

**WESTERN ILLINOIS UNIVERSITY FACULTY SENATE**

**Regular Meeting, 19 February 2019, 4:00 p.m.**

**Union Capitol Rooms/WIUQC Complex 1130**

**ACTION MINUTES**

**SENATORS PRESENT:** M. Allison, E. Asare, B. Bellott, V. Boynton, S. Cordes, S. Czechowski, G. Delany-Barmann, R. Dimitrov, J. Franken, A. Hyde (via teleconference), S. Macchi, M. Maskarinec, H. McIlvaine-Newsad, B. Perabo, J. Plos, C. Pynes, S. Rahman, C. Tarrant, F. Tasdan, K. Zbeeb (via teleconference)

**Ex-officio:** Russ Morgan, Associate Provost; Ilon Lauer, Parliamentarian

**SENATORS ABSENT:** None

**GUESTS:**

Macomb Campus: Victoria Baramidze, Amy Carr, Tom Cody, Katrina Daytner, Dennis DeVolder, Jack Elfrink, Tara Feld, Rich Filipink, Anita Hardeman, Jim LaPrad, Angela Lynn, Colton Markey, Kyle Mayborn, Rose McConnell, Blair McDonald, Jeremy Merritt, Moises Molina, Russ Morgan, Jill Myers, Kat Myers, Rafael Obregon, Lorette Oden, Bill Polley, Renee Polubinsky, Bill Pratt, Il-Seop Shin, Amanda Silberer, Danielle Surprenant, Bill Thompson

Quad Cities Campus via teleconference: Audrey Adamson, Scott Brouette, Jeff Calhoun, Karen Chouinard, Thomas Finley, Nicky Friedrichsen, Everett Hamner, Debbie Kepple-Mamros, Helena Lira, Dan Malachuk, Don McLean, Kristi Mindrup, Carla Paciotto, Brian Peer, Rob Porter, Jesse Ramos, Joe Rives, Trustee Yvonne Savala, Pam White, Curtis Williams, Brendan Young

Chairperson Pynes welcomed new Senator Edmund Asare, Foreign Languages and Literatures, who was elected yesterday to serve until the beginning of Fall 2019 semester. He replaces Mallory Sajewski as a Senator At-Large.

I. Announcements

A. Provost's Report

Associate Provost Russ Morgan filled in for Interim Provost Clow. Associate Provost Morgan announced that an open house was held last weekend at WIUQC for the new Psychology major and Math minor which will be offered this fall. He told senators the open house was well attended, and he heard a lot of good feedback about it.

Discover Western was held yesterday to take advantage of schools being closed for President's Day. Associate Provost Morgan related that it was very well attended, despite the anticipated snow, to the point where additional chairs were needed for the general session. He added that the forecast for fall enrollment is looking good at this point.

The Academic Program Elimination Review (APER) Committee report was presented to Interim Provost Clow and University Professionals of Illinois (UPI) yesterday afternoon. Associate Provost Morgan told senators that the Provost's leadership team will be reviewing the report and will make recommendations to President Thomas and the Board of Trustees soon. He added that the APER Committee report is posted on the Provost's website so that everyone has access to it.

Associate Provost Morgan stated that one of his roles is contract administrator and expressed a desire to update Faculty Senate on this topic. He heard a lot of feedback last year that so much time was spent negotiating the contract, and a lot of time this year is being spent on implementing the new contract. He related that departments are doing a lot of work on Departmental Workload Equivalencies (DWE), the new merit pay form, and summer rotations. Associate Provost Morgan stated that summer rotations have been approved and sent back to the departments, although he is still waiting on some summer rotation plans and policies from a few departments. Merit pay forms, which are available through the Provost's office, have been reviewed and sent back to UPI; the goal is to have those forms in place by March 1 because some faculty will be filling them out by April 1, which is the first deadline. Associate Provost Morgan added that there has been a lot of misunderstanding about the April 1 deadline; the only people filling the forms out for the April 1

deadline will be full professors in their fifth, tenth, or fifteenth year who are eligible for the merit pay award this year. When the forms are sent back to the departments in a week, he will include a list of where everyone is in this process. Associate Provost Morgan remarked that merit forms are typically completed in September; this April will be kind of a “soft opening,” and all professors can fill out a form for their activities this fall. DWE is still being worked on; most of those have been received by the deans at this point. The DWE forms must be completed by the end of the semester.

Senator Delany-Barmann asked who is on the Provost’s leadership team who will be reviewing the APER report. Associate Provost Morgan replied that it includes the Interim Provost, the two associate provosts (Russ Morgan and Mark Mossman), and Vice President Ron Williams.

Senator Allison recalled that former Interim Provost Kathy Neumann had said in December that she was still going to be working on realignment, which seems to be part of APER, after she left the interim provost position. Senator Allison asked if Faculty Senate can know what special projects she is working on. Associate Provost Morgan replied that Dr. Neumann has not been involved in realignment since December; there is now a realignment committee. Chairperson Pynes added that the Executive Committee is now a part of this realignment committee, but the last couple of meetings have been cancelled due to waiting on the APER report. Associate Provost Morgan stated that the APER report and realignment are related but separate. He added that Interim Provost Clow has delayed restructuring so that everyone could find out what is in the APER report first.

Senator Allison asked if faculty are able to count everything up to April 1 when filling out the merit forms; Associate Provost Morgan confirmed this is correct. He added that normally these are due by the end of the summer, but since faculty eligible for the first year did not have enough time to plan, it was decided to give them six or seven extra months.

Senator Rahman remarked that Faculty Senate recently found out that WIU is no longer a Balanced arts and sciences/professions university according to its Carnegie classification but is now considered to be Professions plus. She wonders if this is what WIU wants and what the Provost’s office thinks about this change. Associate Provost Morgan responded that this is not under the control of the Provost’s office but is based on the number of graduates in those areas. Senator Rahman remarked that 60 percent seems to be the magic number; when WIU had 59 percent of its courses as professional courses it was fine, but as soon as the University reached 62 percent of professional courses then the change was made. Associate Provost Morgan stated that the Provost’s office has no intention of responding to the change, adding that the classification could change again when it is next reviewed three years from now.

Senator Bellott said that several faculty have asked him asked about the status of the job ad for the institutional grant writer. Associate Provost Morgan responded that he checked this morning, and the ad has still not been posted. He was unable to talk to the Director of Equal Opportunity and Access to find out why the ad is being delayed, but he will look into it and let Faculty Senate know. Associate Provost Morgan added that he thought it would have been posted by now.

Senator Delany-Barmann asked if merit pay is only available for the fifth, tenth, and fifteenth year and whether faculty with more than 15 years do not receive any raises; Chairperson Pynes confirmed this is correct. Associate Provost Morgan added that this is the way it has always been set up.

Senator Tasdan asked if there is any protocol that the body of administrators will follow for the APER report. Associate Provost Morgan responded that the Provost’s leadership team will look at the same numbers that the APER Committee looked at and will consider their feedback. He said the leadership team is in the process of going over the report right now and will make a recommendation to the President and Board of Trustees. He added that, like the recommendation from the APER Committee, the leadership team’s report is a recommendation as well. Senator Allison asked if this could be compared to the way that the departmental personnel committee and the chair’s recommendations to the dean are parallel but independent reports. She asked if the

Provost's leadership team will write a report after having looked at the raw data parallel to the APER Committee's report, or if the Provost's leadership team is reviewing the APER report. Associate Provost Morgan responded that the process is more similar to the way the chair makes a recommendation to the dean and that is passed on up. He stated that the leadership team will certainly look at what the APER Committee has to say and take that into consideration, adding that the leadership team's report will definitely not be independent of the APER Committee report. Chairperson Pynes recalled that the last time an APER Committee met they recommended restructuring, but four programs were eliminated and faculty laid off.

Chairperson Pynes announced that, as part of the Provost's Report, Interim Vice President for Administrative Services Bill Polley would like to make a statement about the Executive Committee's WIU Income/Expenditure Comparison report, which will be discussed as an agenda item later on under Old Business. Interim Vice President Polley stated that he appears before Faculty Senate as a representative of the administrative to deliver a statement on the discussion that took place at the Faculty Senate meeting of February 14 because, as he stated in an email to Chairperson Pynes, "The matter at hand has implications that affect all areas of the university. On these matters the position of the administration deserves to be made clear in the interest of a productive discussion." He added that the short time period between the rescheduled meeting of February 14 and today precluded the normal process of being added to the agenda as a separate item, so he asked to be allowed to speak during the Provost's Report.

Interim Vice President Polley acknowledged the progress that has been made in bringing a greater understanding of the University budget to the Faculty Senate, adding that if he were still a senator he would want to serve on the Budget Transparency Committee (BTC), which he thinks has the potential do to great work. He does not, however, think the WIU Income/Expenditure Comparison produced by the Executive Committee represents a complete understanding of the issue at hand. He explained that although the document is based on a request by Trustee Lester to the Budget Director in June for an income statement for each campus, that is the type of document that is not routinely produced and was far from a simple task. Interim Vice President Polley told senators that WIU produces one set of audited financial statements, according to the principles of the Governmental Accounting Standards Board; these include a Statement of Net Position (balance sheet), Statement of Revenues, Expenses, and Changes in Net Position (income statement), and Statement of Cash Flows. He added that this year the financial audit, which is compiled by the Business Services staff who work with WIU's external auditors on an almost daily basis, was completed in December and posted on the website of the Auditor General in January, from where it can be downloaded by anyone. Interim Vice President Polley pointed out that it takes a staff of several people six months of the year, following a very well-defined procedure, to create these official, audited financial statements, but the income statement requested by Trustee Lester is not official, and there is no statutory requirement to produce it. He added that the document may be useful for internal decision making, but its usefulness and accuracy must be evaluated carefully because it is not audited.

Interim Vice President Polley explained that WIU's accounting system is simply not designed for the purpose of separating transactions by campus because there are many costs that are very difficult to separate in this way, such as how much of a department chair's time is spent on business for each campus. He acknowledged that the Executive Committee understands these challenges and that Budget Director Trepac, with assistance from the Director of Institutional Research and Planning (IRP), did her best to estimate the separate costs, but he cannot tell with certainty how imperfect the resulting document is. Interim Vice President Polley recalled that these problems and imperfections were discussed at a December 20, 2018 meeting with himself, the Budget Director, IRP Director, Trustee Lester, and the Senate Executive Committee. He related that the meeting was a productive one, and he felt it was a good starting point for future discussions, but neither he nor the Budget Director have been consulted since that meeting. He told senators that this is why the administration was surprised by the January 29 WIU Income/Expenditure Comparison document which was sent to Trustee Lester on February 4.

Interim Vice President Polley stated that there has not been a comprehensive analysis of the true costs of the two campuses that takes into account the significant amount of cross-subsidization that

takes place, so he is not sure what kind of confidence he can offer in the statement that “8% of the state appropriated dollars should be applied to the QC and 92% to Macomb.” He added that this estimate was obtained from a review of high level budget items and not from an attempt to track every expense down to the last dollar, a level of tracking which is still not possible in WIU’s current system. Interim Vice President Polley told senators that the administration takes issue with the last sentence of the Background section of the document, which states that the Executive Committee “hopes that future accounting procedures implemented by Director Trepac make this analysis easy and routine for the BOT and the Senate’s Budget Transparency Committee” because procedures for the accounting of expenses are not the purview of the Budget Director. He explained that truly tracking expenses down to the last dollar would require the assistance of Business Services, which falls under the Vice President for Administrative Services area, and would require significant changes to the University’s financial accounting system. He added that Budget Director Trepac agreed last summer to put together the estimated breakdown requested by Trustee Lester, which was a great effort and a worthwhile starting point but is not definitive.

Interim Vice President Polley stressed that WIU is one university with two campuses, which makes WIU stronger in terms of educational value, community support, and support in Springfield. He used as examples the Agriculture course taught at WIUQC for high school students, which is funded by the Moline Foundation, and the Quad Cities Engineering program, whose earliest graduates are starting to hit mid-career and reaching a point of influence in their firms and communities, as programs with opportunities for outreach that could generate students for the Macomb campus as well. He does not think that such opportunities and activities can be accurately reflected in a financial statement. He added that when the Carver Trust or the Moline Foundation donate to the Quad Cities campus, it benefits WIU as a whole, and it is the name of WIU that receives wider acclaim.

Regarding a statement in the WIU Income/Expenditures Comparison document that WIUQC was responsible for 123 percent of WIU’s deficit when non-appropriated funds are included in the calculation, Interim Vice President Polley explained that as a percentage of the respective campus budgets, the non-appropriated funds breakdown as 15 percent WIUQC and 85 percent Macomb, which is almost double the share that one would expect based on SCH production. He pointed out that this means WIUQC is pulling in non-appropriated dollars at a rate that is roughly in line with their share of headcount and more than their share by SCH.

Interim Vice President Polley does not believe that it is in WIU’s best interest to have the state appropriation split at the legislative level between the Quad Cities and Macomb campuses. He thinks it is more beneficial to retain the flexibility to determine that allocation internally. He told senators that the administration takes great exception to any suggestion that WIUQC should be treated as a program, even if only conditionally, such as was implied in the example in the report that if WIUQC were a program it would be on the APER list. He reiterated that the administration strongly does not believe that WIUQC should be evaluated in the same manner or by the same metrics as a program.

Interim Vice President Polley related that the administration agrees with the need for further analysis of the data and that the administration and the Senate Budget Transparency Committee should continue to dialogue on this topic, but the administration cautions against drawing inferences from the limited analysis to date. He added that, based on comments made to the administration following the Faculty Senate meeting of February 14, the administration does not think that the document reflects the views of all faculty and that a significant number of faculty dissent from the opinions contained in it. He added that the administration acknowledges the Senate’s role in starting this discussion and seeking better understanding but wishes there had been further dialogue after the December 20 meeting that could have resulted in better understanding with less division.

C. Student Government Association  
(Colton Markey, SGA Director of Academic Affairs)

Mr. Markey announced that SGA plans to offer two more \$400 scholarships. Applicants must be in good judicial standing, have a 2.8 GPA or better, and not be a current member of SGA.

D. Other Announcements – None

Senator Boynton asked if this would be a good time to suggest a reordering of the agenda. Chairperson Pynes replied that Senator Boynton can make that motion, but he would suggest that the Senate first complete the business of guests who are in attendance for items that must be voted on. Senator Boynton remarked that the Budget Transparency Committee policies and procedures was unable to be considered at the last meeting and seems like a relatively short matter, so she would like to see it considered before Old Business. Chairperson Pynes suggested that the motion be made closer to the agenda items in question so that some other business before the Senate can be completed first.

III. Reports of Committees and Councils

A. Council on Curricular Programs and Instruction (CCPI)  
(Anita Hardeman, Chair)

1. Curricular Requests from the Department of Mathematics

a. Requests for New Courses

i. MATH 370, Financial Mathematics, 3 s.h.

Senator Boynton remarked that the course seems designed to teach to the test, and she wonders if that kind of course has been approved before. Mathematics and Philosophy Chair Victoria Baramidze explained that the department is working on developing a new option for which this course would be required. Although the department looked at what would be expected for students to pass the exam, Dr. Baramidze thinks this course goes beyond that. She explained that MATH 370 does not only look at the facts and materials that need to be learned but develops formulas from the math point of view and an understanding of the material that looks at the subject deeper. CCPI Chair Hardeman observed that Fire Science just had a course approved that is intended to prepare students for a test. Senator Boynton observed that the statement in the narrative that "...the purpose of the proposed course is to prepare students for Exam FM and subsequent actuarial exams of the SOA..." seems odd.

**MATH 370 APPROVED**

ii. STAT 473, Nonparametric Statistical Methods, 3 s.h.

**STAT 473 APPROVED**

2. Curricular Requests from the School of Engineering

a. Requests for New Courses

i. ENGR 305, Transportation Engineering, 3 s.h.

Senator Perabo asked what is meant by the statement in the Student Needs to be Served section that the American Society of Civil Engineers is the sponsoring agency. School of Engineering professor Blair McDonald explained that under the Accreditation Board for Engineering and Technology (ABET), each discipline must be sponsored by a professional society. Senator Perabo asked if this refers to financial sponsorship. Dr. McDonald replied that the society sponsors the accreditation through

ABET; in order to have the Civil Engineering program accredited, the individuals evaluating the program will be drawn from the American Society of Civil Engineers, who will set up the criteria. Senator Maskarinec pointed out that ABET accreditation is required in order to have an engineering program. Dr. McDonald added that engineers cannot obtain professional licensure in the United States without an ABET-accredited degree.

- ii. ENGR 371, Signals and Systems, 3 s.h.
- iii. ENGR 372, Engineering Probability and Stochastic Processes, 3 s.h.
- iv. ENGR 373, Linear Control Systems, 3 s.h.
- v. ENGR 405, Highway Design, 3 s.h.

Senator Boynton asked if there is attention given to sustainability issues in transportation engineering in ENGR 405 and the previous courses. Dr. McDonald replied that the criteria require that sustainability be addressed in the program and throughout all of the design courses.

- vi. ENGR 412, Hydrology, 3 s.h.

### **NEW ENGINEERING COURSES APPROVED**

#### b. Requests for New Majors

##### i. Civil Engineering

Chairperson Pynes likes the fact that WIU will now have Civil and Electrical Engineering rather than just General Engineering. He thinks this represents a significant increase in the salability of Engineering in the Quad Cities. Senator Boynton asked if the School of Engineering anticipates any budget issues regarding the new faculty that are projected to be hired in the next six years and whether these positions have been pre-approved. School of Engineering Director Bill Pratt replied that this has been discussed but they are waiting to see how things play out. He hopes that the program can get by in the short term with one or two adjunct professors who have already been identified. He added that Dr. Il-Seop Shin will teach five classes in the fall if the decision is made not to go with adjuncts. Senator Boynton asked if the program can be offered without using adjuncts; Dr. Pratt replied that it can, and that Dr. Shin knows that he will be busy.

Senator Dimitrov asked if Engineering has analyzed the critical path of MATH 133 and 134, Calculus with Analytic Geometry I and II. He asked how long it will take students to complete the degree. Chairperson Pynes observed that students will have two series of courses to complete, and said Senator Dimitrov wonders what the projection is that they will be able to get through in a timely manner. Dr. Pratt replied that Engineering will start offering the new major to juniors in Fall 2019. He related that the last time Engineering did this, they ended up getting the Mechanical Engineering degree accredited three months before it existed. He added that a student starting any Engineering degree in the fall of their freshman year and passing all the courses in the sequence can graduate in four years. Senator Dimitrov asked if students will primarily come from the Quad Cities area. Dr. Pratt replied that right now the program is seeing 80 percent of its students come from the ten counties surrounding the Quad Cities; they do not draw many from Chicago or other areas of the state, but they do attract a small handful from Macomb. He stated that many students that start on the Macomb campus are not ready for the calculus

classes, however, and WIUQC does not offer anything to get them ready for this sequence. He added that math is a bugaboo for some students, who will go into the Engineering Technology program if they cannot master the math requirements. Dr. Pratt pointed out that the plan is to combine the School of Engineering with the Department of Engineering Technology at some point. Senator Dimitrov asked if the assumption is that if the new Engineering majors grow, the opportunities for offering more math classes in the Quad Cities will also grow; Dr. Pratt replied affirmatively. Dr. Pratt explained that every Engineering student must complete 33 hours plus Gen Ed, most which are taken over the internet from the Macomb campus, and 30 hours of advanced math and science, specifically Physics and Chemistry, as a result of a 1989 law.

Senator Rahman asked if Engineering anticipates being able to offer some elective courses in future. Dr. McDonald replied that Civil Engineering requires for graduation that students have studied in four disciplines of civil engineering. He explained that if students take two classes in each of the four disciplines, and if the program is limited to 120 hours, there is no room for electives. He added that the elective could be considered to be the third science requirement for the accreditation (Biology, Geology, etc.). He stated that Engineering may decide at some point to add another track, such as Surveying, because there is lots of room to grow this program.

#### **CIVIL ENGINEERING MAJOR APPROVED**

- ii. Electrical Engineering

#### **ELECTRICAL ENGINEERING MAJOR APPROVED**

- c. Request for Change of Major

- i. Engineering

Senator Boynton asked if in future the school has plans to spin off Industrial Engineering as a second degree. Dr. Pratt replied that for now he thinks it will remain under the umbrella of Engineering because there is only so much that can be done with limited resources. He explained that the reason for requesting new majors for Civil and Electrical Engineering is because these majors are not offered elsewhere in the Quad Cities, but St. Ambrose offers Mechanical and Industrial Engineering so the School of Engineering did not want to go head-to-head with them.

#### **CHANGE OF MAJOR APPROVED**

- 2. Curricular Requests from the School of Music

- a. Requests for New Courses

- i. MUS 208, Applied Jazz Studies I, 1-4 s.h., repeatable to 10 semesters

Senator Boynton asked if MUS 208 and 408 can really be taken for 4 s.h. for ten semesters. Music professor Moises Molina confirmed this is correct, adding that it is the pattern for all of the School of Music's applied courses. He added that normally students take eight credits for the lower level and two semesters for two credits each for the upper level course. Senator Boynton asked if 40 s.h. of students' 120 program can be made up of just these two courses. Chairperson Hardeman replied that this is possible in

theory, but in practice that would bring the student to more than 120 hours in order to accomplish the other requirements for the major.

- ii. MUS 301, Chamber Music, 1 s.h., repeatable to 4 s.h.
- iii. MUS 408, Applied Jazz Studies II, 1-4 s.h., repeatable to 10 semesters

### **NEW MUSIC COURSES APPROVED**

B. Council on Intercollegiate Athletics (CIA)  
(Jeremy Robinett, Chair)

1. Summary of Missed Class Data for 2018-19

CIA submitted to Faculty Senate their yearly summary listing sports that exceeded the guidelines for missed classes for fall and spring and those that kept within the guidelines. The Executive Committee also asked that the report this year include the team GPAs for each sport. Women's tennis showed the highest team GPA at 3.79; all of the team GPAs were above a 3.0 with the exception of football (2.86), men's golf (2.9), and men's track and field (2.98).

Senator Allison remarked that she feels like the way the report is written does not take into account what she is doing in the classroom. She acknowledged it is great that student-athletes have study sessions, but she would like to see some acknowledgement in the document that these students are missing valuable instruction time. Senator Allison said that she will not object to the report and understands that there are constraints that Athletics must work under, but she would like to see a nod to indicate that CIA understands what faculty are doing in the classroom and that the days student-athletes miss are valuable. Chairperson Pynes asked if Senator Allison would like for the report to specifically say that the days student-athletes miss are valuable; Senator Allison confirmed that she would like to see something like this in future reports. She noted that the section on baseball, which exceeded the missed class guidelines, states that "The baseball program has structured study hall on the road for players to ensure they do not fall behind in classes while in season," but they are still missing class. Chairperson Pynes acknowledged that student-athletes are missing the lecture and the part of class time that is more than what can be gained from the book. Senator Cordes agreed that it is an approximation of the experience but not a substitute for the experience. Chairperson Pynes asked if Dr. Robinett will be the chair next year; Dr. Robinett replied that he will. Chairperson Pynes asked him to make note of this as a friendly request for next year's report.

Senator Boynton observed that the GPAs for women's sports are quite respectable, but those for men's sports are not. She asked if this is a general pattern year after year. NCAA Faculty Representative Tom Cody responded that this question has been asked before, not just in athletics but across fraternities and other organizations, but he would disagree that the men's athletics GPAs are not respectable. Senator Boynton retracted that part of her statement. Dr. Cody added that this seems to be a general consensus across men's and women's areas of activity across WIU's campus and nationwide. Chairperson Pynes remarked that, given the demands that student-athletes have to meet, he thinks all of the team GPAs are quite commendable. He noted that student-athletes do a tremendous amount of work; he appreciates that they are in his classroom because they are working hard, not just as students but also as athletes, and he thinks they are good role models.

### **NO OBJECTIONS**

**Motion:** To move New Business A., the Budget Transparency Committee Policies and Procedures, to be considered next (Boynton/Bellott)

**MOTION APPROVED 20 YES – 0 NO – 0 AB**

V. New Business (Reordered)

A. Budget Transparency Committee Policies and Procedures

Chairperson Pynes thanked the Budget Transparency Committee for creating the document outlining their duties, responsibilities, and procedures. He recalled that it was his idea to create the Budget Transparency Committee when he was Senate Chair three years ago, and it has now been adopted as a real Senate committee.

**Motion:** To approve the policies and procedures (Bellott/Delany-Barmann)

**MOTION APPROVED 19 YES – 0 NO – 1 AB**

IV. Old Business

A. WIU Income/Expenditure Comparison

Senator Dimitrov remarked that an email from Trustee Yvonne Savala states that “I find it interesting that while patiently waiting for information for over three years, in just about a month such high-level analytics were disseminated ...” but Senator Dimitrov thought that the question was raised last summer. He asked if this discrepancy can be explained. Chairperson Pynes related that when he was Chair of Faculty Senate in Fall 2015, the Executive Committee asked Interim Provost Neumann for information regarding 1) how much it costs the University to send faculty to the Quad Cities campus and back in terms of actual dollars and 2) how much SCH production results from faculty in Macomb supporting the Quad Cities campus. He related that this information was not provided, and in Spring 2016 Chairperson Pynes’s department was eliminated, priorities changed, and other issues pushed this question aside. He explained that it was not until Trustee Lester asked for the information at a Board of Trustees (BOT) meeting this past summer that Faculty Senate was able to get it. Chairperson Pynes stated that the Executive Committee did keep asking during that time period, but what Trustee Savala is referring to is two different events; Faculty Senate first asked in 2015, and Trustee Lester asked in June 2018. Interim Vice President Polley added that Budget Director Trepac first received the request this past summer. Senator Dimitrov asked if they were two different requests; Chairperson Pynes confirmed this is correct.

Senator Allison remarked that, in light of the comments received today from Interim Vice President Polley, she specifically asked last Thursday, February 14, about shared governance and the responsibility of senators and of the Senate. She related that she asked last week, and did not receive an answer, why, if this is truly an issue of shared governance, Faculty Senate had to FOIA the information. Chairperson Pynes responded that the relevant people to answer that question are not at the meeting today. Senator Allison said that she wants to keep asking until somebody feels that they can answer this question. Interim Vice President Polley explained that the document was still in preparation; he and Budget Director Trepac considered it to be a work in progress. He does not recall the date that this information was FOIA’d during Fall 2018, but he and Ms. Trepac had been working on the data since Summer 2018 and had met on it a few times but still considered it a work in progress. He stated that when the FOIA request was received, General Counsel Liz Duvall, in the interest of transparency, said that the information had to be made available anyway. Interim Vice President Polley stated that if they could have waited to provide the information until they felt it was really complete, Faculty Senate would have had to wait considerably longer. Senator Allison admitted that she may not understand the process completely, but she understands that Trustee Lester got the report even though it did not officially exist in terms of giving it to the Senate; the document existed for the trustee but not for Faculty Senate, which is pertinent to the question of shared governance. Chairperson Pynes confirmed that he asked for the information and was told it did not exist, but because of the Open Meetings Act violation and subsequent release of the recording he was able to obtain the “Board tracking document,” and one line on it indicated that Trustee Lester got the information he had asked for. He stated that when he pointed this fact out, he did not simply request this time but submitted a formal FOIA request. He added that the administration’s official response to why there was a lag between Trustee Lester receiving the

information and Faculty Senate receiving it is that it was not a completed project so the administration did not want to give it to anybody, which Chairperson Pynes stated would have been a different answer to him at the time than that the document does not exist.

Senator Dimitrov asked if when WIUQC was built there was a feasibility study that looked at potential expenses and revenue. He thinks this question is material to ask, not because Trustee Lester asked, but because this cost analysis is important for the health of the University. He believes this question should have been asked, eight, six, four, and three years ago, which would have provided consistent answers, rather than just asking it this past summer. He thinks it is natural to ask how the Quad Cities campus is doing now compared to that original plan, and this question should have been asked consistently throughout this time. Interim Vice President Polley stated that Senior Vice President Rives might be better able to answer this question, but he would like to know if the reference is to the 60<sup>th</sup> Street Campus or to Riverfront; Senator Dimitrov replied that it is in reference to all of the Quad Cities campuses. Interim Vice President Polley stated that the Quad Cities enterprise has been evolving for many years; Senator Dimitrov remarked that this reinforces the need for regular evaluation. Interim Vice President Polley expressed his agreement, adding that this is why he has started a dialogue with the Senate Budget Transparency Committee.

Chairperson Pynes asked, in the last ten years between the transition from the old campus to the new campus, whether there was a feasibility study completed for where WIUQC was to go, how it was to get there, and how it is doing based on that plan. Interim Vice President Polley responded that he will defer to Senior Vice President Rives, who Chairperson Pynes explained is the Senior Vice President for Strategic Planning and Initiatives and the Quad Cities. Vice President Rives stated that he was retitled this past summer, and his portfolio is available to be read on the web. He recalled that the classrooms and parking at the 60<sup>th</sup> Street location were overcapacity, so a request was submitted to open Phase I of the Riverfront Campus. He related that the state of Illinois asked for an economic impact analysis, which estimated the economic impact of the current 60<sup>th</sup> Street location and of Phase I; the Illinois Institute for Rural Affairs conducted an analysis showing that the move would allow WIUQC to grow to \$20 million from its current \$10 million annual income at the 60<sup>th</sup> Street location. Senior Vice President Rives stated that enrollment was projected to grow 4 percent per year, but that did not happen, and everyone knows the variables that have challenged both campuses' enrollment. He said WIUQC was asked that a similar analysis be conducted for Phase II of the construction; planning money had been requested to complete the actual design, and former Governor Quinn awarded the money based on projected jobs, graduates, and growth to the Quad Cities economy. Senior Vice President Rives stated that this was also reported to the Higher Learning Commission in 2010 during their last site visit. He added that a study by MGT predicted that WIUQC would grow to 3,000 to 5,000 students, but that study was not commissioned by WIU and was a Quad Cities Chamber of Commerce forecast.

Chairperson Pynes asked if WIU recently paid for a study to determine which programs might be desirable in the Quad Cities. Senior Vice President Rives replied that he does not know much about that study as it was done under former Interim Provost Neumann. Associate Provost Morgan stated that EAB used a "burning glass" method to analyze and recommend some programs for WIUQC. Chairperson Pynes asked if WIU paid for the 2010 Quad Cities Chamber of Commerce study; Senior Vice President Rives replied that we did not.

Senator Czechowski remarked that Interim Vice President Polley had asked Senator Dimitrov which Quad Cities campus he was referring to; Interim Vice President Polley clarified that he was referring to the history of WIUQC at the 60<sup>th</sup> Street location. Senator Czechowski clarified that WIU only has one Quad Cities campus at present; Interim Vice President Polley confirmed that is correct. Senator Czechowski asked why, if the projected growth for the Quad Cities campus was 4 percent enrollment per year and that did not materialize, the campus continued to expand. She observed that on the Macomb campus if there are expectations that do not materialize, programs are put on the APER list. Senator McIlvaine-Newsad added that in Macomb if this occurs the University closes down a building or a department or two. Senator Czechowski asked where the discussion about this situation on the Quad Cities campus occurred. Senior Vice President Rives asked if Senator Czechowski can define what she means by "expand" so that he can answer the question more accurately. Chairperson Pynes responded he thinks there are two ways in which

expansion is meant by Senator Czechowski: Phase I and II, and the increase in the number of programs at WIUQC. He said that someone might ask, for instance, if any of the programs at WIUQC have less than 40 majors. Senior Vice President Rives responded that expansion of the phases corresponds with the ways that accounting is done at the University. He added that academic program approval goes through the Provost's office; he is not the person that approves curriculum. He stated that if the question is "Why did WIU accept Phase II for the Quad Cities campus," the administrative leadership team at the time said "You don't turn down state money." He added that it had been ten years at that time since WIU had a capital bill; the money was supposed to provide for the Performing Arts Center and remodel of Memorial Hall as well.

Senator Maskarinec observed that Table 20Q of the WIU Fact Book (p. 152) looks at any department with SCH in the Quad Cities. He noted that there are 22 departments on that list; ten of them have 40 or more majors listed while 12 have lower than 40, so more than half of them would be on the APER list if they were departments by themselves. Senator Delany-Barmann observed that Bilingual Education is offered in the Quad Cities and is on the APER list. She added that this program has been offered at WIUQC for five or six years.

Senator Allison remarked that she thinks everyone would agree in principle that sometimes the value of something outweighs the cost; she thinks many senators, particularly Senator Perabo and Chairperson Pynes, would agree that the value of a program such as Philosophy and Religious Studies outweighs the cost of offering it. She observed that the reason this is such a hot button topic is because everyone sees the looming \$5 million cuts coming and are wondering how those cuts will be made, particularly when Arts and Sciences seems to already be cut to the bone. She wonders how the administration is deciding what is valuable and what the cost is. Chairperson Pynes observed that Philosophy made money rather than losing it and was still cut. Senator Allison believes that, similarly, it is more cost effective to have seven Unit B writing instructors than to make more expensive English professors teach those classes.

Senator Hyde remarked that when the University counts majors, it does not divide them by Macomb campus and Quad Cities campus since they span the University. She believes it is not meaningful to say that 12 programs at WIUQC do not have 40 majors because these programs span the University. Chairperson Pynes asked if there are any programs that are only offered at WIUQC; Senator Hyde replied that Engineering, Counselor Education, and Museum Studies are only offered on the Quad Cities campus. Senior Vice President Rives said he understood that African American Studies, Women's Studies, Philosophy, and Religious Studies were not majors on the Quad Cities campus. He observed that it is not that WIUQC is immune from APER; if programs are eliminated, it would be across the locations where they are delivered. Associate Provost Morgan confirmed this is correct; programs are looked at as majors across campuses and are not split up between WIUQC and Macomb.

Senator Rahman stated that she disagrees with Associate Provost Morgan's earlier statement that it is not in the University's control that the Carnegie classification has changed. She believes it is very much in the University's control because when programs in Arts and Sciences are cut there are fewer offerings in that category. She believes that the University controls the fact that there are fewer Arts and Sciences majors, and now that has resulted in WIU being reclassified as Professions plus.

Senator Dimitrov asked how the value of programs is measured because he suspects it is subjective. He believes that if Faculty Senate can be persuaded by a convincing argument that value should be measured in a certain way, then that should be the way to go forward. He asked why SCH numbers are listed by WIUQC and the Macomb campus on Table 20 in the WIU Fact Book if those numbers are not actually being divided. He pointed out that undergraduate enrollment in the Fact Book is measured by degree program, race, ethnicity, gender, and student level on the Quad Cities campus and through Quad Cities Extension, and he wonders why these numbers are in the Fact Book if they are not being divided out. Chairperson Pynes replied that the Director of Institutional Research and Planning is not present to respond to that question, but he believes it may be a requirement for accounting or accreditation. He observed that WIU changed

the ways that students were counted by campus at the same time that Phase I and II were created in order that WIUQC gets credited for the students that they should get.

Chairperson Pynes related that one of the complaints of the Executive Committee is that they do not believe that Extension production is properly divided nor appropriately tallied currently. He noted that the end Note of the Enrollment Reporting Rules pages in the WIU Income/Expenditure Comparison, as an appendix from IRP, states that enrollment refers to where a student is going to school: "Student credit hour production will follow the location of the course. If a student is enrolled in 3 hours Macomb On Campus, 3 hours Quad Cities On Campus, and 3 hours Quad Cities Extension, the credit hours will flow to all three of these enrollment locations." Chairperson Pynes thinks the "four bucket system" is perfectly reasonable, but where reasonability ends is the last line of this Note: "***A student's total Extension hours will be in one Extension location (not split between Macomb Extension/Quad Cities Extension), depending upon the campus they are counted for their current academic career/degree.***" Chairperson Pynes stated that this one sentence determines why if an Engineering student takes an Extension course from a faculty member in Macomb, it is credited to the Quad Cities campus. He observed that in the report when it says that by a conservative measure the split of Extension hours is 76/24, that is because this enrollment rule is used to determine Extension SCH production. He added that if one looks at these evaluations in another way, the number of sections per campus in Fall 2016 was split 84/16; if one looks at the percentage of Extension credit hour production by instructor's campus, however, the split is 85/15, and the percent of the salary for direct instructional cost per campus is 82/18 because Macomb is more expensive since faculty have been on the Macomb campus longer. Chairperson Pynes related that in the email sent to him by the IRP Director from which these numbers came, she removed the military Extension classes, which are mainly taught by Macomb instructors, and Extension sites that are taught by Macomb faculty. He noted that these percentages, determined by the percentages of SCH production that Macomb faculty produce, are not being appropriately credited to Macomb faculty and to the Macomb campus, and when the administration is talking about evaluating programs and faculty and has to cut \$5 million while saying they plan to reinvest in some programs, it matters who is being credited for the work that faculty do. Chairperson Pynes stressed that the sentence at the end of the Enrollment Reporting Rules, which it took him three years to get, is what is important, and the rule accompanying it makes Quad Cities Extension production look better than what it actually is, which is inappropriate. He believes this is similar to when the University decided to evaluate programs based on the Illinois Board of Higher Education low reporting requirements when WIU is the only state university in Illinois that does this because it is a reporting requirement, not a run-the-university requirement.

Chairperson Pynes sent an email to the IRP Director on February 7 asking her to continue the analysis that does not use the Enrollment Reporting Rules to split up Extension SCH, but he has not received a reply. He has now FOIA'd that information because Faculty Senate needs to have a determination of appropriate SCH production by the faculty on the Macomb campus and who gets credit for it. Chairperson Pynes said he has been told for the past four years that WIU is going to cut and reinvest, and three times he has heard a WIU administrator say that the University is going to be stronger; Trustee Ellert Fuller said that the cuts would make WIU stronger in her comments at the BOT meeting on December 20, Senior Vice President Rives wrote it on the front page of a draft 500-page WIU Financial Indicator Report for the September BOT meeting, and Interim Vice President Polley said it today. Chairperson Pynes thinks every time he hears this statement that it is because someone or some program is getting cut. He believes that being strong means knowing what is going on at WIU, with everyone knowing where the money is going, who is making the money, and what kinds of decision procedures are being used to determine reinvestment. He thinks this would be much better than hiding decisions behind a small, arcane note at the end of a document that it took him three years to obtain. He believes that WIU needs to tell people that the University is weaker because the state has not been funding us appropriately, which is resulting in cuts of people and programs, rather than using the narrative that WIU will be stronger because of these cuts.

Senator Zbeeb remarked that the way the numbers are being analyzed and the way SCH is being determined for the Quad Cities and Macomb campuses is somehow incorrect or inaccurate.

Chairperson Pynes agreed the numbers are inaccurate because they are overestimated for WIUQC. Senator Zbeeb stated that since the numbers are inaccurate and the conclusions were based on these numbers, he believes the report is inaccurate. Senator Zbeeb serves on the Senate Budget Transparency Committee and would like to see a study on which a senator from the Quad Cities is involved in preparing. He observed that the Senate Executive Committee does not have a Quad Cities member. He stated that since the WIU Income/Expenditure Comparison has produced a negative impact on the Quad Cities faculty and administration, and since they do not want it to leak to the public in case it affects enrollment in the Quad Cities area and WIU in general, he wishes to make a motion to kill the report and start a new study under the Budget Transparency Committee in which he would be involved. He would like the Budget Transparency Committee to get the right numbers because the appropriated funds, which are provided in a check from the state, are inaccurate because there are a lot of funds that are given only to the Quad Cities campus, including the Quad Cities Manufacturing Lab which brings in \$600,000 specifically for that lab. Senator Zbeeb noted that the expenses of the lab are not educational expenses; nobody is teaching from the lab, and nobody is producing SCH, but this is counted as an expense for WIUQC.

**Motion:** To kill the WIU Income/Expenditure Comparison report (Zbeeb/Hyde)

Senator Hyde stated that there is more to the motion; it includes a request to reevaluate the data through the Budget Transparency Committee. Chairperson Pynes observed that compound motions are very difficult to get passed because somebody might be a fan of one part of the motion and object to the other part. He recommended that a vote be taken on the first motion and then consideration be given to the other motion. Senator Zbeeb recognizes that discussion needs to occur on this topic but does not think that this report reflects the real numbers. He thinks that Chairperson Pynes is misleading the other senators, adding that transparency is needed in everything, but this report is not transparent. Senator Zbeeb also noted that the BTC received the report after it was sent to all the senators and did not have a hand in determining these numbers. Chairperson Pynes confirmed that the report was provided to all senators at the same time. Senator Zbeeb pointed out that Senator Pynes helped create the Budget Transparency Committee; Chairperson Pynes confirmed that it was his idea to create it. He explained that he proposed the idea of the Committee, but then left Faculty Senate for a year when his term was up, and the Committee was formally created when he returned as Chair of the Senate this year.

Senator Dimitrov asked Senator Zbeeb to define what he means by saying he wants to “kill” the report. Senator Zbeeb responded that the report’s conclusions do not reflect facts because it does not reflect the real numbers. Senator Dimitrov again asked what it means to “kill” the report. Senator Zbeeb responded that it means the report would no longer exist because it is creating a lot of friction between the Macomb and Quad Cities campuses, and WIUQC faculty do not want that because Faculty Senate represents all faculty, not just those in Macomb. Senator Zbeeb is sure that some numbers in the report are good, but somehow the conclusions are not as accurate, and he does not think there was transparency in the process. He would like for this discussion to go on but for a Quad Cities member to get involved in creating such a report. He explained that “kill” does not mean to stop the conversation but to start a new report that reflects facts in the Quad Cities because there is a lot of missing information in the Executive Committee’s report.

Senator Tasdan remarked that he would like to know the accurate numbers for the sake of transparency. He would like to know how much money is being generated and spent by each campus, but he thinks the conclusion of the ExCo report may be a little too strong. He thinks the language of the conclusion makes it seem as if there are two competing campuses, and there seems to be finger pointing. Chairperson Pynes observed that the report only represents information from one data point, one year; the Executive Committee asked for prior years, but the Budget Director explained that because of the budget impasse it was very difficult to provide that information. He added that the Budget Director has now begun to apply a percentage to different aspects of the University, split by campus. Senator Tasdan said he would suggest that the conclusion of the report be revised. Chairperson Pynes responded that it is the Executive Committee’s report, but Senator Tasdan can make a request to ExCo to revise the conclusion of the report. He asked if this is a friendly amendment to Senator Zbeeb’s motion to kill the report. Senator Tasdan stated that he does not want to kill the report but to revise it so that it does not look like WIUQC and WIU-

Macomb are enemies. He fears that some may read the report as if the Macomb campus is pointing fingers at the Quad Cities campus, including by saying that if the Quad Cities campus was a program it would be on the APER list. Chairperson Pynes responded that the two campuses are not enemies; the report represents a comparison to say how things are evaluated, but the Executive Committee is not saying that WIUQC should be eliminated at all. He stated that the report speaks to the decision process for how to evaluate programs; one decision process at WIU says that if a program does not have 40 majors, it gets put on a list, while another decision procedure might take into account if something is really expensive and not making money for the University, such as when the University chooses to use a different vendor because it is cheaper. He stressed that the report was about comparing costs, but the Executive Committee is not saying eliminate the Quad Cities campus because that would be ridiculous. He added that ExCo thinks WIUQC should be properly funded, adding that the University accepted an entire campus without asking for additional funding to support it, and that was a terrible idea. Senator Tasdan suggested that this statement should have been in the report.

Parliamentarian Lauer observed that there is an overarching abiding faith that deliberation by the Faculty Senate will improve the quality of the report, so if senators find that its conclusions are premature, that is an excellent thing, and suggesting specific, concrete things to change the language of the report is good. He believes, however, that making a blanket statement that the numbers in the report are wrong 1) indicts WIU's Office of Institutional Research and Planning and the Budget Office, and 2) does not indict anything specifically. Parliamentarian Lauer pointed out that the 86/14 split on Extension courses is based on data that is two years old, for example, and appears to be very favorable to WIUQC; anecdotally, Parliamentarian Lauer looked at 40 Extension classes, and the first 38 were offered by Macomb faculty, so he has a hard time believing the 86/14 split is still valid. Regarding the idea that there are other non-appropriated funds that are not reflected in the report, Parliamentarian Lauer believes that it is quite clear on page 5 in the discussion of the "three pots" that there are two levels of analysis, and non-appropriated funds are factored into the report. He acknowledged that there are some specifics that the Executive Committee did not get access to, but to make a blanket statement that the numbers are wrong is incorrect. He noted that WIU is one university, and it is our Budget Office providing these numbers.

Senator Perabo stated, regarding Senator Zbeeb's suggestion that the BTC review and expand upon the report, this was something she already suggested to Chairperson Pynes and to BTC members as well. She thinks it may not be clear that BTC members did not get information about the report in advance although they met with the Budget Director in December. She said the BTC is still getting its bearings in terms of the budget, so ExCo decided to produce this report on its own based on their history with this particular set of data. Senator Perabo told senators that her intention, and the intention of other members of the BTC, is to pursue the information in this report and to continue to research and analyze what is going on with it; it is a lot of very important data, and the BTC wants to "get at it." Going back to Senator Zbeeb's motion that Faculty Senate kill the report, Senator Perabo wonders if what is being sought is something that suggests that this is an Executive Committee report, and Faculty Senate as a body does not necessary want to endorse it.

Chairperson Pynes clarified that the ExCo report is a discussion item and does not need an endorsement because it is not an action item. Senator Perabo gets the sense from a number of people that they object to the tone of the report or certain of its conclusions. She does not know exactly what it would mean to kill the report, but she thinks there are a number of people that would like to express that they do not endorse it. Chairperson Pynes reiterated that ExCo did not ask for an endorsement of the report from the Senate, nor is it an action item. He stated that all senators got a copy of the report with the data, and if there are errors they can be corrected on the record. He noted that both campuses lost about the same amount of money – approximately \$1.7 to \$1.8 million dollars – but the tuition revenue was 8 percent for WIUQC and 92 percent for Macomb, which makes WIUQC look like it lost a lot more money. Chairperson Pynes believes that these kinds of analyses are important in order to understand the relationship between the two campuses when the upper administration says that there are plans to cut in some areas and reinvest in others. He believes that if this is going to be done, the University needs to understand what it

has and what it does not, and what it does not have is a clear picture of spending and income from the past ten years.

Senator Rahman remarked that when Senator Dimitrov asked what it means to kill the report and did not really receive an answer, maybe what is being considered is whether to delete the report. She wonders if the BTC could come up with another report and Faculty Senate be allowed to compare the two. She wonders why Faculty Senate would want to delete this report before looking at the second one from the BTC.

Senator Dimitrov asked if Faculty Senate can be provided with the information that Chairperson Pynes received from Trustee Lester related to the report. Chairperson Pynes replied that he will ask the University Attorney if she has any objection to him uploading that big file to the Faculty Senate team drive. Senator Dimitrov stated that he would like to ask the administration if they have a similar report, but Chairperson Pynes replied that he does not think that they have one. Interim Vice President Polley remarked that it would take a significant amount of resources to do something that detailed, but the administration is willing to work with the BTC to address some of the issues in the current report. Senator Dimitrov suggested that President Thomas may wish to decide if a similar report is important and request that it be produced by some office. Interim Vice President Polley stated that it would be his office, the Business Office, and the Budget Office that would have to work to produce such a document. He shared his comments to Faculty Senate with the President and the Budget Director before this meeting and added that his door is always open for continued discussion. Senator Dimitrov hopes such a report could be done professionally with all of the resources available to the University so that Faculty Senate could discuss that report rather than someone else's report. Interim Vice President Polley responded that he would prefer to work with the Budget Transparency Committee so that everyone knows where they stand.

Senator Zbeeb stated, in response to the question about what it means to kill the report, that the Quad Cities campus does not want to ignite the discussion when they, and even members of the administration, do not agree with the numbers. He thinks the discussion should be stopped until a professional report can be provided or until the administration can work with the BTC to come up with a report that takes into account the Quad Cities campus representation because this report comes up short. Chairperson Pynes remarked that the administration may not be interested in doing a more thorough report than what they have already given to Faculty Senate.

#### **MOTION TO KILL THE REPORT FAILED 2 YES – 17 NO – 1 ABSTENTION**

Senior Vice President Rives commended Chairperson Pynes for understanding that there are different methods that can be used to explain why something is included in the WIU Fact Book, for example, and it is important to find the more valid measures. He pointed out, however, that Chairperson Pynes has made several errors of fact, namely:

- 1) WIU did not ask for operating and capital funding for new facilities, neither for the Quad Cities nor for the Center for the Performing Arts. He stated that when one looks at the capital budget request through the years it can be seen that WIU asks for building service workers. He added that in answer to the question of why WIU did not receive funding, one has only to look around the state and see that no one has gotten money for facilities.
- 2) Senior Vice President Rives did not write a 500-page report, objects to Chairperson Pynes stating that, and would like for him to repeal that. Chairperson Pynes agreed to repeal the statement, clarifying that the report was produced and compiled by Senior Vice President Rives but not written by him.
- 3) Phase I was opened in 2012. The University had been looking at how to best define enrollment prior to 2012, but Chairperson Pynes said that this was done at the same time as the opening of Riverfront. Chairperson Pynes asserted that there were corresponding dates between the two occurrences; Senior Vice President Rives acknowledged that this may be true, but it was not tied to Riverfront and occurred prior to that.

- 4) Faculty Senate should keep in mind that non-appropriated funds are fees, and fees are restricted for a purpose. Senior Vice President Rives pointed out that non-appropriated money does not have the fluidity of appropriated funds. Chairperson Pynes agreed that this is why there is more than one way of looking at this data.

Senator Bellott asked that the second part of the Quad Cities senators' motion be considered.

**Motion:** That this conversation continue through the Budget Transparency Committee (Hyde/Zbeeb)

**Friendly Amendment:** That the Faculty Senate requests that the WIU administration commit to continuing to produce annual income/expenditure comparisons for the Faculty Senate and the Budget Transparency Committee to evaluate (McIlvaine-Newsad)

#### **FRIENDLY AMENDMENT ACCEPTED**

Senator Bellott asked that Budget Director Trepac and Interim Vice President Polley be included in the Budget Transparency Committee discussions so that the BTC gets the reports that they need. Senator Boynton asked what Faculty Senate's goal is procedurally; if the report is a discussion item, what action is expected to come from this, such as a resolution to do something. Chairperson Pynes responded that the motion on the floor is to do something, but Faculty Senate has to charge the BTC to do it. He suggested that the motion might have been better if it was a resolution regarding what Faculty Senate wants to come from its budget discussions; one possible route, if it was amenable to Senate, might be for the Executive Committee to work with the BTC Chair to come up with some sort of resolution. Senator Perabo stated that if Faculty Senate would like for the BTC to report back in two months after investigating the report and make recommendations for a resolution to request additional information, they could charge BTC to do that. Chairperson Pynes asked if Senator Hyde would accept that her motion represent a charge to the Budget Transparency Committee. Senator Hyde responded that she would charge the BTC to take up the work of looking at the data that was requested for both campuses and that any recommendation that is presented to the Faculty Senate as a whole come through the BTC. She remarked that what is offensive about the ExCo report is its conclusion. She would like to see the conclusion withdrawn and for the analysis and discussion to be about things that can be done on both campuses to make them more productive. She would also like for that analysis to not occur within the Executive Committee before the Budget Transparency Committee has a chance to have a say in it, which is why Senator Zbeeb first asked for the report to be killed.

Chairperson Pynes stated that since the 6:00 mandatory end time for Senate meetings has almost been reached, a motion will have to be made to extend the meeting time if discussion is to continue.

**Motion:** To extend the meeting by 15 minutes (Bellott/Allison)

#### **MOTION APPROVED 15 YES – 2 NO – 1 ABSTENTION**

Chairperson Pynes remarked that the simplest way to understand Senator Hyde's motion is as a charge to the BTC. He stated that the Executive Committee is not willing to withdraw its report or its conclusions. He added that if the motion is to have the BTC work to create a new analysis of the budget and a clearer report, when he receives a response to his FOIA request from the Director of Institutional Research and Planning he will provide it to the BTC. Senator Allison stated that while she understands that Faculty Senate wants to get this right, WIU's house is on fire; Governor Pritzker will deliver his budget address tomorrow, cuts are scheduled for WIU on March 1, and the APER report was just delivered. She observed that Faculty Senate is discussing what is worthy, what is of value, and what WIU is willing to pay for, but Senator Allison does not know who will be left at the table for Senate meetings next year; Senator Allison's husband, for one, is not scheduled to be at his desk next year due to an earlier round of layoffs. She thinks the University keeps kicking the can down the street; Faculty Senate did not get the data they wanted in June, but in December they did receive it, made a report in January, presented it in February, and are now accused of working too fast. Senator Allison does not see this discussion ending, but while she does not know what the solution should be she does not think that kicking the can down the street is the answer.

Senator Perabo stated that while she shares Senator Allison's concern, her concern with a resolution is that Faculty Senate only has one year of data, and she wishes they had more. She recognizes that no one is talking about eliminating the Quad Cities campus, but she is concerned about making any kind of recommendations based on this minimal amount of data. Senator Perabo told senators she spent time with this report over the weekend to see if Faculty Senate could possibly recommend something based on the data, such as a recommendation for a solution that might make a difference about what happens in the next month or two, but she did not see anything like that. She thinks what can be done at this point is to investigate, analyze, and get a report completed by the end of this academic year. She does not anticipate a solution for something that can be resolved and will make a difference in the immediate term. Chairperson Pynes thinks one thing ExCo realized when looking at the data and SCH production is that part of the problem stems from being derelict about understanding where WIU spends its money; the University has been unable to produce the correct narrative to get more money and has not known where to put money to make sure that it is being reinvested in the right way. He is appalled that WIU does not have a clear picture of where its money has been going for the last decade but yet is talking about reinvesting.

Senator Cordes stated that he has no opposition to reinvestigating the report as it stands and having another committee look into that because there is always more than one way to view data. He stated that his concern, along with Chairperson Pynes's, is that the University has not known for a long time what it is spending and where, and that information may not be available before Faculty Senate comes to a final resolution on this topic. Senator Cordes suggests that it become an ongoing practice with the BTC to form reports on a yearly basis so that the data can be looked at longitudinally and other environmental factors that are going on at that time can be considered. He believes the Committee should come up with a set of parameters to look at the data in different ways. He acknowledged that it takes time to work with the data side and find out what is there, which is why he suggests that this become an ongoing process. Chairperson Pynes recalled that it was his idea when creating the BTC that there be real budget transparency every year going forward.

Senator Zbeeb agrees that the aim is to be transparent, but he believes there are a lot of things in the ExCo report that are incorrect, which is why the BTC needs to discuss it in more depth; for example, the report does not mention deferred maintenance, which is \$400,000 on the Macomb campus. He wonders why the report does not compare deferred maintenance costs between the two campuses since deferred maintenance at WIUQC is almost nothing. Chairperson Pynes replied that deferred maintenance is not a cost; Senator Zbeeb pointed out that it is cost that is being deferred from the future, adding that when a loan is taken out from the bank it does not have to be paid immediately but must be paid in a certain number of years. Senator Zbeeb stated that he is not claiming to have the keys to solving the problems of the report, but he thinks it is a venture that needs the help of the administration because Faculty Senate does not have all of the answers for this. Chairperson Pynes agreed that Faculty Senate needs the help of the administration because they have all of the data. Senator Zbeeb asserted that the administration can work with this data better than senators, who are professors; Chairperson Pynes pointed out that there is a statistician, another mathematician, and a computer scientist seated on the Senate, among other smart people who do know how to do this kind of analysis. Senator Zbeeb pointed out that he is an engineer but not a CPA. He stressed that he is not opposed to the report because he does not like it but because it is not complete. Chairperson Pynes acknowledged to Senator Zbeeb that they disagree about the way the analysis was done and appreciates his sincere, honest criticism of the report, but the Executive Committee stands by the report and looks forward to seeing what Senator Zbeeb and the rest of the BTC can do.

**MOTION WITH FRIENDLY AMENDMENT APPROVED 17 YES – 1 NO – 0 ABSTENTIONS**

V. New Business

B. For the Good of the Body – None

**Motion:** To adjourn (Bellott)

The Faculty Senate adjourned at 6:10 p.m.

Susan Czechowski, Senate Secretary  
Annette Hamm, Faculty Senate Recording Secretary