernecks at the Alumni House to the tent to the ball game tomorrow afternoon and possibly a sighting of Trustee Nelson in his Purple & Gold pants again this weekend. Trustee Nelson said I brought 'em. Brad continued so I'm cheering "Go Leathernecks", but also "Go Cardinals" this weekend as well.

So with that on into Marketing. Some current initiatives we've been working on that many people are aware of. Our "Think Purple" campaign, in which we're trying to get the community back involved with where the University, is going very well. Just this morning, we had another business call and want us to put their employees in purple at their business. And that gives us over 30 businesses right now that are involved in this campaign. I need to thank the Bookstore and Jude Kiah specifically because he's made it affordable for us to do this as this has grown probably beyond my expectations at this point. Also, Dick Robeson for all the work he does for us in providing the t-shirts as well. It's gone very well for us.

As we're trying to brand ourselves a little bit with the purple around the community, we're doing this around the state as well. We have new billboards up featuring Rocky logos, school colors, and school spirit messages: three on I-80. And I'll be honest with you the first time I saw one was coming back from Chicago and it was just "Go Leathernecks" with our logo on it. It really hit home for me, and I hear a lot of comments about that as well. But near Ottawa, Princeton, and Annawan we have those. We have one in Carthage, coming this way, two on Highway 67 north of Roseville, two on 67 and Route 9 at the Good Hope junction, and getting to our competitors back yard a little bit we are putting two nice purple billboards in downtown Peoria. We also have one coming next week welcoming people to Leatherneck country on the outskirts of Macomb coming in from the West. We also took one of our highly recognized alums, Mark Konkol, who received the Pulitzer Prize for writing for the Sun-Times and we'll have three billboards of his picture congratulating Mark on the Pulitzer Prize. Those will be on the Kennedy, the Stevenson, and the Tri-State Tollway going downtown Chicago, so some purple on those as well. We also took Mark's image, with his permission, and he will be on campus to speak at some point, but we took ads out two half-page ads out in the Chicago Sun-Times and seven Chicago suburban papers reaching about 800,000 homes. We also put quarter-page ads in the Peoria Journal-Star, the Springfield State Register, the Quincy Herald-Whig, and the Macomb Voice that were all there this weekend. So, we're trying to put a message out there that no matter what your dream is, you can achieve it with Western and certainly that Pulitzer Prize would be one that any writer would like to receive.

We're moving into the malls a little bit with Harvey Ahitow's help, one of our alums, at the Riverside Mall in Chicago. He gave us space to promote Western, so we put 500 table tents and one sign in a food court, and two signs in a center court, and another sign elsewhere in that mall featuring purple again and Rocky and actually featuring a student from that area as well with some thoughts on why she chose Western and how she's doing here. We had some TV ads running during WIU's first football game on a local Fox station out of Quincy. And for the upcoming holiday season, we have ten illuminated kiosks that will be in the Woodfield Mall and we'll have the new billboard coming up in actually NIU's backyard right outside of DeKalb.

I also need to mention, I think Kristin's here, Kristin as our Director of Marketing has resigned, accepted another position in Atlanta, so we thank Kristin for her work. And, I've been visiting with Dr. Thomas about our steps at this point going forward with our marketing program.

University Relations has been very busy this semester with move-in, New Student Convocation, beginning in July 1 with the announcement of again President Thomas taking office and then the Founders' Day program last Friday and the Presidential Inauguration along with that, Homecoming this week, the state budget crisis and its affect on University, our fall enrollment increases. University Relations did put out stories and on our website about WIU's rankings in U.S. News and World Report, The Princeton Review, and G.I. Jobs Magazine. Again, they've covered Mark Konkol winning the Pulitzer Prize for us and then the blooming of the third stinky flower in the greenhouse, Titan Arum I think it's called. They continue to work with Noel-Levitz on marketing and recruitment for the University. We are continuing to send the What's Happening at Western e-newsletter to prospective students every other Monday. As 9/11 approached we had several inquiries for stories so University Relations coordinated a Professor in Homeland Security Coordinator Dean Alexander for interviews. We are working with Political Science and the Honors College publicizing the 2<sup>nd</sup> annual Mock Election to be held later next month and at the end of last week or at the end of September actually, today I guess, WIU's Facebook had almost 14,000 on it, up about 1,200 from July 1. That does require Darcie and Theresa to continue to monitor the University's official Facebook page and ensure that all posts are appropriate and relevant to WIU and fall within our social media guidelines.

Finally, just very quickly our Scholarship office has been very busy as you can imagine this fall. Just some quick numbers here for you, Terri Hare does a great job for us, and we're actually hiring a graduate student to help out to smooth things out, streamline things for us, get things online. But this fall, \$482,000 was distributed through the Foundation; \$473,000 through Institutional Funding; and another \$490,000 through outside scholarships so that's kept her busy this fall, and we'll look for the same type of numbers in the spring. Thank you.

Trustee Ehlert Fuller asked Brad, you outlined some really new and different ideas for marketing, the billboards, and using the Pulitzer Prize winner very effectively, some events in malls and so on. But I didn't hear you mention anything in the Quad Cities? Brad said well that really falls under Joe. He has a marketing director in the Quad Cities that does that as well.

Joe said I'll just jump in really quick to answer your question. Number 1, the "Think Purple" campaign statewide lands on the admissions page which has access to both campuses so it's really benefited us. Number 2, starting next week on River Drive and then expanding to John Deere Road into Bettendorf and in Davenport if you're familiar with 53<sup>rd</sup> and Locust, a fine institution, you are going to see a new marketing campaign for the Quad Cities that says and I will send this to you in email, that says "Are you ready?" and it's a tear back of the new property, the new Western property, so it's a teaser campaign for the ribbon cutting ceremony. And then we have the main Lamar signs all along Route 5 from East Moline all the way through as it transverses through the Quad Cities. Then after ribbon cutting, we'll have a "We're ready for you" campaign so we're not only benefiting mutually from the great work that Brad is

doing statewide, but we've been waiting to roll out this new campaign so you'll see it. WQPT has been charged with re-branding itself as part of Western Illinois University in everything they do so right now they have twelve market segments in between shows where they say a broadcasting service of WIU and that will extend to all shows. We've also formed a Marketing Advisory Board with TAG Communications, taking the lead to help us collaborate with Macomb and then advance locally. We're also working with The Dispatch and The Times on gifts in-kind for advertising. Finally, I note that our billboards last time were white and kind of washed out so following the lead of Brad and his staff we're going back to the very purple, very bold billboards that you had liked. And lastly we're going to be on the illuminated billboards on the Iowa side as well, and we too have presence beyond the Quad Cities. We've extended the Western message to Iowa City and into Des Moines and up to Kirkwood - that's where we have a new partnership with Kirkwood.

Brad said and I'd add one thing I did forget on the marketing. We are contracting again with several cinemas around the state and in the Chicago area and will have a 30-second spot over in the month of December, where the holidays, when the kids are in the movies, schools out. And we're probably going to, we are going to feature some students who may had graduated recently or are still here talking about why they chose Western, their experience here and really kind of focus a little bit on what they are doing after graduation. The fact that you can come to Western and go to med school or law school, that's a possibility as well, so that will be out in December.

### **Student Services**

Gary Biller said thank you Mr. Chairman and members of the board. I'm pleased to present some highlights of the Student Services area. This fall we welcomed our largest and most diverse class of incoming students since 2007. Our new freshmen have increased 10% to 1,934 students which is well above our goal of 1,855. This is our 2<sup>nd</sup> consecutive year of 10% increase in new freshmen. The academic profile of our new freshmen did decrease just slightly. Our average ACT went from 21 to 20.7, average high school GPA was 2.99 compared to 3.0 last year, so not significant differences. New freshmen who are African American students increased 40% or 110 more than we had last year. New transfers on the Macomb campus were down about 3% to 1,125. Our largest increase in applications came from the Chicago Public High School area. As Ken mentioned, we continue to work with Noel-Levitz this fall to focus on financial aid and scholarship efforts.

But a couple other things that they're working on and Mr. Epperly will be interested in this, but we've asked them to evaluate our web presence. Not only for continuity and ease of navigation, but also to help better tell our story about Western so we're looking forward to that. We've also asked them to help us develop a transfer student communication plan to address that transfer student admission issue that we have.

Our targeted recruitment priorities for fall of 2012 will be recruiting locally, also out of state, high ability students, and collaborating with Academic Affairs to engage academic departments in the admissions process. We've expanded our recruitment territories to Southern Wisconsin and Eastern Iowa, which increased our pool of perspective high school students from 58,000 last year to 89,000 this year. We have over 4,400 students living on campus, which is up a little, around 150 from last year.

And as Dr. Thomas mentioned, opening day is always quite an event around here and at the end of the day when it was all said and done we, we cleaned it all up, over 10,000 pounds of cardboard were recycled as a part of hall opening.

Our Financial Aid has done a tremendous amount of work and they deserve some kudos this year. This fall, they distributed over \$130M to over 9,000 students, so they've done quite a job there.

Retention continues to be a focus of our efforts, working with the enrollment management and retention committee. We are establishing an early alert system to help identify students with attendance issues. We're piloting new intervention initiatives, using the college student inventory with 409 and 30 trained mentors and the idea here is to place them individually one-on-one with a mentor early in the semester before they encounter any problems. So hopefully, we can resolve those issues that may come up before they run into trouble so that we can continue to keep our retention and graduation rates high. Our academic assistance programs in the residence halls are being increased accordingly.

You mentioned Jude Kiah and his help with our marketing efforts. He's also done some work in bookstore rentals. Our Bookstore now rents every title that is rentable, and this is about 95% of the total titles that we have on campus. Many students still choose to purchase textbooks, which they still can but as of today we have rented over 3,000 books. That's up from 200 from last year and 90% of our rentals were cheaper than any of the major online rental houses, so we estimate that this is going to be a program that's going to continue to grow significantly in future years.

GoWest, our transportation system, our transfer station is about 75% complete. It's on schedule and we're hoping for a grand opening in October in conjunction with the groundbreaking on a new maintenance center. Students are using this more and more because we now have real time text GPS. They love their smart phones and they can tell exactly when the bus is coming to pick them up, and so we expect that our counts are going to increase. They're already up over 20%, so we estimate a ridership of over 2M riders this year and in previous years it's been about 1.7M, so we think that's going to be a good effort. We are the largest rural transit system in the United States for ridership.

In Athletics, soccer and volleyball and football are off and running. The turf is completed. If you haven't seen it, it looks great. And again, on a recycling note, I don't know if you know but underneath that turf there's over 350,000 pounds of recycled tires that support that turf, so we've continued to help with the green effort in that area. Our new tailgating model was successful for our first game on September 10<sup>th</sup>, and we hope to continue to build on that, so we'll see this weekend with Homecoming.

Beu Health Center has opened a tele-psychiatry service in partnership with the VA Hospital in Iowa City. Veterans needing this service will be connected by way of teleconference from our center in Seal Hall to psychiatrists in Iowa City two days a week. In addition, there's a new psychiatrist working on campus four hours a week, it's replacing Dr. Wright.

We had our first visit from FGM and Mackey Mitchell and Associates from St. Louis, conducting the programming study for our University Union renovation program. They'll be back in another month for another visit. This is the same firm that we used with the Corbin/Olson renovation. Corbin/Olson renovation is progressing, we're still on track. We anticipate opening in the fall of 2012.

Campus Recreation has seen record number of students using the Center with fitness classes up with over 300 more participants up from last year.

In the Union, in our food service area, Einstein Bros. Bagels has opened and is off to just a grand beginning. It's one of our new food service options.

Three of our staff members are going to be presenting at a regional conference. NASPA IV East conference on the, they're presenting on the Multicultural Center and the collaboration that has gone into making our center a positive presence on campus. Other universities are interested in that, and they've asked us to come and tell them about it and we're proud to do so.

As Dr. Thomas mentioned, welcome week is an exciting time. I don't know how many egg crèmes that we served and ice cream stuff we gave out. And in the excitement of all of the opening of welcoming week, I want you to know that we keep our community in mind. We have our annual mud volleyball tournament which helps our students get together and form teams and learn about each other and make new friends, but it also is good for our community in that it raised just under \$4,000 for the local fire department, so those are just some of the highlights that have been happening in Student Services. That concludes my report. I'd be happy to entertain any questions that you might have.

Trustee Ehlert Fuller said Dr. Biller, you talked about the transit system. It's been a phenomenal success from the very beginning when a student trustee came up with it and others at the University, the idea to now. Do we now have a collaboration with the City or the County with respect to administration of the system, financing the system? You mentioned the new maintenance garage, who is paying for that? Where'd the money come from? Gary said we do work in collaboration with the City, and the Illinois Department of Transportation is one of the primary drivers of that. So, yes we do have those systems in place. Trustee Ehlert Fuller said and the funding for the new building? Gary said the funding for the new building, I'd have to check on that to be very honest with you, and I can get back to you as to where that comes from. I'm not familiar with it. Ken Hawkinson said yeah, I can. I have some experience with that. The City of Macomb, I believe, received a million or 2 million dollar grant from the State of Illinois for that, and I don't believe the university has put any money into the facility. President Thomas said it's through a grant that was with the City, yes.

Trustee Epperly asked we have outside recruiters correct, for Admissions? Gary said yes, we do. Trustee Epperly said is that number...how many outside recruiters do we have? I have no idea. Gary said I'm going to have to refer to Mr. Borst. We have seven now. Trustee Epperly said is that a constant number? Is that up or down? If we're expanding our territory substantially, do we....Gary said we were just in conversation yesterday, Dr. Borst and I about how we can possibly add to that staff because of the expansion of the territory, because we just continue to assign new areas to them and more area to cover. So, one of the things that are looking at is a way that we can reconfigure the staff and possibly put an additional staff member in there. Trustee Epperly said do they recruit for Macomb or Macomb and the Quad Cities or...? Gary said they're all over the state. Trustee Epperly said so they're recruiting for both either way. Gary said right, right.

Trustee Andrews asked do you have anything, any plans to fix the bus stop on Western Avenue and University Drive? It's kind of on an incline. Any plans to put concrete there? Gary said Western Avenue and University Drive. I know we're looking at two new bus stop stations, but I don't know specifically about that area but I'd be happy to check into it. Trustee Andrews said it's between Morgan Hall and Currens. Gary said yeah, I don't know about that one specifically but I would be happy to check into it and report back to you. Trustee Andrews said thank you.

### **Administrative Services**

Julie DeWees said good morning, I have just a few things to report since everybody's taken everything that I was going to talk about, but that's okay. We've been very busy over the summer. I asked Scott Coker for a list of projects that we've been working on and he gave me a list of about 60 things that we're working on and I just want to, yeah, I'm not going to mention them all. So, we're all aware of the steam tunnels and the Corbin/Olson project, those are the big things that everybody sees, but where, some of the small things that we're not aware of is that the Physical Plant is designing a small wind turbine for installation on the campus and they're going to work with the Institute of Rural Affairs with the grant. Those are kind of the fun things that they get to do. They've received grant money for boiler tune-ups, steam replacement, pipe installation. We took the tour last night of the Heating Plant and some of the steam tunnels around Sherman, it was very interesting. A lot of people should get to take that tour. Scott did a great job and thank you very much for doing that for us. We are in the process of selection of an

architect for the campus welcome center. Also, a landscape architect, we talked about that last night. Bill is very excited about that. But we're going to re-do the Master Plan, kind of an update and as part of that Master Plan process, we're going to have an architect for the landscaping portion of campus, so they can come in and identify some of the different areas that we can focus on. This year President Thomas committed \$50,000 in additional funds for landscape maintenance. And we were able to do, we did a walk through campus, the tour that the students take when they come here and they go with the Admissions students, so we're going to focus on some of those particular areas.

We had We Care this week. It was a great event, we had pretty good weather. Monday, we were rained out but we had three more days of that. The students are wonderful to work with. They were so excited. They were planting bulbs, and apparently some of those kids have never planted bulbs before because they didn't know when they would come up and so when I said they'd be up in the spring they were so excited to know that they would be on campus to be able to see the fruits of their labor. And what Bill has also recommended, and I'm going to talk to our Physical Plant people is that maybe we could have like an adopt an area. And so different organizations, we could have a plaque for them, they could keep the weeds down, maybe keep some of the trash down, things like that. So hopefully, I'm going to talk to them about that this week.

Tomorrow, you may notice that we do not have a flag pole at Hanson Field yet, so the color guard will be there tomorrow with the flag. But what we're working on currently is hopefully we're looking at maybe getting three flag poles: a U.S. flag pole, a State of Illinois flag, and a Western flag. We're going to have it be a prominent area on campus. We're just waiting to see where we can put that. We wanted to get everything taken care of, hopefully we're going to have lights but there's... everything's always hard, so we're working on that. Trustee Nelson added it always takes money. Julie said it does, yes. I think that's all I have to report. Gary mentioned the tailgating policy and we worked as a group to update the tailgating policy. I'm very happy to report we had no incidences reported through Public Safety. Hopefully, tomorrow's going to be good. We tried to make it as, have some teeth to it, but kind of generic, more like the law so that we could change it or tweak things as we have different events on campus. So we're very happy to report that it worked out really well, so we're very excited about that.

Trustee Epperly said just a couple comments. One, the tour last night was outstanding so thank you. It's very rewarding to see what we approve as being done so well at the plant. Secondly, you should, if you keep me in the loop more on what's happening from landscaping I wouldn't be moaning and groaning so much. Julie said ok, we'll keep that in mind. Trustee Epperly joked I didn't know if I should hug Scott or kiss Julie last night when they said they were hiring a landscape architect. If I'd known that, I wouldn't have been yelling at Jack so much. Dr. Thomas joked we'll just put you in charge of it. Chair Houston joked don't do that. Trustee Epperly said and did I notice a new garbage can out in front here? I call it a garbage can. Julie said I think we do have new garbage cans. Trustee Epperly said my understanding is that that's part of the standards that we're looking at and I, when I drove by yesterday and saw that I just thought that was, the look, the quality, etc. to me was outstanding. It's got the purple on there, it's got our name on there, etc. and I just caught that. So if you haven't seen it, go outside and look at the new prototype garbage can. Anyway, good job, thank you.

Trustee Nelson said my only comment about the tour last night is I had expectations based upon the appearance of the outside of the building that was totally changed when I went inside the building. I was very impressed and over time the appearance of that building will drastically change and the outside looks worse than, really bad compared to how it looks on the inside. I was very impressed. Those guys do a good job.

### **Quad Cities, Planning and Technology**

Joe Rives said you're right Julie it's hard going last. Since your last board meeting, we did receive official notification from the NCA that we were reaccredited for 10 years with no follow ups or reports. Again, that is the highest standard that an institution could achieve, so thanks to the over 200 faculty, students, staff that worked on that process.

In the Strategic Planning Update that went out to you this week, you noted that President Thomas has restarted two committees. The update to *Higher Values in Higher Education* will be co-chaired by Associate Provost Parsons and myself. We hope to have a plan endorsed by all governance groups to you by the June board meeting. It's a relatively easy process this time because with the President's discussion document of Presidential Priorities and him going to the governance groups much of the groundwork is done, so we're excited to do that. And as Julie just mentioned, we'll be updating the Macomb campus Master Plan. Charles Darnell and myself will serve as co-chairs so I thank Charles for his effort. I also thank the governance group leaders sitting behind me. It's much time and service to be a governance group leader as they would attest and then the added duty of serving on these committees, but it's your leadership that makes it successful. We do have an annual report on *Higher Values in Higher Education*, the current edition so I'll defer any other planning comments until that report.

In the area of technology, we also have an annual report this morning, so in the interest of time I'll defer unless you have questions in the area of technology.

In the Quad Cities, as President Thomas alluded to, we welcomed and celebrated him as the 11<sup>th</sup> President of Western Illinois University. He gave a very powerful speech on the Quad Cities campus. One thing I didn't tell Jack, because I kind of wanted to embarrass him a little bit this morning, I had an 8 year old girl in my office after his speech and somehow we talked about what she was going to do in the future. And she said be the President of Western Illinois University. So, sir you have competition and congratulations, but it was truly a beautiful event on both campuses. Phase 1 remains on time and on budget. We will get the keys for the building November 7<sup>th</sup>, that's one wonderful birthday present so I thank the Governor for picking that day for substantial completion.

Our dual enrollment program that you approved. The State approved letting us work with Black Hawk to admit degree-seeking freshmen so they could have all forms of financial aid. That happened in June, so we had a very limited window of recruitment opportunity because most students have selected, as Trustee Andrews will tell you, by June you've made your decision. We welcomed 29 new freshmen in just that little window of opportunity, with an average ACT of 25, so we are very excited about what next fall will yield. Trustee Epperly we do have an admissions counselor in the Quad Cities position open so if you'd like to apply. We'd love to have you.

Phase 2 planning is on schedule as well. It's at the 50% submittal, so when the Governor releases money for construction of Phase 2 we could go out for bid. Through Trustee Nelson's leadership, we had a wonderful meeting with local legislators to talk about the status of the project as well as the economic impact of WIU, Quad Cities in the Quad Cities. And Steve, I don't know if you wanted to talk about the outcomes from the meeting. Trustee Nelson said basically, Senator Jacobs, Representative Morthland, and Representative Verschoore were very positive at the meeting and appreciative of the talking points that Joe presented to them. As you all know, or maybe you don't know, our current Governor really likes the Quad Cities. And historically, over the last year and a half or two years, every time he comes to the Quad Cities he brings money. So, they were shown I guess plans of what Phase 2 will look like and they were very impressed with that and they're hoping to set up a meeting with Governor Quinn this fall with representatives of Western to present this Phase 2 design to him in the hopes that when he comes to ribbon cut the first phase he'll also, we'll also be able to do groundbreaking for Phase 2. And he'll release the funds to start that project. We're waiting for the Governor's office to confirm but again our hope is the

Tuesday after Martin Luther King, Jr. Day, as we open our door to classes, we cut the ribbon. Just in case the Governor forgets to give us the money that day, in April we're going to host a WIU-QC open house and it's a chance for the community to come in and see the building in action with all the staff work, the faculty work, the student work.

You had charged us with community and civic engagement. I want to thank Trustee Ehlert Fuller for attending the VIVA Scholarship Dinner with us. It was truly, I felt, a lovely evening in support of Hispanic Heritage, Culture, and Educational Opportunity. Equally as well to Trustee Nelson's wife, who invited us to attend the Moline Library "Booked for the Night" public fundraiser.

I've also attended Alumni Events in Texas, Missouri, and Iowa to help support Western Illinois University and Western Illinois University, Quad Cities. It's been quite an honor to travel with the athletic teams. We talk a lot about our student accomplishments and it's moving to see how professional they are traveling. With my father as a former university president, I've seen some unruly students but Dr. Van Alstine and Dr. Cody in particular make sure our students are great role models and they really exhibit personal growth and social responsibility on the road, so I just really wanted to give an accolade to that. With that said, I'll yield to any questions that you might have.

Trustee Epperly said the accreditation report, was there a number of recommendations made in there, to us, for the future? Joe said yes. Trustee Epperly said is there any summary of those recommendations? Joe said Monday morning there will be a summary of those, I'm working on some of it right now. Trustee Epperly joked oh, ok. Could you be a little quicker? Joe joked if you could in this agenda. Trustee Epperly said ok, great. No, so there will be. We'll be getting a copy of that then. Joe said absolutely, the team report right now's on the website and I'll send Trustees and the campus, I'll make it the next strategic plan update. Where it is, it's about a 38 page report, and no, I didn't write it but it's 38 pages, and then I'll provide you a summary of the key recommendations that we as an institution will have to respond back to. We evaluated and either we chose action or we did action and here were the outcomes. Trustee Nelson said was there anything shocking in that? Joe said no, it was, the most shocking thing to me, I've done professionally about 150 visits it was the best report I've ever seen. It's not shocking but what was really reaffirming was the Western story was told consistently across both campuses as one university dedicated to advancing students. Aside from that, there were some good recommendations on growth for the Quad Cities campus, strengthening of distance education, as well as just some other things for the institution to consider. The path that you as Trustees had set for this institution, talking about making plans and holding yourselves accountable, not only to the good news but the news and opportunities for process improvement were cited as a best practice of Western. So, congratulations to you as well.

## **ADVISORY GROUP REPORTS**

### **Consent Agenda: Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association:**

The submitted consent agenda, as prepared by Jennifer Grimm, COAP President is as follows:

The constituency groups once again commend the administration and the Board of Trustees for their leadership during these challenging times. We support your approval of the proposed fiscal year 2012 budget that reflects continued conservative fiscal management and resource allocation.

We are pleased to see resolutions that support goals and priorities stated in our Strategic Plan *Higher Values in Higher Education*. The constituent groups are pleased that the University is invested in maintaining and enhancing university buildings and infrastructure despite the budget situation. Waste removal and recycling services, the steam line renewal project, roof replacement for Corbin/Olson Halls,

and decommissioning building at 312 West University Drive are all worthwhile projects that continue to meet the goals of the Master Plan. We support the naming of the atrium in Building 1 at the Quad Cities River Front Campus the Al and Elaine Goldfarb Grand Atrium.

We appreciate the leadership of the University for supporting faculty and staff employment matters including the contract agreement with UPI Civil Service Unit B and the Deceased Employee Dependent Tuition Waivers.

The constituent groups are pleased that the University is moving forward with a number of initiatives despite the difficult budget situation. Increasing scholarships, attracting high achieving students, boosting retention, encouraging professional development of faculty and staff, enhancing the Honors College, and the other items on President Thomas' planning initiatives are impressive. We look forward to working with Vice President Rives on reviewing the Strategic Plan and the Master Plan, as well as a "Right Size" Committee.

### **Student Government Association President – Tucker Copi**

SGA President Tucker Copi said thank you and good morning Chairman Houston, President Thomas, and members of the Board of Trustees. President Copi then read the submitted SGA report aloud:

The 43rd Legislative Session of the Western Illinois University Student Government Association is off to a busy start. Our executive leadership for this session includes Tucker Copi, President, Kelly Capre, Vice President, Jesse Andrews, Student member to the Board of Trustees, and Jordan Liles, Speaker of the Senate.

So far this year we have made appointments to the Council on Student Activity Funds, as well as the SGA executive cabinet, and have begun implementing a new constitution. Work with SGA is very progressive and we hope that this year will be as successful as the last. During this school year, we are planning to pursue a number of initiatives to improve the WIU student experience. For example, SGA has been working diligently with Vice President Biller, as well as other members of the University community, to help revitalize the tailgating experience, here on campus. The SGA leadership was very pleased with the student turnout at the first home football game; however we know we can do more to help engage each and every student who wants to get involved. This is just one example, of the exciting initiatives SGA has planned for the 43<sup>rd</sup> Legislative Session.

I would also like to, and this is to Ms. DeWees' point about the landscaping on campus, a program that we're planning on starting. You have all seen the adopt-a-street programs throughout the city of Macomb and throughout the state. Several student organizations want to start an adopt-a-sidewalk program on campus where they maintain the sidewalk throughout the year and we hope we can build student and community engagement in that way as well.

Also, I would just like to update the Board on another successful annual SGA computer give away. As you may know, each year when the computer labs are recycled the old computers are given away directly back to students. We had a very successful give away, over 200 computers were given away to the student body. So we're very happy about that. I would like to thank Diane Kornegay for her work on that.

As always, we would like to thank the members of the Board of Trustees for their leadership through these tough financial times. We are happy to see enrollment numbers improving around campus, and would like to wish all of our new administrative members the best of luck as they embark on their first full year in their new office. So with that, I can field any questions you may have, or if not I will yield back to the Chair.

Chair Houston said congratulations in terms of being part of the Homecoming Royalty. Tucker said thank you very much.

**Council of Administrative Personnel President – Jennifer Grimm**

COAP President Jennifer Grimm read the submitted COAP report aloud:

The new COAP executive board began meeting in August and is busy acclimating to our new roles. The COAP Executive Board appreciates the opportunity to represent the administrative personnel at WIU. COAP is pleased to support the Presidential Initiatives: First Year Experience enhancement, increasing scholarships, boosting retention, encouraging professional development of faculty and staff, enhancing the Honors College, completion of Phase 1 of the Quad Cities Riverfront Campus and the other items on President Thomas' planning initiatives.

Activities:

COAP recently completed a survey of constituents to find out their top priorities. As we look at the survey results we will be developing and setting goals for COAP.

COAP had planned to volunteer with We Care on Monday, and found out we were rained out as soon as this report was sent out, but we did have members who were out on Tuesday, Wednesday, and Thursday as individuals.

The Fall COAP membership meeting is scheduled for October 20, 2011 at 10:00 a.m. in the Capital Rooms and QC 114. The COAP membership looks forward to hearing from Dr. Thomas and appreciates his time and willingness to address our group.

COAP is working on completing our grievance policy and the COAP handbook.

COAP would like to welcome President Thomas, Dr. Biller, Dr. Hawkinson, and Julie DeWees. We look forward to working with you.

**Faculty Senate Chair – Steve Rock**

Chair Steve Rock stated I don't really have much to add beyond the report that's been distributed to you. I do want to issue an invitation to each of the members of the Board of Trustees. We would welcome you to come and visit the Faculty Senate. We meet every other Tuesday in this room, and if you happen to be available we'd love to have you. Thank you.

The submitted Faculty Senate report is as follows:

The Faculty Senate is pleased to welcome Jack Thomas to the president's position and looks forward to working with him on achieving the initiatives and goals for the institution. There are a number of challenges to face, many of them related to the State's negligence in properly funding public higher education and in paying its obligations in a timely manner. One concern is the legislative requirement that some of public universities' budgets get allocated through performance based measures. The Senate plans to closely follow the IBHE's Steering Committee that is implementing this plan.

The Faculty Senate hopes that the Board of Trustees will consider the request to add an ex-officio faculty member to the Board. In addition to the reasons enumerated in our letter to each Board member, there are a number of universities that do this. These include various public and private universities around the country. We plan to compile a list of these and share them with the Board.

### **Civil Service Employees Council – Bill Rupert, President**

CSEC President Bill Rupert read the submitted CSEC report aloud:

Since the Councils last report three new members have come on Council. Tammy Huffman, Office Manager of the Psychology Department, Linda Wade, Library Operations Associate of the Malpass Library and Kathleen Clauson, Library Operations Associate of the Physical Sciences Department.

The Civil Service Employees of the Month were July 2011, Amy Chambers, Benefits Counselor of the HR Benefits Department, August 2011, Kerry Lemaster, Administrative Assistant I in the Western Illinois University Office of the President and September 2011, Jessica Lambert, Web Specialist I for University Relations. We would like to thank all the employees of the month for their service to the University.

The Presidency of the Civil Service Employees Council transitioned from Tishly Herrington to Bill Rupert during late August. The Council would like to thank Tishly for her energy, continued participation and service to the CSEC.

The Council will be developing a Civil Service Retiree Volunteer group to support Council and University activities and at the same time to provide opportunities for past Civil Service employees to renew old relationships with fellow retirees from the University.

The Council sponsored a blood drive in late August that met its two day goal of 76 units to support community health needs. Upcoming events to support the Council's scholarship activities include the Golf Outing scheduled for October 9<sup>th</sup> and the Winter Luncheon scheduled for December 7<sup>th</sup>.

We would also like to thank President Thomas for the open forums that will occur on November 7<sup>th</sup>, I believe, in the Union, for taking the time to talk to all the employees about the State of the University.

### **FINANCE COMMITTEE REPORT**

Trustee Nelson stated first we have a series of informational reports. I'll turn it over to Julie DeWees

#### **Purchases of \$100,000-\$500,000 Receiving Presidential Approval**

VP DeWees said you'll notice we don't have very many of these purchases, because of the cash flow problem. These are the essential purchases that we currently have. There are a couple that I'd like to point out. The Hanson Field turf is \$932,000. The reason why it's on this report is that it was approved up to \$1.3M at the last Board meeting. This is just an informational item that we wanted you to see. We had a question about the 2BDB2, it was a sole source agreement. Do you have questions about this? Most of them are software packages. Trustee Nelson said what is the WIUM radio tower agreement through Sioux City, IA? Julie said yes, we are replacing our radio tower at Horn Field Lodge. It's about at the end of its useful life.

Trustee Epperly said my question with the Chapman & Cutler...not in regards to the price or anything, but are we, are they constantly evaluating the fact if we should look at our bonds to redo them? Julie said they do, yes, that's what we pay them to do, absolutely.

#### **Report on Investment Activities & Deposit and Investment of Nonappropriated Funds**

Dana Biernbaum said good morning and please forgive my voice. We work as a team in Administrative Services, and Interim VP Julie DeWees shared her cold with me. I apologize, but there's not a whole lot to highlight on the investment report. It looks pretty typical as it has over the last couple of years, relatively low rates of return but we continue to outperform our benchmark which is the 90-day T-Bill.

You do see, however, larger dollars in the total investment row over the years and that's not due to an influx of cash from operations, it's just simply that we're investing our proceeds from the COPS and Bonds issues that we've done recently for all the wonderful projects you see going on around campus. So, we invest those proceeds until they are needed according to a draw down schedule of when those projects are coming to where they need the cash to pay for them. So, are there any questions on what you see here on page 88? Trustee Nelson asked what's the length of the CDs? Short-term, long-term? Dana said oh, they vary. Whenever we, for example, in our recent Certificates of Participation that we issued. We asked Physical Plant to complete a draw down schedule, based on when they thought projects could be completed and we invest certain dollar amounts in different maturities based on that schedule. And actually, I know we'll get to 11.9/4 but that's really just a more detailed report that actually shows all of the different investment instruments that we have and their respective maturities.

### **Listing of Approved Depositories**

Julie DeWees said I need to make one change to this report, where it says LaSalle Bank, Chicago, IL it needs to say U.S. Bank National Association, Chicago, IL. They purchased LaSalle Bank in May of 2007. Dana Biernbaum said actually Bank of America acquired LaSalle Bank in 2007, but in that arrangement the trust department from LaSalle Bank was merged with U.S. Bank National Association in Chicago, so. And we don't have a lot of cash in those, it's just the bank we use when we take down Certificates of Participation proceeds. We use that bank to transfer those funds, but thank you Trustee Houston for reviewing this report and finding that. Chair Houston said I worked for LaSalle Bank at one time. Dana continued we will get that corrected for the next time we report this as well.

### **Deposit and Investment of Nonappropriated Funds**

Dana said again, this is just more detail as to how we have invested our funds. The various money market accounts that we have outstanding through Illinois Funds, CDs, CDARS, those are just you can see pretty much the biggest balances are in our AFS cash balances and then Certificates of Participation or revenue bonds. Any questions about that report?

### **Report on Contributions**

VP Bainter said we finished the previous fiscal year with about \$8.4M in contributions and off to a good start this year. With our phone-a-thon and direct mail, the first two campaigns are the President's Scholarship Fund and grads married to grads which brought in about \$50,000 for at this point and we're over \$1M into this year as well. We're sitting at about \$45M toward our \$60M campaign goal, so about 75% there with over two years to go, so we're sitting in very good shape there.

I would like to acknowledge the Foundation Board. I don't get a chance to do that very often, but they make a lot of things possible. They've been very open-minded to new ideas and suggestions that we do and the Foundation in itself, and I'm trying to do a better job in giving them credit where credit is due. Funds from the Foundation fund such things on campus as years of service recognition gifts, retirement gifts, we recently took it upon ourselves to help make the memorial garden plot a better area on campus. Most recently, Gary and I have funded the kiosk behind this building which was in bad shape, we've split the cost on that to bring it up to a much better looking facility that we can market things that Bill is talking about on that. So when students walk by they can see somebody like one of our outstanding students or faculty members, so Foundation it's not stuck up in the corner of Sherman Hall. We have about \$45M in assets under professional management. We do try and make a difference on campus as well as scholarships for our students. I just wanted to acknowledge that they support these types of activities and I think they make an impact at Western. The purple shirt campaign is totally funded through the Foundation, so thank you.

Trustee Nelson said how is WQPT holding its own on fundraising? Brad said yeah, they're doing a very good job. Jamie Lange does a good job of keeping us up to date. It still, as Joe knows, a year into this

we're still going through some transition on some things, on bringing them under our umbrella, but it's getting easier and better each and every month. Joe Rives said they've actually had increased contributions since they provide local programming. So with the advent of *The Cities* and *Out & About* that you may have seen on WQPT, gifts have increased and they just received a grant from the Illinois Arts Council to do some production work. And, as part of that grant funded they now have an on-staff videographer so that should help, again, intensify the community relations leading to more donations. Trustee Nelson said they are putting on programs from Macomb and showing them in Moline. Joe said for example, we worked closely with Dean Evans on the fine arts programming and have a series, we've been rebroadcasting Leatherneck sports. *The Cities* is a talk show featuring Jim Mertens, local things going on that's done through Fusion Communication. *Out & About* highlights the public service areas, amenities, events coming up in the Quad Cities.

Brad said and I would invite the Trustees to visit the 3<sup>rd</sup> Floor auditorium because one of the projects that the Foundation did take on was the removal of the video booth that was attached to the ceiling. That was about an \$18,000 project just to get it down and out of the building, and under that you can see the original colors of the ceiling in that auditorium. And that is certainly a goal of the Foundations is to see that whole facility brought back to its original splendor, so I invite you to have a look at that and see what it used to look like.

**Resolution No. 11.9/1: Purchases of \$500,000 or More**

Trustee Nelson said moving along and these are roll call matters. VP DeWees said we have three purchases that need approval. One is for the waste management contract. It's a five-year contract at almost \$1.8M. The second one is phase 3 of the steam tunnel project. Its over a half of a million dollars. And then the third one is for the Corbin/Olson roof replacement, part of a larger project. Chair Houston moved to approve Resolution 11.9/1: Purchases of \$500,000 or more. Trustee Ehlert Fuller seconded the motion.

**Roll Call**

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

**Motion Carried.**

**Resolution:**

**WHEREAS** Western Illinois University has a need to purchase solid waste removal and recycling services; and,

**WHEREAS** the above mentioned project has been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules:

**THEREFORE** be it resolved that the Board of Trustees approves the contracting for the purchase of solid waste removal and recycling.

**Refuse Removal**

**ITEM DESCRIPTION:** The provision of a solid waste removal and recycling program on the Macomb campus of Western Illinois University. The contract is for a five-year period beginning July 1, 2011 and ending June 30, 2016. Presidential approval was received on June 22, 2011 for an interim contract for the period of July 1, 2011 through October 1, 2011 for an estimated \$65,000.

**COST:**

\$254,515.36	FY12
\$345,069.60	FY13
\$365,773.78	FY14
\$387,720.21	FY15
\$410,983.42	FY16

**RECOMMENDED VENDOR:** Waste Management, Inc.; Macomb, IL

**FUND SOURCE:** Appropriated and Local

**SUMMARY OF BIDS:**

Waste Management, Inc.; Macomb, IL	\$1,764,062.37
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**Steam Line Renewal Project**

**ITEM DESCRIPTION:** The labor and material needed for the steam line renewal project on the University’s Macomb campus.

The University has experienced serious, multiple breaks in aging steam lines requiring parking lots to be torn up and leaving campus buildings without heating or cooling. The steam lines subject to repair and replacement serve 1.5 million square feet of space, including four academic buildings and six residence halls. This aspect of the project, Phase III, includes upgrades and additions to the existing steam and condensate distribution network and associated auxiliaries that connect Simpkins Hall to Corbin/Olson Hall.

**COST:**

\$ 340,900.00	General Contractor
\$ 158,000.00	Mechanical Contractor
\$ 3210.00	Plumbing Contractor
<u>\$ 7008.00</u>	Electrical Contractor
\$ 509,118.00	Total without contingency
<u>\$ 44,742.62</u>	Contingency
\$ 553,860.62	Total with contingency

**RECOMMENDED VENDOR:**

Laverdiere Construction, Inc.; Macomb, IL	General Contractor
Illinois Piping Corp.; Peoria, IL	Mechanical Contractor
Johnson Contracting Co, Inc.; East Moline, IL	Plumbing Contractor
TEGCO Inc. (dba Schaeffer Electric, Inc.); Peoria, IL	Electrical Contractor

**FUND SOURCE:** Local

**SUMMARY OF BIDS:**

General Contractor	
Laverdiere Construction, Inc.; Macomb, IL	\$340,900.00
Leander Construction Co., Inc.; Canton, IL	\$459,000.00
Mechanical Contractor	
Illinois Piping Corp.; Peoria, IL	\$158,000.00
Ryan & Associates, Inc.; Davenport, IA	\$158,638.00
Mechanical Service, Inc.; Galesburg, IL	\$194,000.00
Commercial Mechanical, Inc.; Dunlap, IL	\$197,000.00
The PIPCO Companies, Ltd.; Peoria, IL	Bid received too late for consideration.
Plumbing Contractor	
Johnson Contracting Co, Inc.; East Moline, IL	\$3210.00
Warner Plumbing; East Peoria, IL	\$4775.00
The PIPCO Companies, Ltd.; Peoria, IL	Bid received too late for consideration.
Electrical Contractor	
TEGCO Inc. (dba Schaeffer Electric, Inc.); Peoria, IL	\$7008.00

Quick Electrical Contractors; Fairview, IL \$14,900.00  
**Roof Replacement – Corbin/Olson Halls**

**ITEM DESCRIPTION:** Labor and materials needed to replace the roof systems on both Corbin and Olson Halls as part of the complete residence and dining hall renovations.

**COST:** \$ 641,667.00 Base bid without contingency  
 \$ 29,250.01 Contingency  
 \$ 670,917.01 Total with contingency

**RECOMMENDED VENDOR:**  
 Bade Roofing Co., St. Louis, MO

**FUND SOURCE:** Local

**SUMMARY OF BIDS:**

Bade Roofing Co., St. Louis, MO	\$641,667.00
Brockway Co., Burlington, IA	Not read - No Board of Elections registration.
Geissler Roofing Co., Belleville, IL	Proposal did not meet required specifications.
Trotter Contracting, Macomb, IL	Proposal withdrawn by contractor.

**Resolution No. 11.9/2: FY 2012 All-Funds Budget**

Interim Budget Director Matt Bierman said before you, you have the all-funds budget. The only difference between this and the preliminary spending plan is updated information that we have that's accurate now since the semester has started so we have accurate enrollment figures for fall. We're still using projections for spring. There's nothing really other to note, just the increase in some line items associated with those increases, specifically in auxiliaries with bringing in some more grant money and those kinds of things. Any questions?

Trustee Nelson said I'm not very good at figures but I'm looking at page 124. It shows fiscal year for medicare \$750K, for fiscal year 2012 \$525K, and under operation of automobiles it shows \$150K for fiscal year 2011 but only \$11,900 for FY2012. I just didn't understand the difference between those. Matt asked that's in the preliminary spending plan? Trustee Nelson said its page 124, Table 1, the preliminary spending plan. Julie said so we have the state appropriated funds and the university income funds and those make up what we call our general revenue funds, and those two funds in medicare pay our, what we call our appropriated funds. So, those two together is \$1.6M for fiscal year 12, the \$800K and the \$800K. Yes. And so its increased. Trustee Nelson said so our hope is we get more money from the state in 2012? Julie said yes. Matt Bierman said we're hoping to use more of that money that the state gives us for that. And then there's an additional adjustment for the actual all-funds which is on page 125, which is, when 124 was presented to you in June, 125 is what is actually being presented as new numbers. Trustee Nelson asked any questions?

Trustee Houston moved to approve Resolution 11.9/2. Trustee Nelson seconded the motion.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes

Trustee Nelson            Yes

Motion Carried.

**Resolution:**

**WHEREAS** Western Illinois University must prepare an annual all-funds budget for Appropriated, University Income Funds, and All Other Funds for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

**WHEREAS** the Fiscal Year 2012 all-funds budget requires Western Illinois University Board of Trustees approval prior to submission; and,

**WHEREAS** the *Fiscal Year 2012 All-Funds Budget* presented today advances the goals of the University's Strategic Plan, *Higher Values in Higher Education*, on both Western Illinois University campuses, and statewide strategic planning goals for higher education, as identified in IBHE's *Illinois Public Agenda for College and Career Success*; and,

**WHEREAS** the *Fiscal Year 2012 All-Funds Budget* presented today maintains Western Illinois University's public commitments to conservative fiscal management and public accountability to students, their families, and state taxpayers:

**THEREFORE** be it resolved that the Board of Trustees approves the Fiscal Year 2012 All-Funds Budget as presented in the *Fiscal Year 2012 All-Funds Budget* document which will be provided at the Board of Trustees meeting, and be it further resolved that the President be authorized to make technical adjustments in these budgets if necessary.

## Fiscal Year 2012 All-Funds Budget

To ensure full budgetary disclosure within Illinois public universities, the Illinois Board of Higher Education requires each public university Board of Trustees to approve a proposed budget for the upcoming fiscal year. The plan must include all sources of university funds categorized by State Appropriated Funds, University Income Funds, Auxiliary Services Funds, and All Other Non-Appropriated Funds. The budget approved by the Western Illinois University Board of Trustees is submitted to the Illinois Board of Higher Education, Illinois State Legislature, and the Governor.

The following table presents Western Illinois University's *Fiscal Year 2012 All-Funds Budget* to be approved by the Western Illinois University Board of Trustees.

Western Illinois University Fiscal Year 2012 All-Funds Budget					
	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Personal Services	\$ 49,500,000	\$ 52,500,000	\$ 15,000,000	\$ 13,000,000	\$ 130,000,000
Medicare	800,000	825,000	200,000	160,000	1,985,000
Contractual Services	2,500,000	9,600,000	21,800,000	11,300,000	45,200,000
Travel	-	1,000,000	100,000	700,000	1,800,000
Commodities	263,500	1,700,000	800,000	1,800,000	4,563,500
Equipment	400,000	2,500,000	900,000	1,600,000	5,400,000
Awards & Grants and Matching Funds	-	2,000,000	600,000	27,000,000	29,600,000
Telecommunication Services	150,000	400,000	300,000	280,000	1,130,000
Operation of Automotive Equipment	180,000	136,700	100,000	500,000	916,700
Permanent Improvements	-	800,000	800,000	300,000	1,900,000
CMS Health Insurance	1,744,800	-	200,000	625,000	2,569,800
Other	-	-	14,425,000	400,000	14,825,000
<b>Total FY2012 Operating Budget</b>	<b>\$ 55,538,300</b>	<b>\$ 71,461,700</b>	<b>\$ 55,225,000</b>	<b>\$ 57,665,000</b>	<b>\$ 239,890,000</b>

Statewide budgeting for higher education follows a two-step process. Prior to the start of the fiscal year, the Western Illinois University Board of Trustees must approve a preliminary spending plan for the next fiscal year beginning July 1. Table 1 presents the *Western Illinois University Preliminary Spending Plan* for fiscal years 2010, 2011 and 2012. This plan was approved by Western Illinois University Board of Trustees in June (*Resolution No. 11.6/3*).

Table 2 presents the All-Funds Budget approved by the Western Illinois University Board of Trustees for Fiscal Years 2010, 2011, and 2012. Differences in values budgeted for the *Fiscal Year 2012 Preliminary Spending Plan* (Table 1) and the *Fiscal Year 2012 All-Funds Budget* (Table 2) are due to the following factors.

- The *Fiscal Year 2012 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2011, was based on projected student enrollment. The *Fiscal Year 2012 All-Funds Budget*, presented today, is based on actual Fall 2011 enrollment.
- Western Illinois University bases institutional budgets on previous fiscal year expenditures. The *Fiscal Year 2012 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2011, was based on estimated Fiscal Year 2011 expenditures. The *Fiscal Year 2012 All-Funds Budget*, presented today, is based on actual Fiscal Year 2011 expenditures.
- At the time of presenting the *Fiscal Year 2012 Preliminary Spending Plan* to the Western Illinois University Board of Trustees, the State's *Fiscal Year 2012 Appropriated Funds Budget* had not been enacted. The University's *Fiscal Year 2012 All-Funds Budget* includes the *Fiscal Year 2012 Appropriated Funds Budget* signed into law by the Governor.

### Fiscal Year 2012 Spending Priorities

Following a fiscally conservative model, Western Illinois University's annual budget preparation process uses the previous year's budget and Strategic Plan priority and resource allocation decisions as base. This practice successfully supports advancement of the *University Mission Statement* and attainment of institutional goals and priorities stated in *Higher Values in Higher Education*.

As guided by *Higher Values in Higher Education*, funds will be applied to the University's highest priorities, including increasing faculty and staff salaries to meet and exceed the average of peer institutions, support for academic programs, deferred maintenance and support for student scholarships and retention efforts.

Pending Board approval, the University will continue to aggressively pursue Strategic Plan priorities. Personal services, Medicare, and CMS health insurance expenditures totaling \$134.5 million represent 56 percent of the University's Fiscal Year 2012 planned all-funds budget expenditures, followed by items supporting the academic mission of the University: contractual services (primarily utilities and food service), awards and grants (student financial aid), and equipment.

### Integrated Planning, Budgeting, and Accountability Reporting Processes

Because Western Illinois University engages in integrated planning, budgeting, and accountability reporting processes, the *Fiscal Year 2012 All-Funds Budget* report should be read in conjunction with *The Fiscal Year 2013 Appropriated Operating and Capital Budget Recommendations* to the Illinois Board of Higher Education identifying how funding will create sustainability for instructional, research, and service activities that directly contribute to Illinois' knowledge-based economy through successful implementation of *Higher Values in Higher Education*.

Table 1  
Western Illinois University  
Fiscal Year 2010 Through FY2012 Preliminary Spending Plan

	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Fiscal Year 2010					
Personal Services	\$ 52,132,300	\$ 48,767,700	\$ 15,460,000	\$ 12,500,000	\$ 128,860,000
Medicare	446,200	878,800	220,000	150,000	1,695,000
Contractual Services	3,346,300	7,153,500	21,000,000	10,400,000	41,899,800
Travel	-	1,200,000	100,000	850,000	2,150,000
Commodities	800,000	1,200,000	600,000	2,100,000	4,700,000
Equipment	1,000,000	2,000,000	800,000	2,000,000	5,800,000
Awards & Grants and Matching Funds	-	900,000	550,000	16,000,000	17,450,000
Telecommunication Services	450,000	50,000	600,000	250,000	1,350,000
Operation of Automotive Equipment	-	150,000	50,000	350,000	550,000
Permanent Improvements	-	1,700,000	100,000	500,000	2,300,000
CMS Health Insurance	1,744,800	-	200,000	650,000	2,594,800
Other	-	-	12,620,000	850,000	13,470,000
Total FY2010 Operating Budget	\$ 59,919,600	\$ 64,000,000	\$ 52,300,000	\$ 46,600,000	\$ 222,819,600
Fiscal Year 2011					
Personal Services	\$ 50,335,900	\$ 48,164,100	\$ 15,450,000	\$ 12,000,000	\$ 125,950,000
Medicare	600,000	750,000	180,000	160,000	1,690,000
Contractual Services	3,000,000	8,387,900	20,200,000	10,300,000	41,887,900
Travel	-	900,000	75,000	650,000	1,625,000
Commodities	322,000	1,478,000	600,000	1,700,000	4,100,000
Equipment	-	2,500,000	700,000	1,000,000	4,200,000
Awards & Grants and Matching Funds	-	1,000,000	575,000	19,500,000	21,075,000
Telecommunication Services	180,000	370,000	225,000	250,000	1,025,000
Operation of Automotive Equipment	-	150,000	120,000	300,000	570,000
Permanent Improvements	-	300,000	75,000	300,000	675,000
CMS Health Insurance	1,744,800	-	200,000	625,000	2,569,800
Other	-	-	12,300,000	400,000	12,700,000
Total FY2011 Operating Budget	\$ 56,182,700	\$ 64,000,000	\$ 50,700,000	\$ 47,185,000	\$ 218,067,700
Fiscal Year 2012					
Personal Services	\$ 50,000,000	\$ 50,500,000	\$ 15,450,000	\$ 12,000,000	\$ 127,950,000
Medicare	800,000	525,000	180,000	160,000	1,665,000
Contractual Services	2,500,000	9,500,000	20,700,000	10,300,000	43,000,000
Travel	-	1,000,000	75,000	650,000	1,725,000
Commodities	387,900	1,500,000	600,000	1,700,000	4,187,900
Equipment	500,000	2,500,000	700,000	1,000,000	4,700,000
Awards & Grants and Matching Funds	-	1,000,000	575,000	19,500,000	21,075,000
Telecommunication Services	100,000	400,000	225,000	250,000	975,000
Operation of Automotive Equipment	150,000	11,900	120,000	300,000	581,900
Permanent Improvements	-	800,000	575,000	300,000	1,675,000
CMS Health Insurance	1,744,800	-	200,000	625,000	2,569,800
Other	-	-	12,600,000	400,000	13,000,000
Total FY2012 Operating Budget	\$ 56,182,700	\$ 67,736,900	\$ 52,000,000	\$ 47,185,000	\$ 223,104,600

Table 2  
Western Illinois University  
Fiscal Year 2010 Through Fiscal Year 2012 All-Funds Budget

	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Fiscal Year 2010					
Personal Services	\$ 56,274,800	\$ 44,625,200	\$ 15,633,000	\$ 12,200,000	\$ 128,733,000
Medicare	450,000	875,000	200,000	160,000	1,685,000
Contractual Services	1,000,000	10,500,000	20,200,000	11,000,000	42,700,000
Travel	-	1,200,000	100,000	750,000	2,050,000
Commodities	200,000	1,800,000	600,000	2,100,000	4,700,000
Equipment	200,000	2,800,000	700,000	1,500,000	5,200,000
Awards & Grants and Matching Funds	-	900,000	550,000	16,500,000	17,950,000
Telecommunication Services	50,000	450,000	550,000	265,000	1,315,000
Operation of Automotive Equipment	-	149,800	100,000	350,000	599,800
Permanent Improvements	-	700,000	100,000	300,000	1,100,000
CMS Health Insurance	1,744,800	-	200,000	625,000	2,569,800
Other	-	-	11,467,000	850,000	12,317,000
Total FY2010 Operating Budget	\$ 59,919,600	\$ 64,000,000	\$ 50,400,000	\$ 46,600,000	\$ 220,919,600
Fiscal Year 2011					
Personal Services	\$ 50,000,000	\$ 50,500,000	\$ 15,450,000	\$ 12,000,000	\$ 127,950,000
Medicare	800,000	525,000	180,000	160,000	1,665,000
Contractual Services	2,500,000	9,500,000	20,700,000	10,300,000	43,000,000
Travel	-	1,000,000	75,000	650,000	1,725,000
Commodities	387,900	1,500,000	600,000	1,700,000	4,187,900
Equipment	500,000	2,500,000	700,000	1,000,000	4,700,000
Awards & Grants and Matching Funds	-	1,000,000	575,000	19,500,000	21,075,000
Telecommunication Services	100,000	400,000	225,000	250,000	975,000
Operation of Automotive Equipment	150,000	11,900	120,000	300,000	581,900
Permanent Improvements	-	800,000	575,000	300,000	1,675,000
CMS Health Insurance	1,744,800	-	200,000	625,000	2,569,800
Other	-	-	12,600,000	400,000	13,000,000
Total FY2011 Operating Budget	\$ 56,182,700	\$ 67,736,900	\$ 52,000,000	\$ 47,185,000	\$ 223,104,600
Fiscal Year 2012					
Personal Services	\$ 49,500,000	\$ 52,500,000	\$ 15,000,000	\$ 13,000,000	\$ 130,000,000
Medicare	800,000	825,000	200,000	160,000	1,985,000
Contractual Services	2,500,000	9,600,000	21,800,000	11,300,000	45,200,000
Travel	-	1,000,000	100,000	700,000	1,800,000
Commodities	263,500	1,700,000	800,000	1,800,000	4,563,500
Equipment	400,000	2,500,000	900,000	1,600,000	5,400,000
Awards & Grants and Matching Funds	-	2,000,000	600,000	27,000,000	29,600,000
Telecommunication Services	150,000	400,000	300,000	280,000	1,130,000
Operation of Automotive Equipment	180,000	136,700	100,000	500,000	916,700
Permanent Improvements	-	800,000	800,000	300,000	1,900,000
CMS Health Insurance	1,744,800	-	200,000	625,000	2,569,800
Other	-	-	14,425,000	400,000	14,825,000
Total FY2012 Operating Budget	\$ 55,538,300	\$ 71,461,700	\$ 55,225,000	\$ 57,665,000	\$ 239,890,000

**Resolution No. 11.9/3: FY 2012 Appropriated Operating Budget Recommendations**

Matt Bierman said also before you, you have what we will submit to the Illinois Board of Higher Education as our operating budget requests for the year. There are no significant changes. What we typically present to them, some minor adjustments in what we're asking for for personal services based upon actual numbers for FY11 and 12. Any questions?

Trustee Houston moved to approve Resolution 11.9/3. Trustee Nelson seconded the motion.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion Carried.

**Resolution:**

**WHEREAS** Western Illinois University prepares annual appropriated operating recommendations for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

**WHEREAS** Fiscal Year 2013 appropriated operating budget recommendations require Western Illinois University Board of Trustees approval prior to submission; and,

**WHEREAS** the *Fiscal Year 2013 Appropriated Operating Budget Recommendations* presented today advance the goals of the University's Strategic Plan, *Higher Values in Higher Education*, on both Western Illinois University campuses, and the Illinois Board of Higher Education's statewide strategic plan for higher education, *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*:

**THEREFORE** be it resolved that the Board of Trustees approves the Fiscal Year 2013 appropriated operating budget recommendations as presented in the *Fiscal Year 2012 Appropriated Operating Budget Recommendations* and be it further resolved that the President be authorized to make technical adjustments in the operating budget recommendations if necessary.

Fiscal Year 2013 Appropriated Operating Budget Recommendations

Western Illinois University

Western Illinois University begins Fiscal Year 2012 with a \$127.0 million base appropriation (45.3 percent from general revenue and 54.7 percent from income fund). The University recommends a \$14.2 million (11.2 percent) general revenue increase in funding for Fiscal Year 2013 operations.

Through meaningful state support, internal reallocations, and successful implementation of the University's Strategic Plan, *Higher Values in Higher Education*, Western Illinois University continues to advance the four goals of The Illinois Board of Higher Education's *IBHE 2013, A Strategic Plan for the Illinois Board of Higher Education*;

**Goal One: Increase educational attainment to match best-performing states.**

**Goal Two: Ensure college affordability for students, families, and taxpayers.**

**Goal Three: Increase the number of high-quality post-secondary credentials to meet the demands of the economy and an increasingly global society.**

Goal Four: Better integrate Illinois' educational, research, and innovation assets to meet economic needs of the state and its regions.

Illinois Board of Higher Education guidelines divide operating recommendations into two categories: salary and cost increases and support for program priorities. Over 36 percent of the University's recommendation is for salary and cost increases. This includes funding for salary increases, related Social Security contributions, and other inflationary increases associated with University operations (utilities, library materials, and all other institutional operations). The remaining 64 percent of the University's recommendation supports programs identified in *Higher Values in Higher Education*.

Western Illinois University Fiscal Year 2013 Appropriated Funds Operating Budget Request			
	Dollar Increase	Percent Increase	Priority
<b>Salary and Cost Increases</b>			
Salaries (on 95% of Base)	\$ 4,845,000	5.0%	
Social Security/Medicare	66,300	5.0%	
Library Materials	152,000	10.0%	
Utilities	158,500	3.0%	
Other General Costs	<u>504,700</u>	3.0%	
Total Salary and Cost Increases	\$ 5,726,500	4.7%	
<b>Program Priorities</b>			
Deferred Maintenance	\$ 1,500,000		1a
Quad Cities Campus Operations	4,500,000		1b
Student Financial Aid	1,000,000		2
Health Care Professional Education	750,000		3
Engineering Program	<u>750,000</u>		4
Total Program Priorities	\$ 8,500,000		
<b>Total All Increases</b>	<b>\$ 14,226,500</b>		

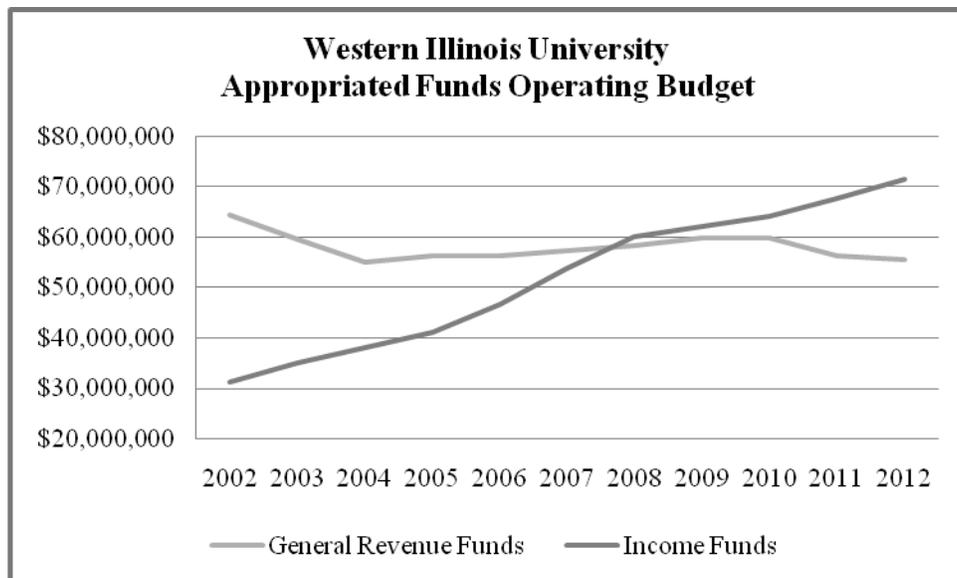
Salary Increases for Faculty and Staff. As stated in *Higher Values in Higher Education*, Western Illinois University's highest priority is to increase faculty and staff salaries to meet and exceed the mean of peer institutions. The \$4.8 million request for salary increases is 85 percent of the University's salary and cost increase recommendation. Salary erosion is a critical issue facing Western Illinois University. The ability to recruit and retain high achieving and diverse faculty and staff is directly related to ensuring educational quality. While internal reallocations provide some level of salary increase for faculty and staff, enhancing competitiveness remains the highest institutional priority, particularly in light of reduced salary competitiveness.

Support for Program Priorities. Western Illinois University is seeking \$8.5 million in funding for program priorities identified in *Higher Values in Higher Education*. These include:

- **Permanent improvements and campus infrastructure enhancements (\$1,500,000)** to reduce the deferred maintenance backlog of over \$500 million.
- **Operation and maintenance of the Quad Cities campus (\$4,500,000)** for faculty and staff positions are needed to support expanded academic programs.
- **Student Financial Aid (\$1,000,000)** to support access and affordability to higher education.
- **Health Care Professional Education (\$750,000)** will provide two degree-related programs. The RN-BSN Completion program is designed for nurses who have obtained their registered nurse licensure and seek to acquire a bachelor's degree. The program will provide a bridge for associate degree and diploma nurses who wish to develop the skills preparing them for a higher level of nursing practice and advancement in their nursing careers.
- **Engineering Program (\$750,000)** to provide a bachelor of science in Engineering at the Quad Cities campus to help address the shortage of engineers and provide graduates with strong multidisciplinary fundamentals.

The requested \$13.2 million will help restore Western Illinois University's status as a state-supported institution of higher education. Between Fiscal Years 2002 and 2011, state general revenue support for the University decreased by \$8.1 million or 12.6 percent. During this same time period, unfunded cost increases have been incurred for utilities (\$2,750,000), Illinois Veterans Grants (\$1,200,000), and CMS health insurance (\$1,944,800). Decreased funding, increased costs, and required University expenditures total \$14.0 million.

The effect, shown below, is that tuition costs (University Income Fund) associated with vital functions of higher education are being shifted from a shared statewide priority to the responsibility of students and their families.



Changes from Fiscal Year 2012 Operating Recommendation Request

Consistent with the University's Strategic Plan, salary increases are the University's highest priority. Cost increases for utilities, library material and other operating expenses are also important. Western Illinois University has not received funding for increased costs in 15 years.

Western Illinois University is also requesting \$8.5 million in state funding to support its Strategic Plan, Higher Values in Higher Education. Funds to support deferred maintenance, operations in the Quad Cities, student financial aid, health care professional education, and the engineering program will improve economic development, educational partnerships, access, diversity, affordability, productivity, and accountability in Illinois public higher education.

Changes from Fiscal Year 2012 Operating Increase Recommendation (Dollars in Thousands)				
	Fiscal Year		Difference	
	<u>2011</u>	<u>2012</u>	<u>Amount</u>	<u>Percent</u>
Total Recommended Increase	<u>\$13,152.8</u>	<u>\$14,226.5</u>	<u>\$1,073.7</u>	8.2%
Salary and Cost Increases	<u>\$4,652.8</u>	<u>\$5,726.5</u>	<u>\$1,073.7</u>	24.6%
Salary Increases	3,857.0	4,845.0	988.0	
Social Security	53.0	66.3	13.3	
Cost Increases				
Library Materials	157.1	152.0	(5.1)	
Utilities	158.5	158.5	-	
Other General Materials	427.2	504.7	77.5	
Program Priorities	<u>\$8,500.0</u>	<u>\$8,500.0</u>		
Deferred Maintenance	1,500.0	1,500.0	-	
O & M of the Quad Cities Riverfront Campus	4,500.0	4,500.0	-	
Student Financial Aid	1,000.0	1,000.0	-	
Health Care Professional Education	750.0	750.0	-	
Engineering Program	750.0	750.0	-	

**Western Illinois University's Fiscal Year 2013 Operating Recommendations  
To the Illinois Board of Higher Education**

Western Illinois University's Fiscal Year 2013 operating budget request will be submitted to the Illinois Board of Higher Education October 14, 2011, pending board approval.

**FY2013 OPERATIONS AND GRANTS  
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS  
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Faculty and Staff Salaries

AMOUNT REQUESTED: \$4,845,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

**BRIEF DESCRIPTION OF REQUEST:**

*Higher Values in Higher Education*, Western Illinois University's Strategic Plan, displays the University's goals, priorities, and contributions to the statewide strategic plan for higher education, *The Illinois Public Agenda for College and Career Success*. Consistent with these plans, Western Illinois University seeks funding for our highest institutional priority: meeting and exceeding average faculty and staff salaries at peer institutions.

At the core of any great university and system of higher education is a dedicated, diverse, and high-achieving employee base. Implementation and the ultimate success of the goals and priorities of *Higher Values in Higher Education* and the *Illinois Public Agenda for College and Career Success* are the direct responsibility of Western Illinois University's faculty and staff. Compensation is a critical element to the recruitment and retention of a university community dedicated to economic development, educational partnerships, access and diversity, quality, productivity, and accountability.

Recruiting and retaining high-achieving and diverse faculty and staff are directly related to improving the quality of academic and co-curricular programs and services. Such actions in the competitive job market necessitate faculty and staff salaries that meet and exceed the mean of peer institutions.

**JUSTIFICATION FOR BUDGET REQUEST:**

Illinois' strengths include its diverse economy, rich natural resources, strategic location, and well-trained workforce. Illinois owes much of its economic success and stability to the strong system of higher education. Continued prosperity is contingent upon statewide partnerships committed to investment in fair, equitable, market value faculty and staff salaries. The resources requested in this partnership proposal will be combined with other University funds to advance the highest priority actions in *Higher Values in Higher Education* which will help provide faculty and staff salaries that meet and exceed the mean of peer institutions.

**FY2013 OPERATIONS AND GRANTS  
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS  
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Deferred Maintenance

AMOUNT REQUESTED: \$1,500,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

**BRIEF DESCRIPTION OF REQUEST:**

*Higher Values in Higher Education*, Western Illinois University's Strategic Plan, states:

“Provide safe, accessible, responsible campus environments that meet the needs of University constituencies and reflect the core values of the University.”

Providing a safe, accessible, and responsive campus environment conducive to learning is crucial in a community of learners. The University estimates a total deferred maintenance backlog at \$528 million. As is the case on all campuses in Illinois, many projects have been critically needed for a substantial period of time and are impacting the learning environment.

In addition to these funds requested for deferred maintenance needs, Capital Renewal funds are used to address deferred maintenance priorities on campuses. Between 2004 and 2012 Western Illinois University has requested \$9.6 million in Capital renewal funds and has received \$4.2 million. This has resulted in over \$5.4 million in lost funds that would have been used to address elevator maintenance, utility infrastructure repairs, and other critical needs on campus.

**JUSTIFICATION FOR BUDGET REQUEST:**

The University is making a strong commitment toward improving the campus physical environment. A reduction in the deferred maintenance liability is viewed as integral to achieving that objective. An increase in the Permanent Improvement budget will allow the University to address the increasing backlog of deferred maintenance projects. Funds will be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

**FY2013 OPERATIONS AND GRANTS  
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS  
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Operations and Maintenance of the Quad Cities Riverfront Campus

AMOUNT REQUESTED: \$4,500,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

**BRIEF DESCRIPTION OF REQUEST:**

In July 2009, the State of Illinois invested \$59.3 million for the first two phases of construction on the newly developing Western Illinois University-Quad Cities Riverfront Campus. The new location will support doubling of enrollment from 1,413 students to 3,000 students.

The current budget of Western Illinois University-Quad Cities is \$10.1 million and will require a minimum of an additional \$10.1 million to support doubling of enrollment and expansion of programs and services on the new Quad Cities Riverfront Campus. Following the current distribution of 45 percent general revenue funds and 55 percent University income funds (tuition), the additional \$10.1 million requires \$4.5 million from the state and \$5.6 million from the University.

**JUSTIFICATION FOR BUDGET REQUEST:**

New faculty and staff positions are needed to support expanded academic programs. Such actions are necessary to increase educational attainment to match best-performing states (*Illinois Public Agenda, Goal 1*).

- The Lumina Foundation's *Educational Needs Index* shows that Rock Island County exceeds the statewide average in the percent of 25 to 64 year olds with an associate's degree (8.2 percent vs. 7.0 percent), but it is significantly below the statewide average in the percent of 25 to 64 year olds with a bachelor's degree (19.0 percent vs. 29.0 percent).
- The *Census 2000 Supplementary Survey Profile* shows that the percent of residents with a bachelor's degree or higher is significantly lower in the Quad Cities than other proximal metropolitan statistical areas (20.8 percent in the Quad Cities compared to 27.7 percent in Cedar Rapids, 36.2 percent in Bloomington/Normal, and 47.6 percent in Iowa City).
- Given lower levels of educational attainment and higher levels of unemployment, the median family income in the Quad Cities (\$37,371) is only 81.8 percent of the State of Illinois median family income (\$45,708), according to the *Census 2000 Supplementary Survey Profile*.

The state's investment in Western Illinois University-Quad Cities addresses regional strengths and challenges. Western is nationally known for its high quality academic programs (Western is nationally recognized as a top university by U.S. News and World Report, the Princeton Review, Forbes Magazine, the Educational Trust, Southern Educational Review Board, and GI Jobs Magazine). The state's investment in the new campus negates the previous distinction of being the largest metropolitan community in the United States without access to a public university.

State funds are not requested to expand freshman and sophomore courses. The Quad Cities Campus will continue to rely upon the community college system to provide lower division instruction. Such actions expand opportunities for all learners through regional partnerships and baccalaureate completion programs, and ensure college affordability for students, families, and taxpayers (*Illinois Public Agenda, Goal 2*). It also enhances articulation agreements and expands the use of state transfer tools, including u.select and the Illinois Articulation Initiative.

Requested funds are based on operating efficiencies. The new campus will not have a bookstore, residence halls, recreation or food services. These opportunities will be available through adjacent Renew Moline development to spur economic development and avoid duplication of efforts.

Western's expenditures will remain focused on the core function of instruction. A total of 90.5 percent of faculty time is allocated to instruction, which is the second highest percentage in the state among the 12 public universities. The remaining 9.5 percent of faculty time at Western is allocated to research and public service.

The University will continue to engage in conservative fiscal management. It retains administrative and instructional costs below the statewide average. The \$250.82 instructional cost per credit hour at Western is 14.3 percent below the statewide average of the Illinois public universities. Moreover, the \$63.55 administrative and support cost per credit hour is 20.9 percent below the statewide average.

The current budget of the Quad Cities campus is significantly below national peers that also primarily serve juniors, seniors, and graduate students. There is:

- A \$10.3 million budget for 1,000 students at the University of North Texas in Dallas,
- A \$11.5 million budget for 1,500 students at Ohio University in Zanesville and
- A \$26.4 million budget for 1,500 students at Texas A&M in Texarkana

The University will continue to operate efficiently and cost effectively. The current levels of staffing on the Quad Cities campus are significantly below our peers, where the number of employees, excluding graduate assistants, ranges from a low of 100 to a high of 203 at Ohio University–Zanesville.

Funds invested will be applied to high demand and need areas. Projected increases in areas of study that the Quad Cities Campus will expand include: accountants (up 5.1 percent), computer occupations (up 8.1 percent), teachers (up 15.6 percent), registered nurses (up 15.8 percent), engineers (up 16.0 percent) and professional counselors (up 20.2 percent). An educated community is especially important to a host county that earns 81.8 percent of the state's median family income. With responsive academic programming, Western will increase the number of high-quality post-secondary credentials to meet the demands of the economy in an increasingly global society (*Illinois Public Agenda, Goal 3*).

State funding for the Quad Cities Campus will integrate Illinois' research and innovation assets (*Illinois Public Agenda, Goal 4*). Successful redevelopment of property adjacent to the campus known as the Mississippi River Urban Technology Corridor (MRUTC) will create a \$100 million taxable base and attract 2,000 new and existing jobs with a one-time construction impact in excess of \$150 million. These estimates are based on a fully funded Riverfront Campus.

The MRUTC includes a \$5 million new facility for research and development by the public and private sectors and a new \$3.0 million Healthcare Center for those underserved in the Hispanic community. It also includes the technology and patent sharing of the Midwestern Intellectual Property Institute that is a collaborative venture between the private sector (including John Deere and Company, KONE International, the Rock Island Arsenal, Renew Moline) and Western Illinois University. The MRUTC and

the Midwestern Intellectual Property Institute expand grant capacity, public/private partnerships, and financial inducements.

The annual economic impact of Western Illinois University-Quad Cities is currently over \$10 million annually. A 3,000-student, three-building Western Illinois University-Quad Cities Riverfront Campus will raise the economic impact to over \$50 million annually and double the number of college graduates to 500 annually. More than 100 new Western jobs will be created when the Riverfront Campus is fully funded.

**FY2013 OPERATIONS AND GRANTS  
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS  
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Student Financial Aid

AMOUNT REQUESTED: \$1,000,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

**BRIEF DESCRIPTION OF REQUEST:**

*Higher Values in Higher Education*, Western Illinois University's Strategic Plan, states:

“Western Illinois University also emphasizes affordability because a college education is essential in today’s global and highly technological community. We firmly believe that higher education, and the benefits that it accords, is an investment, and that no student should be denied a college education because of financial need. We provide access and affordability to a high-quality educational experience that is responsive to student needs and circumstances.”

Funds are being requested to provide students with financial aid opportunities to support access and affordability to higher education. Providing new and enhanced strategies for reducing the amount of student indebtedness upon graduation is consistent with University’s Strategic Plan, *Higher Values in Higher Education*, and statewide strategic planning goals for higher education, identified in The Illinois Board of Higher Education’s *Illinois Public Agenda for College and Career Success*.

**JUSTIFICATION FOR BUDGET REQUEST:**

The University is making a strong commitment to ensure that no Illinois citizen is denied access to higher education because of financial need. Funding will be used to provide scholarship funds to high-need, academically talented students to help reduce student indebtedness upon graduation.

**FY2013 OPERATIONS AND GRANTS  
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS  
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Health Care Professional Education

AMOUNT REQUESTED: \$750,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

**BRIEF DESCRIPTION OF REQUEST:**

Addressing the critical regional shortage of nurses in West Central Illinois (i.e., Galesburg through Quincy), Western Illinois University-Macomb is coordinating with local community colleges and area health care providers to provide a baccalaureate of science in nursing and an RN-BSN Completion program for community college transfer students, practicing nurses and a pre-licensure program to prepare graduates to take the national council licensing exam (NCLEX) to be an RN. The participating agencies in this collaborative relationship are McDonough District Hospital, Blessing Hospital, St. Mary's Hospital, Cottage Hospital, St. Francis Medical Center, Methodist Hospital, Wesley Village, Everly House, Macomb Public Schools, St. Paul Catholic School, Western Illinois Mental Health Centers, and Beu Health Center. There are three community colleges in the area whose graduates articulate into the RN-BSN completion program: Black Hawk College, Spoon River College, and Carl Sandburg College.

The demand of the health care delivery system is such that baccalaureate-prepared nurses are urgently needed in hospitals for staff and leadership positions, for positions in specialty units, and for a variety of positions in long-term care facilities and clinics. Some health care agencies in the area hire only BSN prepared nurses. Also, many administrators in public health and community health agencies prefer baccalaureate-prepared nurses. Currently, only 50 percent of nurses hold degrees at the baccalaureate level or above. In October 2011, the Institute of Medicine indicated that the need for baccalaureate nurses is 80%. The proposed program will help address this shortage.

The Health Care Professional Education program will provide two degree-related programs. The RN-BSN Completion program is designed for nurses who have obtained their registered nurse licensure and seek to acquire a bachelor's degree. The program will provide a bridge for associate degree and diploma nurses who wish to develop the skills preparing them for a higher level of nursing practice and advancement in their nursing careers.

The Pre-licensure Nursing program will provide a four-year baccalaureate degree leading to the BSN and the requisite education for graduates to be able to take the National Council Licensing Exam (NCLEX) to become a registered nurse. The program also provides opportunities to students who have no prior nursing education.

**JUSTIFICATION FOR BUDGET REQUEST:**

The fourth year of the RN to BSN completion program has 16 students enrolled on two campuses: Macomb and Quad Cities. This number is expected to double by fiscal year 2013. The four-year program has 57 pre-licensure students enrolled for fiscal year 2012 with continued growth anticipated in fiscal year 2013. This is based on current pre-nursing enrollment and anticipated transfer students. There are 210 pre-nursing students in the current fiscal year, and, based on state-wide program trends, enrollment is expected to increase to 300 students in fiscal year 2013.

Funding requested for the Health Care Professional Education program will provide support for nine full-time faculty, one director, and three full-time support staff members and provide funds to purchase instructional laboratory equipment and library materials.

**FY 2013 OPERATIONS AND GRANTS  
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS  
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Bachelor of Science in Engineering

AMOUNT REQUESTED: \$750,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

**BRIEF DESCRIPTION OF REQUEST:**

Western Illinois University received authorization on October 7, 2008 from the Illinois Board of Higher Education to offer a Bachelor of Science in Engineering degree program at the WIU Quad Cities campus. This is a multidisciplinary engineering degree designed to prepare graduates for technology leadership in the 21<sup>st</sup> Century. The degree requires a minimum of 121 semester hours. Students complete 43 s.h. of WIU's general education core, 30 s.h. of math and science (10 s.h. are dual counted for general education credits) and a 49 s.h. core in engineering design, materials, electronics, robotics, thermo-fluid dynamics, structural design, quality and technology management. Electives (9 s.h.) are offered in the senior year to give students additional depth in selected engineering areas (e.g., mechanical, civil, materials, manufacturing, engineering management).

The program is designed to meet the Accreditation Board for Engineering and Technology (ABET) standards and is currently being offered at the Caxton Block Building in Moline, Illinois, and will be delivered at the new WIU Quad Cities Riverfront campus in Moline, Illinois starting in January of 2012. The Engineering program is a 2+2 degree completion program (the junior and senior years) and has been articulated with pre-engineering transfer programs at the WIU Macomb campus and community colleges in Illinois, Iowa, and Missouri. This program is vital to the region and is the only 4-year engineering degree available in the Quad Cities Area.

According to U.S., Illinois, Iowa, and Missouri labor agencies, there is a strong labor market demand for engineering graduates in western Illinois and eastern Iowa, with an 11-percent increase in employment demand through 2014. In the next five years, an estimated 25 percent of the current 10,000<sup>+</sup> engineers in the region will retire.

**JUSTIFICATION FOR BUDGET REQUEST:**

Instruction was first offered starting in August of 2009 to three students of which two graduated in May 2011. As of August 2011, there are 18 seniors, 6 juniors, and a growing number of sophomore and freshman students that have taken or will be taking classes for this program. Almost 100 students at Black Hawk College, Eastern Iowa Community College and other regional community colleges are preparing to enter the program. By the fifth year of operation, the program will grow to 120 majors with 40 degrees awarded annually.

The funds will be used to provide salaries for the Engineering program director, three full-time professors, a technician and a secretary. Funds will also be used to support operations and purchases of essential software and engineering laboratory equipment to support instruction and to comply with ABET requirements (ABET's Criterion Modern tools, equipment, computing resources, and laboratories

appropriate to the program must be available, accessible, and systematically maintained and upgraded to enable students to attain the student outcomes and to support program need).

Trustee Nelson said one thing I wanted to point out, I apologize. It was interesting to note on page 133 about Rock Island County exceeding the statewide average for associates degrees, but being below the state average for bachelor's degrees so hopefully that will change with our Quad City campus. And what really surprised me was the below median income of the Quad Cities as a group compared to the state. I thought that was kind of interesting. Why the fact that Quad Cities has the lowest unemployment rate in the state.

**Resolution No. 11.9/4: FY 2013 Appropriated Capital Budget Recommendations**

Interim Budget Director Matt Bierman said so this is the capital version of what we just talked about in the operating. This will be sent to the Illinois Board of Higher Education. You'll see the list of our priorities for capital projects that we're asking for funding for as soon as they can. A lot of times these stay on the list for quite awhile before they're funded. Trustee Nelson said only one comment I have and it's on page 140, priority 1B, it should be building the first two phases, not the first two buildings because they're phases. Phase 1, 2, and 3, not building 1, 2, and 3. Because phase 2 is, I think, 5 buildings at least. Matt Bierman said ok. Trustee Nelson asked any other questions?

Trustee Houston moved to approve Resolution 11.9/4. Trustee Nelson seconded the motion.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion Carried.

**Resolution:**

**WHEREAS** Western Illinois University must prepare annual appropriated capital budget recommendations for the Illinois Board of Higher Education, Illinois State Legislature, and the Governor; and,

**WHEREAS** Western Illinois University's Fiscal Year 2013 budget recommendations advance institutional progress and sustainability for the University's Strategic Plan, *Higher Values in Higher Education*, Campus Master Plans on the Macomb and Quad Cities campuses, and the Illinois Board of Higher Education's statewide strategic plan for higher education, *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*; and,

**WHEREAS** the Fiscal Year 2013 Appropriated Capital Budget Recommendations require Western Illinois University Board of Trustees approval prior to submission:

**THEREFORE** be it resolved that the Board of Trustees approves the Fiscal Year 2013 Appropriated Capital Budget Recommendations as presented in the *Fiscal Year 2013 Appropriated Capital Budget Recommendations* document, and be it further resolved that the President be authorized to make technical adjustments in the capital budget recommendations if necessary.

Fiscal Year 2013 Capital Budget Recommendations  
Western Illinois University

Western Illinois University recommends \$130.0 million for capital projects to support high-quality academic programs, co-curricular services, and regional economic development for fiscal year 2013. A total of \$52.1 million will support new construction on the Macomb and Moline campuses to address highly needed space for premier academic programs, and \$77.9 million will support an aging physical infrastructure. A total of \$8.8 million in capital renewal funds is also requested to support critical deferred maintenance needs.

**Background**

Composition of the Recommendation

Western Illinois University operates two distinct campuses, and each has unique capital priorities and needs. The highest facilities priorities are Campus Utility Infrastructure funding for the Macomb campus and Building Complex Three funding for the Quad Cities riverfront campus.

Western Illinois University Fiscal Year 2013 Capital Recommendations	
<u>(Dollars in Thousands)</u>	Amount
Priority/Total Recommended Increase	<u>\$131,300.0</u>
1A. Western Illinois University-Macomb, Campus Utility Infrastructure	56,300.0
1B. Western Illinois University-Quad Cities, Riverfront Campus Building Complex Three	33,900.0
2. Western Illinois University-Macomb, Life Safety and Accessibility Improvements	21,600.0
3. Western Illinois University-Macomb, Science Complex (Planning)	11,300.0
4. Western Illinois University-Macomb, Visual Arts Center (Planning)	8,200.0

A summary statement documenting need for these projects is displayed below. Additional, detailed information on the scope, design, and costs of each project begins on page three of this report.

Priority 1A: Western Illinois University-Macomb Campus Utility Infrastructure Western Illinois University continues to need updates to its aging campus utility infrastructure. Critical items for the Macomb campus include replacing cooling capacity for the buildings, Heating Plant upgrades, and campus electrical upgrades. The existing equipment is beyond its service life and which results in operating failures and reduced operating efficiencies. These items must be addressed for the University to advance its academic mission, meet strategic objectives of environmental sustainability, and optimize state taxpayers’ investments in higher education.

Priority 1B: Western Illinois University-Quad Cities Riverfront Campus Building Complex Three In 2010, the state committed to building the first two building on the newly developing Western Illinois University-Quad Cities Riverfront Campus. Building Complex Three will complete the construction of the new campus that serves a regional population of 400,000 residents and leverages \$175 million in private investment and foundation support for education, entrepreneurship, technology, new jobs, and economic opportunity.

Priority 2: Western Illinois University-Macomb Life-Safety and Accessibility Improvements Western Illinois University places strong emphasis on campus safety and accessibility. The University is seeking state funding to comply with current electrical and mechanical provisions of the *Life Safety Code*, *Americans with Disabilities Act Accessibility Guidelines (ADAAG)*, and *Illinois Accessibility Code*.

Priority 3: Western Illinois University-Macomb Science Building (Planning) The current College of Arts and Sciences’ three science facilities, Currens Hall, Waggoner Hall, and Tillman Hall, are obsolete in providing high-quality comprehensive instructional laboratories. All three facilities were constructed years before modern laboratory standards were developed for acceptable indoor air quality and energy efficiency. The antiquated

laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. These lead to detrimental impacts on teaching; research; and student, faculty, and staff recruitment and retention. The new science building will consolidate existing and support new academic programs, as Western Illinois University becomes the leading comprehensive university in the United States.

Priority 4: Western Illinois University-Visual Arts Center (Planning) The current facilities used by the Department of Art include Garwood Hall, Sallee Hall and the Heating Plant Annex and are inadequate instructional and design spaces. This noncontiguous arrangement is not efficient and hinders the development of a cohesive departmental identity. In addition, many of the spaces at present do not meet industry and environmental protection guidelines and are not appropriate for current teaching and learning practices. The overall goal of the project for the Department of Art is to address the shortage of existing space and adequate ventilation for arts programs, and to accommodate the rapid growth and expansion in the number of students, faculty and academic programs. The goal is not limited to providing “space,” but rather aims to create a milieu that is conducive to excellent instruction and enhances academic performance in a single building.

Capital Renewal The University is requesting \$8.4 million in capital renewal funds to be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs at the Macomb Campus; and \$350,000 for the 60<sup>th</sup> street building in the Quad Cities.

Priority Changes from Fiscal Year 2012

The priorities for FY2013 are shown below. There are no changes in the list.

Priority Changes		
	<u>FY2012</u>	<u>FY2013</u>
Western Illinois University-Macomb, Campus Utility Infrastructure	1A	1A
Western Illinois University-Quad Cities, Riverfront Campus Building Complex Three	1B	1B
Western Illinois University-Macomb, Life Safety Improvements	2	2
Western Illinois University-Macomb, Science Complex (Planning)	3	3
Western Illinois University-Macomb, Visual Arts Center (Planning)	4	4

Adhering to Illinois Board of Higher Education guidelines and format, the following recommendations for Western Illinois University’s Fiscal Year 2013 capital projects will be made (pending Western Illinois University Board of Trustees approval).

PROJECT: WESTERN ILLINOIS UNIVERSITY – MACOMB  
CAMPUS UTILITY INFRASTRUCTURE

PRIORITY: 1A

RAMP BUDGETARY CATEGORY: Campus Utility Infrastructure Planning and Construction

REQUESTED FUNDING: \$56,322,300

BACKGROUND DATA

The Western Illinois University campus requires significant replacement and modernization of its utility system infrastructure. In Fiscal Year 2009, the University contracted with Affiliated Engineers Inc. to quantify and establish the priorities of the University's utility infrastructure needs. Many of the priorities identified are currently or will soon be approaching critical status. Some assets are likely to fail within the next five years. The obsolescence of the infrastructure assets is such that significant resources are sacrificed through lost efficiencies and deployment of reactive maintenance tactics and also includes the possibility of severe utility service outages.

Items identified as critical to the continued viable operation of the University include building chiller replacements (central plant or individual chillers), continued Heating Plant upgrades or replacement, and campus electrical distribution upgrades.

QUANTIFICATION

During Fiscal Years 2010 and 2011, the University borrowed \$15.0 million to address critical heating plant upgrades and steam line replacements. These projects were necessary to ensure operational reliability of the sole heating source for the entire campus (BOT Resolution No. 09.12/6 and 10.12/2). The funds will address some of the critical infrastructure priorities of the heating plant systems, the steam lines, HVAC systems and other critical campus needs. It is critical that this upgrade/replacement work continue to ensure the continued operation of the buildings on the Macomb campus.

Heating Plant Systems Upgrades (Phase I)

Project priorities in the Heating Plant are needed to ensure reliable delivery of steam to nearly every campus building. Without steam, most campus buildings cannot be heated in winter, cooled in summer, and will not meet health codes for domestic hot water supplies. A prolonged Heating Plant outage during even moderate winter conditions would be catastrophic. Faculty and staff would be displaced and students living on campus would need to be relocated or sent home until services could be restored. A failure in the electrical switchgear, the masonry stack, or the two gas boilers could each result in a prolonged outage.

Steam Line Replacement (Phase II)

The existing direct buried steam lines on campus are not only a source of significant waste of energy and fresh water, a prolonged failure during even moderate winter conditions would result in a service outage that could displace faculty and staff as well as force relocation of students. In a worst case scenario, an extended outage in winter could last between one and two weeks. The University estimates that upon total failure of the existing steam condensate lines, approximately \$380,000 in water and energy would be wasted annually.

Chilled Water for Campus Buildings (Phase II)

The University commissioned an engineering and economic evaluation to compare a central-chilled water plant or satellite plants with independent replacement of single building chillers. The construction of centralized or satellite plants would significantly reduce total capacity requirements and operational costs while increasing energy efficiency. Catastrophic losses of absorption chillers in buildings would render those buildings unusable in summer. Until expensive rental chillers can be installed, substantial diversion of University funds and redirected labor resources would occur.

#### DEPENDENT RELATIONSHIPS

There are no other projects that this proposal is dependent upon in order to provide operational enhancements and financial benefits noted above. However, modernization of existing building heating, ventilation, and air conditioning systems is also needed to fully accomplish up-to-date comfort control in campus facilities.

#### DESIRED COMPLETION DATE

Design and construction for critical project components is already underway utilizing previously identified University funding. Additional design can commence upon release of funds.

Western Illinois University-Macomb Campus Utility Infrastructure (Priority 1A)

Heating Plant Upgrades <sup>1</sup>	\$7,808.9
Steam Line Replacement	12,941.7
Chilled Water Plant <sup>1</sup>	32,332.9
Total <sup>1</sup>	53,471.8
Escalation <sup>2</sup>	3,208.0
Number of Months to Bid Date: 24	
Escalated Building Budget	56,680.1
Escalated Building Budget with Contingency (10%)	62,348.1
Adds:	
Architectural/Engineering (A/E) Fees (8.0%) <sup>3</sup>	4,987.8
On Site Observation (Phase II)	457.3
Number of Months: 24	
Days Per Week: 4	
Reimbursable (5% of A/E fees)	249.0
Capital Development Board	1870.4
Administration Fee (3%)	
Other Adds <sup>4</sup>	1409.2
Art in Architecture (0.5%)	----
Subtotal, Adds	8974.2
Total Budget	\$ 71,322.3
Less COPs Issuance	(15,000.0)
Total FY13 Capital Request	\$ 56,322.3

Number of additional staff: 5.0 FTE

Salaries and Related	346.5
Utilities	37.5
Repairs/Maintenance	<u>546.3</u>
Total	\$ <u>930.3</u>

1. Source of cost estimate: *Western Illinois University Utility Infrastructure Master Plan, completed by Affiliated Engineers, Inc.*

2. Uses 0.250% per month from base to bid date.

3. Source for estimated A/E fees is Illinois Capital Development Board's *Professional Services and Fees Handbook for Centralized Negotiation* (March 2009).

4. Other adds include: system commissioning, controls & technology infrastructure.

PROJECT: WESTERN ILLINOIS UNIVERSITY - QUAD CITIES  
RIVERFRONT CAMPUS BUILDING COMPLEX THREE

PRIORITY: 1B

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$33,973,800

BACKGROUND DATA

Western Illinois University-Quad Cities Riverfront Campus Phase III

Western Illinois University-Quad Cities (WIU-QC) is the only public university in a metropolitan area of over 375,000 residents. In recognizing the growth and capacity limits of WIU-QC at its current location, the State supported the first two (of three) phases for construction of the Western Illinois University-Quad Cities Riverfront Campus to achieve *Illinois Public Agenda* Goal 4 of better integrating Illinois' educational, research, and innovation assets to meet economic needs of the state and its regions.

- Phase I will generate between \$20.0 and \$24.0 million in new economic output. The region will benefit through employment gains with between 135 and 166 new positions created. New labor income, employment compensation and income for sole proprietors, will increase between \$7.4 and \$9.1 million. Following the Phase I campus expansion, related employment and labor income will increase to more than 220 jobs and \$9.0 million in labor income.
- The expenditures related to Phase II will generate between \$47.0 and \$58.5 million, between 300 and 374 new jobs, and \$17.7 to \$22.5 million in labor income. The region will also realize gains in public revenues related to the project, ranging between \$2.0 and \$2.5 million during Phase I and \$5.0 million and \$6.3 million during Phase II.

Post-Phase II operations will generate economic impacts for the region of 330 jobs and \$13.0 million in labor income. Phase III will complete the construction of the new campus that serves as an educational and economic stimulus. In total, the Western Illinois University-Quad Cities Riverfront Campus will leverage a total of \$175.0 million in private investment and foundation support for education, entrepreneurship, technology, new jobs, and economic opportunity.

Successful redevelopment of adjacent property to the campus known as "RiverTech" will create a \$100.0 million taxable base; attract 2,000 new and existing jobs with a one-time construction impact in excess of \$150.0million. Current projects that the State of Illinois helped cultivate by developing the Western Illinois University-Quad Cities Riverfront Campus by virtue of the new campus location include:

- A \$50.0 million project by the KONE Corporation to house their North American Operation Center on the Mississippi Riverfront. This new construction completes a three-phase \$71.0 million mixed-use development known as Bass Street Landing.
- A \$45.0 million Transit Oriented Development/Amtrak Station that will include an intermodal pedestrian transport center and a new high rise office structure with retail and food service amenities.
- A \$5.0 million new facility for research and development by public and private sectors.
- A \$12.0 million, 90-unit work-live urban lofts, with retail and businesses located on the lower floors.
- A \$3.0 million new Healthcare Center for those underserved in the Hispanic community.

A fully completed Riverfront Campus is the "cornerstone" to these developments, and Western will continue to be a conservative steward of state resources. Phase III exclusively focuses on the academic mission of the University. All ancillary services such as bookstores, retail, and food service will be privately developed to support the local economy and new job creation.

## QUANTIFICATION

Phase III will complete the new Western Illinois University-Quad Cities Riverfront Campus, and provide the infrastructure to support 5,000 students. Phase III is essential for academic programs and support services; lab and research space; and facilities to support technology, patent transfer, and community events.

## DEPENDENT RELATIONSHIPS

There are no dependent relationships between this project and any other state-funded capital project. However, there are significant educational and economic development gains to be noted. The completed Western Illinois University-Quad Cities Riverfront Campus will have an economic impact of over \$50 million annually and will double the number of college graduates to 500 annually.

Phase III provides the necessary facilities to increase enrollment and meet *Illinois Public Agenda* Goal 1 of increasing educational attainment to match best-performing states. Without essential space, the University will not be able to increase enrollment and degree attainment. An educated community is especially important to a host county that earns 81.8 percent of the state's median family income. Moreover, spatial access is necessary to achieve *Illinois Public Agenda Goal 4* of increasing the number of high-quality post-secondary credentials to meet the demands of the economy and an increasingly global society.

## DESIRED COMPLETION DATE

This project will be completed as soon as possible after funds have been released. A traditional planning then construction approach will take up to 45 months to complete.

Western Illinois University-Quad Cities Riverfront Campus Building Complex Three (Priority 1B)

Space Type	Net Assignable <u>Square Feet</u>	Multiplier <u>Factor</u>	Gross Square <u>Feet (GSF)</u>	<u>\$/GSF</u>	<u>Cost</u>
Office	4,600	1.70	7,820	\$254.78	\$1,992.4
Classrooms	16,000	1.50	24,000	2246.11	5,906.6
Instructional Wet Laboratories	2,800	1.64	4,592	291.55	1,338.8
Supporting Facilities	5,000	1.20	6,000	229.86	1,379.2
Research Lab (Wet)	2,800	1.67	4,676	386.17	1,805.7
Special Use	2,575	1.80	4,635	246.24	1,141.3
General Use	12,000	1.90	22,800	294.18	6,707.3
Base Total	45,775	--	74,523	--	\$20,271.3
Added Costs <sup>1</sup>					4,358.3
Base Cost					\$24,629.7
Escalation <sup>2</sup>					1,847.2
Expected Bid Date: 5/13					
Number of Months to Bid Date: 30					
Escalated Building Budget					\$26,476.9
Escalated Building Budget with Contingency (10%)					\$29,124.6
Adds:					
Architectural/Engineering (A/E) Fees (7.5%) <sup>3</sup>					2,184.3
On Site Observation					285.8
Number of Months: 15					
Days Per Week: 5					
Reimbursable (5% of A/E fees)					123.5
Capital Development Board Administration Fee (3%)					873.7
Other Adds <sup>4</sup>					1,236.2
Art in Architecture (0.5%)					145.6
Subtotal, Adds					\$4,849.2
Total Building Budget					\$33,973.8
Other: Provide an estimate of annual state- supported operations and maintenance					
Number of additional staff: 3.0 FTE	Total	\$	<u>364.6</u>		
	Salaries and Related		127.7		
	Utilities		151.4		
	Repairs/Maintenance		85.5		

Source of cost estimate: *Western Illinois University Quad Cities Riverfront Campus*

1. Added costs include: LEED Certification (6%); FFE (7%), and site work (3.5%)
2. Uses 0.25% per month from base to bid date
3. Source for estimated A/E fees is Illinois Capital Development Board's *Professional Services and Fees Handbook for Centralized Negotiation* (March 2009).
4. Other adds include building commissioning, testing and balancing, technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB  
LIFE-SAFETY AND ACCESSIBILITY IMPROVEMENTS

PRIORITY: 2

RAMP BUDGET CATEGORY: Remodeling and Rehabilitation

REQUESTED FUNDING: \$21,595,400

BACKGROUND DATA

Western Illinois University is committed to optimizing state taxpayers' investment in higher education facilities and infrastructure. The University's Strategic Plan places strong emphasis on campus safety and accessibility. This request identifies critical building enhancements to facilities constructed between 1900 and 1978 (the date of the last state-supported facility to be constructed at Western Illinois University-Macomb), in particular to comply with current electrical or mechanical provisions of the *Life Safety Code*, *Americans with Disabilities Act Accessibility Guidelines (ADAAG)*, and *Illinois Accessibility Code*. These existing non-code compliance items pose significant liability to the state and Western Illinois University.

QUANTIFICATION

The mechanical, electrical, and fire alarm building systems identified in this request are 30 years old or more and do not meet current provisions of the *Life Safety Code*. In addition, site and building access deficiencies remain after the discontinuation of state-funded accessibility funding in 2002. The University's *Life Safety Study* and *Accessibility Study* for all campus facilities will be used to assign priorities for updating buildings to meet code provisions, thereby allowing safe and accessible occupancy in accordance with the University's Strategic Plan and the statewide strategic plan for higher education, *IBHE 2011, A Strategic Plan for the Illinois Board of Higher Education*.

DEPENDENT RELATIONSHIPS

While there are no dependent relationships between this project and any other capital project, it is important to note that the University seeks state partnership funding for this project. Through internal reallocation the Western Illinois University Board of Trustees authorized sprinkling of the residence halls and code compliance for the east side of Hanson Field. Western Illinois University, therefore, seeks state partnership funding to eliminate non-code compliance liability to the state and the University.

DESIRED COMPLETION DATE

This project will be completed as soon as possible after funds have been released. It is a vital part of Western Illinois University's Strategic Plan, and the state's investment in campus safety, security, and accessibility.

Western Illinois University-Macomb Life Safety & Accessibility Enhancements (Priority 2)

Life Safety & Accessibility Improvements	\$15,244.0
Escalation <sup>1</sup>	1,143.3
Expected Bid Date: 5/13	
Number of Months to Bid Date: 30	
Escalated Building Budget	\$16,387.3
Escalated Building Budget with Contingency (10%)	\$18,026.0
Adds:	
Architectural/Engineering (A/E) Fees (11.5%) <sup>2</sup>	2,073.0
On Site Observation	457.3
Number of Months: 24	
Days Per Week: 5	
Reimbursable (5% of A/E fees)	126.5
Capital Development Board Administration Fee (3%)	540.8
Other Adds <sup>3</sup>	371.8
Art in Architecture (0.5%)	----
Subtotal, Adds	\$3,569.4
Total Building Budget	\$ 21,595.4

Source of cost estimate: *Life Safety Study Plan for Code Compliance Phase I*, completed by Rolf, Jenson, and Associates.

1. Uses 0.25% per month from base to bid date
2. Source for estimated A/E fees is Illinois Capital Development Board's *Professional Services and Fees Handbook for Centralized Negotiation* (March 2009).
3. Other adds include: hazardous material abatement, air monitoring services, commissioning

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB  
SCIENCES COMPLEX

PRIORITY: 3

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 11,294,000 (Planning and Design)

BACKGROUND DATA

The current College of Arts and Sciences' facilities, Currens Hall (physical sciences, 1970), Waggoner Hall (life sciences, 1968), and Tillman Hall (earth sciences, 1953) are obsolete in providing high-quality instructional laboratories. These facilities were constructed years before modern laboratory standards were developed by the American Society of Heating, Refrigerating and Air-Conditioning Engineers. Western Illinois University science facilities fall below acceptable indoor air quality and energy-efficiency standards. The antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. This problem produces extremely detrimental impacts on teaching, research, and student/faculty/staff recruitment and retention.

The basic teaching and laboratory layouts of Western Illinois University's current science facilities are pedagogically obsolete and do not easily allow for the integration of new science technologies. A new facility to house science-based programs will provide the ability to integrate new laboratory technologies with the latest in science pedagogy and will foster multidisciplinary interaction through the consolidation of departments from previously diverse locations. In addition, planning studies were completed to evaluate and program future projects to renovate Currens and Waggoner Halls (Phase II) to allow the College of Arts and Sciences to consolidate academic programs to a single campus locale and provide for additional facility improvements/enhancements for the humanities and social sciences which are critical to the mission of the College of Arts and Sciences. Requests for a Phase III renovation of Morgan Hall will follow Phases I and II requests.

The new science building in Phase I will also support new academic programs. This includes the new forensic chemistry program and a new nursing program as approved by the Western Illinois University Board of Trustees and Illinois Board of Higher Education.

QUANTIFICATION

Western Illinois University completed a space planning and utilization study for a new state-of-the-art science facility during Fiscal Year 2007. The building will include both wet and dry instructional laboratories, office space, and classrooms. The facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities. In addition, the project will include the provision for service drives, limited parking, exterior site development, and connections to Currens Hall and all required campus utility infrastructure.

DEPENDENT RELATIONSHIPS

Upon completion of this project, Western Illinois University will seek funds for the renovation of Currens Hall and Waggoner Hall (Phase II) and Morgan Hall (Phase III) to consolidate the remainder of the College of Arts and Sciences. These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

Western Illinois University- Macomb Sciences Complex (Priority 3)

Space Type	Net Assignable <u>Square Feet</u>	Multiplier <u>Factor</u>	Gross Square <u>Feet (GSF)</u>	<u>\$/GSF</u>	<u>Cost</u>
Office	10,736	1.70	18,251	\$254.78	\$4,650.0
Classrooms	2,420	1.50	3,630	246.11	893.4
Instructional Dry Laboratories	3,200	1.64	5,248	2275.71	1,446.9
Instructional Wet Laboratories	23,260	1.64	38,146	291.55	11,121.5
Special Use	32,600	1.80	58,680	246.24	14,449.4
Supporting Facilities	26,230	1.20	31,476	229.86	7,235.1
Base Total	98,446	--	155,431	--	\$39,796.2
Added Costs <sup>1</sup>					16,117.3
Base Cost					\$55,913.5
Escalation <sup>2</sup>					4,193.5
Expected Bid Date: 5/13					
Number of Months to Bid Date: 30					
Escalated Building Budget					\$60,107.2
Escalated Building Budget with Contingency (10%)					\$66,117.9
Adds:					
Architectural/Engineering (A/E) Fees (9.6%) <sup>3</sup>					6,347.3
On Site Observation					457.3
Number of Months: 24					
Days Per Week: 5					
Reimbursable (5% of A/E fees)					340.2
Capital Development Board Administration Fee (3%)					1,983.5
Other Adds <sup>4</sup>					1,835.0
Art in Architecture (0.5%)					330.7
Subtotal, Adds					11,294.0
Total Building Budget					\$77,411.9
Less Escalated Building Budget					(66,117.9)
Total FY13 Capital Request for Planning					\$11,294.0

Other: Provide an estimate of annual state supported operations and maintenance

Number of additional staff: 8.0 FTE	Total	\$ <u>1,107.5</u>
	Salaries and Related	369.7
	Utilities	345.9
	Repairs/Maintenance	391.9
	All Other	

Source of cost estimate: *Western Illinois University College of Arts and Sciences New Science Building Programming Study-Hastings & Chivetta Architects, Inc.*

1. Added costs include: LEED Certification (6%); furniture, fixtures, and equipment (18%); utilities and parking (15.5%); high, sophisticated piping (1%)
2. Uses 0.25% per month from base to bid date
3. Source for estimated A/E fees is Illinois Capital Development Board's *Professional Services and Fees Handbook for Centralized Negotiation* (March 2009).
4. Other adds include building commissioning, testing and balancing, technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB  
VISUAL ARTS CENTER

PRIORITY: 4

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 8,170,700 (Planning and Design)

BACKGROUND DATA

The Department of Art is an important and active player in the local and regional artistic scene through its outreach activities, visiting artist programs, and frequent exhibitions. Its faculty and students exhibit their work and creative research throughout the United States. The department's graduates provide the majority of local and regional art instruction in community colleges, private schools, and art centers. The vital role that the department plays in this community has brought strong support for its programs and a commitment to the creation of a new facility.

The current facilities used by the Department of Art include Garwood Hall, Sallee Hall and Heating Plant Annex. This noncontiguous arrangement is not efficient and hinders the development of a cohesive departmental identity. In addition, many of the spaces at present do not meet industry and environmental protection guidelines and are not appropriate for current teaching and learning practices.

QUANTIFICATION

Western Illinois University recently completed a space planning and utilization study for a new state-of-the-art visual arts center. The building will provide instructional classrooms and studios, research studios, and faculty and departmental offices, as well as a Student Gallery and the University Art Gallery. In addition to traditional studios, digital media studios and an environmental studio will be provided as these are growing areas of the Visual Arts program. The new Department of Art classrooms and studios will be designed for the unique environmental, technical and safety needs of the studio arts programs. The facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities. In addition, the project will include the provision for service drives, limited parking, exterior site development, and connections to all required campus utility infrastructure.

The overall goal of the program for the Department of Art is to address the shortage of existing space and adequate ventilation for arts programs, and to accommodate the rapid growth and expansion in the number of students, faculty and academic programs. The goal is not limited to providing "space," but rather aims to create a milieu that is conducive to excellent instruction and enhances academic performance in a single building. Currently, the undergraduate program has more than 130 students. Enrollment has dropped from 180 majors since 2004. This is attributed, in part, to the state of the current facility. The Visual Arts Center is planned to accommodate 200 students in its undergraduate program.

DEPENDENT RELATIONSHIPS

These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

Western Illinois University- Visual Arts Center

Space Type	Net Assignable <u>Square Feet</u>	Multiplier <u>Factor</u>	Gross Square <u>Feet (GSF)</u>	<u>\$/GSF</u>	<u>Cost</u>
General Use	6,470	1.90	12,293	\$285.61	\$3,616.4
Supporting Facilities	1,430	1.20	1,716	223.16	394.4
Classrooms	4,800	1.50	7,200	238.94	1,772.0
Special Use	59,331	1.80	106,796	239.06	26,297.4
Offices	5,940	1.70	10,098	247.36	2,572.8
Base Total	77,971	--	138,103	--	\$34,653.0
Added Costs <sup>1</sup>					11,435.5
Base Cost					\$46,088.5
Escalation <sup>2</sup>					3,456.6
Expected Bid Date: 4/12					
Number of Months to Bid Date: 30					
Escalated Building Budget					\$49,545.1
Escalated Building Budget with Contingency (10%)					\$54,499.6
Adds:					
Architectural/Engineering (A/E) Fees (7.5%) <sup>3</sup>					4,087.5
On Site Observation					457.3
Number of Months: 30					
Days Per Week: 4					
Reimbursable (5% of A/E fees)					227.2
Capital Development Board Administration Fee (3%)					1,635.0
Other Adds <sup>4</sup>					1,491.2
Art in Architecture (0.5%)					272.5
Subtotal, Adds					\$8,170.7
Total Building Budget					\$62,670.3
Less Escalated Building Budget					(54,499.6)
Total FY13 Capital Request for Planning					\$ 8,170.7

Number of additional staff: 8.0 FTE	Total	\$ <u>1,077.5</u>
	Salaries and Related	369.7
	Utilities	345.9
	Repairs/Maintenance	391.9
	All Other	

Source of cost estimate: *Western Illinois University College of Fine Arts and Communications Visual Arts Facility Predesign Document- Hammel Green & Abrahamson, Inc.*

1. Added costs include: LEED Certification (6%); Sitework (15%); furniture, fixtures, and equipment (12%);
2. Uses 0.25% per month from base to bid date
3. Source for estimated A/E fees is Illinois Capital Development Board's *Professional Services and Fees Handbook for Centralized Negotiation* (March 2009).
4. Other adds include building commissioning, testing and balancing, technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY – MACOMB  
CAPITAL RENEWAL

RAMP BUDGET CATEGORY: Remodeling and Rehabilitation

REQUESTED FUNDING: \$8,400,000

BACKGROUND DATA

*Higher Values in Higher Education*, Western Illinois University's Strategic Plan, states:

“Provide safe, accessible, responsible campus environments that meet the needs of University constituencies and reflect the core values of the University.”

Providing a safe, accessible, and responsive campus environment conducive to learning is directly linked to responsive upkeep and repair of facilities. In addition to operating funds, Capital Renewal funds are used to address deferred maintenance needs on campuses. Since Fiscal Year 2004 Western Illinois University has only recently received \$4.1 million to address critical campus-wide elevator maintenance, utility infrastructure repairs, and numerous other needs on campus. The University currently estimates a total deferred maintenance and capital renewal backlog of \$528 million. As is the case on all campuses in Illinois, there are many projects that have been critically needed for a substantial period of time and are negatively impacting the learning environment.

QUANTIFICATION

The University is making a strong commitment toward improving the campus physical environment. A reduction in the deferred maintenance liability is viewed as integral to achieving that objective. An increase in the Permanent Improvement budget will allow the University to address the increasing backlog of deferred maintenance projects.

Funds will be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

DEPENDENT RELATIONSHIPS

There are no other projects that this proposal is dependent.

DESIRED COMPLETION DATE

Design would commence as soon as funds are received.

Western Illinois University-Macomb Capital Renewal Request

Base Cost <sup>1</sup>	\$6,362.1
Escalation <sup>2</sup>	255.0
Expected Bid Date: 10/13	
Number of Months to Bid Date: 24	
Escalated Building Budget	6,617.1
Escalated Building Budget with Contingency (10%)	7,278.8
Adds:	
Architectural/Engineering (A/E) Fees (8.0%) <sup>3</sup>	582.3
On Site Observation	277.5
Number of Months: 12	
Days Per Week: 5	
Reimbursable (5% of A/E fees)	43.0
Capital Development Board Administration Fee (3%)	218.4
Other Adds	----
Art in Architecture (0.5%)	----
Subtotal, Adds	1,121.2
Total Building Budget	\$8,400.0

Source of cost estimate: *WIU Facilities Condition Assessment by Woolpert, Inc 2009*

1. Scope to address current campus CRITICAL deferred maintenance needs upon release of funds, coupled with scope definition from 2009 Woolpert study.
2. Uses 0.167% per month from base to bid date
3. Source for estimated A/E fees is Illinois Capital Development Board's *Professional Services and Fees Handbook for Centralized Negotiation* (March 2009).

PROJECT: WESTERN ILLINOIS UNIVERSITY- QUAD CITIES  
CAPITAL RENEWAL

RAMP BUDGET CATEGORY: Remodeling and Rehabilitation

REQUESTED FUNDING: \$350,000

BACKGROUND DATA

*Higher Values in Higher Education*, Western Illinois University's Strategic Plan, states:

“Provide safe, accessible, responsible campus environments that meet the needs of University constituencies and reflect the core values of the University.”

Providing a safe, accessible, and responsive campus environment conducive to learning is directly linked to responsive upkeep and repair of facilities. In addition to operating funds, Capital Renewal funds are used to address deferred maintenance needs on campuses. The 60<sup>th</sup> Street facility was built in 1971 as a home for IBM and subsequently remodeled in 1996 to house Western Illinois University. A recent facility condition assessment by Woolpert Inc. has identified critical deferred maintenance of \$1.2 million.

QUANTIFICATION

Funds will be utilized for valve and piping replacement; replacement of critical site lighting and renovation of sidewalks, drives, and exterior stairs.

DEPENDENT RELATIONSHIPS

There are no other projects that this proposal is dependent.

DESIRED COMPLETION DATE

Design would commence as soon as funds are received.

## Western Illinois University-Quad Cities Capital Renewal Request

Base Cost <sup>1</sup>	274.6
Escalation <sup>2</sup>	11.0
Expected Bid Date: 10/12	
Number of Months to Bid Date: 24	
Escalated Building Budget	285.6
Escalated Building Budget with Contingency (10%)	314.2
Adds:	
Architectural/Engineering (A/E) Fees (8.0%) <sup>3</sup>	25.1
Reimbursable (5% of A/E fees)	.3
Capital           Development           Board	
Administration Fee (3%)	9.4
Subtotal, Adds	35.8
Total Building Budget	\$ 350.0

Source of cost estimate: *WIU Facilities Condition Assessment by Woolpert , Inc 2009*

1. Scope to address current campus CRITICAL deferred maintenance needs upon release of funds, coupled with scope definition from 2009 Woolpert study.
2. Uses 0.167% per month from base to bid date
3. Source for estimated A/E fees is Illinois Capital Development Board's *Professional Services and Fees Handbook for Centralized Negotiation* (March 2009).

### **Report No. 11.9/6: FY 2012 Strategic Plan Update**

VP Joe Rives said it's page 159 in the book. The information was presented to you, obviously *Higher Values in Higher Education* is an institutional wide commitment so President Thomas and all the VPs, as well as members in the audience are here to answer your questions. I would note it's a long report because there is a lot of great things happening at WIU.

Trustee Epperly said the accreditation plan and the accreditation process in the future, if I understand it right, it's going to be much more detailed reporting. Is that correct? Joe said yes. The U.S. Department of Education for six regional accrediting agencies has issued 80, what they're calling components that the institution will annually have to provide a report on its progress towards those 80. Right now it's in the third of four drafts before finalization. I'll be going to Chicago in November as part of the commission staff to hear where they are in the process. There's also annual data reporting that will be required. It's going to be a very fulltime and very complex job, and right now I am the planning office with great support from people, but I'm it. So as Western is to maintain its national leadership in accreditation what I'm going to suggest to the Strategic Planning Committee is that we look at the accreditation criteria. Not let it drive the university, but where we can fold it into the strategic plan we're efficient in our efforts. Trustee Epperly said ok, good. That's where I was heading because, to me it seems, if that's the case then with the strategic plan we've got two reports here. Do they sync up as much as possible to minimize a lot of the effort involved, I guess? Joe said exactly and the key will be to remember our values and make sure that WIU is folding in accreditation instead of accreditation folding in WIU. President Thomas said and Joe and I have already discussed this in terms of we think it's a good thing to go ahead as we have started in terms of looking at the strategic plan and working those things in so we'll be ahead of the game.

Trustee Nelson said I have a question and it probably affects the Quad Cities more than it does here. Rock Island school system and the UT school system are now on year-round schooling. And historically, teachers in the Quad Cities, if you asked ten teachers maybe eight would say they got their Masters from

Western. But with year-round schooling classes, their ability to take graduate classes is diminished because they're not off the summer to take a class. And I guess I'm interested to knowing where we're at with trying to offer something that would fit their schedules so we can get those students in a grad program. Ken Hawkinson said yes, in our review of summer session that President Thomas initiated two years ago one of the things we looked at was creative scheduling, particularly in the Quad Cities during the summer. And we offer many, many sections on weekends and in the evenings and we do have College of Education people here who could probably speak more specifically to it. Sterling or Lance, do you want to talk a little bit about summer scheduling for the graduate program? Lance Ternasky said I don't know that we specifically responded to the year-round scheduling but we have as you mentioned historically provided a number of courses to meet the needs of teachers and it has come to our attention that this change which is probably going to hit some other districts as well as going to be one that we have to basically adjust to. So, I think we're in the earliest stages of thinking what that looks like. We are making more online courses available and we're looking at some irregularly scheduled courses that should help us address that. Trustee Nelson said well, good. Thank you.

Trustee Epperly said one question, the Educational Leadership at the University Center of Lake County, how's that working out? Ken Hawkinson said Sterling and Lance, maybe I'll have you come back up. I was involved in the establishment of that initiative and if any of you are ever in the area and visit that campus, it's really extraordinary, but we are offering programs there now. Lance Ternasky said it looks as though we're preparing to offer another program at Lake County and just last weekend we began an ESL cohort program for essentially an endorsement for teachers in one of the school districts, Waukegan. And we have approximately twenty masters students or graduate students who have just started that program. Second set of classes begins tomorrow there, so I think that relationship is on the move and I think it will grow probably quite appreciably in the next few years. Trustee Nelson joked are you getting your doctorate there Bill? Trustee Epperly said yes. President Thomas joked I'm taking mine back.

#### **Report 11.9/7: FY 2012 Institutional Strategic Plan for Technology Update**

VP Joe Rives said again its an institutional plan that involves the time commitment and success of many. Within the audience today is the Assistant Vice President for University Technology, Mike Dickson, the Director of Technology, Dan Romano, several of Richard Chamberlain's staff are here as well as others so they're here to answer your questions. I would say just as an overview even during these tight fiscal times I hope as you read the report you felt a sense of advancement of university priorities. You saw increased electronic classrooms through university internal reallocation for the Memorial Hall project. You read about increased faculty computers through deans making tough choices in difficult budget times. You saw new learning technologies coming about as a result of either private donation and/or the monies we've received from the state for Riverfront Campus. We have over \$3.2M of technology deferred maintenance on this campus and we have a wonderful tech staff who works very collaboratively across VP areas to advance technology priorities and goals. With that said again there are the experts here to answer your questions.

Trustee Epperly said the biggest deferred maintenance is the phone systems? Joe said the biggest...can I say 1A and 1B? There are actually two. The phone system is past life and it is a very big price tag, \$1.5 – \$1.6M. It's equally tied with the infrastructure. The universities going to have to make some difficult choices and upgrade the technology infrastructure, as we become more complex in our service delivery, as our academic programs advance to really, really state of the art. It's going to require more infrastructure, more bandwidth. So phone first, a very close second would be the infrastructure. Trustee Epperly said what do you mean infrastructure? Joe said the wiring. Trustee Epperly said the wiring, ok. Are you talking wiring in the buildings or are you talking connecting to buildings, or are you talking both? Joe said yes, both. Trustee Epperly said and that's pushing 1 point what? Joe said \$1.6M. The good news in wiring is that we did establish a fiber optic network between Riverfront Campus and 60<sup>th</sup> Street, which now links to Macomb. There is some advancement, but that's done through lease. And another

thing to note Trustee Epperly through time one thing you've advocated for is dark fabric and Assistant Vice President Dickson did an enormous job of bringing nine telecommunications providers together, proprietary people who didn't have to give information, but we do now have the map of the pathway. So we continue to look for federal funding. Through Dave Steelman and President Thomas, they recommended us Bart Ellefritz, who works for Senator Durbin, so we hosted a visit with Bart and I know Senator Sullivan has expressed interest in that project as well. Trustee Epperly said that's about a \$500,000 project? Joe said yes sir, \$500,000, yes.

**Resolution No. 11.9/5: Release of September 24, 2010 and June 3, 2011 Executive Session Meeting Minutes**

Trustee Nelson Moved to approve Resolution 11.9/5. Trustee Ehlert Fuller seconded the motion.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion Carried.

**Resolution:**

**WHEREAS** pursuant to Section 5 ILCS 120/c of the Open Meetings Act, the Board of Trustees of Western Illinois University will eliminate the recordings of the minutes of March 26, 2010 and June 4, 2010; and,

**WHEREAS** pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the executive session minutes of September 24, 2010, and June 3, 2011, to determine whether the need for confidentiality still exists with respect to all or part of the minutes:

**THEREFORE** be it resolved that the Board of Trustees of Western Illinois University approves for public disclosure at this time the following executive session minutes: June 3, 2011. The Board of Trustees of Western Illinois University has determined that the need for confidentiality still exists and it will review the September 24, 2010, minutes again at the December 16, 2011, Board Meeting to make a further determination with regard to its release.

**Resolution No. 11.9/6: Revision to Board Regulations, II.B.12.i. and II.C.7.h. Deceased Employee Dependent Tuition Waivers – Second Reading**

Trustee Ehlert Fuller Moved to approve Resolution 11.9/6. Trustee Griffin seconded the motion.

Kerry Lemaster said I just want to say really quickly we did the public comment as we do between each first and second reading, and we received no feedback.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes

Trustee Griffin            Yes  
Trustee Houston           Yes  
Trustee Nelson            Yes

Motion Carried.

**Resolution:**

**WHEREAS** the Western Illinois University Board of Trustees has previously reviewed a first reading of a suggested amendment to the *Bylaws and Regulations*, Section II.B.12.i and II.C.7.h. Deceased Employee Dependent Tuition Waivers; and,

**WHEREAS** the Board of Trustees approved the amendment during its meeting of June 3, 2011; and,

**WHEREAS** the proposed changes were electronically available to the campus community with a deadline date of September 16, 2011, for receiving written comments prior to final Board action:

**THEREFORE** be it resolved that the Board approves the second and final reading of revisions as presented below.

**II. Employees (continued)**

**B. Faculty and Administrative Employees (continued)**

**12. Employee Benefits (continued)**

**i. Educational Benefits**

- (1) An employee may enroll at the University for a maximum of two courses, or six credit hours, whichever is greater, in any one academic term with exemption from the payment of tuition and fees. The fees which will be waived by the University include credit evaluation fees, activity fees, and graduation fees. In addition, service fees, such as those imposed to secure revenue for bond retirement, will be waived by the University. For employees who enroll in courses at State universities in Illinois other than Western Illinois University, the credit hour maxima and fees which will be waived will be determined by the institution in which such employees enroll.
- (2) The natural, adopted, foster, and step-children *up to and including the age of 25* and the spouse or *declared* domestic partner of an employee who dies while in service shall be entitled to a waiver of *100%* tuition and *mandatory* fees up to and including the baccalaureate degree at the University. Should both parents be employees, the death of one parent makes the child eligible for the waiver. ~~Children of a deceased employee who is divorced shall be eligible for a waiver of tuition and fees if such employee had been contributing to their support at the time of death. Children of a *declared* domestic partner who is not an employee at Western Illinois University will be considered as step-children of the employee for the purposes of this program. Waivers for children of domestic partners are only available for use at Western Illinois University.~~
- (3) An employee who has retired from the University may enroll in the University for a maximum of one course, or three credit hours, whichever is greater, in any one academic term with exemption from the payment of tuition and such fees as may be waived in accordance with paragraph (1) above.
- (4) See Board Regulations Section IV.B.2.a. for provisions governing the award of 50% tuition waivers to the children of University employees with 7 cumulative years or more of university service.

II. Employees (continued)

C. Civil Service Employees (continued)

7. Employee Benefits (continued)

h. Educational Benefits

- (1) Tuition and fee waivers shall be granted by each state university in Illinois to status civil service employees of the University. The following credit hour maxima shall apply to employees who enroll in courses at Western Illinois University:

	<u>Term</u>	<u>Academic Annual</u>
Full-time employee	6 c.h.	18 c.h.
3/4 time employee	4 c.h.	12 c.h.
1/2 time employee	3 c.h.	9 c.h.

These maxima are employee benefit limitations and do not apply to enrollment in approved work-related training programs, the purpose of which is to improve service. The fees which will be waived by the University include credit evaluation fees, activity fees and graduation fees. In addition, service fees, such as those imposed to secure revenue for bond retirement, will be waived by the University for an employee of the University. For employees who enroll in courses at state universities in Illinois other than Western Illinois University, the credit hour maxima and fees which will be waived will be determined by the institution in which such employees enroll.

- (2) Employees are encouraged to enroll in courses having scheduled class hours outside their scheduled work hours. For courses held during the employee's work schedule, the employee may be excused to attend classes subject to a maximum of 4 clock hours per week or the number of clock hours required to attend one course, whichever is greater. Requests for excused absences to attend classes must be submitted to the supervisor for approval prior to enrollment and request for waiver of tuition. When such approval is granted, employees shall "make-up" time at the discretion and approval of the supervisor by (i) working outside of regularly scheduled hours during the work week in which the excused absence occurs, or (ii) deducting the time spent in class from the employee's accumulated vacation leave. Daily overtime compensation shall not be earned for make-up time worked under (i) above.
- (3) The natural, adopted, foster, or step-children **up to and including the age of 25** and the spouse or **declared** domestic partner of any status employee under full-time employment (including employees on sick leave or compulsory disability leave) who dies while in service at the University shall be entitled to a waiver of **100%** tuition and **mandatory** fees (~~as defined in paragraph (1) above~~) up to and including the baccalaureate degree at the University. Should both parents be full-time employees, the death of one parent shall make the child eligible for the waiver of tuition and fees. ~~Children of a divorced employee are eligible for waiver of tuition and fees if such employee was contributing to their support at the time of death. Children of a declared domestic partner who is not an employee at Western Illinois University will be considered as step-children of the employee for the purposes of this program. Waivers for children of domestic partners are only available for use at Western Illinois University.~~
- (4) An employee who has retired from Western Illinois University shall be eligible for a waiver of tuition and fees at Western Illinois University as specified in paragraph (1) above for one-half time employees.
- (5) See Board Regulations Section IV.B.2.a. for provisions governing the award of 50% tuition waivers to the children of University employees with 7 cumulative years or more of service.

**Resolution No. 11.9/7: Facilities Naming**

Trustee Griffin Moved to approve Resolution 11.9/7. Trustee Ehlert Fuller seconded the motion.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion Carried.

**Resolution:**

**WHEREAS** the Board of Trustees of Western Illinois University has supported the expansion and planning, of the Quad Cities Riverfront Campus; and,

**WHEREAS** President Emeritus Dr. Alvin Goldfarb worked tirelessly in his support of building a new Western Illinois University campus in the Quad Cities through the successful implementation of Higher Value in Higher Education; and,

**WHEREAS** because of the leadership provided by President Emeritus Dr. Alvin Goldfarb the Western Illinois University – Quad Cities Campus now serves approximately 1,400 students with 120 faculty and staff; and,

**WHEREAS** President Emeritus Dr. Alvin & Elaine Goldfarb have been outstanding in their support of both Western Illinois University campuses and the communities they are located in and have contributed over \$130,000 to the University; and,

**WHEREAS** the recommendation of Dr. Joseph Rives, Vice President for Quad Cities Campus, Planning and Technology with concurring recommendation from Mr. Brad Bainter, Vice President of Advancement and Public Services and chairperson for the University Naming Opportunities Committee to Dr. Jack Thomas, President, Western Illinois University; and,

**WHEREAS** Board Regulations Section VI.C.1-5 address the naming of University property and this resolution follows said guidelines:

**THEREFORE** be it resolved that the atrium in Building 1 of the Western Illinois University – Quad Cities Riverfront Campus be named the Al & Elaine Goldfarb Grand Atrium.

**Resolution No. 11.9/8: UPI (Civil Service Unit B) Agreement**

Trustee Ehlert Fuller Moved to approve Resolution 11.9/8. Trustee Griffin seconded the motion.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion Carried.

**Resolution:**

**WHEREAS** the Board of Trustees must approve collective bargaining agreements prior to implementation; and,

**WHEREAS** an agreement was reached on August 11, 2011, and is pending ratification on September 7, 2011, by the University Professionals of Illinois Local 4100 (Civil Service Unit B):

**THEREFORE** be it resolved that the Board of Trustees approves the agreement as presented.

University Professionals of Illinois Local 4100 (Civil Service Unit B)

An agreement was reached on August 11, 2011, and is pending ratification on September 7, 2011, for the period of July 1, 2010 through June 30, 2015, with the University Professionals of Illinois Local 4100 (Civil Service Unit B) representing approximately 47 employees. The five year agreement contains language governing increases each year of the agreement.

Contract Language

The contract contains all the provisions required by law. In addition, it contains specific articles reflecting the unique circumstances of Western Illinois University. The parties agreed to continue the benefits, insurance and other related matters currently in effect for employees under the Board Regulations, except for Bereavement Leave, Terminal Diagnosis of Family Member Leave, and Parental Leave. On these leaves, the parties agreed to language similar to that contained in the University Professionals of Illinois Local 4100 (Faculty Unit) collective bargaining agreement.

Wage Settlement

The parties agreed to implement as across-the-board increases the following percentages per fiscal year: FY 2011 – 0%, FY 2012 – 1%, FY 2013 – 2.5%, FY 2014 – 3.5%, and FY 2015 - 4%. The increases will be effective July 1 of the respective fiscal year. The agreement contains language for salary reopeners in FY 2011, FY 2012, and FY 2013 if the state increases University appropriations above the FY 2010 level for that fiscal year, unless the increase in the appropriation is specifically targeted.

**Resolution No. 11.9/9: Decommissioning of Building at 312 West University Drive**

Trustee Griffin Moved to approve Resolution 10.9/9. Trustee Nelson seconded the motion.

Trustee Epperly asked this is the old Godfather’s building right? President Thomas said yes. Trustee Epperly said and there’s, so that would be just to tear the building down, nothing else planned at this point from the standpoint of what to do with the other building, any work, beautification, etc. President Thomas said that would be the case, correct, yes.

Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion Carried.

**Resolution:**

**WHEREAS** the building located at 312 West University Drive, constructed in 1973 and unoccupied since 2009, is no longer a viable facility; and,

**WHEREAS** this facility does not align with the Western Illinois University Master Facilities Plan; and,

**WHEREAS** the Auxiliary Facilities System will finance the cost of demolition of this facility with operating funds:

**THEREFORE** be it resolved that the Board of Trustees of Western Illinois University in regular meeting assembled, that:

- (1) In accordance with Section 14(b) of the Auxiliary Facilities System Revenue Bond Resolution adopted by the predecessor of the Board on December 5, 1985, as supplemented and amended, the Board hereby (i) determines that the property at 312 West University Drive (former restaurant) is no longer suitable for the use for which it was initially acquired and (ii) after it is demolished, orders that it be removed from the Auxiliary Facilities System.
- (2) The President of Western Illinois University is hereby authorized to take whatever action may be required in execution of this resolution in accordance with established policies and procedures.
- (3) The Secretary of the Board is directed to file a copy of this resolution with the Treasurer of the Board in accordance with Section 14(b) of the Auxiliary Facilities System Revenue Bond Resolution.

**Resolution No. 11.9/10: Election of Officers of the Board for October 1, 2011-June 30, 2012**

Chair Houston said next we have Resolution No. 11.9/10 - Election of Officers of the Board for October 1, 2011-June 30, 2012. Matt, I think you're going to conduct an election. Legal Counsel Matt Kwacala said yes. I have six ballots. Trustee Nelson joked I need one extra. Oh, that's Chicago. Trustee Ehlert Fuller joked vote early, vote often. Matt Kwacala said I think if you just vote, since we only have the six ballots, everyone could just vote.

Chair Houston said can I nominate Carolyn as Board Chair. Trustee Nelson seconded that nomination. Trustee Griffin said I would nominate Bill as Vice Chair. Trustee Nelson seconded that nomination. Trustee Griffin said I would nominate Steve as Secretary. Chair Houston seconded that nomination.

Trustee Epperly said just as a matter of record I think we, which I'm sure everybody realizes but we all kind of laughed internally from the standpoint of depending on what happens with reappointments we could be having another election next meeting. Trustee Griffin joked it might be Dave Steelman as Board Chair...Trustee Nelson joked no, it might just be Mike and Jesse. Trustee Epperly said and for clarification again that this was tabled at our last meeting because we were hoping that appointments might be made and they have not been. Matt Kwacala added and further clarification these would still just go through June, since we did table it at the last June meeting.

Matt Kwacala said we have one vote for Trustee Nelson for secretary, one vote for Trustee Epperly for secretary, one vote for Trustee Houston for secretary. Chair Houston joked I guarantee you, that wasn't mine. Matt continued we have a second vote for Trustee Nelson as secretary, a third vote for Trustee Nelson, and congratulations a fourth vote. Trustee Nelson you are the new secretary. Trustee Nelson joked gosh, I wish I'd campaigned more.

Matt Kwacala said for Vice Chair, we've got one vote for Trustee Epperly, second vote for Trustee Epperly, a third vote for Trustee Epperly, a fourth vote for Trustee Epperly, one vote for Trustee Nelson, and a fifth vote for Trustee Epperly. Congratulations Trustee Epperly you are the Vice Chair. Trustee Griffin joked sorry it wasn't unanimous.

Matt Kwacala continued then finally, for our new Board Chair we've got one vote for Trustee Fuller, a second vote for Trustee Fuller, a third vote for Trustee Fuller, a fourth vote for Trustee Fuller, a fifth vote for Trustee Fuller, and a fifth and sixth votes for Trustee Fuller, it's unanimous. Trustee Fuller you are the new Board Chair. Chair Houston said congratulations. Trustee Ehlert Fuller said I look forward to working with everyone. Trustee Griffin joked don't say anything about being more popular than Bill or Steve.

**Resolution:**

**WHEREAS** Section 35-25 of Senate Bill 241 states:

*"Members of the Board shall elect annually by secret ballot from their own number a chairman who shall preside over meetings of the Board and a secretary"; and,*

**WHEREAS** the Board of Trustees Bylaws, Section VII.A.1., stipulates:

*"The Chair, Vice Chair, and Secretary shall be elected annually by secret ballot by a majority of the voting members of the Board then serving and shall hold office until their successors are elected. Trustees who are elected to serve as the Chair, Vice Chair and Secretary may be elected to those positions for one successive term, after which an intervening term must occur before re-election to the same officer position"; and,*

(History of Officers of the Board Attached)

**WHEREAS** the Board of Trustees at its July 25, 1997, meeting, agreed to elect officers in conjunction with the fiscal year; and the Western Illinois University fiscal year is July 1-June 30; and,

**WHEREAS** the Board of Trustees at its June 3, 2011, meeting moved to elect officers at the September 30, 2011 meeting;

**THEREFORE** be it resolved that those elected at the September 30, 2011 meeting of the Board of Trustees for Chair, Vice Chair and Secretary shall serve as Officers of the Western Illinois University Board of Trustees for October 1, 2011-June 30, 2012.

**WESTERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES  
HISTORY - OFFICERS OF THE BOARD**

**January 1 - June 30, 1996**

Chair	Gretchen Winter
Vice Chair	Lorraine Epperson
Secretary	Dexter Yarbrough

**July 1, 1996 - June 30, 1997**

Chair	Gretchen Winter
Vice Chair	Lorraine Epperson
Secretary	Dexter Yarbrough

**July 1, 1997 - June 30, 1998**

Chair	Lorraine Epperson
Vice Chair	C. Robert Leininger
Secretary	Dexter Yarbrough
Member At Large	Maureen Schuering

**July 1, 1998 - June 30, 1999**

Chair	Lorraine Epperson
Vice Chair	C. Robert Leininger
Secretary	Dexter Yarbrough
Member At Large	Maureen Schuering

**July 1, 1999 - June 30, 2000**

Chair	Lorraine Epperson
Vice Chair	C. Robert Leininger
Secretary	Dexter Yarbrough
Member At Large	Maureen Schuering

**July 1, 2000 - June 30, 2001**

Chair	Carolyn J. Ehlert
Vice Chair	Dexter Yarbrough (until 1/15/01; no Vice Chair 1/15/01-6/30/01)
Secretary	J. Michael Houston
Member At Large	George J. Guzzardo

**July 1, 2001 - June 30, 2002**

Chair	Carolyn J. Ehlert
Vice Chair	Zack Stamp
Secretary	J. Michael Houston

**July 1, 2002 - June 30, 2003**

Chair	Zack Stamp
Vice Chair	J. Michael Houston
Secretary	Dace Richardson

**July 1, 2003 - June 30, 2004**

Chair	Zack Stamp (until 1/16/04) J. Michael Houston (1/16/04-6/30/04)
Vice Chair	J. Michael Houston (until 1/16/04/04; then became Chair) Dace E. Richardson (3/5/04-6/30/04)
Secretary	Dace E. Richardson (until 3/5/04; then became Vice Chair) Trish K. Hammond (3/5/04-6/30/04)

**July 1, 2004 - June 30, 2005**

Chair	J. Michael Houston
Vice Chair	Dace E. Richardson
Secretary	William L. Epperly

**July 1, 2005 - June 30, 2006**

Chair	J. Michael Houston
Vice Chair	Dace E. Richardson (until 11/3/05; no Vice Chair 11/4/05-6/30/06)
Secretary	William L. Epperly

**July 1, 2006 - June 30, 2007**

Chair	William L. Epperly
Vice Chair	Steven L. Nelson
Secretary	Robert J. Cook

**July 1, 2007 - June 30, 2008**

Chair	William L. Epperly
Vice Chair	Steven L. Nelson
Secretary	Robert J. Cook (until 5/22/08)

**July 1, 2008 - June 30, 2009**

Chair	Steven L. Nelson
Vice Chair	J. Michael Houston
Secretary	Donald W. "Bill" Griffin

**July 1, 2009 - June 30, 2010**

Chair	Steven L. Nelson
Vice Chair	J. Michael Houston
Secretary	Donald W. "Bill" Griffin

**July 1, 2010 – September 30, 2011**

Chair	J. Michael Houston
Vice Chair	Carolyn Ehlert Fuller
Secretary	William L. Epperly

## OLD BUSINESS

Chair Houston asked if there was any old business to come before the board? Trustee Nelson asked shouldn't we have done Resolution 11? Chair Houston stated we would do it under new business.

## NEW BUSINESS

Chair Houston said we do have one item of new business and that is Resolution 11.9/11 - Delegating Approval to President. Is there a motion to approve? It's being passed out and we'll explain it in a moment. Kerry Lemaster stated this was emailed just a few days ago. Chair Houston asked is there a motion to approve?

### **Resolution No. 11.9/11: Delegating Approval to President**

Trustee Ehlert Fuller Moved to approve Resolution 11.9/11. Trustee Nelson seconded the motion.

Chair Houston said since this wasn't on the agenda. Basically, what this is that we are in the process of doing some maintenance and repair work at Thompson Hall. We have architecture and engineering firm that has been selected basically what this does it delegates authority to President Thomas to approve the architects design contract for recovering Thompson Hall's exterior once that contract is found to be in compliance with all applicable rules and regulations. Total cost of the design contract for Phase Three will be funded through the Auxiliary Facilities System and shall not exceed \$2,250,000. Is there further discussion?

Trustee Epperly said just some questions and obviously if that's just the design work, I assume that the contracts were estimating the contracts going to be somewhere \$10-15M, does that make sense? Dana Biernbaum said it will probably be between \$15-20M. Trustee Epperly said ok, are we talking, is part of the intent maybe to, for the exterior would have a different look? Dana Biernbaum said actually I'll yield to Scott Coker because he's actually been to see some examples of what it may look like so he can describe that and JB apparently. Come on up, finish your Diet Pepsi first. Trustee Epperly joked you got orders from the boss. JB said yes, the plan is to completely re-skin Thompson with probably something more along the lines of a modern skyscraper look. A lot more glass, it's undetermined exactly what it will look like, but we will have renderings to bring to the administration to show. Trustee Epperly said so this is very obviously a very sizable project that wasn't on the radar a couple years ago, is that accurate to say? JB said that is accurate. We will bring multiple options in terms of the look to the Leadership Team and to the Board.

Trustee Epperly said another thing I guess kind of tied to that I thought that yesterday's tour was so good and so informative to us. I would assume down the road, maybe at the next meeting we could even do a tour of Corbin/Olson and of this, etc. there. JB said your command is our wish. Trustee Epperly said that's what I figured, yeah.

### Roll Call

Trustee Andrews	Yes
Trustee Ehlert Fuller	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion Carried.

**Resolution:**

**WHEREAS** Western Illinois University has determined a need for critical maintenance and repair to Thompson Hall; and

**WHEREAS** the architectural and engineering firm of CTL Group has been selected in accordance with the Illinois Procurement Code for designing the needed repairs in a number of phases; and

**WHEREAS** the design required for Phase Three needs to be completed in a timely manner to enable construction bids to be received early in 2012 and construction to begin as soon as feasible:

**THEREFORE** be it resolved that the Board of Trustees of Western Illinois University delegates authority to President Thomas to approve the architect's design contract for re-covering Thompson Hall's exterior, once said contract is found to be in compliance with all applicable rules and regulations. Total cost of the design contract for Phase Three will be funded through the Auxiliary Facilities System and shall not exceed \$2,250,000.

Chair Houston asked if there was any other business to come before the Board today. Trustee Nelson said I just wanted to indicate to the Trustees that I'm now the representative of Western Illinois University on the Merit Board. I want to personally thank Bill Epperly for inviting me to be the representative and I will periodically have reports back to the Board as to the progress of the Merit Board.

**NEXT MEETING**

Chair Houston stated the next regularly scheduled meeting of the Board of Trustees will be December 16, 2011, at the Macomb campus. Go Leathernecks! I hope tomorrow is a great day and a fantastic weekend and again congratulations Carolyn.

There being no further business to come before the Board, a motion was made and duly processed to adjourn the meeting of the Board at 11:20 A.M.

J. Michael Houston, Chair  
Kerry L. Lemaster, Administrative Assistant to the Board

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