

WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

September 24, 2020

Resolution No. 20.9/1 FY2021 All-Funds Budget

Resolution:

WHEREAS Western Illinois University must prepare an annual all-funds budget for Appropriated Funds, University Income Funds, and All Other Funds for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

WHEREAS the *Fiscal Year 2021 All-Funds budget* requires Western Illinois University Board of Trustees approval prior to submission; and,

WHEREAS the *Fiscal Year 2021 All-Funds Budget* presented today advances the goals of the University's Strategic Plan, Higher Values in Higher Education, on both Western Illinois University campuses, and statewide strategic planning goals for higher education, as identified in IBHE's *Illinois Public Agenda for College and Career Success*; and,

WHEREAS the *Fiscal Year 2021 All-Funds Budget* presented today maintains Western Illinois University's public commitments to conservative fiscal management and public accountability to students, their families, and state taxpayers:

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2021 All-Funds Budget as presented in the *Fiscal Year 2021 All-Funds Budget* document and be it further resolved that the President be authorized to make technical adjustments in these budgets if necessary.

Fiscal Year 2021 All-Funds Budget

To ensure full budgetary disclosure within Illinois public universities, the Illinois Board of Higher Education requires each public university Board of Trustees to approve a budget for the upcoming fiscal year. The plan must include all sources of university funds categorized by State Appropriated Funds, University Income Funds, Auxiliary Services Funds, and All Other Non-Appropriated Funds. The budget approved by the Western Illinois University Board of Trustees is submitted to the Illinois Board of Higher Education, Illinois State Legislature, and the Governor.

The following table presents Western Illinois University's *Fiscal Year 2021 All-Funds Budget* to be approved by the Western Illinois University Board of Trustees. This budget is presented with a FY2021 state appropriation of \$49.6 million. This is the amount that was passed by the General Assembly as of May 24, 2020.

Western Illinois University Fiscal Year 2021 All-Funds Budget					
	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Personal Services	\$ 46,843,200	\$ 29,656,800	\$ 8,461,900	\$ 12,500,000	\$ 97,461,900
Medicare	800,000	400,000	120,600	150,000	1,470,600
Contractual Services	-	10,487,700	15,600,000	14,350,000	40,437,700
Travel	-	400,000	37,500	500,000	937,500
Commodities	-	1,577,500	300,000	2,100,000	3,977,500
Equipment	-	2,200,000	100,000	1,500,000	3,800,000
Awards/Grants & Matching Fund	-	11,450,000	1,300,000	25,000,000	37,750,000
Telecommunication Services	-	390,000	90,000	350,000	830,000
Operation of Automotive Equip	-	150,000	70,000	500,000	720,000
Permanent Improvements	-	200,000	75,000	300,000	575,000
CMS Health Insurance	1,944,800	-	-	1,000,000	2,944,800
Other	-	-	10,000,000	250,000	10,250,000
Total FY2021 Operating Budget	\$ 49,588,000	\$ 56,912,000	\$ 36,155,000	\$ 58,500,000	\$ 201,155,000

Statewide budgeting for higher education follows a two-step process. Prior to the start of the fiscal year, the Western Illinois University Board of Trustees must approve a preliminary spending plan for the next fiscal year beginning July 1. Table 1 presents the *Western Illinois University Preliminary Spending Plan* for fiscal years 2019, 2020 and 2021. This plan was approved by Western Illinois University Board of Trustees in June (*Resolution No. 20.6/4*).

Table 2 presents the All-Funds Budget approved by the Western Illinois University Board of Trustees for Fiscal Years 2019, 2020, and 2021. Differences in values budgeted for the *Fiscal Year 2020 Preliminary Spending Plan* (Table 1) and the *Fiscal Year 2021 All-Funds Budget* (Table 2) are due to the following factors.

- The *Fiscal Year 2021 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2020, was based on projected student enrollment. The *Fiscal Year 2021 All-Funds Budget*, presented today, is based on actual Fall 2020 enrollment.
- Western Illinois University bases institutional budgets on previous fiscal year expenditures. The *Fiscal Year 2021 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2020, was based on estimated Fiscal Year 2020 expenditures. The *Fiscal Year 2021 All-Funds Budget*, presented today, is based on actual Fiscal Year 2020 expenditures.

- At the time of preparing the Fiscal Year 2021 Preliminary Spending Plan to the Western Illinois University Board of Trustees, the State's Fiscal Year 2021 Appropriated Funds Budget had not been enacted. The University's Fiscal Year 2021 All-Funds Budget includes the Fiscal Year 2021 Appropriated Funds Budget signed into law by the Governor.

Fiscal Year 2021 Spending Priorities

Following a fiscally conservative model, Western Illinois University's annual budget preparation process uses the previous year's budget and Strategic Plan priority and resource allocation decisions as base. This practice successfully supports advancement of the *University Mission Statement* and attainment of institutional goals and priorities stated in *Higher Values in Higher Education*.

As guided by *Higher Values in Higher Education*, funds will be applied to the University's highest priorities, including increasing faculty and staff salaries to meet and exceed the average of peer institutions, support for academic programs, deferred maintenance, student recruitment, marketing and support for student scholarships and retention efforts.

Pending Board approval, the University will continue to aggressively pursue Strategic Plan priorities. Personal services, Medicare, and CMS health insurance expenditures totaling \$101.9 million represent 50.7 percent of the University's Fiscal Year 2021 planned all-funds budget expenditures, followed by items supporting the academic mission of the University: contractual services (primarily utilities and food service), awards and grants (student financial aid), and commodities.

Integrated Planning, Budgeting, and Accountability Reporting Processes

Because Western Illinois University engages in integrated planning, budgeting, and accountability reporting processes, the *Fiscal Year 2021 All-Funds Budget* report should be read in conjunction with *The Fiscal Year 2022 Appropriated Operating and Capital Budget Recommendations* to the Illinois Board of Higher Education identifying how funding will create sustainability for instructional, research, and service activities that directly contribute to Illinois' knowledge-based economy through successful implementation of *Higher Values in Higher Education*.

Table 1
Western Illinois University
Fiscal Year 2019 Through FY2021 Preliminary Spending Plan

	State Appropriated	University Income	Auxiliary Facilities System	Other Non- Appropriated	Total
Fiscal Year 2019					
Personal Services	\$ 44,681,900	\$ 47,318,100	\$ 12,800,000	\$ 13,000,000	\$ 117,800,000
Medicare	800,000	600,000	200,000	150,000	1,750,000
Contractual Services	-	9,600,000	18,000,000	14,350,000	41,950,000
Travel	-	400,000	75,000	500,000	975,000
Commodities	-	1,500,000	400,000	2,100,000	4,000,000
Equipment	-	2,000,000	300,000	1,500,000	3,800,000
Awards & Grants and Matching Funds	-	8,000,000	1,400,000	25,000,000	34,400,000
Telecommunication Services	-	400,000	100,000	350,000	850,000
Operation of Automotive Equipment	-	250,000	125,000	500,000	875,000
Permanent Improvements	-	250,000	200,000	300,000	750,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,000,000	250,000	14,250,000
Total FY2019 Operating Budget	\$ 47,226,700	\$ 70,318,100	\$ 47,800,000	\$ 59,000,000	\$ 224,344,800
Fiscal Year 2020					
Personal Services	\$ 47,043,200	\$ 35,956,800	\$ 10,000,000	\$ 12,500,000	\$ 105,500,000
Medicare	800,000	600,000	200,000	150,000	1,750,000
Contractual Services	-	9,600,000	17,000,000	14,350,000	40,950,000
Travel	-	400,000	50,000	500,000	950,000
Commodities	-	1,500,000	350,000	2,100,000	3,950,000
Equipment	-	2,000,000	150,000	1,500,000	3,650,000
Awards & Grants and Matching Funds	-	9,500,000	1,300,000	25,000,000	35,800,000
Telecommunication Services	-	400,000	100,000	350,000	850,000
Operation of Automotive Equipment	-	200,000	100,000	500,000	800,000
Permanent Improvements	-	200,000	100,000	300,000	600,000
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	11,150,000	250,000	11,400,000
Total FY2020 Operating Budget	\$ 49,588,000	\$ 60,356,800	\$ 40,700,000	\$ 58,500,000	\$ 209,144,800
Fiscal Year 2021					
Personal Services	\$ 46,843,200	\$ 32,156,800	\$ 10,000,000	\$ 12,500,000	\$ 101,500,000
Medicare	800,000	400,000	200,000	150,000	1,550,000
Contractual Services	-	9,500,000	17,000,000	14,350,000	40,850,000
Travel	-	400,000	50,000	500,000	950,000
Commodities	-	1,500,000	350,000	2,100,000	3,950,000
Equipment	-	2,000,000	150,000	1,500,000	3,650,000
Awards & Grants and Matching Funds	-	10,500,000	1,300,000	25,000,000	36,800,000
Telecommunication Services	-	400,000	100,000	350,000	850,000
Operation of Automotive Equipment	-	200,000	100,000	500,000	800,000
Permanent Improvements	-	200,000	100,000	300,000	600,000
CMS Health Insurance	1,944,800	-	-	1,000,000	2,944,800
Other	-	-	11,150,000	250,000	11,400,000
Total FY2021 Operating Budget	\$ 49,588,000	\$ 57,256,800	\$ 40,500,000	\$ 58,500,000	\$ 205,844,800

Table 2
Western Illinois University
Fiscal Year 2019 Through 2021 All-Funds Budget

	State Appropriated Funds	University Income Funds	Auxiliary Facilities System Funds	Other Non- Appropriated Funds	Total
Fiscal Year 2019					
Personal Services	\$ 44,681,900	\$ 51,818,100	\$ 12,800,000	\$ 14,000,000	\$ 123,300,000
Medicare	800,000	700,000	200,000	160,000	1,860,000
Contractual Services	-	11,150,000	18,000,000	14,500,000	43,650,000
Travel	-	450,000	75,000	600,000	1,125,000
Commodities	-	1,550,000	400,000	2,200,000	4,150,000
Equipment	-	2,500,000	300,000	1,000,000	3,800,000
Awards & Grants and Matching Funds	-	7,900,000	1,400,000	24,290,000	33,590,000
Telecommunication Services	-	400,000	100,000	500,000	1,000,000
Operation of Automotive Equipment	-	200,000	125,000	500,000	825,000
Permanent Improvements	-	105,200	200,000	500,000	805,200
CMS Health Insurance	1,744,800	-	200,000	1,000,000	2,944,800
Other	-	-	14,000,000	250,000	14,250,000
Total FY2019 Operating Budget	\$ 47,226,700	\$ 76,773,300	\$ 47,800,000	\$ 59,500,000	\$ 231,300,000
Fiscal Year 2020					
Personal Services	\$ 47,043,200	\$ 33,956,800	\$ 10,000,000	\$ 14,500,000	\$ 105,500,000
Medicare	800,000	700,000	200,000	200,000	1,900,000
Contractual Services	-	9,900,200	17,000,000	14,500,000	41,400,200
Travel	-	400,000	50,000	600,000	1,050,000
Commodities	-	990,000	350,000	2,200,000	3,540,000
Equipment	-	1,900,000	150,000	2,500,000	4,550,000
Awards & Grants and Matching Funds	-	10,450,000	1,300,000	24,000,000	35,750,000
Telecommunication Services	-	390,000	100,000	500,000	990,000
Operation of Automotive Equipment	-	150,000	100,000	600,000	850,000
Permanent Improvements	-	75,000	100,000	500,000	675,000
CMS Health Insurance	1,744,800	-	200,000	1,100,000	3,044,800
Other	-	-	11,150,000	200,000	11,350,000
Total FY2020 Operating Budget	\$ 49,588,000	\$ 58,912,000	\$ 40,700,000	\$ 61,400,000	\$ 210,600,000
Fiscal Year 2021					
Personal Services	\$ 46,843,200	\$ 29,656,800	\$ 8,461,900	\$ 12,500,000	\$ 97,461,900
Medicare	800,000	400,000	120,600	150,000	1,470,600
Contractual Services	-	10,487,700	15,600,000	14,350,000	40,437,700
Travel	-	400,000	37,500	500,000	937,500
Commodities	-	1,577,500	300,000	2,100,000	3,977,500
Equipment	-	2,200,000	100,000	1,500,000	3,800,000
Awards & Grants and Matching Funds	-	11,450,000	1,300,000	25,000,000	37,750,000
Telecommunication Services	-	390,000	90,000	350,000	830,000
Operation of Automotive Equipment	-	150,000	70,000	500,000	720,000
Permanent Improvements	-	200,000	75,000	300,000	575,000
CMS Health Insurance	1,944,800	-	-	1,000,000	2,944,800
Other	-	-	10,000,000	250,000	10,250,000
Total FY2021 Operating Budget	\$ 49,588,000	\$ 56,912,000	\$ 36,155,000	\$ 58,500,000	\$ 201,155,000