

WESTERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Meeting
October 7, 2016

The meeting of the Board of Trustees of Western Illinois University convened at 8:00 A.M. at the University Union Capitol Rooms – WIU Macomb. Chair Cathy Early presided.

The following trustees were present and available to answer roll call:

Trustee Roger Clawson
Trustee Cathy Early
Trustee Carolyn Ehlert Fuller
Trustee William Gradle
Trustee Todd Lester
Trustee Steven Nelson
Trustee Yvonne Savala

Trustee Lyneir Cole – ABSENT.

Also present for the open meeting of the Board of Trustees:

President Jack Thomas
Legal Counsel Rica Calhoun
Board Treasurer and Interim Vice President for Administrative Services Matt Bierman
Administrative Aide to the Board Paula Rhodes
Interim Provost and Academic Vice President Kathy Neumann
Vice President for Advancement and Public Services Brad Bainter
Vice President for Quad Cities and Planning Joe Rives
Interim Vice President for Student Services Ron Williams

Advisory Group Representatives present:

Civil Service Employees Council President – Stacy Dorethy – Macomb
Faculty Senate Chair – Christopher Pynes – Macomb
Student Government Association President – Dovile Svirupskaite – Macomb
Council of Administrative Personnel President – Dustin Van Sloten – Macomb

REVIEW AND APPROVAL OF BOARD MEETING MINUTES

Trustee Ehlert Fuller moved to approve the June 9-10, 2016 Board Meeting minutes and July 14-15, 2016 Board Retreat Minutes. Trustee Gradle seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Yes
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

PUBLIC COMMENTS

There were no comments from the public.

CHAIRPERSON'S REMARKS

Chair Cathy Early wished everyone a happy Homecoming. The Board continues to be appreciative of the shared sacrifices made by administration, faculty, and staff. Chair Early stated that the Board unanimously recommended that legal counsel be retained for upcoming negotiations. The Fallen Soldier Run/Walk is on October 22. This is a very moving event and the largest run/walk event in McDonough County.

Trustee Lyneir Cole arrived at 8:17 a.m.

PRESIDENT'S REMARKS

President Jack Thomas welcomed everyone to the Board of Trustees meeting. President Thomas thanked everyone for the part they played in getting through the past year, and for the hard work, dedication, and sacrifices made. These were tough times for us, and we made it and we will get through these tough times. There is a very busy weekend with activities to celebrate Homecoming 2016. A warm welcome was extended to the Grand Marshal, Mike Wagner, a 1971 graduate who played for the Pittsburgh Steelers in the NFL and was on four Super Bowl Championship Teams.

President Thomas asked for a moment of silence on behalf of Dr. Cindy Dooley and Macomb Fire Chief Andy Taylor.

The President stated that we recently hosted Founders' Day, and he said that we do not have to make WIU great again. We have remained great and will continue to rise up.

August 22 marked the beginning of the fall 2016 semester. WIU enrollment is 10,373 students as of tenth day. Our enrollments have remained stable, with freshmen enrollment down .5%, and overall enrollment down 6.5%. It bears repeating that it takes the entire University community to recruit and retain students. President Thomas outlined things that have been done in order to recruit and retain students. The Enrollment Management Team continues to meet, as led by Dr. Ron Williams.

In spite of the challenges we have faced, WIU continues to receive accolades from the following: U.S. News and World Report, The Princeton Review, GI Jobs Magazine, Military Times EDGE Magazine, The Washington Monthly, the U.S. Department of Education, and Onlinecolleges.com.

The President has held Mayors Summits (Macomb and QC), spoke with regional district superintendents, and will host an upcoming regional leaders summit in Quincy. Dr. Joe Rives and Ms. Becky Paulsen have been charged with leading the President's Executive Corporate Cluster. Rives will speak more on this later. We cannot do business as usual and we have to do something a little different.

On October 5, a press conference was held on the QC Campus for the new Bachelors of Science in Engineering, which will begin January 2017. WIU recently received a diversity award from Minority Access, Incorporated.

The President stated that searches for the Vice President of Student Services and Vice President for Administrative Services will begin. He thanked Interim Vice Presidents Williams, Bierman and Neumann for their service. The Vice President for Quad Cities and Planning will chair the search committee for the

Vice President for Student Services. The Vice President for Advancement and Public Services will chair the search committee for the Vice President for Administrative Services.

President Thomas looks forward to seeing everyone at the many Homecoming activities this weekend.

LEGISLATIVE UPDATE

Jeanette Malafa, the Assistant to the President for Governmental Relations, gave her report. Malafa stated that we do not have a complete FY16 or FY17 budget. The stopgap is simply not enough. After the general election, veto session is scheduled and there will be a lame duck session. President Thomas and public university presidents are asking governmental relations personnel to update materials and items related to university needs for advocating to the legislature and Governor. These efforts will prove necessary as spending outpaces revenue. Needless to say, it will be another tough fiscal year.

Malafa also outlined some items before the General Assembly that might affect WIU. She noted that the Chair of the Senate Higher Education Appropriation Committee was here for Founders' Day.

Malafa and the Board discussed what is happening at the state level. There was a legislative luncheon here in Macomb yesterday. The President reminded everyone that the stopgap was to get us through January 2017. He is hearing that there may be more stopgaps in the future.

GENERAL COMMENTS BY VICE PRESIDENTS

Academic Services

Interim Provost and Academic Vice President Kathy Neumann said that we are all looking forward to Homecoming and hearing the stories of our returning alumni. Fall semester got off to a smooth start. Fall break is next week. Neumann expressed her appreciation to those in every division to enhance recruitment and retention of students. She gave congratulations for the degree in mechanical engineering at the QC. The press conference was held two days ago. Neumann said that the contract with local UPI 4100 will expire soon, and negotiations will begin soon. Neumann outlined some items in which she is asking for review, including general education, comprehensive majors, and teacher education.

Neumann highlighted areas in her division. These included different events and happenings from all over Academic Affairs. She gave these highlights in order of college, as well as the Quad Cities Campus, the Honors College, the Library, IIRA, uTech, and others. She also gave an update of the work on the Enterprise Task Force. She concluded her remarks by talking about a special program that the advisors have started in order to help raise money for books for students.

Neumann answered questions from the Board regarding her report and activities in her area. She also answered questions related to reaching prison populations needing education. Trustee Gradle expressed thanks on behalf of the students for the books on reserve and the advisors book support program.

Advancement and Public Services

Vice President Brad Bainter congratulated everyone for working to get through these tough times. Our alums and others are positive. University Relations has been busy getting out the good news. Bainter gave updates on digital and social media. We hope to continue our contract with that company after the current contract concludes. Bainter said that our staff does the large print media items, which saves money. WIU is looking again at its bulletin boards around the country and rolling out new commercials in time for the holiday break. Bainter thanked Theresa Little for her service, and welcomed Sue Schoonover to the office.

Things going on in Advancement include the “Mascot Memorial Plaza.” Bainter thanked Joe Roselieb for all of his service related to caring for Col. Rock. The Rock Hanson statue is underway and the hope is to unveil it at next year’s Homecoming. The statue is paid for by donations from Dave and Jackie Thompson. The outdoor amphitheater will be repaired and updated so that maybe it may be used in the future. This is a true piece of history on the Macomb campus. Signs related to the history of campus can be seen at various locations and Bainter thanked Scott Coker and Ted Renner for their work on this.

Bainter announced that the next alumni magazine will be a full magazine (transitioning from a newspaper). Bainter expects that it will be in mailboxes soon and that everyone will love it. He gave kudos to members of his staff for their hard work on this.

Finally, there are two more weeks to sign up for the Fallen Soldiers Race.

Administrative Services

Interim Vice President Matt Bierman began his remarks with cash flow. \$15.6M of \$31.4M has been received from stopgap. The state has been keeping pace with what they promised. Spring MAP grant funding was also recently received. As of September 30, our income fund was \$11.2M. If things hold, we will be able to get to January tuition without having to use restricted funds. This is good news for now.

Many expense reduction strategies continue, including P-Cards, spending approvals, furloughs, partial budget loads, etc... Non-negotiated administrators and professionals are in furlough, civil service employees are not in furlough at this point. Rules on civil service furlough will be forthcoming from the state.

Bierman noted that Jessica Dunn has promoted into the Assistant Comptroller position. She is the primary liaison with the external auditors. Bierman said an outside firm will also assist with issues and filing as needed. The auditors have been here since May and everything is progressing well. We will continue to report back to the Board as we know more.

Bierman addressed the overtime rules changes at the federal level and how that impacts WIU and affected employees. Bierman anticipates several related policy changes (including Board of Trustees *Regulations*) coming forward as a result of this.

The Office of Public Safety is continuing a successful model of community policing, including Coffee with a Cop and other joint efforts with local law enforcement. Bierman highlighted the We Care program, which took place this past week. Volunteers planted 10,000 bulbs, 700 mums, and moved a great many tons of mulch. The cellphone tower is progressing. It is a little slower than expected but antenna should go up shortly. Engagement with contractor for demolition (Higgins and East Village) is underway.

Bierman reminded everyone that we continue to see the impacts of deferred maintenance on campus. Four chillers on campus are either not working or only partially working. There are concerns about several roofs on campus.

It is ethics training month. Also, please come out to the Fallen Soldiers Run on October 22. Bierman also thanked his colleagues and others across campus.

Bierman answered questions from the Trustees regarding different aspects of his report.

Quad Cities and Planning

Vice President for Quad Cities and Planning Joe Rives wished everyone good morning and happy Homecoming. Rives extended his congratulations again to engineering and AmeriCorps for great items that happened this week. Rives thanked the President and Trustees for their engagement on the QC Campus and

at QC campus-based events. He also thanked staff from the QC for coming to Macomb for the meeting this morning.

The marquee event in planning has been the President's Regional Summits. The next summit is on October 20 in Quincy. Rives thanked the team that has been getting this ready, including IIRA for clicker technology. Rives noted he will be at Illinois State University this evening to be inducted into the Hall of Fame and thanked his colleagues for their support.

Student Services

Interim Vice President for Student Services Ron Williams thanked everyone that he works with each week and noted that we remain positive and look to the future with promise. Williams introduced the new Director of Admissions, Seth Miner.

Enrollment numbers are on par with last year's incoming class. 1527 new students were welcomed, which is only 8 students down from last year. Transfers are down as well as graduate students. Total enrollment is 10,373. The retention rate is 69.2%. Williams believes all the many programs and commitments that WIU has made helps with retention and enrollment.

Move in weekend and orientation week were successful. This year, local alumni and others were a part of the opening weekend process. There was also a push for recycling during opening weekend and the distribution of lapel pins with attached information for students in order to reduce costs.

Building Connections mentoring is underway. On September 7, the CUPP Block Party was held and 40 local businesses and 1500 participants were in attendance.

Williams updated the Board on compliance for immunizations. The recruitment cycle and admissions for next year has already begun. Admissions has already hosted one Discover Western this year. One more takes place tomorrow in QC, and one takes place in Macomb on Monday. WIU has participated in state articulation conferences. Williams outlined the changes this year for FAFSA, which started on October 1. We have already received 3800 FAFSA records since October 1. This is good news! Williams talked about timelines for those who are filing and how the process will work going forward.

Williams highlighted areas and events in his division, including Big Pink Volleyball, Dad's Weekend, trick or treating, SGA Student Leadership Reception at the President's Home, and others.

ADVISORY GROUP REPORTS

Consent Agenda: Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association:

Written Report Submitted On Behalf of Group by Christopher Pynes, Chair of Faculty Senate:
The four constituency groups formally submit the included reports as part of their consent agenda.

We recognize all the leadership groups on campus for the jobs they are doing during these uncertain budgetary times. We encourage the BOT to demonstrate clear leadership and vision, and we hope that a full budget will soon be part of the regular operation of the State of Illinois.

Additionally, we encourage the BOT to keep our students, faculty, staff, and our four core goals in mind when making and communicating important decisions and long term planning: Academic Excellence, Educational Opportunity, Personal Growth, and Social Responsibility.

Civil Service Employees Council Macomb President – Stacy Dorethy

Dorethy gave highlights from her written report.

Written Report Submitted:

- 1) New CSEC Officers (re-election July 2016 Special Meeting):
 - President: Stacy Dorethy
 - Vice-President: Connie Lincoln
 - Treasurer: Robert O’Bear
 - Secretary: Christine Staley
- 2) We would like to thank all the employees of the month for going above and beyond their everyday duties. Each EOM will be recognized at the Fall CSEC Luncheon for their service to the University. We would also like to send out many thanks to their nominators for helping to recognize them for their outstanding service to Western Illinois University.

Civil Service Employees of the Month:

- July 2016: Jill Griffith, University Applications Analyst, Administrative Information Management Systems (AIMS)
 - August 2016: Christine Staley, Office Manager – Department of Psychology
 - September 2016: Diana Strom, Administrative Associate – Financial Aid
 - October 2016: Karla White, Office Administrator – School of Music (University Band)
- 3) The CSEC \$100 textbook scholarships were awarded to five Civil Service employees (done each semester) and six \$1,000 Civil Service Dependent Scholarships (done yearly) were awarded for the 2016-2017 academic year. CSEC also decided to rename one of the scholarships in honor of our Civil Service employees that have passed while employed at WIU.
 - 4) CSEC is currently working on this year’s Fall Luncheon. It will take place on Thursday, December 1 from 11:30am – 1pm in the Heritage Room. This year’s theme is “*Classic Literature: The Comforts of Curling up With a Good Book.*” The Civil Service Employee of the Year will be awarded during the luncheon as well. We would like to extend an invitation the BOT members to attend the Fall Luncheon. Please email me at ss-dorethy@wiu.edu if you would like to attend.

The Civil Service Employees Council would like to express their sincere appreciation to the WIU Board of Trustees; President Thomas; Matt Bierman, Interim Vice President for Administrative Services; and Pam Bowman, Human Resources Director, for their continued support of our council and to WIU’s Civil Service employees.

Faculty Senate Chair – Christopher Pynes

Pynes outlined items handled by the Faculty Senate since their June Board Meeting.

Written Report Submitted:

The following is an abbreviated summary of some of the major activities and initiative the Faculty Senate has engaged in since the 10 June 2016 BOT meeting with full Faculty Senate meeting minutes available online:

- Faculty Senate considered and formally consented to action items on the Board of Trustees agenda for October 7. Among items discussed were the President’s Executive Corporate Cluster, creation of the Department of Liberal Arts and Sciences, and the campus tour by members of the Board of Trustees.

- Faculty Senate approved changes to the bylaws for the Council on Instructional Technology.
- Senators engaged in discussion regarding a proposal to create a new Department of Liberal Arts and Sciences that would incorporate three of the disciplines eliminated by the BOT over the summer (Religious Studies, Women’s Studies, African American Studies) as well as the existing Liberal Arts and Sciences program. Faculty Senate voted to approve the request for the new department by a vote of 14 yes – 2 no – 5 abstentions.
- At the request of the Interim Provost, Faculty Senate approved creating a General Education Review Committee and charging the Council on Curricular Programs and Instruction to engage in a review of comprehensive majors and definitions of academic terms.
- President Thomas discussed his Presidential Initiatives for 2016-2017.
- Vice President Rives discussed the strategic plan supplement with senators and asked for faculty representation on a task force to revise the document.
- Faculty Senate heard annual reports from all of its committees and councils.
- The Senate elected new members to its Committee on Provost and Presidential Performance and to represent Faculty Senate on the Provost’s Advisory Council.

From the 7 June 2016, Special Meeting of the Faculty Senate, which was conducted after the June report was submitted to the BOT.

- Faculty Senate unanimously approved a resolution to send a letter to Governor Rauner opposing the appointment of John Bambanek to represent faculty on the Illinois Board of Higher Education due his being both unqualified and ineligible. Faculty Senate also empowered Chairperson Pynes to represent WIU’s Faculty Senate if there is a hearing on this issue.
- Faculty Senate voted unanimously not to consent to Resolution No. 16.6/9 on the Board of Trustees agenda proposing a new strategic plan supplement. Faculty Senate asked to be allowed to provide input on the document during the academic year before it is approved.
- Faculty Senate discussed at length the recommendations from the Academic Program Elimination Review Committee and the decision by the WIU Administration to cut four academic programs (Philosophy, Religious Studies, Women’s Studies, and African American Studies), against the recommendations of the Committee. The Senate heard testimony from many of the numerous guests in attendance, including readings of comments from students affected by the proposed eliminations. The Faculty Senate voted 13 yes – 2 no – 0 abstentions not to consent to the resolution No. 16.6/5 proposing the elimination of the four majors.

Student Government Association President—Dovile Svirupskaite

Svirupskaite gave updates on activities of the SGA.

Written Report Submitted:

The 48th Legislative Session of the Student Government Association began on August 30th 2016. As student leaders, we started off our first meeting with positivity and hope that we will receive a full budget from the state of Illinois within this fiscal year.

In September, our focus was introducing new members to the organization and making sure that our student population was well represented in the meetings. Our annual retreat was held September 18th and we had the opportunity to get to know each other better while familiarizing new members with parliamentary procedure and how to write legislation.

Later in the month, President Dovile organized the first Mayors Roundtable meeting in city hall with Mayor Inman. SGA was introduced to the city of Macomb and they were also given updates on city issues. SGA members were encouraged to ask questions and the agenda was set for the future meetings. This year SGA hopes to work with the city and build relationships with individuals in the community.

SGA looks forward to continue to advocate for students this school year and hopes to continue all of the great work the past legislative session accomplished.

Council of Administrative Personnel Macomb President – Dustin Van Sloten

Van Sloten highlighted items from his report and activities of COAP.

Written Report Submitted:

The Council of Administrative Personnel Executive Committee (COAP) election was held in May 2016, and as a result, we have new officers and new division representatives (as of July 1). They are as follows: Teresa Koltzenburg moved into the past president position, and Dustin Van Sloten moved into the president position. Audrey Adamson was newly elected to the vice president officer position, and Margaret Taylor was re-elected as secretary/treasurer. Division representatives for the 2016-17 academic year are as follows: Becky Paulsen is continuing to serve as the representative for Academic Services; Kellie Esters is continuing for Advancement and Public Services; Scott Coker is serving as the representative for Administrative Services; Angela Bonifas was re-elected as the representative from the President's Office; Thomas Rosner is serving as the representative for the Quad Cities campus; and Bridget McCormick was appointed as the representative for Student Services. Vice President of Administrative Services Matt Bierman is serving as the executive liaison.

Since August 2016, the COAP Executive Committee has met twice (once monthly), and during that time the committee publicized, received applications for, and awarded the \$100 COAP Professional Development Scholarship for Fall 2016. University Housing and Dining Services Assistant Director of Residence Life Sarah Hart was awarded the Fall '16 scholarship funds, which will go toward his attendance at the Great Lakes Association of College and University Housing Officers (GLACUHO) in November. The Spring 2017 COAP Professional Development Scholarship will be announced in early January 2017.

The COAP Executive Committee continues to showcase the work that COAP employees do at Western via its "COAP Employee Spotlight" series on University Relations' "Beyond the Bell Tower" blog. You can read the latest post about Tracy Scott, 2015-2016 COAP Employee of the Year at <https://wiurelations.wordpress.com/>, and is where you may find all COAP Employee spotlights.

Finally, the COAP Executive Committee has scheduled both the Fall and Spring Open Forums with President Thomas. They are set for: **10 a.m. Tuesday, October 11**, University Union Capitol Rooms (Macomb) and QC Complex 1130 (via CODEC to the Quad Cities); and **10 a.m. Wednesday, May 3, 2017**, University Union Capitol Rooms (Macomb) and QC Complex RF 103/104 (via CODEC to the Quad Cities).

Chair Early called for a break in order for the Board and President to have group photos taken.

The Board of Trustees took a break at 9:25 a.m.

The Board of Trustees reconvened at 9:48 a.m.

Chair Early reconvened after the break.

FINANCE COMMITTEE REPORT

Report No. 16.10/1: Report on Contributions

Trustee Todd Lester turned the report to Vice President Bainter. Bainter took a moment to talk about the Think Purple shirts in the community that we should see this weekend in support of WIU. Bainter also commended Steve McCann, who helped the Foundation this summer in terms of providing support while

we were filling accounting positions. Bainter reminded the Board that four of the development officers now report to Kellie Esters in his area. He thanked those employees for their diligence. Bainter recognized some of the gifts received as noted in the report.

Report No. 16.10/2: Purchases of \$100,000-\$499,999.00 Receiving Presidential Approval

Interim Vice President Bierman began by acknowledging those in his area that put a lot of effort into these reports. The report is as submitted.

Resolution No. 16.10/1: Approved Depositories and Signatories

Interim Vice President Bierman indicated that this is an annual report.

The National Bank – East Moline – should be Triumph Community Bank, as per Trustee Nelson.

A motion was made by Trustee Nelson to amend The National Bank, East Moline, to Triumph Community Bank. Trustee Ehlert Fuller seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Lyneir Cole	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Yes
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

The motion to amend carried.

A motion was made by Trustee Cole to approve. Trustee Ehlert Fuller seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Lyneir Cole	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Abstain
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

Motion carried.

Resolution:

WHEREAS an informational listing of approved depositories shall be made annually at the fall meeting as part of the President’s Report to the Board; and,

WHEREAS in accordance with Board of Trustees Regulations Section V.G.1., the following institutions have been approved as depositories of local funds:

Bank of America, Quincy, Illinois;

Citizens, a Division of Morton Community Bank, Macomb, Illinois;
 First Bankers Trust Company, Macomb, Illinois;
 United Community Bank, Macomb, Illinois;
 First Midwest Bank, Moline, Illinois;
 First State Bank of Illinois, Macomb, Illinois;
 US Bank National Association, Chicago, Illinois;
~~The National Bank~~, Triumph Community Bank, East Moline, Illinois;
 Mid-America National Bank, Macomb, Illinois;
 The Illinois Funds, Springfield, Illinois;
 Illinois National Bank, Springfield, Illinois;
 US Bank, Springfield, Illinois;
 US Bank, Rock Island, Illinois;
 Wells Fargo Bank, National Association, Canton, Illinois; and,

WHEREAS the Vice President for Administrative Services is responsible for depositories and major accounts; and,

WHEREAS the following University positions and names to withdraw funds is being requested: Interim Vice President for Administrative Services, Matthew Bierman, and President, Jack Thomas; and,

WHEREAS guidelines established by the President were followed:

THEREFORE be it resolved that the Board of Trustees approves the depositories and signature authority as presented.

Resolution No. 16.10/2: FY 2017 All-Funds Budget

Interim Vice President Bierman outlined the materials for the Board.

A motion was made by Trustee Early to approve. Trustee Savala seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Lyneir Cole	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Yes
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

The motion carried.

Resolution:

WHEREAS Western Illinois University must prepare an annual all-funds budget for Appropriated Funds, University Income Funds, and All Other Funds for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

WHEREAS the Fiscal Year 2017 all-funds budget requires Western Illinois University Board of Trustees approval prior to submission; and,

WHEREAS the *Fiscal Year 2017 All-Funds Budget* presented today advances the goals of the University’s Strategic Plan, Higher Values in Higher Education, on both Western Illinois University campuses, and statewide strategic planning goals for higher education, as identified in IBHE’s *Illinois Public Agenda for College and Career Success*; and,

WHEREAS the *Fiscal Year 2017 All-Funds Budget* presented today maintains Western Illinois University’s public commitments to conservative fiscal management and public accountability to students, their families, and state taxpayers:

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2017 All-Funds Budget as presented in the *Fiscal Year 2017 All-Funds Budget* document and be it further resolved that the President be authorized to make technical adjustments in these budgets if necessary.

Fiscal Year 2017 All-Funds Budget

To ensure full budgetary disclosure within Illinois public universities, the Illinois Board of Higher Education requires each public university Board of Trustees to approve a budget for the upcoming fiscal year. The plan must include all sources of university funds categorized by State Appropriated Funds, University Income Funds, Auxiliary Services Funds, and All Other Non-Appropriated Funds. The budget approved by the Western Illinois University Board of Trustees is submitted to the Illinois Board of Higher Education, Illinois State Legislature, and the Governor.

The following table presents Western Illinois University’s *Fiscal Year 2017 All-Funds Budget* to be approved by the Western Illinois University Board of Trustees. This budget assumes a state appropriation \$51.4M which is the level of funding received by WIU in fiscal year 2015. On June 30, 2016, the General Assembly and the Governor approved an FY17 stopgap appropriation, meant to provide 6 months of funding for the University. This amount was \$31.4 million. We expect the legislature and governor to pass further FY17 funding legislation.

Western Illinois University Fiscal Year 2017 All-Funds Budget					
	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Personal Services	\$ 48,870,400	\$ 50,129,600	\$ 13,750,000	\$ 13,000,000	\$ 125,750,000
Medicare	830,000	1,000,000	200,000	150,000	2,180,000
Contractual Services	-	11,000,000	21,000,000	14,350,000	46,350,000
Travel	-	500,000	100,000	500,000	1,100,000
Commodities	-	1,625,200	600,000	2,100,000	4,325,200
Equipment	-	2,500,000	500,000	1,500,000	4,500,000
Awards & Grants and Mat	-	6,500,000	1,500,000	25,000,000	33,000,000
Telecommunication Serv:	-	500,000	125,000	350,000	975,000
Operation of Automotive	-	300,000	200,000	500,000	1,000,000
Permanent Improvement	-	500,000	400,000	300,000	1,200,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	13,750,000	250,000	14,000,000
Total FY2016 Operat	\$ 51,445,200	\$ 74,554,800	\$ 52,325,000	\$ 59,000,000	\$ 237,325,000

Statewide budgeting for higher education follows a two-step process. Prior to the start of the fiscal year, the Western Illinois University Board of Trustees must approve a preliminary spending plan for the next fiscal year beginning July 1. Table 1 presents the *Western Illinois University Preliminary Spending Plan* for fiscal years 2015, 2016 and 2017. This plan was approved by Western Illinois University Board of Trustees in June (*Resolution No. 16.6/3*).

Table 2 presents the All-Funds Budget approved by the Western Illinois University Board of Trustees for Fiscal Years 2015, 2016, and 2017. Differences in values budgeted for the *Fiscal Year 2017 Preliminary Spending Plan* (Table 1) and the *Fiscal Year 2017 All-Funds Budget* (Table 2) are due to the following factors.

- The *Fiscal Year 2017 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2016, was based on projected student enrollment. The *Fiscal Year 2017 All-Funds Budget*, presented today, is based on actual Fall 2016 enrollment.
- Western Illinois University bases institutional budgets on previous fiscal year expenditures. The *Fiscal Year 2017 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2016, was based on estimated Fiscal Year 2016 expenditures. The *Fiscal Year 2017 All-Funds Budget*, presented today, is based on actual Fiscal Year 2016 expenditures.
- At the time of presenting the *Fiscal Year 2017 Preliminary Spending Plan* to the Western Illinois University Board of Trustees, the State's *Fiscal Year 2017 Appropriated Funds Budget* had not been enacted. Normally, by the time we present the University's *Fiscal Year 2017 All-Funds Budget*, the state budget has been signed into law. As of September 20, 2016, We have only received a partial state appropriation of \$31.4M which was considered a 6 month stop-gap budget for Western Illinois University.

Fiscal Year 2017 Spending Priorities

Following a fiscally conservative model, Western Illinois University's annual budget preparation process uses the previous year's budget and Strategic Plan priority and resource allocation decisions as base. This practice successfully supports advancement of the *University Mission Statement* and attainment of institutional goals and priorities stated in *Higher Values in Higher Education*.

As guided by *Higher Values in Higher Education*, funds will be applied to the University's highest priorities, including increasing faculty and staff salaries to meet and exceed the average of peer institutions, support for academic programs, deferred maintenance, student recruitment, marketing and support for student scholarships and retention efforts.

Pending Board approval, the University will continue to aggressively pursue Strategic Plan priorities. Personal services, Medicare, and CMS health insurance expenditures totaling \$130.9 million represent 55.1 percent of the University's Fiscal Year 2017 planned all-funds budget expenditures, followed by items supporting the academic mission of the University: contractual services (primarily utilities and food service), awards and grants (student financial aid), and equipment.

Integrated Planning, Budgeting, and Accountability Reporting Processes

Because Western Illinois University engages in integrated planning, budgeting, and accountability reporting processes, the *Fiscal Year 2017 All-Funds Budget* report should be read in conjunction with The *Fiscal Year 2018 Appropriated Operating and Capital Budget Recommendations* to the Illinois Board of Higher Education identifying how funding will create sustainability for instructional, research, and service activities that directly contribute to Illinois' knowledge-based economy through successful implementation of *Higher Values in Higher Education*.

Table 1
Western Illinois University
Fiscal Year 2015 Through FY2017 Preliminary Spending Plan

	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Fiscal Year 2015					
Personal Services	\$ 50,184,300	\$ 54,501,900	\$ 14,200,000	\$ 14,250,000	\$ 133,136,200
Medicare	830,000	700,000	200,000	150,000	1,880,000
Contractual Services	-	11,200,000	22,530,000	13,000,000	46,730,000
Travel	-	500,000	150,000	750,000	1,400,000
Commodities	-	2,264,000	650,000	2,200,000	5,114,000
Equipment	-	3,000,000	900,000	2,000,000	5,900,000
Awards & Grants and Matching Funds	-	2,000,000	1,400,000	25,000,000	28,400,000
Telecommunication Services	-	575,000	150,000	360,000	1,085,000
Operation of Automotive Equipment	-	300,000	200,000	600,000	1,100,000
Permanent Improvements	-	700,000	400,000	300,000	1,400,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,420,000	390,000	14,810,000
Total FY2015 Operating Budget	\$ 52,759,100	\$ 75,740,900	\$ 55,400,000	\$ 60,000,000	\$ 243,900,000
Fiscal Year 2016					
Personal Services	\$ 45,526,500	\$ 61,498,700	\$ 14,200,000	\$ 14,250,000	\$ 135,475,200
Medicare	830,000	700,000	200,000	150,000	1,880,000
Contractual Services	-	11,000,000	23,300,000	14,150,000	48,450,000
Travel	-	500,000	100,000	750,000	1,350,000
Commodities	-	2,400,000	600,000	2,200,000	5,200,000
Equipment	-	3,000,000	500,000	2,000,000	5,500,000
Awards & Grants and Matching Funds	-	5,200,000	1,400,000	25,000,000	31,600,000
Telecommunication Services	-	500,000	125,000	350,000	975,000
Operation of Automotive Equipment	-	300,000	200,000	500,000	1,000,000
Permanent Improvements	-	300,000	400,000	400,000	1,100,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,440,000	250,000	14,690,000
Total FY2016 Operating Budget	\$ 48,101,300	\$ 85,398,700	\$ 55,665,000	\$ 61,000,000	\$ 250,165,000
Fiscal Year 2017					
Personal Services	\$ 38,581,510	\$ 45,718,490	\$ 13,750,000	\$ 13,000,000	\$ 111,050,000
Medicare	830,000	600,000	200,000	150,000	1,780,000
Contractual Services	-	10,000,000	21,000,000	14,350,000	45,350,000
Travel	-	450,000	100,000	500,000	1,050,000
Commodities	-	2,275,200	600,000	2,100,000	4,975,200
Equipment	-	2,800,000	500,000	1,500,000	4,800,000
Awards & Grants and Matching Funds	-	6,000,000	1,500,000	25,000,000	32,500,000
Telecommunication Services	-	450,000	125,000	350,000	925,000
Operation of Automotive Equipment	-	300,000	200,000	500,000	1,000,000
Permanent Improvements	-	250,000	400,000	300,000	950,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	13,750,000	250,000	14,000,000
Total FY2017 Operating Budget	\$ 41,156,310	\$ 68,843,690	\$ 52,325,000	\$ 59,000,000	\$ 221,325,000

Table 2
Western Illinois University
Fiscal Year 2015 Through Fiscal Year 2017 All-Funds Budget

	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Fiscal Year 2015					
Personal Services	\$ 46,471,100	\$ 60,228,900	\$ 13,975,000	\$ 14,250,000	\$ 134,925,000
Medicare	800,000	800,000	200,000	150,000	1,950,000
Contractual Services	2,500,000	8,571,800	22,500,000	14,150,000	47,721,800
Travel	-	800,000	100,000	750,000	1,650,000
Commodities	383,400	2,000,000	600,000	2,200,000	5,183,400
Equipment	400,000	2,500,000	500,000	2,000,000	5,400,000
Awards & Grants and Matching Funds	-	4,000,000	1,400,000	25,000,000	30,400,000
Telecommunication Services	150,000	350,000	125,000	350,000	975,000
Operation of Automotive Equipment	180,000	120,000	200,000	500,000	1,000,000
Permanent Improvements	-	500,000	400,000	400,000	1,300,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,300,000	250,000	14,550,000
Total FY2015 Operating Budget	\$ 52,629,300	\$ 79,870,700	\$ 54,500,000	\$ 61,000,000	\$ 248,000,000
Fiscal Year 2016					
Personal Services	\$ 45,556,500	\$ 59,943,500	\$ 14,200,000	\$ 13,700,000	\$ 133,400,000
Medicare	800,000	800,000	200,000	150,000	1,950,000
Contractual Services	-	10,730,200	21,000,000	15,000,000	46,730,200
Travel	-	675,000	100,000	750,000	1,525,000
Commodities	-	1,500,000	600,000	2,200,000	4,300,000
Equipment	-	2,800,000	630,000	1,700,000	5,130,000
Awards & Grants and Matching Funds	-	6,500,000	1,500,000	24,000,000	32,000,000
Telecommunication Services	-	500,000	150,000	350,000	1,000,000
Operation of Automotive Equipment	-	300,000	200,000	450,000	950,000
Permanent Improvements	-	650,000	400,000	350,000	1,400,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,420,000	250,000	14,670,000
Total FY2016 Operating Budget	\$ 48,101,300	\$ 84,398,700	\$ 53,600,000	\$ 59,900,000	\$ 246,000,000
Fiscal Year 2017					
Personal Services	\$ 48,870,400	\$ 50,129,600	\$ 13,750,000	\$ 13,000,000	\$ 125,750,000
Medicare	830,000	1,000,000	200,000	150,000	2,180,000
Contractual Services	-	11,000,000	21,000,000	14,350,000	46,350,000
Travel	-	500,000	100,000	500,000	1,100,000
Commodities	-	1,625,200	600,000	2,100,000	4,325,200
Equipment	-	2,500,000	500,000	1,500,000	4,500,000
Awards & Grants and Matching Funds	-	6,500,000	1,500,000	25,000,000	33,000,000
Telecommunication Services	-	500,000	125,000	350,000	975,000
Operation of Automotive Equipment	-	300,000	200,000	500,000	1,000,000
Permanent Improvements	-	500,000	400,000	300,000	1,200,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	13,750,000	250,000	14,000,000
Total FY2017 Operating Budget	\$ 51,445,200	\$ 74,554,800	\$ 52,325,000	\$ 59,000,000	\$ 237,325,000

Resolution No. 16.10/3: FY 2018 Appropriated Operating Budget Recommendations

Interim Vice President Matt Bierman outlined the recommendations as presented. This is required to be sent to the Illinois Board of Higher Education as well as Governor’s and legislature’s requests. The President and Interim VP Bierman addressed questions and comments from the Board.

A motion was made by Trustee Early to approve. Trustee Ehlert Fuller seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Lyneir Cole	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Yes
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

The motion carried.

Resolution:

WHEREAS Western Illinois University prepares annual appropriated operating recommendations for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

WHEREAS Fiscal Year 2018 appropriated operating budget recommendations require Western Illinois University Board of Trustees approval prior to submission; and,

WHEREAS the *Fiscal Year 2018 Appropriated Operating Budget Recommendations* presented today advance the goals of the University’s Strategic Plan, *Higher Values in Higher Education*, on both Western Illinois University campuses, and the Illinois Board of Higher Education’s statewide strategic plan for higher education, *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*;

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2018 appropriated operating budget recommendations as presented in the *Fiscal Year 2018 Appropriated Operating Budget Recommendations* and be it further resolved that the President be authorized to make technical adjustments in the operating budget recommendations if necessary.

Fiscal Year 2018 Appropriated Operating Budget Recommendations
Western Illinois University

Western Illinois University begins Fiscal Year 2017 with a \$126.0 million base appropriation (32.6 percent from general revenue and 67.3 percent from income fund). The University recommends a \$9.9 million general revenue increase in funding for Fiscal Year 2018 operations.

Through meaningful state support, internal reallocations, and successful implementation of the University’s Strategic Plan, *Higher Values in Higher Education*, Western Illinois University continues to advance the four goals of The Illinois Board of Higher Education’s *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*;

Goal One: Increase educational attainment to match best-performing states.

Goal Two: Ensure college affordability for students, families, and taxpayers.

Goal Three: Increase the number of high-quality post-secondary credentials to meet the demands of the economy and an increasingly global society.

Goal Four: Better integrate Illinois' educational, research, and innovation assets to meet economic needs of the state and its regions.

Illinois Board of Higher Education guidelines divide operating recommendations into two categories: salary and cost increases and support for program priorities. Eighteen percent of the University's recommendation is for salary and cost increases. This includes funding for salary increases, related Social Security contributions, and other inflationary increases associated with University operations (utilities, library materials, and all other institutional operations). The remaining 82 percent of the University's recommendation supports programs identified in *Higher Values in Higher Education*.

Western Illinois University Fiscal Year 2018 Appropriated Funds Operating Budget Request			
	Dollar Increase	Percent Increase	Priority
Salary and Cost Increases			
Salaries (on 95% of Base)	\$1,000,000	1.05%	
Other General Costs	<u>800,000</u>	3.00%	
Total Salary and Cost Increases	\$1,800,000	1.84%	
Program Priorities			
Student Financial Aid	2,000,000		1
Deferred Maintenance	4,000,000		2
Quad Cities Campus Funding (Phase I and II)	\$1,600,000		3
STEM - Health Care Professional Education	250,000		4
STEM - Engineering	<u>250,000</u>		5
Total Program Priorities	\$8,100,000		
Total All Increases	\$9,900,000		

Salary Increases for Faculty and Staff. As stated in *Higher Values in Higher Education*, Western Illinois University's highest priority is to increase faculty and staff salaries to meet and exceed the mean of peer institutions. The \$1.0 million request for salary increases is 55.6 percent of the University's salary and cost increase recommendation. Salary erosion is a critical issue facing Western Illinois University. The ability to recruit and retain high achieving and diverse faculty and staff is directly related to ensuring educational quality. While internal reallocations provide some level of salary increase for faculty and staff, enhancing competitiveness remains the highest institutional priority, particularly in light of reduced salary competitiveness.

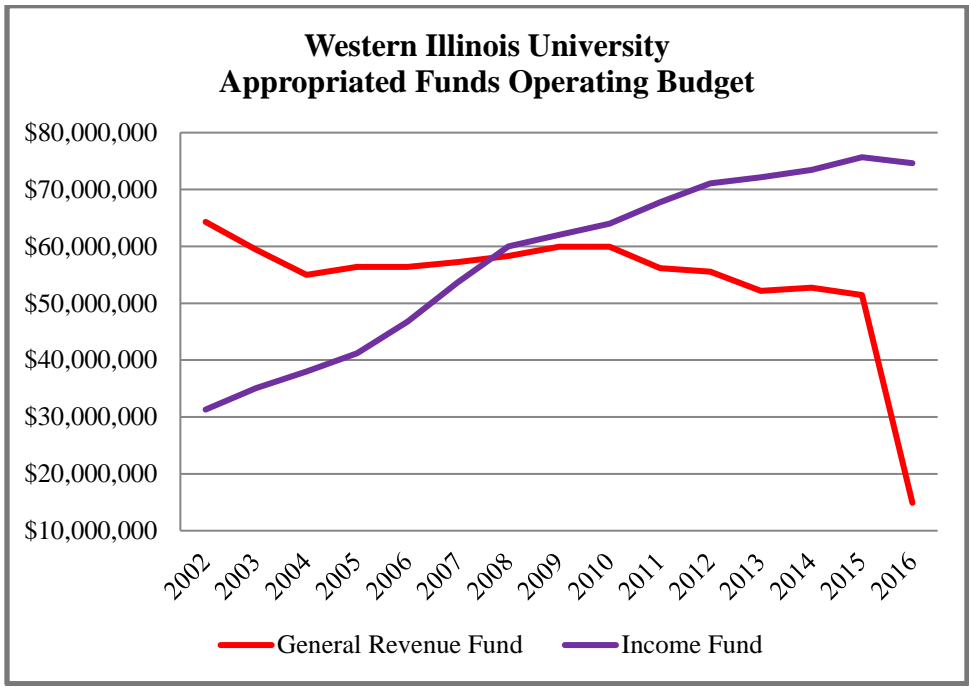
Support for Program Priorities. Western Illinois University is seeking \$8.1 million in funding for program priorities identified in *Higher Values in Higher Education*. These include:

- **Student Financial Aid (\$2,000,000)** to support access and affordability to higher education.
- **Permanent improvements and campus infrastructure enhancements (\$4,000,000)** to reduce the deferred maintenance backlog of over \$500 million.

- **Quad Cities Campus Funding - Phase I & II - (\$1,600,000)** for faculty and staff positions needed to support the opening of new facilities and academic programs.
- **STEM - Health Care Professional Education (\$250,000)** provides additional support for needed faculty and equipment for the program.
- **STEM - Engineering Program (\$250,000)** to provide salaries for faculty and support professionals as well as much needed equipment to provide quality education and maintain the ABET accreditation.

The requested \$8.1 million will help restore Western Illinois University’s status as a state-supported institution of higher education. Between Fiscal Years 2002 and 2016, state general revenue support for the University decreased by \$49.4 million or 77.0 percent. During this same time period, unfunded cost increases have been incurred for utilities, Illinois Veterans Grants, CMS health insurance and other unfunded budget items.

The effect, shown below, is that tuition costs (University Income Fund) associated with vital functions of higher education are being shifted from a shared statewide priority to the responsibility of students and their families.



Changes from Fiscal Year 2017 Operating Recommendation Request

Consistent with the University’s Strategic Plan, salary increases are the University’s highest priority. Cost increases for utilities, library material and other operating expenses are also important. Western Illinois University has not received funding for increased costs in over 15 years.

Western Illinois University is also requesting \$8.1 million in state funding to support its Strategic Plan, Higher Values in Higher Education. Funds to support deferred maintenance, student financial aid, operations in the Quad Cities, health care professional education, and the engineering program will improve economic development, educational partnerships, access, diversity, affordability, productivity, and accountability in Illinois public higher education.

Changes from Fiscal Year 2018 Operating Increase Recommendation				
(Dollars in Thousands)				
	Fiscal Year		Difference	
	<u>2017</u>	<u>2018</u>	<u>Amount</u>	<u>Percent</u>
Total Recommended Increase	<u>\$7,870.0</u>	<u>\$9,900.0</u>	<u>\$2,030.0</u>	25.79%
Salary and Cost Increases	<u>\$2,270.0</u>	<u>\$1,800.0</u>	<u>(\$470.0)</u>	-20.70%
Salary Increases	2,000.00	1,000.0	(1,000.0)	
Cost Increases				
Other General Materials	270.0	\$800.0	530.0	
Program Priorities	<u>\$5,600.0</u>	<u>\$8,100.0</u>	<u>\$2,500.0</u>	44.64%
Deferred Maintenance	2,000.0	4,000.0	2,000.0	
Student Financial Aid	1,500.0	2,000.0	500.0	
Quad Cities Campus Funding (Phase I and II)	1,600.0	1,600.0	-	
STEM -Health Care Professional Education	250.0	250.0	-	
STEM - Engineering Program	250.0	250.0	-	

**Western Illinois University’s Fiscal Year 2018 Operating Recommendations
To the Illinois Board of Higher Education**

Western Illinois University’s Fiscal Year 2018 operating budget request will be submitted to the Illinois Board of Higher Education October 15, 2016, pending board approval.

**FY2018 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Faculty and Staff Salaries

AMOUNT REQUESTED: \$1,000,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University’s Strategic Plan, displays the University’s goals, priorities, and contributions to the statewide strategic plan for higher education, *The Illinois Public Agenda for College and Career Success*. Consistent with these plans, Western Illinois University seeks funding for our highest institutional priority: meeting and exceeding average faculty and staff salaries at peer institutions.

At the core of any great university and system of higher education is a dedicated, diverse, and high-achieving employee base. Implementation and the ultimate success of the goals and priorities of *Higher Values in Higher Education* and the *Illinois Public Agenda for College and Career Success* are the direct responsibility of Western Illinois University's faculty and staff. Compensation is a critical element to the recruitment and retention of a university community dedicated to economic development, educational partnerships, access and diversity, quality, productivity, and accountability.

Recruiting and retaining high-achieving and diverse faculty and staff are directly related to improving the quality of academic and co-curricular programs and services. Such actions in the competitive job market necessitate faculty and staff salaries that meet and exceed the mean of peer institutions.

JUSTIFICATION FOR BUDGET REQUEST:

Illinois' strengths include its diverse economy, rich natural resources, strategic location, and well-trained workforce. Illinois owes much of its economic success and stability to the strong system of higher education. Continued prosperity is contingent upon statewide partnerships committed to investment in fair, equitable, market value faculty and staff salaries. The resources requested in this partnership proposal will be combined with other University funds to advance the highest priority actions in *Higher Values in Higher Education* which will help provide faculty and staff salaries that meet and exceed the mean of peer institutions.

**FY2018 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Student Financial Aid

AMOUNT REQUESTED: \$2,000,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, states:

“Western Illinois University also emphasizes affordability because a college education is essential in today's global and highly technological community. We firmly believe that higher education, and the benefits that it accords, is an investment, and that no student should be denied a college education because of financial need. We provide access and affordability to a high-quality educational experience that is responsive to student needs and circumstances.”

Funds are being requested to provide students with financial aid opportunities to support access and affordability to higher education. Over the past several years, Federal and State grant funding has remained fairly constant, while institutional financial aid has increased and at the same time family contributions toward education have declined due to the economy. The result has created a substantial increase in need for financial assistance and has forced needy students to borrow at high levels utilizing federal student loans. Even with higher levels of borrowing, a majority have insufficient funds to pay their college

expenses. Providing new and enhanced strategies for reducing the amount of student indebtedness upon graduation is consistent with University's Strategic Plan, *Higher Values in Higher Education*, and statewide strategic planning goals for higher education, identified in The Illinois Board of Higher Education's *Illinois Public Agenda for College and Career Success*.

JUSTIFICATION FOR BUDGET REQUEST:

The University is making a strong commitment to ensure that no Illinois citizen is denied access to higher education because of financial need. Funding will be used to provide scholarship funds to high-need, academically talented students to help reduce student indebtedness upon graduation.

**FY2018 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Deferred Maintenance

AMOUNT REQUESTED: \$4,000,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, states:

“Provide safe, accessible, responsible campus environments that meet the needs of University constituencies and reflect the core values of the University.”

Providing a safe, accessible, and responsive campus environment conducive to learning is crucial in a community of learners. The University estimates a total appropriated deferred maintenance backlog over \$223 million. This large backlog of projects is negatively impacting the campus learning environment.

In addition to funds requested for deferred maintenance needs, Capital Renewal funds are used to address deferred maintenance priorities on campuses. Between FY2004 and FY2017 Western Illinois University has requested \$18.0 million in Capital renewal funds and has received \$3.6 million. This has resulted in over \$14.4 million in lost funds that would have been used to address elevator maintenance, utility infrastructure repairs, and other critical needs on campus.

JUSTIFICATION FOR BUDGET REQUEST:

The University is making a strong commitment toward improving the campus physical environment. A reduction in the deferred maintenance liability is viewed as integral to achieving that objective. Funds will be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

**FY2018 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Quad Cities Campus Funding Phase I and II

AMOUNT REQUESTED: \$1,600,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

In July 2009, the State of Illinois invested \$59.3 million to construct the first two phases of the Western Illinois University-Quad Cities Riverfront Campus. The new location supports doubling enrollment from current levels to 3,000 students to meet the four goals of the *Illinois Public Agenda for College and Career Success* to increase educational attainment, ensure college affordability, address workforce needs, and enhance economic growth.

Phase I of the new Riverfront Campus opened in January 2012. The Phase I facility established a permanent home to the only public University in the Quad Cities. Phase II of the Riverfront Campus opened in August 2014. The State of Illinois has made a commitment to the citizens of Illinois to create and expand educational opportunities in the Quad Cities to advance all four goals of the *Illinois Public Agenda*. Western Illinois University has generated external funding and reallocated resources to support high demand programs and campus operations. We stand ready to continue expansion implementation with the State's partnership contributions

The current budget of Western Illinois University–Quad Cities is \$9.2 million. No new state resources have been given for the operations and maintenance of the Quad Cities Campus. The \$9.2 million in appropriated funding has been reallocated from existing dollars to support the new campus. We are requesting \$1.6 million in funds to support existing operations and future growth opportunities.

JUSTIFICATION FOR BUDGET REQUEST:

Western Illinois University reallocated institutional resources to open the Riverfront Campus Phases I and II as soon as construction was completed in 2012 and 2014, respectively. Educational demand has been demonstrated through steady enrollment during a period of decreasing Illinois high school and community college graduates (12% over the last four years).

The University continues to support students in a variety of majors and has made a significant investment in STEM fields. The recent addition of our Engineering to our educational portfolio has generated great interest from the manufacturing and engineering professions. We have developed partnerships with local community colleges and offer high school and community college dual enrollment options for all academic majors.

Illinois is a leading net exporter of high school graduates. The expansion of Western Illinois University gives higher education access to 400,000 residents in a region located on the Illinois/Iowa Border. As presented when the University requested capital funds for Riverfront Campus, new faculty and staff positions and operational and maintenance support are needed to support expanded academic programs.

Such actions are necessary to increase educational attainment to match best-performing states (*Illinois Public Agenda, Goal 1*).

However, the University should not be expected to maintain the state's commitment to public higher education in the Quad Cities alone, nor should it rely on large tuition increases. State appropriations to Western Illinois University have decreased by 6 percent from Fiscal Year 2012 to Fiscal Year 2015. Exercising conservative fiscal management, the modest \$1.6 million request covers only a portion of the State's share of essential funds necessary to support public education of Illinois citizens.

With new state funding, Western's expenditures will remain focused on the core function of instruction. The dollars will be allocated to support building additional instructional capacity, enhancements for our STEM fields, and to continue to build necessary and streamlined structures to support Illinois public higher education in the Quad Cities.

Western Illinois University continues to maintain our commitment to provide an affordable education for Illinois Citizens. Our administrative and instructional costs remain below the statewide average. Our four year cost guarantee for tuition and fees, room and board rates sets us apart from other Illinois public universities. Our mission to provide access to all Illinois residents, regardless of their socioeconomic backgrounds, necessitates continued financial support from the state for our Quad Cities campus.

**FY2018 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: STEM - Health Care Professional Education

AMOUNT REQUESTED: \$250,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Addressing the critical regional shortage of nurses in West Central Illinois (i.e., Galesburg through Quincy), Western Illinois University-Macomb is coordinating with local community colleges and area health care providers to provide a baccalaureate of science in nursing and an RN-BSN Completion program for community college transfer students, practicing nurses and a pre-licensure program to prepare graduates to take the national council licensing exam (NCLEX) to be an RN. The participating agencies in this collaborative relationship are McDonough District Hospital, Blessing Hospital, St. Mary's Hospital, Memorial Hospital in Carthage, Graham Hospital, Peoria County Jail, Grand Prairie Assisted Living, The Elms, Heartland Health Care, YMCA Child Care Center, Western Illinois Home Health, St. Francis Medical Center, Methodist Hospital, Wesley Village, Everly House, Macomb Public Schools, St. Paul Catholic School, Mental Health Centers of Western Illinois, Beu Health Center, McDonough County Health Department, Fulton County Health Department, and Knox County Health Department. There are three

community colleges in the area whose graduates articulate into the RN-BSN completion program: Black Hawk College, Spoon River College, and Carl Sandburg College.

The demand of the health care delivery system is such that baccalaureate-prepared nurses are urgently needed in hospitals for staff and leadership positions, for positions in specialty units, and for a variety of positions in long-term care facilities and clinics. Some health care agencies in the area hire only BSN prepared nurses. Also, many administrators in public health and community health agencies prefer baccalaureate-prepared nurses. Research conducted by Linda Aiken, PhD, RN and others has indicated that patient care outcomes improve with higher numbers of baccalaureate prepared nurses in the workforce. The latest information available from the IDFPR/Illinois Center for Nursing RN Survey Report in 2014 indicates that over 30% of the RN workforce is over 55-64 years of age and additional 10+% is over 65 years of age. Slightly less than 40% of the total RN workforce has a baccalaureate or higher degree in nursing; the Institute of Medicine recommends that at least 80% of the workforce have a baccalaureate or higher degree in nursing. There is a 40% difference in what is available and what is needed to ensure the safety and well-being of the public. This program addresses the nursing shortage as well as increasing the educational level of the practicing registered nurse.

The Health Care Professional Education program will provide two degree-related programs. The RN-BSN Completion program is designed for nurses who have obtained their registered nurse licensure and seek to acquire a bachelor's degree. The program will provide a bridge for associate degree and diploma nurses who wish to develop the skills preparing them for a higher level of nursing practice and advancement in their nursing careers.

The Pre-licensure Nursing program will provide a four-year baccalaureate degree leading to the BSN and the requisite education for graduates to be able to take the National Council Licensing Exam (NCLEX) to become a registered nurse. The program also provides opportunities to students who have no prior nursing education.

JUSTIFICATION FOR BUDGET REQUEST:

The RN to BSN completion program has 12 students enrolled in online courses. The four-year program has 64 pre-licensure students enrolled for fiscal year 2017 with continued growth anticipated through fiscal year 2019. This is based on current pre-nursing enrollment and anticipated transfer students. There are 220 pre-nursing students in the current fiscal year, and, based on state-wide program trends, enrollment increased in fiscal year 2017 and is expected to continue.

Funding requested for the Health Care Professional Education program will provide support for additional full-time faculty, full-time support staff members, and will provide funds to purchase instructional laboratory equipment and library materials.

FY 2018 OPERATIONS AND GRANTS DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS AND PROGRAM PRIORITIES

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: STEM - Bachelor of Science in Engineering

AMOUNT REQUESTED: \$250,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Western Illinois University received authorization on October 7, 2008 from the Illinois Board of Higher Education to offer a Bachelor of Science in Engineering degree program at the WIU Quad Cities campus. This is a multidisciplinary engineering degree designed to prepare graduates for technology leadership in the 21st Century. The degree requires a minimum of 120 semester hours. Students complete 43 s.h. of WIU’s general education core, 30 s.h. of math and science (10 s.h. are dual counted for general education credits), 27 s.h. in core engineering science, and a 30 s.h. emphasis in general engineering, robotics, civil engineering, industrial engineering, and electronics engineering.

The program is designed to meet the Accreditation Board for Engineering and Technology (ABET) general engineering standards and is currently being offered at the new WIU Quad Cities Riverfront campus in Moline, Illinois. This program is vital to the region and is the only public 4-year engineering degree available in the Quad Cities Area.

JUSTIFICATION FOR BUDGET REQUEST:

Instruction was first offered starting in August of 2009 to three students of which two graduated in May 2011. The program was accredited in August of 2012 retroactive to November 2011. As of August 2016, there were 27 seniors, 42 juniors, 25 sophomores and 73 freshman students that are taking classes for this program. Almost 50 students at Black Hawk College, Eastern Iowa Community College and other regional community colleges are preparing to enter the program. By the seventh year of operation, the program has grown to 167 majors and 40 degrees awarded. We estimate that another 24 degrees will be awarded this year for a total of 64 degrees awarded by May 2017.

The funds will be used to provide salaries for additional full-time professors, and another technician to handle the rapidly increasing numbers of engineering students enrolled in the program.

Funds will also be used to support operations and purchases of essential software and engineering laboratory equipment to support instruction and to comply with ABET requirements (ABET’s criterion states that modern tools, equipment, computing resources, and laboratories appropriate to the program must be available, accessible, and systematically maintained and upgraded to enable students to attain the student outcomes and to support program need).

Resolution No. 16.10/4: FY 2018 Appropriated Capital Budget Recommendations

Interim Vice President Bierman outlined the recommendation as submitted to the Board.

A motion was made by Trustee Cole to approve. Trustee Savala seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Lyneir Cole	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Yes
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

The motion carried.

Resolution:

WHEREAS Western Illinois University must prepare annual appropriated capital budget recommendations for the Illinois Board of Higher Education, Illinois State Legislature, and the Governor; and,

WHEREAS Western Illinois University's Fiscal Year 2018 budget recommendations advance institutional progress and sustainability for the University's Strategic Plan, *Higher Values in Higher Education*, Campus Master Plans on the Macomb and Quad Cities campuses, and the Illinois Board of Higher Education's statewide strategic plan for higher education, *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*; and,

WHEREAS the Fiscal Year 2018 Appropriated Capital Budget Recommendations require Western Illinois University Board of Trustees approval prior to submission:

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2018 Appropriated Capital Budget Recommendations as presented in the *Fiscal Year 2018 Appropriated Capital Budget Recommendations* document, and be it further resolved that the President be authorized to make technical adjustments in the capital budget recommendations if necessary.

Fiscal Year 2018 Capital Budget Recommendations
Western Illinois University

Western Illinois University recommends \$288.7 million for capital projects to support high-quality academic programs, co-curricular services, and regional economic development for fiscal year 2018. All of the requested funds will support new construction on the Macomb and Moline campuses to address highly needed space for premier academic programs. A total of \$14.4 million in capital renewal funds is also requested to support critical deferred maintenance needs.

Background

Composition of the Recommendation

Western Illinois University operates two distinct campuses, and each has unique capital priorities and needs. The University has prioritized the overall needs of the University into the recommendation below.

Western Illinois University
Fiscal Year 2018 Capital Recommendation

(Dollars in Thousands)

<u>Priority</u>	<u>Description</u>	<u>Project Type</u>	<u>Requested Amount</u>
1	WIU - Macomb Science Phase I	New Construction & Renovation	\$64,600
2	WIU - Macomb Science Phase II	Renovation	\$54,300
3	WIU - Macomb Tillman Hall	Renovation	\$22,900
4	WIU - QC Phase Three	New Construction	\$37,400
5	WIU - Macomb Education Building	New Construction	\$73,200
6	WIU - Macomb Stipes Hall	Renovation	<u>\$36,300</u>
Total Recommendation			\$288,700

A summary statement documenting need for these projects is displayed below. Additional, detailed information on the scope, design, and costs of each project begins on page three of this report.

Priority 1: Western Illinois University-Macomb Science Building Phase I The current College of Arts and Sciences' three science facilities, Currens Hall, Waggoner Hall, and Tillman Hall, are obsolete in providing high-quality comprehensive instructional laboratories. All three facilities were constructed before modern laboratory standards were developed for acceptable indoor air quality and energy efficiency. Antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. These lead to detrimental impacts on teaching; research; and student, faculty, and staff recruitment and retention. Phase I includes the construction of a new science building, an addition and remodel to Currens Hall. The new science building will consolidate existing and support new academic programs, as Western Illinois University becomes a leading comprehensive university in the United States.

Priority 2: Western Illinois University-Macomb Science Building Phase II Phase II will continue with the improvements to the science programs at WIU by renovating an existing building. Waggoner Hall will be considered for renovations to improve the overall science facilities.

Priority 3: Western Illinois University-Classroom Building Renovation Tillman Hall. Tillman Hall was originally constructed in 1954 as the first science building on the campus of Western Illinois University. The needs of the University have changed significantly since the building's original construction over sixty years ago. The deferred maintenance needs of the building are also excessive as all of the systems are past expected life.

Priority 4: Western Illinois University-Quad Cities Riverfront Campus Building Phase Three In 2010, the state committed to building the first two phases on the newly developing Western Illinois University-Quad Cities Riverfront Campus. Building Complex Three will complete the construction of the new campus that serves a regional population of 400,000 residents and leverages \$175 million in private investment and foundation support for education, entrepreneurship, technology, new jobs, and economic opportunity.

Priority 5: Western Illinois University-Education Building Horrabin Hall was originally constructed in 1965 as a laboratory school and encompassed K-12 grades. The needs of the College of Education and Human Services do not match the current building construction. This project would reconstruct the building on the site of Horrabin Hall.

Priority 6: Western Illinois University- Stipes Hall Renovation Stipes Hall was constructed in 1968 and has had no major renovations or updates. The University through is the Macomb Facilities Master Plan update and Strategic Building Renovation Matrix has identified the building as a priority for renovation. The building is a high profile, heavily used part of the academic programs on campus and it also has a high deferred maintenance backlog.

Capital Renewal The University is requesting \$14.4 million in capital renewal funds to be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

Priority Changes from Fiscal Year 2016

The priorities for FY2016 are shown below. There are no changes between our FY16 and FY17 request.

Priority Changes			
Description	Project Type	<u>FY2018</u>	<u>FY2017</u>
WIU - Macomb Science Phase I	New Construction & Renovation	1	1
WIU - Macomb Science Phase II	Renovation	2	2a
WIU - Macomb Tillman Hall	Renovation	3	
WIU - QC Phase Three	New Construction	4	2b
WIU - Macomb Education Building	New Construction	5	4
WIU - Macomb Stipes Hall	Renovation	6	5

Adhering to Illinois Board of Higher Education guidelines and format, the following recommendations for Western Illinois University's Fiscal Year 2018 capital projects will be made (pending Western Illinois University Board of Trustees approval).

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB SCIENCE PHASE I

PRIORITY: 1

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 64,600,000 (Planning, Design and Construction)

BACKGROUND DATA

The current College of Arts and Sciences' facilities, Currens Hall (physical sciences, 1970), Waggoner Hall (life sciences, 1968), and Tillman Hall (earth sciences, 1953) are obsolete in providing high-quality instructional laboratories. These facilities were constructed before modern laboratory standards were developed by the American Society of Heating, Refrigerating and Air-Conditioning Engineers. Western Illinois University science facilities fall below acceptable indoor air quality and energy-efficiency standards. The antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. This problem produces detrimental impacts on teaching, research, and student/faculty/staff recruitment and retention.

The basic teaching and laboratory layouts of Western Illinois University's current science facilities are pedagogically obsolete and do not easily allow for the integration of new science technologies. A new facility to house science-based programs will provide the ability to integrate new laboratory technologies with the latest in science pedagogy and will foster multidisciplinary interaction through the consolidation of departments from previously diverse locations. In addition, planning studies were completed to evaluate and program future projects to renovate Currens and Waggoner Halls to allow the College of Arts and Sciences to consolidate academic programs to a single campus locale and provide for additional facility improvements/enhancements for the humanities and social sciences which are critical to the mission of the College of Arts and Sciences.

The new science building and renovation of Currens Hall will also support expanding academic programs. This includes the new forensic chemistry program and a new nursing program as approved by the Western Illinois University Board of Trustees and Illinois Board of Higher Education.

QUANTIFICATION

Western Illinois University completed a space planning and utilization study for a new state-of-the-art science facility during Fiscal Year 2007 and completed an update in Fiscal Year 2014. The building will include both wet and dry instructional laboratories, office space, and classrooms. The facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities. In addition, the project will include the provision for service drives, limited parking, exterior site development, and connections to Currens Hall and all required campus utility infrastructure.

DEPENDENT RELATIONSHIPS

Upon completion of this project, Western Illinois University will seek funds in Science Phase II for the remodel of Waggoner Hall. These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2018

CAPITAL REQUEST

PROJECT NAME WIU - Macomb Science Phase I

(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Office	4,040	1.7	6,868	286.01	\$ 1,964.3
Classrooms	650	1.5	975	276.28	\$ 269.4
Instructional Dry Laboratories	11,000	1.64	18,040	309.5	5,583.4
Instructional Wet Laboratories	12,700	1.64	20,828	327.29	6,816.8
Special Use	2,200	1.8	3,960	276.42	1,094.6
Supporting Facilities	400	1.2	480	258.03	123.9
Currens remodel	95,000	1.5	142,500	125.95	17,947.9
1) BASE TOTAL	125,990		193,651		\$ 33,800.2
2) ADDED COSTS:					\$ 11,661.1
a) Historic Preservation Considerations: _____					
b) Green Building Design/LEED Certification Level SILVER_ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					2,028.0
c) Other Energy Efficiencies: _____					
3) BASE COST					\$ 47,489.3
4) ADD ESCALATION COST (For monthly escalation costs, use Statewide Average: 2.2 percent per year, or .183 percent per month from base to bid date.) Expected Bid Date: <u>May-19</u> Escalation/month: <u>0.00183</u> Number of Months to Bid Date: <u>30</u>					2,607.2
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 50,096.5
6) ADD 10% FOR CONTINGENCIES					5,009.6
SUBTOTAL, BUILDING BUDGET					\$ 55,106.1
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>9.60%</u> *					5,290.2
ON-SITE OBSERVATION:					502.2
NUMBER OF MONTHS <u>24</u>					
DAYS PER WEEK <u>5</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					289.6
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					1,653.2
4) OTHER ADDS (SEE 2 BELOW)					1,498.3
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					275.5
SUB-TOTAL, BUDGET ADDS					\$ 9,509.0
TOTAL, BUILDING BUDGET					\$ 64,615.1

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE	TOTAL	\$ 1,243.4
Number of additional staff: <u>8</u>	Salaries and Related	415.1
	Utilities	388.3
	Repairs and Maintenance	440.0

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE Science Building Programming Study, Ratio Architects

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Scott Coker

PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

1 Added costs include: FFE (18%), LEED (6%), Sophisticated Piping (1%) and site/utilities work (15.5%)

2 Added costs include: building commissioning, testing and balancing, and technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB SCIENCE PHASE II

PRIORITY: 2

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 54,300,000 (Planning, Design and Construction)

BACKGROUND DATA

The current College of Arts and Sciences' facilities, Currens Hall (physical sciences, 1970), Waggoner Hall (life sciences, 1968), and Tillman Hall (earth sciences, 1953) are obsolete in providing high-quality instructional laboratories. These facilities were constructed before modern laboratory standards were developed by the American Society of Heating, Refrigerating and Air-Conditioning Engineers. Western Illinois University science facilities fall below acceptable indoor air quality and energy-efficiency standards. The antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. This problem produces extremely detrimental impacts on teaching, research, and student/faculty/staff recruitment and retention.

The basic teaching and laboratory layouts of Western Illinois University's current science facilities are pedagogically obsolete and do not easily allow for the integration of new science technologies. A new facility to house science-based programs will provide the ability to integrate new laboratory technologies with the latest in science pedagogy and will foster multidisciplinary interaction through the consolidation of departments from previously diverse locations. In addition, planning studies were completed to evaluate and program future projects to renovate Currens and Waggoner Halls to allow the College of Arts and Sciences to consolidate academic programs to a single campus locale and provide for additional facility improvements/enhancements for the humanities and social sciences which are critical to the mission of the College of Arts and Sciences.

The new science building and renovation of Currens Hall will also support new academic programs. This includes the new forensic chemistry program and a new nursing program as approved by the Western Illinois University Board of Trustees and Illinois Board of Higher Education.

QUANTIFICATION

Western Illinois University completed a space planning and utilization study for a new state-of-the-art science facility during Fiscal Year 2007 with an update completed in Fiscal Year 2014. This project will continue the Science Facilities project by remodeling Waggoner Hall.

DEPENDENT RELATIONSHIPS

This project would commence upon completion of the Macomb Science Phase I.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104

BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2018

CAPITAL REQUEST

PROJECT NAME WIU - Macomb Science Phase II

(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Building Remodel	102,000	1.5	142,000	220.4	\$ 31,296.8
1) BASE TOTAL	102,000		142,000		\$ 31,296.8
2) ADDED COSTS:					\$ 7,511.2
a) Historic Preservation Considerations: _____					
b) Green Building Design/LEED Certification Level SILVER_ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					1,877.8
c) Other Energy Efficiencies: _____					
3) BASE COST					\$ 40,685.8
4) ADD ESCALATION COST					2,233.7
(For monthly escalation costs, use Statewide Average: 2.2 percent per year, or .183 percent per month from base to bid date.)					
Expected Bid Date: <u>May-19</u> Escalation/month: <u>0.00183</u>					
Number of Months to Bid Date: <u>30</u>					
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 42,919.5
6) ADD 10% FOR CONTINGENCIES					4,291.9
SUBTOTAL, BUILDING BUDGET					\$ 47,211.4
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>6.76%</u> *					3,191.5
ON-SITE OBSERVATION:					502.2
NUMBER OF MONTHS <u>24</u>					
DAYS PER WEEK <u>5</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					184.7
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					1,416.3
4) OTHER ADDS (SEE 2 BELOW)					1,564.8
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					236.1
SUB-TOTAL, BUDGET ADDS					\$ 7,095.6
TOTAL, BUILDING BUDGET					\$ 54,307.1

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE	TOTAL	\$	-
Number of additional staff: <u>0</u>	Salaries and Related		-
	Utilities		-
	Repairs and Maintenance		-

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Scott Coker
 PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

1 Added costs include: FFE (18%), LEED (6%), Sophisticated Piping (1%) and Asbestos abatement (5%)
 2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (5%)

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB TILLMAN HALL REMODEL
PRIORITY: 3

RAMP BUDGET CATEGORY: Major Remodeling

REQUESTED FUNDING: \$ 22,900,000 (Planning, Design and Construction)

BACKGROUND DATA

Tillman Hall was originally constructed in 1954 as the first science building on the campus of Western Illinois University. The needs of the University have changed significantly since the building's original construction over sixty years ago. The deferred maintenance needs of the building are also excessive as all of the systems are past expected life.

QUANTIFICATION

Tillman was first constructed as a science building and its use has significantly changed since 1954. The facility is outdated and does not match the latest instruction standards that are demanded at a modern university. Updated academic facilities will benefit the academic mission of the University.

The remodeled facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities.

DEPENDENT RELATIONSHIPS

These actions are consistent with the Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2018

CAPITAL REQUEST

PROJECT NAME WIU - Macomb Tillman Remodel

(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Building Remodel	58,625	1.70	88,400	\$ 160.60	\$ 14,197.0
					0.0
					0.0
					0.0
					0.0
1) BASE TOTAL	77,971		138,103		\$ 14,197.0
2) ADDED COSTS:					1,703.6
a) Historic Preservation Considerations: _____.					
b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					851.8
c) Other Energy Efficiencies. _____.					
3) BASE COST					\$ 16,752.5
4) ADD ESCALATION COST (For monthly escalation costs, use Statewide Average: 2.2 percent per year, or .183 percent per month from base to bid date.) Expected Bid Date: <u>May-19</u> Escalation/month: <u>0.00183</u> Number of Months to Bid Date: <u>30</u>					\$ 919.7
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 17,672.2
6) ADD 10% FOR CONTINGENCIES					176.7
SUBTOTAL, BUILDING BUDGET					\$ 19,439.4
ADDITIONAL BUDGET ADDS:					
1) A/E FEES ____ 7.56% *					1,469.6
ON-SITE OBSERVATION:					502.2
NUMBER OF MONTHS <u>30</u>					
DAYS PER WEEK <u>4</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					98.6
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					583.2
4) OTHER ADDS_see 2 below_ (ADA, Asbestos, Hazardous Materials, etc. -- please specify)					670.1
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					97.2
SUB-TOTAL, BUDGET ADDS					\$ 3,420.9
TOTAL, BUILDING BUDGET					\$ 22,860.3

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE				TOTAL	\$ 0.0
Number of additional staff: _____		Salaries and Related	_____		
		Utilities	_____		
		Repairs and Maintenance	_____		
		All Other	_____		

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE _____
 NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Scott Coker
 PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

1 Added costs include: FFE (7%), LEED (6%), and Asbestos Abatement (5%)

2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (4%)

PROJECT: WESTERN ILLINOIS UNIVERSITY - QUAD CITIES
RIVERFRONT CAMPUS BUILDING COMPLEX THREE

PRIORITY: 4

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$37,400,000

BACKGROUND DATA

Western Illinois University-Quad Cities Riverfront Campus Phase III

Western Illinois University-Quad Cities (WIU-QC) is the only public university in a metropolitan area of over 375,000 residents. In recognizing the growth and capacity limits of WIU-QC at its current location, the State supported the first two (of three) phases for construction of the Western Illinois University-Quad Cities Riverfront Campus to achieve *Illinois Public Agenda* Goal 4 of better integrating Illinois' educational, research, and innovation assets to meet economic needs of the state and its regions.

Post-Phase II operations will generate economic impacts for the region of 330 jobs and \$13.0 million in labor income. Phase III will complete the construction of the new campus that serves as an educational and economic stimulus. In total, the Western Illinois University-Quad Cities Riverfront Campus will leverage a total of \$175.0 million in private investment and foundation support for education, entrepreneurship, technology, new jobs, and economic opportunity.

Successful redevelopment of adjacent property to the campus known as "RiverTech" will create a \$100.0 million taxable base; attract 2,000 new and existing jobs with a one-time construction impact in excess of \$150.0million. Current projects that the State of Illinois helped cultivate by developing the Western Illinois University-Quad Cities Riverfront Campus by virtue of the new campus location include:

- A \$50.0 million project by the KONE Corporation to house their North American Operation Center on the Mississippi Riverfront. This new construction completes a three-phase \$71.0 million mixed-use development known as Bass Street Landing.
- A \$45.0 million Transit Oriented Development/Amtrak Station that will include an intermodal pedestrian transport center and a new high rise office structure with retail and food service amenities.
- A \$5.0 million new facility for research and development by public and private sectors.
- A \$12.0 million, 90-unit work-live urban lofts, with retail and businesses located on the lower floors.
- A \$3.0 million new Healthcare Center for those underserved in the Hispanic community.

A fully completed Riverfront Campus is the "cornerstone" to these developments, and Western will continue to be a conservative steward of state resources. Phase III exclusively focuses on the academic mission of the University. All ancillary services such as bookstores, retail, and food service will be privately developed to support the local economy and new job creation.

QUANTIFICATION

Phase III will complete the new Western Illinois University-Quad Cities Riverfront Campus, and provide the infrastructure to support 5,000 students. Phase III is essential for academic programs and support services; lab and research space; and facilities to support technology, patent transfer, and community events.

DEPENDENT RELATIONSHIPS

There are no dependent relationships between this project and any other state-funded capital project. However, there are significant educational and economic development gains to be noted. The completed Western Illinois University-

Quad Cities Riverfront Campus will have an economic impact of over \$50 million annually and will double the number of college graduates to 500 annually.

Phase III provides the necessary facilities to increase enrollment and meet *Illinois Public Agenda* Goal 1 of increasing educational attainment to match best-performing states. Without essential space, the University will not be able to increase enrollment and degree attainment. An educated community is especially important to a host county that earns 81.8 percent of the state's median family income. Moreover, spatial access is necessary to achieve *Illinois Public Agenda Goal 4* of increasing the number of high-quality post-secondary credentials to meet the demands of the economy and an increasingly global society.

DESIRED COMPLETION DATE

This project will be completed as soon as possible after funds have been released. A traditional planning then construction approach will take up to 54 months to complete.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2018
CAPITAL REQUEST
PROJECT NAME WIU-QC Riverfront Phase III
(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Office	4,600.0	1.70	7,820	\$286.01	\$ 2,236.6
Classrooms	16,000.0	1.50	24000	276.28	\$ 6,630.7
Instructional Wet Laboratories	2,800.0	1.64	4,592	327.29	\$ 1,502.9
Supporting Facilities	5,000.0	1.20	6,000	258.03	\$ 1,548.2
Research Lab (Wet)	2,800.0	1.67	4,676	433.51	\$ 2,027.1
Special Use	2,575.0	1.80	4,635	276.42	\$ 1,281.2
General Use	12,000.0	1.90	22800	330.24	\$ 7,529.5
1) BASE TOTAL	45,775		74,523		\$ 22,756.2
2) ADDED COSTS: see 1 below					\$ 4,892.6
a) Historic Preservation Considerations: _____.					
b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					
c) Other Energy Efficiencies: _____.					
3) BASE COST					\$ 27,648.8
4) ADD ESCALATION COST					\$ 1,517.9
(For monthly escalation costs, use Statewide Average: 2.2 percent per year, or .183 percent per month from base to bid date.)					
Expected Bid Date: <u>May-19</u> Escalation/month: <u>0.00183</u>					
Number of Months to Bid Date: <u>30</u>					
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 29,166.7
6) ADD 10% FOR CONTINGENCIES					2,916.7
SUBTOTAL, BUILDING BUDGET					\$ 32,083.4
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>7.5</u> *					2,406.3
ON-SITE OBSERVATION:					320.9
NUMBER OF MONTHS <u>15</u>					
DAYS PER WEEK <u>5</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					136.4
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					962.5
4) OTHER ADDS <u>see 2 below</u> (ADA, Asbestos, Hazardous Materials, etc. -- please specify)					1,361.8
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					160.4
SUB-TOTAL, BUDGET ADDS					\$ 5,348.2
TOTAL, BUILDING BUDGET					\$ 37,431.6

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE	TOTAL	\$ 409.3
Number of additional staff: <u>3</u>	Salaries and Related	143.3
	Utilities	170.0
	Repairs and Maintenance	96.0
	All Other	

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE WIU Riverfront Campus
NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION William Brewer
PHONE NUMBER 309-762-9481

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

1 Added costs include: FFE (7%), LEED (6%), site work (3.5%) and Data Center (5%)

2 Added costs include: building commissioning, testing and balancing, technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB EDUCATION BUILDING

PRIORITY: 5

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 73,200,000 (Planning, Design and Construction)

BACKGROUND DATA

Horrabin Hall was constructed in 1965 as a laboratory school housing K-12 grade. Horrabin has not had any major renovations or retrofits in 50 years. The College of Education and Human Services is housed in the 150,000 square feet of classrooms and offices in Horrabin.

QUANTIFICATION

In the Macomb Master Plan update, the Master Plan Steering committee identified eight renovation criteria that were used to prioritize building renovation projects. Horrabin Hall was identified as a high priority for renovation due to high critical deferred maintenance, containing University signature programs and facilities not matching the current needs of the College. Updated academic facilities will benefit the academic mission of the College and the University.

The proposed building would be constructed on the existing site of Horrabin Hall with design features to promote the latest in teaching styles, electronic classrooms and student/faculty interaction.

The new facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities.

DEPENDENT RELATIONSHIPS

This project would construct the new Education building on the current site of Horrabin Hall.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2018

CAPITAL REQUEST

PROJECT NAME WIU-Education Building

(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Building	100,000	1.5	150,000	276.33	\$ 41,449.5
1) BASE TOTAL	100,000		150,000		\$ 41,449.5
2) ADDED COSTS:					\$ 11,191.4
a) Historic Preservation Considerations: _____					
b) Green Building Design/LEED Certification Level SILVER_ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					2,487.0
c) Other Energy Efficiencies: _____					
3) BASE COST					\$ 55,127.8
4) ADD ESCALATION COST (For monthly escalation costs, use Statewide Average: 2.2 percent per year, or .183 percent per month from base to bid date.) Expected Bid Date: <u>May-19</u> Escalation/month: <u>0.00183</u> Number of Months to Bid Date: <u>30</u>					3,026.5
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 58,154.4
6) ADD 10% FOR CONTINGENCIES					5,815.4
SUBTOTAL, BUILDING BUDGET					\$ 63,969.8
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>6.34%</u> *					4,055.7
ON-SITE OBSERVATION:					502.2
NUMBER OF MONTHS <u>24</u>					
DAYS PER WEEK <u>5</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					227.9
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					1,919.1
4) OTHER ADDS (SEE 2 BELOW)					2,205.1
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					319.8
SUB-TOTAL, BUDGET ADDS					\$ 9,229.8
TOTAL, BUILDING BUDGET					\$ 73,199.6

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE	TOTAL	\$	-
Number of additional staff: <u>0</u>	Salaries and Related		-
	Utilities		-
	Repairs and Maintenance		-

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Scott Coker

PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

1 Added costs include: FFE (7%), LEED (6%), site work/building demo (15%) and Abestos Abatement (5%)

2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (4%)

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB STIPES BUILDING REMODEL
PRIORITY: 6

RAMP BUDGET CATEGORY: Major Remodeling

REQUESTED FUNDING: \$ 36,300,000 (Planning, Design and Construction)

BACKGROUND DATA

Stipes Hall was constructed in 1968. Stipes Hall has not had any renovations or major remodeling since its opening over 45 years ago. The University, through its recent Macomb Campus Master Plan update and Strategic Building Renovation matrix, has identified Stipes as a high priority for renovation. Stipes Hall has over 140,000 square feet of classroom and office space and houses the College of Business and Technology.

QUANTIFICATION

In the Macomb Master Plan update, the Master Plan Steering committee identified eight renovation criteria that were used to prioritize building renovation projects. Stipes Hall is a high profile building on campus, has high critical deferred maintenance and houses University Signature programs. Updated academic facilities will benefit the academic mission of the University.

The remodeled facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities.

DEPENDENT RELATIONSHIPS

These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
BUDGET YEAR BUILDING BUDGET ESTIMATION FORM

FISCAL YEAR 2018
CAPITAL REQUEST

PROJECT NAME WIU-Stipes Remodel

(IN THOUSANDS OF DOLLARS)

SPACE TYPE	NASF	MULTIPLIER FACTOR	GSF	FY2017 \$/GSF*	COST
Building	100,000	1.7	142,000	160.6	\$ 22,805.2
1) BASE TOTAL	100,000		142,000		\$ 22,805.2
2) ADDED COSTS:					\$ 2,736.6
a) Historic Preservation Considerations: _____.					
b) Green Building Design/LEED Certification Level SILVER_ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.)					1,368.3
c) Other Energy Efficiencies: _____.					
3) BASE COST					\$ 26,910.1
4) ADD ESCALATION COST					1,477.4
(For monthly escalation costs, use Statewide Average: 2.2 percent per year, or .183 percent per month from base to bid date.)					
Expected Bid Date: <u>May-19</u> Escalation/month: <u>0.00183</u>					
Number of Months to Bid Date: <u>30</u>					
5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION)					\$ 28,387.5
6) ADD 10% FOR CONTINGENCIES					2,838.8
SUBTOTAL, BUILDING BUDGET					\$ 31,226.3
ADDITIONAL BUDGET ADDS:					
1) A/E FEES <u>7.26%</u> *					2,267.0
ON-SITE OBSERVATION:					502.2
NUMBER OF MONTHS <u>24</u>					
DAYS PER WEEK <u>5</u>					
2) REIMBURSABLES (5% of A/E fees unless better estimate available)					138.5
3) CDB CONSTRUCTION ADMINISTRATION FEE (3%)**					936.8
4) OTHER ADDS (SEE 2 BELOW)					1,076.4
5) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT					156.1
SUB-TOTAL, BUDGET ADDS					\$ 5,077.0
TOTAL, BUILDING BUDGET					\$ 36,303.3

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE	TOTAL	\$ -
Number of additional staff: <u>0</u>	Salaries and Related	-
	Utilities	-
	Repairs and Maintenance	-

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Scott Coker

PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003.

1 Added costs include: FFE (7%), LEED (6%) and Asbestos Abatement (5%)

2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (4%)

PROJECT: WESTERN ILLINOIS UNIVERSITY – MACOMB
CAPITAL RENEWAL

RAMP BUDGET CATEGORY: Remodeling and Rehabilitation

REQUESTED FUNDING: \$14,400,000

BACKGROUND DATA

Higher Values in Higher Education, Western Illinois University's Strategic Plan, states:

“Provide safe, accessible, responsible campus environments that meet the needs of University constituencies and reflect the core values of the University.”

Providing a safe, accessible, and responsive campus environment conducive to learning is directly linked to responsive upkeep and repair of facilities. In addition to operating funds, Capital Renewal funds are used to address deferred maintenance needs on campuses. Since Fiscal Year 2004 Western Illinois University has only received \$3.6 million to address critical campus-wide elevator maintenance, utility infrastructure repairs, and numerous other needs on campus. The University currently estimates a total deferred maintenance and capital renewal backlog of over \$500 million. As is the case on all campuses in Illinois, there are many projects that have been critically needed for a substantial period of time and are negatively impacting the learning environment.

QUANTIFICATION

The University is making a strong commitment toward improving the campus physical environment. A reduction in the deferred maintenance liability is viewed as integral to achieving that objective. An increase in the Permanent Improvement budget will allow the University to address the increasing backlog of deferred maintenance projects.

Funds will be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

DEPENDENT RELATIONSHIPS

There are no other projects that this proposal is dependent.

DESIRED COMPLETION DATE

Design would commence as soon as funds are received.

ACADEMIC AND STUDENT SERVICES COMMITTEE

Trustee Nelson gave opening remarks regarding his happiness to return to the Board.

Report No. 16.10/3: Annual Report on Athletics

Director of Athletics Matt Tanney talked about the new Tradition of Tough branding campaign. Trustee Nelson asked about scheduling of football games for Division 1. We do have games on contract for 2017 and 2018, but the marketplace has changed due to the tournament at the end of the year. At this time, there is no indication that University of Illinois will pull out of its 2018 commitment (as Northwestern did for 2017). Trustee Nelson asked for a copy of the budget for Athletics and Director Tanney said he would provide it as requested. President Thomas commended Tanney for the work he and his area are doing. Trustee Savala commented on the high GPA of our student athletes. Trustee Cole commented on how nice it was to see the win against Northern this year.

Report No. 16.10/4: Office of Sponsored Projects Annual Report

Director Shannon Sutton gave an overview of Sponsored Projects activities. There were a fewer number of awards this past year, but the dollar volumes increased. Considering the fiscal climate, this is great news! Director Sutton highlighted some specific awards received on campus. These are also listed in her written report.

Resolution No. 16.10/5: New Unit of Instruction – Department of Liberal Arts and Sciences

Interim Provost Neumann noted that any new unit of instruction requires Board approval. If the Board approves, this will next go to the Illinois Board of Higher Education.

A motion was made by Trustee Ehlert Fuller to approve. Trustee Lester seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Lyneir Cole	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Yes
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

The motion carried.

Resolution:

WHEREAS the Liberal Arts and Sciences Program is a well-established program currently administered by the College of Arts and Sciences; and,

WHEREAS the demand for Liberal Arts and Sciences is strong; and,

WHEREAS the proposed change is supported by the Director of the Liberal Arts and Sciences program, the Dean of the College of Arts and Sciences, the Interim Provost and Academic Vice President, and the President;

THEREFORE be it resolved that the Board of Trustees of Western Illinois University approves the request to create a new unit of instruction, the Department of Liberal Arts and Sciences as presented.

Western Illinois University proposes to create a new academic unit of instruction, the Department of Liberal Arts and Sciences. The department will be housed in the College of Arts and Sciences.

The current Liberal Arts and Sciences program does not have any faculty members specifically assigned.

If approved, the following programs would exist within the Department of Liberal Arts and Sciences: Bachelor of Liberal Arts and Sciences, Master of Liberal Arts and Sciences, Minor in African American Studies, Minor in Women’s Studies, and Minor in Religious Studies. With the elimination of the African American Studies, Religious Studies, and Women’s Studies programs, the faculty members within these programs will be assigned to this new department.

Giving departmental status will provide the autonomy and unique identity that is appropriate for the entity's size. Departmental status will also give the faculty self-governance over budgeting, facilities and equipment management, faculty evaluation processes, and curriculum and program development.

GENERAL DISCUSSION and ACTION ITEMS

Report No. 16.10/5: The Statewide Budget Context and Western Illinois University's Mission-Driven Planning and Results

Vice President Rives provided a PowerPoint presentation on this report. FY02-17 funding trends were discussed, including annual percent of change in general revenue funding from FY03-15. Rives explained how the funding more recently has affected the universities. The language is that we have received 29% of our appropriations. Rives gave more details on sources of money and how they may be used. He reminded the Board that WIU is a personnel intensive organization.

We initiated the President's Executive Corporate Cluster, expanded dual enrollment agreements and outreach, implemented high demand programs and formats, and completed a price sensitivity and elasticity study (3% tuition reduction, etc...). To contain expenditures, we limited replacement hiring, implemented a retirement incentive, reduced 12 month contracts lengths, engaged in layoffs, began voluntary pay reductions, implemented furlough programs, enacted the APER committee, and implemented a hiring freeze.

Fiscal Years 2017 and 18 Plans and Preliminary Results: including planning parameters set last year, to be followed this and next year. We will continue to do what is best for WIU, including: support aggressive recruitment, continue establishment of high demand programs and formats, support persistence, intensify pursuit of external funding, identify new revenue streams, position the university for the next comprehensive fundraising campaign, advocate with business, industry, education and civic leaders, and implementing other strategies. We will also continue to reduce expenditures, by closing/combining offices/units, contract lengths, no salary increases for non-negotiated employees, etc... We will continue the FY17 furlough program, to reduce and conserve operating funds, consolidate and eliminate programs and services, and continue with previous budget strategies – mission-driven conservative practices. The university will maintain instructional and administrative costs per credit hour below the statewide average.

Rives updated the Board on the financial status of WIU. These include the FY08-15 composite financial indicators, our primary reserve ratio, the net operating reserve ratio, and the return on net assets ratio.

In summary, five items were addressed: Funding Trends, Budget Parameters, Fiscal Year 2016 Actions, Fiscal Year 2017 and 18 Plans and Preliminary Results, and finally, WIU Fiscal Health. Rives concluded by summarizing that the quality of Western is unsurpassed and provided examples of our rankings and accolades in support of this statement.

Report No. 16.10/6: Higher Learning Commission: Reporting on Spring 2016 Teach Out Plans for Disestablished Majors

Vice President Rives noted that this is notification to the Board that we have submitted our paperwork as appropriate to the Higher Learning Commission.

Report No. 16.10/7: President's Executive Corporate Cluster: Fiscal Year 2017 Update

Vice President Rives said that the model is very exciting and that things are happening. To demonstrate examples, he outlined specifically a few new partnerships in student recruitment through the performing arts. Someone from each of the colleges will also be a part of the "Go Team." Trustee Savala commented

that she is a “big groupie” of this program. She asked about tracking and measuring. Rives said it will be forthcoming in a December report, and then gave an overview of how it will work. The Board discussed this further.

The President announced he will be hiring a Chief of Staff for his office as Maggie Fultz leaves the Office of the President and moves to the Quad Cities Campus.

Report No. 16.10/8: Quarterly Planning Update

Vice President Rives noted that the report is as presented. Trustee Ehlert Fuller commented on the need for a revised road map moving forward.

Report No. 16.10/9: FY 2017 Long Term Plan Update

The report was as submitted with no comments.

Report No. 16.10/10: FY 2017 Strategic Plan Update

Vice President Rives believes we have found that we are a strong and resilient institution. This report looked at what we did in the prior year. We implemented many new things in response to the fiscal crisis we were in. Part two is cumulative accomplishments, which is a wonderful tool for accreditation. Part three shows the strength of Western Illinois University in making significant strides. Trustee Ehlert Fuller commented on how this provides details to those in the future as to what we have been doing. The Board discussed other issues related to this report, including health insurance, bandwidth, and student involvement in planning discussions.

Resolution No. 16.10/6: Release of Closed Session Meeting Minutes

A motion was made by Trustee Cole to approve. Trustee Nelson seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Lyneir Cole	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Yes
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

The motion carried.

Resolution:

WHEREAS pursuant to Section 5 ILCS 120/c of the Open Meetings Act, the Board of Trustees of Western Illinois University will eliminate the recordings of the minutes of June 12, 2015, and July 9-10, 2015; and,

WHEREAS pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the closed session minutes of December 17, 2015; January 25, 2016; March 10, 2016; April 20, 2016; June 9, 2016; and July 14, 2016, to determine whether the need for confidentiality still exists with respect to all or part of the minutes:

THEREFORE be it resolved the Board of Trustees of Western Illinois University has determined that the need for confidentiality still exists and it will review the minutes listed above again at the December 16, 2016, Board Meeting to make a final determination with regard to its release.

Resolution No. 16.10/7: Revision to Board Regulations II.C.7.b.(4) Vacation and II.C.7.d.(4)(a) Sick Leave – Second Reading

Paula Rhodes noted that the Office of the President received no comments from the public.

A motion was made by Trustee Ehlert Fuller to approve. Trustee Cole seconded the motion.

Roll Call

Trustee Roger Clawson	Yes
Trustee Lyneir Cole	Yes
Trustee Cathy Early	Yes
Trustee Carolyn Ehlert Fuller	Yes
Trustee William Gradle	Yes
Trustee Todd Lester	Yes
Trustee Steven Nelson	Yes
Trustee Yvonne Savala	Yes

The motion carried.

Resolution:

WHEREAS the Board of Trustees of Western Illinois University must approve changes to regulations prior to implementation:

THEREFORE be it resolved that the Board of Trustees of Western Illinois University approves the Second Reading of the revision to the *Regulations II.C.7.b.(4) Vacation and II.C.7.d.(4)(a) Sick Leave*.

C. Civil Service Employees (continued)

7. Employee Benefits (continued)

b. Vacation Leave

- (1) Non-exempt employees, as defined by Fair Labor Standards Act criteria, shall earn vacation leave in accordance with the following schedule:

<u>Years of Service Completed</u>		<u>Rate Earned/Hr. of Pay Status</u>	<u>Equiv. Days Per Year</u>
<u>At Least</u>	<u>Not More Than</u>		
0	3	.0462	12
3	6	.0577	15
6	9	.0692	18
9	14	.0808	21
14		.0962	25

- (2) Exempt employees, as defined by Fair Labor Standards Act criteria, shall earn vacation leave in accordance with the following schedule:

<u>Years of Service Completed</u>		<u>Leave Days Earned Per Year</u>
<u>At Least</u>	<u>Not More Than</u>	

0	3	25
3	6	26
6	9	27
9		28

(3) Beginning October 1, 1972, where there has been a break in service, the service year shall be determined by the addition of all previous periods of State service which qualified for earning of vacation leave.

(4) ~~An employee who leaves the service of the University for any reason, provided that the employee is not reemployed within 30 calendar days at the same place of employment, shall receive pay for vacation leave to the extent of any accrued balance as of the date of separation from service. No vacation leave will be available or payable for employees whose service is terminated prior to the completion of the probationary period.~~

Employees who have completed probation will be compensated for accrued vacation upon separation from the University. Vacation time will be paid at their current rate of compensation and will be remitted in the next available payroll following separation.

Employees who are re-employed within 30 calendar days are ineligible for vacation payout.

II. Employees (continued)

C. Civil Service Employees (continued)

7. Employee Benefits (continued) (~~Approved June 7, 2013~~)

d. Sick Leave (continued)

(4) (a) ~~Upon termination of employment at the University and provided the employee is not reemployed at the same place of employment within 30 calendar days, an employee, or such employee's estate, shall be entitled to a lump sum payment for accrued sick leave earned on or after January 1, 1984 and prior to January 1, 1998.~~

Employees who have completed probation will be compensated for accrued sick leave earned on or after January 1, 1984 and prior to January 1, 1998 upon separation from the University.

Employees who are re-employed within 30 calendar days are ineligible for sick leave payout.

OLD BUSINESS

No old business reported.

NEW BUSINESS

No new business reported.

NEXT MEETING

Chair Early called for a motion to adjourn the meeting of the Board at 11:06 a.m. All were in favor and none opposed.

The next Board meeting will be held December 15-16, 2016 on the WIU-Macomb Campus.

Cathy Early, Chair

Kerry McBride, Business Administrative Associate to the Board

klm