

WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

September 30, 2011

Resolution No. 11.9/2 FY2012 All-Funds Budget

Resolution:

WHEREAS Western Illinois University must prepare an annual all-funds budget for Appropriated, University Income Funds, and All Other Funds for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

WHEREAS the Fiscal Year 2012 all-funds budget requires Western Illinois University Board of Trustees approval prior to submission; and,

WHEREAS the *Fiscal Year 2012 All-Funds Budget* presented today advances the goals of the University's Strategic Plan, Higher Values in Higher Education, on both Western Illinois University campuses, and statewide strategic planning goals for higher education, as identified in IBHE's *Illinois Public Agenda for College and Career Success*; and,

WHEREAS the *Fiscal Year 2012 All-Funds Budget* presented today maintains Western Illinois University's public commitments to conservative fiscal management and public accountability to students, their families, and state taxpayers:

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2012 All-Funds Budget as presented in the *Fiscal Year 2012 All-Funds Budget* document which will be provided at the Board of Trustees meeting, and be it further resolved that the President be authorized to make technical adjustments in these budgets if necessary.

Fiscal Year 2012 All-Funds Budget

To ensure full budgetary disclosure within Illinois public universities, the Illinois Board of Higher Education requires each public university Board of Trustees to approve a proposed budget for the upcoming fiscal year. The plan must include all sources of university funds categorized by State Appropriated Funds, University Income Funds, Auxiliary Services Funds, and All Other Non-Appropriated Funds. The budget approved by the Western Illinois University Board of Trustees is submitted to the Illinois Board of Higher Education, Illinois State Legislature, and the Governor.

The following table presents Western Illinois University's *Fiscal Year 2012 All-Funds Budget* to be approved by the Western Illinois University Board of Trustees.

| Western Illinois University Fiscal Year 2012 All-Funds Budget | | | | | |
|--|-----------------------|----------------------|--------------------------------|----------------------------|-----------------------|
| | State Appropriated | University Income | Auxiliary Facilities System | Other Non- Appropriated | Total |
| Personal Services | \$ 49,500,000 | \$ 52,500,000 | \$ 15,000,000 | \$ 13,000,000 | \$ 130,000,000 |
| Medicare | 800,000 | 825,000 | 200,000 | 160,000 | 1,985,000 |
| Contractual Services | 2,500,000 | 9,600,000 | 21,800,000 | 11,300,000 | 45,200,000 |
| Travel | - | 1,000,000 | 100,000 | 700,000 | 1,800,000 |
| Commodities | 263,500 | 1,700,000 | 800,000 | 1,800,000 | 4,563,500 |
| Equipment | 400,000 | 2,500,000 | 900,000 | 1,600,000 | 5,400,000 |
| Awards & Grants and Matching Funds | - | 2,000,000 | 600,000 | 27,000,000 | 29,600,000 |
| Telecommunication Services | 150,000 | 400,000 | 300,000 | 280,000 | 1,130,000 |
| Operation of Automotive Equipment | 180,000 | 136,700 | 100,000 | 500,000 | 916,700 |
| Permanent Improvements | - | 800,000 | 800,000 | 300,000 | 1,900,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 625,000 | 2,569,800 |
| Other | - | - | 14,425,000 | 400,000 | 14,825,000 |
| Total FY2012 Operating Budget | \$ 55,538,300 | \$ 71,461,700 | \$ 55,225,000 | \$ 57,665,000 | \$ 239,890,000 |

Statewide budgeting for higher education follows a two-step process. Prior to the start of the fiscal year, the Western Illinois University Board of Trustees must approve a preliminary spending plan for the next fiscal year beginning July 1. Table 1 presents the *Western Illinois University Preliminary Spending Plan* for fiscal years 2010, 2011 and 2012. This plan was approved by Western Illinois University Board of Trustees in June (*Resolution No. 11.6/3*).

Table 2 presents the All-Funds Budget approved by the Western Illinois University Board of Trustees for Fiscal Years 2010, 2011, and 2012. Differences in values budgeted for the *Fiscal Year 2012 Preliminary Spending Plan* (Table 1) and the *Fiscal Year 2012 All-Funds Budget* (Table 2) are due to the following factors.

- The *Fiscal Year 2012 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2011, was based on projected student enrollment. The *Fiscal Year 2012 All-Funds Budget*, presented today, is based on actual Fall 2011 enrollment.
- Western Illinois University bases institutional budgets on previous fiscal year expenditures. The *Fiscal Year 2012 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2011, was based on estimated Fiscal Year 2011 expenditures. The *Fiscal Year 2012 All-Funds Budget*, presented today, is based on actual Fiscal Year 2011 expenditures.
- At the time of presenting the *Fiscal Year 2012 Preliminary Spending Plan* to the Western Illinois University Board of Trustees, the State's *Fiscal Year 2012 Appropriated Funds Budget* had not been enacted. The University's *Fiscal Year 2012 All-Funds Budget* includes the *Fiscal Year 2012 Appropriated Funds Budget* signed into law by the Governor.

Fiscal Year 2012 Spending Priorities

Following a fiscally conservative model, Western Illinois University's annual budget preparation process uses the previous year's budget and Strategic Plan priority and resource allocation decisions as base. This practice successfully supports advancement of the *University Mission Statement* and attainment of institutional goals and priorities stated in *Higher Values in Higher Education*.

As guided by *Higher Values in Higher Education*, funds will be applied to the University's highest priorities, including increasing faculty and staff salaries to meet and exceed the average of peer institutions, support for academic programs, deferred maintenance and support for student scholarships and retention efforts.

Pending Board approval, the University will continue to aggressively pursue Strategic Plan priorities. Personal services, Medicare, and CMS health insurance expenditures totaling \$134.5 million represent 56 percent of the University's Fiscal Year 2012 planned all-funds budget expenditures, followed by items supporting the academic mission of the University: contractual services (primarily utilities and food service), awards and grants (student financial aid), and equipment.

Integrated Planning, Budgeting, and Accountability Reporting Processes

Because Western Illinois University engages in integrated planning, budgeting, and accountability reporting processes, the *Fiscal Year 2012 All-Funds Budget* report should be read in conjunction with The *Fiscal Year 2013 Appropriated Operating and Capital Budget Recommendations* to the Illinois Board of Higher Education identifying how funding will create sustainability for instructional, research, and service activities that directly contribute to Illinois' knowledge-based economy through successful implementation of *Higher Values in Higher Education*.

Table 1
Western Illinois University
Fiscal Year 2010 Through FY2012 Preliminary Spending Plan

| | State Appropriated | University Income | Auxiliary Facilities System | Other Non- Appropriated | Total |
|------------------------------------|-----------------------|----------------------|--------------------------------|----------------------------|----------------|
| Fiscal Year 2010 | | | | | |
| Personal Services | \$ 52,132,300 | \$ 48,767,700 | \$ 15,460,000 | \$ 12,500,000 | \$ 128,860,000 |
| Medicare | 446,200 | 878,800 | 220,000 | 150,000 | 1,695,000 |
| Contractual Services | 3,346,300 | 7,153,500 | 21,000,000 | 10,400,000 | 41,899,800 |
| Travel | - | 1,200,000 | 100,000 | 850,000 | 2,150,000 |
| Commodities | 800,000 | 1,200,000 | 600,000 | 2,100,000 | 4,700,000 |
| Equipment | 1,000,000 | 2,000,000 | 800,000 | 2,000,000 | 5,800,000 |
| Awards & Grants and Matching Funds | - | 900,000 | 550,000 | 16,000,000 | 17,450,000 |
| Telecommunication Services | 450,000 | 50,000 | 600,000 | 250,000 | 1,350,000 |
| Operation of Automotive Equipment | - | 150,000 | 50,000 | 350,000 | 550,000 |
| Permanent Improvements | - | 1,700,000 | 100,000 | 500,000 | 2,300,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 650,000 | 2,594,800 |
| Other | - | - | 12,620,000 | 850,000 | 13,470,000 |
| Total FY2010 Operating Budget | \$ 59,919,600 | \$ 64,000,000 | \$ 52,300,000 | \$ 46,600,000 | \$ 222,819,600 |
| Fiscal Year 2011 | | | | | |
| Personal Services | \$ 50,335,900 | \$ 48,164,100 | \$ 15,450,000 | \$ 12,000,000 | \$ 125,950,000 |
| Medicare | 600,000 | 750,000 | 180,000 | 160,000 | 1,690,000 |
| Contractual Services | 3,000,000 | 8,387,900 | 20,200,000 | 10,300,000 | 41,887,900 |
| Travel | - | 900,000 | 75,000 | 650,000 | 1,625,000 |
| Commodities | 322,000 | 1,478,000 | 600,000 | 1,700,000 | 4,100,000 |
| Equipment | - | 2,500,000 | 700,000 | 1,000,000 | 4,200,000 |
| Awards & Grants and Matching Funds | - | 1,000,000 | 575,000 | 19,500,000 | 21,075,000 |
| Telecommunication Services | 180,000 | 370,000 | 225,000 | 250,000 | 1,025,000 |
| Operation of Automotive Equipment | - | 150,000 | 120,000 | 300,000 | 570,000 |
| Permanent Improvements | - | 300,000 | 75,000 | 300,000 | 675,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 625,000 | 2,569,800 |
| Other | - | - | 12,300,000 | 400,000 | 12,700,000 |
| Total FY2011 Operating Budget | \$ 56,182,700 | \$ 64,000,000 | \$ 50,700,000 | \$ 47,185,000 | \$ 218,067,700 |
| Fiscal Year 2012 | | | | | |
| Personal Services | \$ 50,000,000 | \$ 50,500,000 | \$ 15,450,000 | \$ 12,000,000 | \$ 127,950,000 |
| Medicare | 800,000 | 525,000 | 180,000 | 160,000 | 1,665,000 |
| Contractual Services | 2,500,000 | 9,500,000 | 20,700,000 | 10,300,000 | 43,000,000 |
| Travel | - | 1,000,000 | 75,000 | 650,000 | 1,725,000 |
| Commodities | 387,900 | 1,500,000 | 600,000 | 1,700,000 | 4,187,900 |
| Equipment | 500,000 | 2,500,000 | 700,000 | 1,000,000 | 4,700,000 |
| Awards & Grants and Matching Funds | - | 1,000,000 | 575,000 | 19,500,000 | 21,075,000 |
| Telecommunication Services | 100,000 | 400,000 | 225,000 | 250,000 | 975,000 |
| Operation of Automotive Equipment | 150,000 | 11,900 | 120,000 | 300,000 | 581,900 |
| Permanent Improvements | - | 800,000 | 575,000 | 300,000 | 1,675,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 625,000 | 2,569,800 |
| Other | - | - | 12,600,000 | 400,000 | 13,000,000 |
| Total FY2012 Operating Budget | \$ 56,182,700 | \$ 67,736,900 | \$ 52,000,000 | \$ 47,185,000 | \$ 223,104,600 |

Table 2
Western Illinois University
Fiscal Year 2010 Through Fiscal Year 2012 All-Funds Budget

| | State Appropriated | University Income | Auxiliary Facilities System | Other Non- Appropriated | Total |
|------------------------------------|-----------------------|----------------------|--------------------------------|----------------------------|----------------|
| Fiscal Year 2010 | | | | | |
| Personal Services | \$ 56,274,800 | \$ 44,625,200 | \$ 15,633,000 | \$ 12,200,000 | \$ 128,733,000 |
| Medicare | 450,000 | 875,000 | 200,000 | 160,000 | 1,685,000 |
| Contractual Services | 1,000,000 | 10,500,000 | 20,200,000 | 11,000,000 | 42,700,000 |
| Travel | - | 1,200,000 | 100,000 | 750,000 | 2,050,000 |
| Commodities | 200,000 | 1,800,000 | 600,000 | 2,100,000 | 4,700,000 |
| Equipment | 200,000 | 2,800,000 | 700,000 | 1,500,000 | 5,200,000 |
| Awards & Grants and Matching Funds | - | 900,000 | 550,000 | 16,500,000 | 17,950,000 |
| Telecommunication Services | 50,000 | 450,000 | 550,000 | 265,000 | 1,315,000 |
| Operation of Automotive Equipment | - | 149,800 | 100,000 | 350,000 | 599,800 |
| Permanent Improvements | - | 700,000 | 100,000 | 300,000 | 1,100,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 625,000 | 2,569,800 |
| Other | - | - | 11,467,000 | 850,000 | 12,317,000 |
| Total FY2010 Operating Budget | \$ 59,919,600 | \$ 64,000,000 | \$ 50,400,000 | \$ 46,600,000 | \$ 220,919,600 |
| Fiscal Year 2011 | | | | | |
| Personal Services | \$ 50,000,000 | \$ 50,500,000 | \$ 15,450,000 | \$ 12,000,000 | \$ 127,950,000 |
| Medicare | 800,000 | 525,000 | 180,000 | 160,000 | 1,665,000 |
| Contractual Services | 2,500,000 | 9,500,000 | 20,700,000 | 10,300,000 | 43,000,000 |
| Travel | - | 1,000,000 | 75,000 | 650,000 | 1,725,000 |
| Commodities | 387,900 | 1,500,000 | 600,000 | 1,700,000 | 4,187,900 |
| Equipment | 500,000 | 2,500,000 | 700,000 | 1,000,000 | 4,700,000 |
| Awards & Grants and Matching Funds | - | 1,000,000 | 575,000 | 19,500,000 | 21,075,000 |
| Telecommunication Services | 100,000 | 400,000 | 225,000 | 250,000 | 975,000 |
| Operation of Automotive Equipment | 150,000 | 11,900 | 120,000 | 300,000 | 581,900 |
| Permanent Improvements | - | 800,000 | 575,000 | 300,000 | 1,675,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 625,000 | 2,569,800 |
| Other | - | - | 12,600,000 | 400,000 | 13,000,000 |
| Total FY2011 Operating Budget | \$ 56,182,700 | \$ 67,736,900 | \$ 52,000,000 | \$ 47,185,000 | \$ 223,104,600 |
| Fiscal Year 2012 | | | | | |
| Personal Services | \$ 49,500,000 | \$ 52,500,000 | \$ 15,000,000 | \$ 13,000,000 | \$ 130,000,000 |
| Medicare | 800,000 | 825,000 | 200,000 | 160,000 | 1,985,000 |
| Contractual Services | 2,500,000 | 9,600,000 | 21,800,000 | 11,300,000 | 45,200,000 |
| Travel | - | 1,000,000 | 100,000 | 700,000 | 1,800,000 |
| Commodities | 263,500 | 1,700,000 | 800,000 | 1,800,000 | 4,563,500 |
| Equipment | 400,000 | 2,500,000 | 900,000 | 1,600,000 | 5,400,000 |
| Awards & Grants and Matching Funds | - | 2,000,000 | 600,000 | 27,000,000 | 29,600,000 |
| Telecommunication Services | 150,000 | 400,000 | 300,000 | 280,000 | 1,130,000 |
| Operation of Automotive Equipment | 180,000 | 136,700 | 100,000 | 500,000 | 916,700 |
| Permanent Improvements | - | 800,000 | 800,000 | 300,000 | 1,900,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 625,000 | 2,569,800 |
| Other | - | - | 14,425,000 | 400,000 | 14,825,000 |
| Total FY2012 Operating Budget | \$ 55,538,300 | \$ 71,461,700 | \$ 55,225,000 | \$ 57,665,000 | \$ 239,890,000 |